COUNTY OF SAN MATEO COUNTY MANAGER'S OFFICE

November 28, 2017

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Mandatory Pre-Qualification Conference for CM at-Risk Services for the San Mateo Medical Center Campus Upgrade Project

To all firms providing qualifications,

The Mandatory Pre-Qualification Conference will be held on November 28, 2017 at the San Mateo Medical Center located at 222 W 39th Ave, San Mateo, CA. Please refer to the 2nd page of this document for the meeting location. The conference will and start promptly at 10:00am. Please allow 2 hours for the Conference and site tour.

Due to limited parking available on the campus, we encourage that teams limit the number of individual cars brought to the Hospital for the conference.

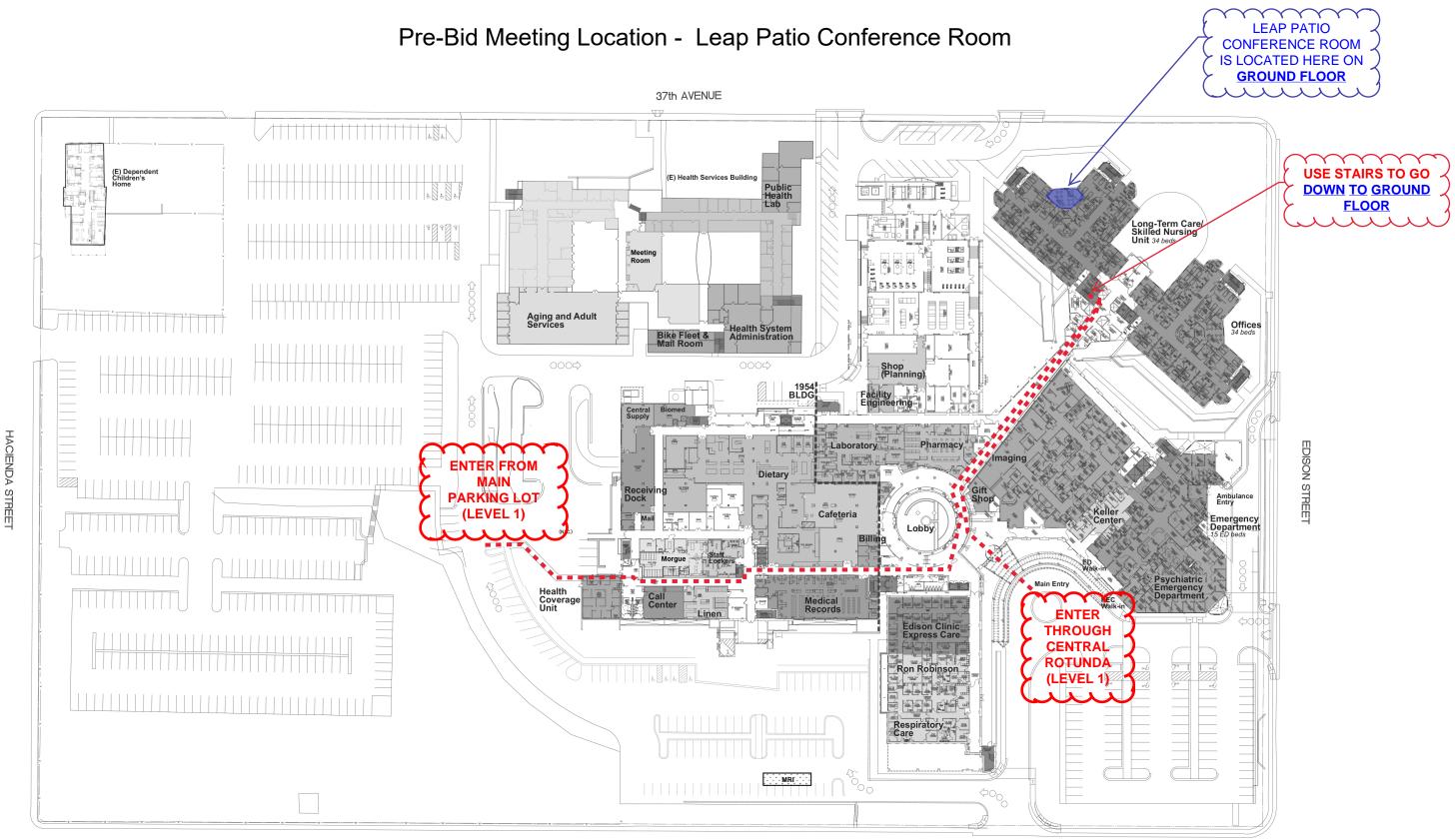
See below for tentative agenda and thank you all for your continued involvement in the pursuit of the project.

<u>Agenda</u>

| 1. | General introductions/Sign-In | | 5 min. |
|----|-------------------------------|---------------|---------|
| 2. | Project Team Introduction | Sam Lin | 5 min. |
| 3. | Project Background & Vision | Peter Shih | 5min. |
| 4. | Project Scope | Taylor Design | 10 min. |
| 5. | Questions | Paul Hundal | 15 min. |
| 6. | Site Walk thru | Paul Hundal | 20 min. |

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39th AVENUE