1 County	\$13,894.50	\$8,614.25	\$5,280.25		\$5,280.25
2 Applicant	\$3,894.50	\$1,385.75	\$2,508.75		\$2,508.75
4 CEQA Addendum	\$22,211.00	\$19,758.25	\$2,452.75	\$35.50	\$2,417.25
Total Contract Value	\$102,552.00	\$76,520.45	\$26,031.55	\$1,888.81	\$24,142.74

Thanks, Kristen

# Kristen Outten Project Manager / Senior Biologist

 SWCA Environmental Consultants
 60 Stone Pine Road, Suite 100

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 9650.440.4160 x 6404 | C 831.331.5264 | F 650.440.4165



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Hi Rich and Jack.

Please see attached for SWCA's proposal for a change order for mitigation monitoring for Lots 5-8. As described in the attached, the original contract did include monitoring of Lots 5-8. However, due to the longer duration of construction on Lots 9-11, the need for many follow-up inspections and correspondence, and delay in the start of construction on Lots 5-8, only about \$10,000 of the budget of the original contract remains for monitoring.

I have informed SWCA that I do not believe we should authorize this Change Order until requested unpaid fees are paid to the County for the monitoring of Lots 9-11.

Also, as summer is in full swing, please advise us as to when you will be planning to complete the requirements to pull the Building Permits for Lots 5-8. As you know, the wet season moratorium on grading begins October 1<sup>st</sup>, with Director approval, among other requirements, needed to undertake grading between Oct 1 and April 30.

Please let us know what your comments are on the Change Order, status of payment, and the schedule for construction on Lots 5-8.

Thanks

 From: Kristen Outten <koutten@swca.com>

 Sent: Monday, June 28, 2021 1:25 PM

 To: Camille Leung <cleung@smcgov.org>

 Cc: Jessica Henderson-McBean 

 JHenderson-McBean 

 Subject: RE: Highland Estates Budget Update

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### Hello Camille,

Please find attached Change Order No. 3 to continue providing mitigation monitoring support for the Highland Estates Project. The attached scope and cost assume a 22-month construction schedule, which is consistent with what was required for Lots 9-11. Please let me know if you have any questions or would like to discuss the attached scope and costs in more detail.

Thank you, Kristen

 From: Camille Leung <cleung@smcgov.org>

 Sent: Monday, June 7, 2021 9:54 AM

 To: Kristen Outten <<coutten@swca.com>

 Cc: Jessica Henderson-McBean 

 Henderson-McBean 

 Henderson-McBean 

 Subject: FW: Highland Estates Budget Update

#### EXTERNAL: This email originated from outside SWCA. Please use caution when replying

Hi Kristen,

Sorry for the delay in getting back to you. I really appreciate the heads up about the mitigation budget! Thank you for the great suggestions for re-allocating budget towards inspections.

Yes, as Chamberlain is getting close to wrapping up construction on Lots 9-11, we should dip into the project management funds to continue compliance inspections on Lots 9-11.

I believe the out-of-scope budget was for early analysis on the Addendum which now has its own budget and is largely completed, although we may need SWCA's assistance in answering some comments (deadline is June 17). If this is correct, we can re-allocate those funds for compliance monitoring and project management time for Lots 5-8, which plans to start in July.

Please estimate, based on monitoring time for Lots 9-11, how much additional budget beyond the out-of-scope budget, we would need to complete monitoring inspections for Lots 5-8, and we can initiate a contract amendment.

Thank you!

From: Kristen Outten <<u>koutten@swca.com</u>> Sent: Tuesday, June 1, 2021 4:39 PM To: Camille Leung <<u>cleung@smcgov.org</u>> Subject: Highland Estates Budget Update

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## Hello Camille,

I wanted to provide you with an update regarding the Highland Estates budget (see table below). While we still have approximately \$24k remaining in our overall budget, our compliance monitoring task is nearly used up (\$451 remaining as of last Friday). As you may recall, our scope assumed up to 18 months (1.5 years) of construction-phase compliance monitoring for Lots 5-11. We've now exceeded the 18-month construction schedule and used nearly the entire task budget on Lots 9-11. It's my understanding they are getting close to wrapping up construction on Lots 9-11, in which case we could dip into the project management funds to continue compliance inspections on Lots 9-11. However, additional compliance monitoring and project management time for Lots 5-8 would require additional four hots (i.e., Lots 5-8).

						Unbilled through	
Phase	Task	Description	Contract Value	Total Invoiced	Remaining to Invoice	05/27/2021	Remaining Budget
1		Project Management and Coordination	\$32,917.00	\$19,014.53	\$13,902.47	\$417.50	\$13,484.97
2		Compliance Monitoring	\$29,635.00	\$27,747.67	\$1,887.33	\$1,435.81	\$451.52
3		Out of Scope Work	\$17,789.00	\$10,000.00	\$7,789.00		\$7,789.00