

January 20, 2015

To: LAFCo Commissioners

Martha Poyatos, Executive Officer Ju Royatos

**Subject:** Supplemental Report-Consulting Contract for the Harbor District Municipal Service Review and Sphere of Influence Update

#### **Background**

From:

Since the agenda packet was distributed the Commission has received numerous requests to delay the municipal service review for the Harbor District. The attached e-mails include a draft letter from the Harbor District that will be considered at their meeting to be held on January 21, 2015 at 6:30 p.m.

The draft letter and e-mails request the delay based on the changes in Harbor District board composition after the November 2014 election and actions the Board has taken since the election. Other comments included a request to delay the MSR/SOI report to allow the board to make changes recommended in the Grand Jury Report.

As the Commission recalls, the 2013-14 Civil Grand Jury made recommendations directed at the Harbor District, LAFCo and the Board of Supervisors. The recommendations directed to the Harbor District addressed finance, dependence on property tax revenue and clarity between enterprise and non-enterprise services, real property management and formation of standing committees. Staff notes that these areas of concern, in particular finance are addressed in the areas of determination included in a municipal service review. The Grand Jury also recommended that LAFCo initiate a municipal service review and sphere update by December 31, 2014. This was based on concerns identified in the Grand Jury report and the fact that LAFCo is overdue in preparing a second round MSR/SOI update since the 2006 report. In addition, the Grand Jury recommended that the County Board of Supervisors initiate an application to dissolve the District, also by December 31, 2014. The Board of Supervisors responded that the recommendation would need further analysis once the Local Agency Formation Commission has completed the municipal service review, which is a necessary precursor to the process of dissolution.

Harbor District MSR/SOI Consulting Contract January 20, 2015 Page 2

#### **Discussion**

Municipal service reviews and sphere of influence updates are required by the Cortese Knox Hertzberg Act to be prepared for each city and special district in the County on a five year cycle. The Harbor District was last studied in 2006 and was more recently the subject of a 2013-14 Civil Grand Jury report that recommended among other actions, that LAFCo initiate a municipal service review and sphere update. The areas of determination required by Government Code Section 56430 cover topics such as financial condition, accountability, management efficiencies and opportunities for resource sharing, all of which are important to the Harbor District as it moves forward after changes in the Board membership and recruiting a new General Manager. Delaying the MSR would put LAFCo further behind in complying with the mandate to complete MSRs and equally important, have the effect of withholding valuable information from the Board and the public on assessment of fiscal condition and administrative and operational efficiencies of the Harbor District at a time when the Board will be making important decisions on the future of the District.

#### **Recommendation**

Adopt a Resolution Authorizing the Executive Officer to execute a contract with Economic & Planning Systems, Inc., to prepare the San Mateo County Harbor District Municipal Service Review and Sphere of Influence update for the term January 22, 2015 through May 28, 2015 in an amount not to exceed \$37,940.

Sabrina Brennan <sabrina@dfm.com></sabrina@dfm.com>
Martha Poyatos <mpoyatos@co.sanmateo.ca.us></mpoyatos@co.sanmateo.ca.us>
"Scott A. Grindy" <sgrindy@smharbor.com></sgrindy@smharbor.com>
1/16/2015 11:17 AM
LAFCo meeting — Jan. 21, 2015 — Item 4
01212015_SSF.pdf; SMCHD LAFCo Letter DRAFT.pdf

Hello Martha,

I left you a v/m yesterday regarding Item 4 on the Jan. 21, 2015 LAFCo agenda.

Please note Item 18 on the attached Jan. 21, 2015 SMCHD meeting agenda. Please also see the attached DRAFT SMCHD letter regarding the SMCHD MSR.

I plan to attend the Jan. 21st LAFCo meeting. Please let me know if you are available to meet in advance of Jan. 21st.

Thank you, Sabrina Brennan cell 415-816-6111

## DRAFT

Friday, January 16, 2015

Linda Craig and Commissioners San Mateo LAFCo 455 County Center 2nd Floor Redwood City, California 94063

Re: San Mateo County Harbor District Municipal Service Review

Dear Chair Craig and Commissioners,

The San Mateo County Harbor District has experienced many changes over the past five months. The new board majority is aggressively taking action to fix the problems documented by the Civil Grand Jury.

Recent changes include:

#### September 4, 2014

 General Manager Peter Grenell notified the board that he would retire on December 30, 2014.

#### November 4, 2014

 Two new Harbor Commissioners were elected in the countywide election for Harbor Commission replacing two incumbents.

#### January 5, 2015

 Commissioner-Elect Nicole David, Commissioner-Elect Tom Mattusch, and Commissioner Robert Bernardo were sworn in by Acting General Manager Scott Grindy.

#### January 7, 2015

- The board approved terminating membership in the California Maritime Infrastructure Bank/Authority.
- The board scheduled a February 11, 2015 Board Dynamics Workshop with Brent Ives/BHI Consulting.
- The board formed four standing and three ad-hoc committees. The standing committees include a Finance Committee. The ad-hoc committees include a Strategic Planning committee and an Executive Search committee.
- The board approved an Executive Search proposal from Brent Ives/BHI Consulting to conduct a formal search for General Manager.

- The board approved completing the Fishing Community Sustainability Plan, one component of the strategic business plan.
- The board placed an immediate hold on all other strategic business plan deliverables for six months or until a permanent General Manager is hired, board members have time to review draft deliverables, and the Strategic Planning Committee has an opportunity to meet with the consultant and make recommendations.

To-date draft strategic business plan documents include:

- Financial Conditions Assessment
- Existing Infrastructure & Facilities Assessment
- Fishing Community Sustainability Plan
- The board approved authorizing Acting General Manager Scott Grindy to work with a real estate agent on Coastside commercial property options in support of relocating the Harbor District headquarters in time to provide a Feb. 1, 2015 termination notice to current landlord.
- The board approved drafting an RFP for District Counsel Legal Services.

The new board is committed to open government and committed to making changes recommended in the 2014 Civil Grand Jury report.

We respectfully request that LAFCo delay the MSR for at least six months or until a new General Manager is found, and give the new board time to fix problems.

Sincerely,

Sabrina Brennan, President San Mateo County Harbor District

## San Mateo County Harbor District Board of Harbor Commissioners Meeting Agenda

January 21, 2015 6:30 p.m.

### Municipal Services Building 33 Arroyo Drive South San Francisco, Ca. 94080

All Harbor District Commission meetings are recorded and posted at <u>www.PacificCoast.tv</u> within 24-48 hours of the meeting. Pacifica residents can tune into Comcast Chanel 26 and residents from Montara through Pescadero can tune into Comcast Chanel 27. Copies of the meetings can also be purchased from PCT and mailed for \$18.

Persons requiring special accommodation with respect to physical disability are directed to make such requests per the Americans With Disabilities Act to the Deputy Secretary to the Board at 650-583-4400.

# **Roll Call**

**Commissioners** Sabrina Brennan, President Tom Mattusch, Vice President Nicole David, Secretary Robert Bernardo, Commissioner Pietro Parravano, Commissioner

#### Staff

Scott A. Grindy, Acting General Manager Debra Galarza, Director of Finance Marietta Harris, Human Resource Manager Charles White, Acting Harbor Master - OPM John Draper, Acting Harbor Master - PPH Debbie Nixon, Deputy Secretary Steve Miller, District Counsel

## **Public Comments/Questions –**

The Public may directly address the Board of Harbor Commissioners for a limit of three minutes, unless a request is granted for more time, on any item of public interest within the subject matter jurisdiction of the San Mateo County Harbor District, Board of Harbor Commissioners that is not on the regular Agenda. If a member of the public wishes to address the Board on an Agenda Item, that person must complete a Public Speaker Form and wait until that Item comes up for discussion. Agenda material may be reviewed at the administration offices of the District, 400 Oyster Point Blvd., Suite 300, South San Francisco, CA 94080 or online at <u>www.smharbor.com</u>.

Persons requiring special accommodation with respect to physical disability are directed to make such requests per the Americans With Disabilities Act to the Deputy Secretary to the Board at 650-583-4400.

San Mateo County Harbor District — Agenda for January 21, 2015

# **Staff Recognition-**

## **New Business**

1	TITLE: REPORT: PROPOSED ACTION:	<b>District Administration Office at Oyster Point Boulevard</b> Grindy, Memo Authorize the Acting General Manager to provide notice by February 1, 2015 to Kashiwa Fudosan America, Inc.
	<b>Closed Session</b>	
2	TITLE:	Conference with Real Property Negotiators. California Government Code Section 54956.8.
	<b>PROPERTY:</b>	504 Avenue Alhambra, El Granada, CA 94018
	DISTRICT NEGOTIATOR:	Scott Grindy and Randy Kinghorn
	NEGOTIATING PARTY:	Working Dirt LLC, Billy Daniels
	UNDER NEGOTIATION:	Price and terms of payment
3	TITLE:	Conference with Legal Counsel-Anticipated Litigation. California Government Code Section 54956.9. One Case

# **Continued Business**

4	TITLE:	<b>Reorganization of Harbor Commission: Selection of</b>
		Treasurer
	REPORT:	Miller, Memo
	PROPOSED ACTION:	Select Treasurer

## **Consent Calendar**

All items on the consent calendar are approved by one motion unless a Commissioner requests at the beginning of the meeting that an item be withdrawn or transferred to the regular agenda. Any item on the regular agenda may be transferred to the consent calendar.

5	TITLE: REPORT: PROPOSED ACTION:	<b>Minutes of Meeting December 3, 2014</b> Draft minutes Approval
6	TITLE: REPORT: PROPOSED ACTION:	Minutes of Meeting January 7, 2015 Draft minutes Approval
7	TITLE:	Approve Acting General Manager to be a Board Member of the California Association of Harbor Masters and Port Captains
	REPORT:	Grindy, Memo

## New Business, Continued

8	TITLE: REPORT:	<b>Amendment to FY14/15 Budget for Salary and Benefits</b> Harris, Memo, Resolution
	PROPOSED ACTION:	Adopt Resolution 04-14 to amend FY14-15 budget
9	TITLE:	Amendment to FY14/15 Budget for Recruitment Expense
	REPORT:	Galarza, Resolution
	PROPOSED ACTION:	Adopt Resolution 05-14 to amend FY14-15 budget
10	TITLE:	Coastal Commission Permit – Electrical Project for
10	TITLE:	Coastal Commission Permit – Electrical Project for Relocation of Refrigerated Containers om Johnson Pier –
10	TITLE:	•
10	TITLE: REPORT:	<b>Relocation of Refrigerated Containers om Johnson Pier –</b>

11	TITLE: REPORT: PROPOSED ACTION:	<b>Possible Change in Location of Three Captains' Hoist at</b> <b>Pillar Point Harbor</b> Grindy, Memo To be determined
12	TITLE: REPORT: PROPOSED ACTION:	Suspension of Hiring Freeze to Fill Two (2) Deputy Harbormaster Positions Harris, Memo Authorize the lift of the hiring freeze to hire Deputy Harbor Masters
13	TITLE: REPORT: PROPOSED ACTION:	<b>Request for Proposals: District Counsel Legal Services</b> Grindy, Memo, Attachments Approve draft Request for Proposal and direct Acting General Manager to issue Request for Proposals (RFP)
14	TITLE: REPORT: PROPOSED ACTION:	<b>Information Report: Amendments to District Policies</b> Harris, Memo Information only
15	TITLE: REPORT: PROPOSED ACTION:	<b>Updated List of Signatures for US Bank</b> Galarza, Memo, List of signatures Update list of signatures for the San Mateo County Harbor District's signatures for US Bank
16	TITLE: REPORT: PROPOSED ACTION:	<b>Information Report: San Mateo County Investment Pool</b> Galarza, Memo Information only
17	TITLE: REPORT: PROPOSED ACTION:	<b>Information Report: Agenda Preparation and Packet</b> <b>Distribution</b> Grindy, Memo Information only
18	TITLE: REPORT:	Authorize Sending of Letter to San Mateo County Local Agency Formation Commission (LAFCo) requesting delay in Municipal Service Review and Sphere of Influence Update Brennan, Draft letter
	PROPOSED ACTION:	Authorize sending of letter to LAFCo

## **Staff Reports: a) Administration and Finance**

- **19** Acting General Manager Grindy
- 20 Director of Finance Galarza
- 21 Human Resources Manager Harris

## **b)** Operations

- 22 Oyster Point Marina/Park White
- 23 Pillar Point Harbor Draper

## **Board of Harbor Commissioners**

- 24 A. Committee Reports
  - B. Commissioner Statements and Requests

1. The Board of Harbor Commissioners may make public statements limited to five (5) minutes.

2. Any Commissioner wishing to place an item on a future agenda may make a motion to place such an item on a future agenda

## **Closed Session, Continued**

25TITLE:Public Employee Performance Evaluation, Acting General<br/>Manager, pursuant to Government Code §54957(b)

# Adjournment

The next scheduled meeting will be held on February 4, 2015 at the Sea Crest School, Think Tank, Room #19, 901 Arnold Way, Half Moon Bay at 6:30 p.m.

Agenda Posted As Required: January 16th at 10:15 a.m.

Debbie Nixon Deputy Secretary

### Martha Poyatos - Item 4: Consulting Contract for the Harbor District Municipal Service Review Update

From:	bill kehoe <mccbillkehoe@gmail.com></mccbillkehoe@gmail.com>
To:	<mpoyatos@smcgov.org></mpoyatos@smcgov.org>
Date:	1/18/2015 7:33 PM
Subject:	Item 4: Consulting Contract for the Harbor District Municipal Service Review
Ū	Update
CC:	Don Horsley <dhorsley@smcgov.org>, Sabrina Brennan <sabrina@dfm.com></sabrina@dfm.com></dhorsley@smcgov.org>

Martha Poyatos, Executive Officer

San Mateo LAFCo

455 County Center

2nd Floor

Redwood City, California 94063

Re: Consulting Contract for the Harbor District Municipal Service Review and Sphere of Influence Update (Item 4)

Dear Executive Officer Poyatos,

Please pass my comments on to the LAFCo Commissioners regarding the San Mateo County Harbor District's Municipal Service Review and Sphere of Influence Update.

I am requesting that LAFCo delay this consulting contract for 6 months so that this newly reconstituted board has a chance to rectify some of the past grievances and start rebuilding the district. This would also have the benefit of giving the consulting team better insight on what the new Board can accomplish and would provide for a more accurate report with achievable goals for the District.

Another reason to support the delay is to respect the voters and taxpayers of San Mateo County, who elected this new board, a chance to see their electoral decisions play out in the District without outside influence.

As background, I have been following the Harbor District for many years and have often attended and made public comments on the need for a more open and transparent process by the District when conducting the public's business. A few years ago, I worked to get Commissioner Brennan and others elected in the hope the we would get a better, financially sound and professionally managed district. But, alas, that did not happen. Instead we got a dysfunctional board that used bullying tactics to intimidate Ms. Brennan on many of the same issues that were mentioned in the Grand Jury Report. She suffered on, with the communities support, and we waited for the next election to give her new Commissioners who would support the actions and ideals that she and the Grand Jury identified as necessary to fix the Harbor District.

That election took place in November 2014 and the Grand Jury Report, financial irregularities and dysfunctional Board tactics were brought to the voters of San Mateo County. The result was the voters successfully elected Commissioners David & Mattusch who ran on a platform of cleaning up the harbors both environmentally and politically. They just took office this month (January 2015) and already have made some impressive changes to start undoing years of mismanagement. And I believe that they will continue to improve the district as they go forward.

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### Thank you,

Bill Kehoe Moss Beach 650-728-7255

From:<deborah.ruddock@gmail.com>To:Martha Poyatos <mpoyatos@smcgov.org>Date:1/19/2015 10:36 AMSubject:Re: SMCHD MSR

Thanks so much for the information!

Sent from my iPhone

> On Jan 19, 2015, at 10:16 AM, Martha Poyatos <mpoyatos@smcgov.org> wrote:

> Dear Council Member Ruddock:

>

> Thank you for your comments on the Proposed MSR and SOI update of the San Mateo County Harbor District. I will provide your comments to the Commission prior to the January 21 LAFCo hearing.

> In the meantime, please note that the Cortese Knox Hertzberg Act Local Government Reorganization Act, under which LAFCo operates mandates MSR's/SOI updates every five years. The First MSR/SOI update for the Harbor District was completed in 2006. Due to budget and staffing constraints San Mateo LAFCo is behind schedule in preparing the MSR/SOI updates on the five year schedule. Providing additional funds for a consultant prepared MSR/SOI report allows LAFCo to get back on schedule and prepare a report that is thorough and thoughtful. And also of chief importance, an MSR/SOI update is an informational report and is a valuable tool for citizens and the governing body and staff of agencies under study, in particular when there has been a transition in staffing and board composition. It is in essence a report that will assist the board in getting up to speed on District enabling legislation, fiscal condition and operations.

>

> Sincerely,

>

> Martha Poyatos, Executive Officer

> San Mateo LAFCo

> 455 County Center, 2nd Fl.

> Redwood City, CA 94063

> 650/363-4224

> 650/363-4849 (fax)

>

>>>> <deborah.ruddock@gmail.com> 1/17/2015 3:34 PM >>>

> Dear Ms. Poyatos:

>

> I think it makes good sense at this time to delay the Harbor District's Municipal Services Review to give the new board time to consider and address the items of concern in the Grand Jury Report. I know they are committed to open results-oriented governance and sound fiscal policy and just need a little time to get up to speed on district operations. Thanks for your consideration

>

> Sincerely, HMB Councilmember Deborah Ruddock speaking for herself only.

>

> Sent from my iPhone

Page 1
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From:"Penrose Deborah B." <dbpenrose7@gmail.com>To:<mpoyatos@smcgov.org>Date:1/17/2015 3:09 PMSubject:MSR

Dear Ms. Poyatos,

We have recently elected new Harbor Commission Board Members. They will do a splendid job in the new post and help to move our Harbor District ahead. This is a major transition and a much needed change for the Harbor District, however as with any large change, it will take some time for the new Board members to address the concerns in the Civil Grand Jury Report and recommend possible changes.

Please consider delaying the overdue SMCHD MSR so that it will be done in an appropriately careful and correct manner.

Sincerely, Deborah Penrose, City Council member in Half Moon Bay

From:	Pamela Fisher <pamelafisher@gmail.com></pamelafisher@gmail.com>
To:	<mpoyatos@smcgov.org></mpoyatos@smcgov.org>
Date:	1/19/2015 11:10 PM
Subject:	The Municipal Service Review of the Harbor District
CC:	Sabrina Brennan <sabrina@dfm.com></sabrina@dfm.com>

### Martha Poyatos - The Municipal Service Review of the Harbor District

Honorable Commissioners LAFCo Executive Director Martha Poyatos Re: Timing of SMCHD MSR

I am a member of a recently formed citizen's watchdog group Advocates For Open Government (AFOG). Members of AFOG worked diligently to elect the new Harbor Commission Board members as a result of the numerous concerns expressed in the Civil Grand Jury Report. We are respectfully requesting that the Municipal Service Review for the Harbor District be delayed long enough to allow the new majority on the Harbor District Board the opportunity to properly correct previous improprieties and appropriately deal with the many concerns brought forth in the Civil Grand Jury Report.

The community is encouraged by the breadth of knowledge and integrity of our new members and Ms. Brennan who now form a majority who, we are certain, will address the Civil Grand Jury concerns, They just need a reasonable time period to get the job done. Please delay the MSR Hearing so they may do what we elected them to do and then provide them the feedback we are all anxious to review.

Respectfully, Pamela L. Fisher (AFOG)

Please consider delaying the overdue SMCHD MSR so that it will be done in an appropriately careful and correct manner.

Pamela Fisher 659 Highland Avenue Half Moon Bay, CA 94019 <u>pamelafisher@gmail.com</u> (Home) 650-712-0370 (Cell) 650 455-1194

### **Martha Poyatos**

From: Jules Sofer <jjsofer@gmail.com> To: <mpoyatos@smcgov.org> Date: 1/19/2015 3:28 AM

Dear Ms. Poyatos, I feel you should give the new Harbor Commisioners a chance to take corrective actions before you jump in. Jules Sofer

From:	Bud Ratts <budratts@gmail.com></budratts@gmail.com>
To:	<mpoyatos@smcgov.org></mpoyatos@smcgov.org>
Date:	1/18/2015 10:33 PM
Subject:	MSR review for Harbor Commission
CC:	sabrina brennan <sabrina@dfm.com></sabrina@dfm.com>

### Martha Poyatos - MSR review for Harbor Commission

TO: Martha Poyatos FROM: Bud Ratts

Dear Ms Poyatos,

In mid 2013 I became an active participant in the activities of the Harbor Commission Board. As a resident of the San Mateo County coastside, I became very concerned about the status of the Harbor Commission after meeting one of the Board members. For the past 18 months I have attended numerous meetings and have been and strong advocate for change. Realizing that change was not possible with the then current Board composition, I devoted my efforts to finding new individuals to run for the open positions and supported their election. With the new board the Commission is now a very different organization.

I fully support the position taken by the Commission's new President, Sabrina Brennan as outlined in her letter to Linda Craig and Commissioners of the San Mateo County LAFCo.

I am very aware of the steps that need to be taken by the Commission, and will continue to actively participate in matters of governance, finance, and budgeting. The steps taken at the January 7th meeting are a very rapid changeover in the style of governing and will result in many needed changes in the coming months. The Harbor Commission will be a very different organization in 12 months.

I did not attend the January 7th meeting as I was in Southeast Asia, returning yesterday

Sincerely yours,

Bud Ratts Former Director of Management and Financial Planning Stanford University

49 Martins Beach Rd

Half Moon Bay, CA 94019 650.492.5901

From:	"Harvey Rarback" <harveyhmb@gmail.com></harveyhmb@gmail.com>
То:	<mpoyatos@smcgov.org></mpoyatos@smcgov.org>
Date:	1/17/2015 3:19 PM
Subject:	The Municipal Service Review of the Harbor District

Ms. Poyatos,

I am a Director of the Coastside Fire Protection District but I am sending this email as a private citizen.

I urge LAFCo to delay the Municipal Service Review of the Harbor District in order to allow the new Harbor Commissioners time to fix the problems that the previous majority had created and to address the concerns of the CGJ Report.

I would be glad to answer any questions you might have.

Thank you.

--Harvey

Harvey Rarback 464 Pine Avenue Half Moon Bay, CA 94019 (650)560-9111 home (650)619-1399 cell

"Always tell the truth that way you don't have to keep track." Pogo

### Martha Poyatos - LAFCo Mt.- Jan. 21, 2015 Harbor Dist. MSR

From:Fran Pollard <LPFP@comcast.net>To:<mpoyatos@smcgov.org>Date:1/20/2015 1:44 PMSubject:LAFCo Mt.- Jan. 21, 2015 Harbor Dist. MSR

Jan. 19, 2015

Chair Linda Craig and Commissioners

Martha Poyatos, LAFCo Executive Officer

San Mateo LAFCo 455 County Center 2nd Floor, Redwood City, California 94063

Re: San Mateo County Harbor District Municipal Service Review

Dear Martha, Please replace my previous request with this to the Commission Packet

Honorable Commissioners and Martha Poyatos,

I'm requesting you delay the SMCo.Harbor District Municipal Service Review for at least 6 months to allow the new Harbor Commissioners to correct the wrongs created by the previous Commissioners and address the concerns included in the Civil Grand Jury Report.

We now have Harbor Commissioners who constantly use the Harbor and know and care deeply about what is important to a healthy and efficiently run Harbor. Since there was not an MSR done in recent years with the old Commission, can a few more months make that much difference?

I am proud to say that I campaigned to help elect the new Commissioners which are intelligent and thoughtful people who are already working to make the much needed improvements to the District.

Thank You for your consideration,

Fran Pollard, Very Active Citizen PO Box 832, El Granada, CA 94018 LPFP@comcast.net From:Jule Lynch <madrejule@comcast.net>To:"mpoyatos@smcgov.org" <mpoyatos@smcgov.org>Date:1/17/2015 6:49 PM

Our new members of the Harbor district need more time to study the problems brought up by the Civil Grand Jury. Please give them the needed extra time.

Jule

### Martha Poyatos - SMCHD MSR

From:Leonard D Woren <ldw@ldworen.net>To:<mpoyatos@smcgov.org>Date:1/19/2015 7:56 PMSubject:SMCHD MSR

Martha -- please distribute this to the Commissioners prior to Wednesday's meeting. Thanks.

To: Honorable Commissioners LAFCo Executive Director Martha Poyatos Re: Timing of SMCHD MSR

For many years I have been one of the most vocal critics of the San Mateo County Harbor District, and for a few years I have suggested that it be dissolved. However, the November 2014 election resulted in a sea change with a new board majority committed to righting the ship. In addition, the General Manager has retired, opening the door to reforming the District.

At their very first meeting, the new board majority did not waste any time in initiating a nationwide search for a new General Manager and issuing an RFP for new General Counsel, along with reviewing other District Policies. Since the new board majority has a good understanding of the District's problems and good new ideas on how to fix them, I feel that they need to be given time to accomplish reform of the District.

I understand that the SMCHD's periodic MSR is overdue, but I feel strongly that this is not the right time, since by the time the report is completed, enough will have changed to render it obsolete. A proper search for a highly qualified new GM could take 4-8 months, but I urge the Formation Commission to delay the MSR until a few months after the new GM is on-board. The MSR should be more than a check-list of problems that have been resolved by the time it's published, but that's what it will be if it's done now rather than waiting a relatively short time. Past SMCHD Commissioners have spent decades driving the District into the ground; it will take a year or more to dig out from that hole.

Since 1/3 of LAFCo's funding comes from special districts, as a special district board member in my 18th year in office, I feel that for the reasons stated above, doing the MSR now is not the best use of very limited LAFCo funds, some of which comes from my District. **The MSR will be much more useful if it's done a year from now.** 

Thank you for your consideration.

/s/ Leonard Woren Writing as an individual, not representing any position of the Granada Community Services District Board



January 19, 2015

TO: Linda Craig- Chair of San Mateo Local Agency Formation CommissionFrom: Half Moon Bay Seafood Marketing AssociationRegarding: San Mateo County Harbor District

The Half Moon Bay Seafood Marketing Association is a collective of commercial fishermen in Half Moon Bay, California. Our fully inclusive organization represents commercial fishing producers of all gear types, all local target species and all sizes of fishing businesses working out of Pillar Point Harbor.

In the past, our membership has expressed concerns regarding the San Mateo County Harbor district, many of which were echoed in the 2013-2014 San Mateo Civil Grand Jury Report. We appreciate the LAFCo response to the Grand Jury report and support a service review by LAFCo in the future.

However, this is a time of great transition at the SMCHD. New harbor commissioners have just taken office and the process for hiring a new General Manager is now beginning. HMBSMA is very optimistic that the newly elected Harbor Commissioners will actively address the concerns raised in the Grand Jury Report. We were very encouraged by recent actions to create committees, and improve policies and procedures in just one meeting since being elected.

HMBSMA would like to support these efforts. Therefore, the commercial fishing community working out of Pillar Point Harbor would like to respectfully request that LAFCo delay a service review until the Harbor Commission has had a reasonable amount of time to hire a new General Manager and work to improve Harbor Management.

Sincerely,

Lisa Damrosch- Executive Director- Half Moon Bay Seafood Marketing Association

#### Half Moon Bay Seafood Marketing Association-PO Box 872 Half Moon Bay, CA 94019 hmbsmaboard@gmail.com www.halfmoonbayseafood.org (650) 255-2063

From: To:	Mary Larenas <mnlarenas@gmail.com> <mpoyatos@smcgov.org>, Don Horsley <dhorsley@smcgov.org>, Nicholas Calde</dhorsley@smcgov.org></mpoyatos@smcgov.org></mnlarenas@gmail.com>
Date:	1/20/2015 10:55 AM
Subject:	SMCHD - Grand Jury Report

### Martha Poyatos - SMCHD - Grand Jury Report

Dear Ms. Poyatos and Sup. Don Horsley,

I am asking that you please allow the newly elected members of the SMCHD sufficient time to address the concerns that were raised during the Grand Jury Report of 2014. The election has changed the Board dynamics, resulting in Board members who take the Grand Jury Report seriously. I am sure that you are both aware that some of the former members dismissed the Report stating it was incompetent and flawed.

The recent election of two new Board members Nicole David and Tom Mattusch along with the new President Sabrina Brennen, have given the district a majority to act in favor of the public's needs. This was a key issue during the campaign and I am requesting that LAFCo please listen to the voters and give the new Board a chance to correct many of the errors created by the previous members of the Board.

Thank you both for working so diligently to ensure healthy, safe, financially sound, and productive San Mateo County Harbors.

Respectfully submitted,

Mary Larenas 301 Nevada Ave. Moss Beach, CA 94038

650-728-5067