

# COUNTY<sup>OF</sup> SAN MATEO



## Civics 101 County Budget

September 28, 2021



# Two-Year Budget and Performance Cycle



Implemented  
in 2013



Allow time to focus on  
performance improvements



Facilitate longer-term  
financial planning



Year 1 Budget  
Year 2 Performance

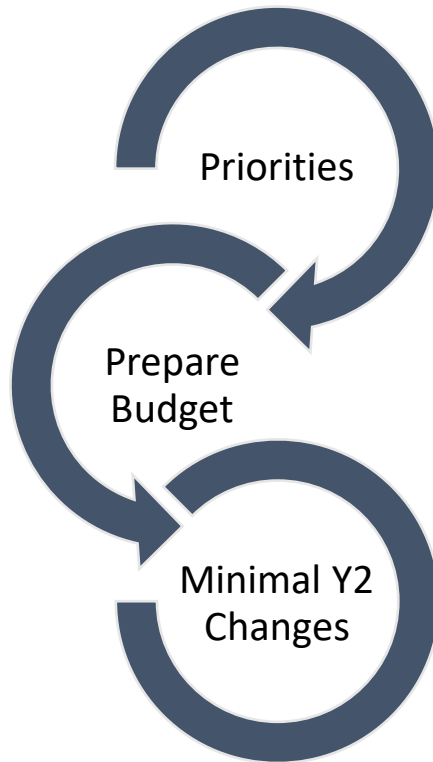


# Overview of the 2-Year Cycle

## From Vision to Results

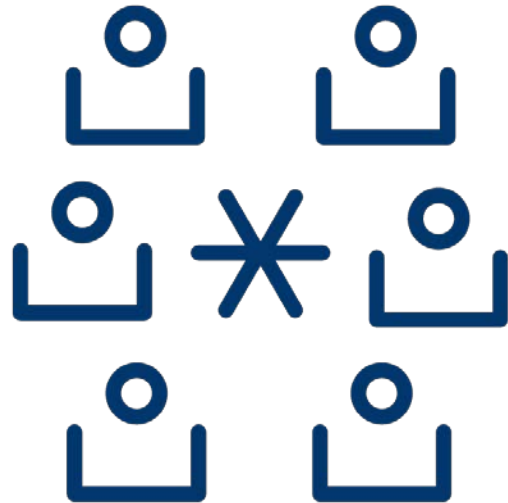


# Highlights of the Budget Cycle



- Review goals and set priorities
- Mid-Year financial update
  - 5 Year projections
  - Major trends
  - Budget Issues
- Get Board direction
- Prepare budget
  - Line-item budgets for 2 years
  - Minimal changes in Year 2

# Key Stakeholders



- County Residents
- Board of Supervisors
- County Manager's Office
- Department Heads
- Program Managers
- County Staff
- State and Federal Government



# Budget Components





# Total Sources

Combination of revenues to  
fund expenditures

***Where the money comes  
from***





# FY 2021-22 Total Sources





# Total Requirements

Expenditure appropriations,  
intrafund transfers and  
reserves

*Where the money is spent*



# FY 2021-22 Total Requirements

County  
Health  
29%

Community  
Services  
25%

Administration  
and Fiscal  
23%

Criminal  
Justice  
14%

Social  
Services  
9%



# Net County Cost (NCC)

$\text{NCC} = \text{Total Requirements} - \text{Total Sources}$

Non-Departmental or general purpose revenue (property taxes, sales tax, vehicle license fees)



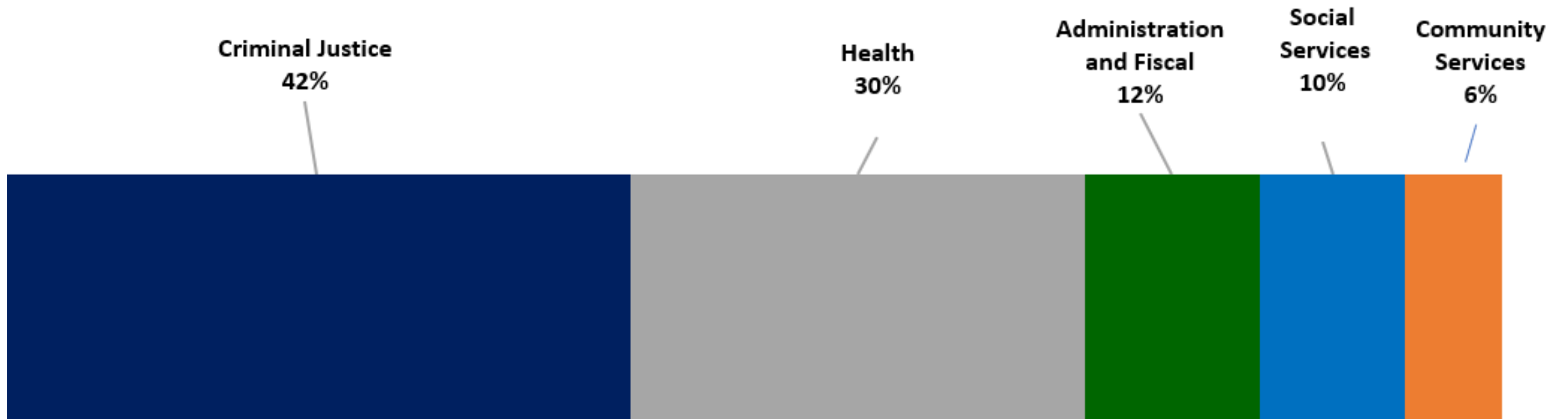


# Net County Cost Targets

- Most Non-General Fund departments have no Net County Cost, meaning they don't depend on General Fund to operate
- Targets are based on a number of factors, including growth in revenue and costs, Countywide priorities, and other needs



# FY 2021-22 NCC





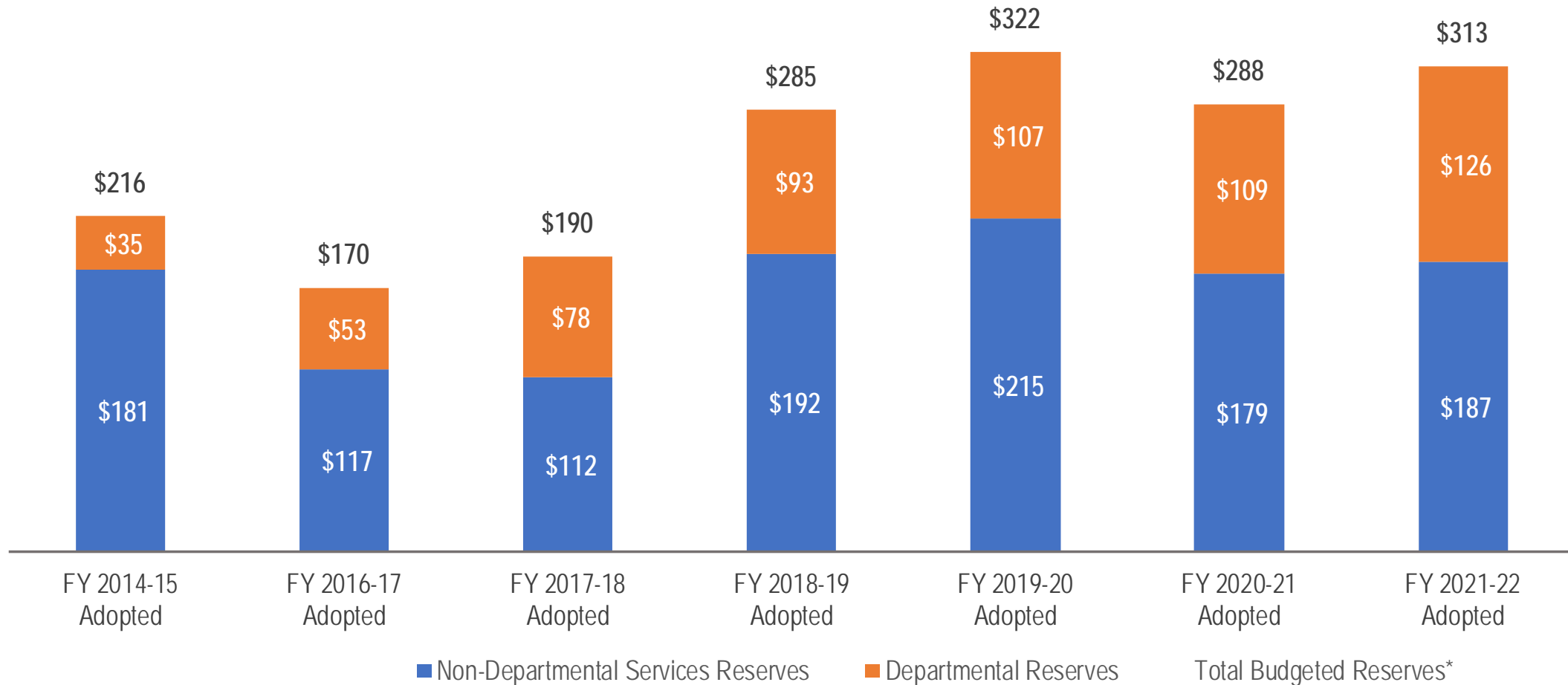
# Reserves Policy



- Established 1999
- Department minimum = 2%
- Overall reserves = 10% + \$4 million for Capital & IT
- 50/50 fund balance split
- One-time use of funds or pay-down of liabilities



# FY 2015-22 County Reserves



# Budget Central

[www.smcgov.org/budget](http://www.smcgov.org/budget)



# Highlights of Performance Cycle

- Prioritize resources for next two-year cycle
- Continuous evaluation and improvement
- Compare to benchmarks/best practices
- Dashboards to monitor and communicate performance





# SMC Performance



Shared Vision  
2025



SUPPORTED BY MEASURE K  
**LOCAL FUNDS  
LOCAL NEEDS**  
[WWW.SMCGOV.ORG](http://WWW.SMCGOV.ORG)

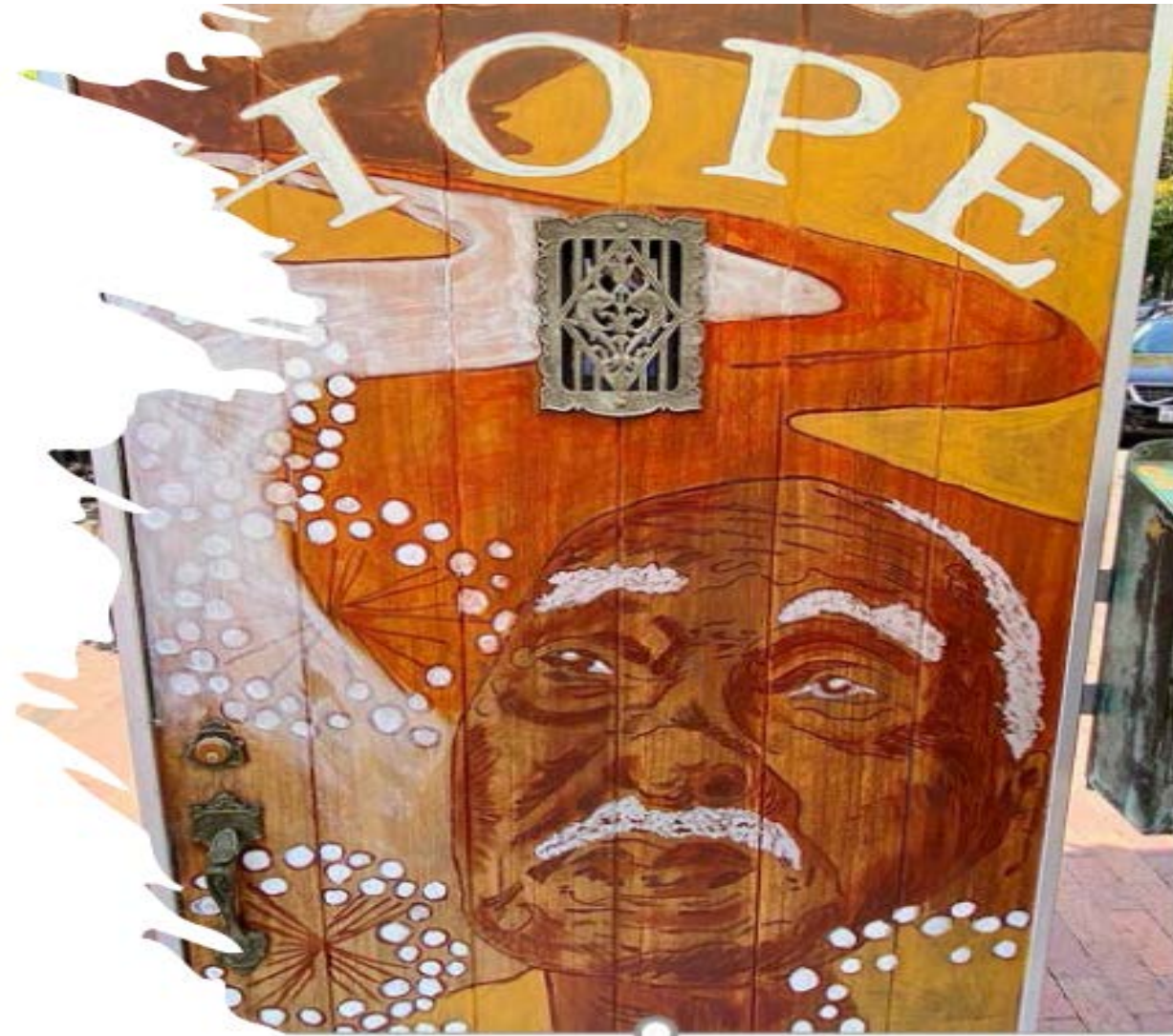
Measure K



Department  
Performance

# Equity Focus

To achieve **equity**, we must create the conditions that allow all to reach their full potential.





# Shared Vision 2025

Our Shared Vision for 2025 is  
for a healthy and safe,  
prosperous, livable,  
environmentally conscious  
and collaborative community.





# Community Impact Goals



## Prosperous

Improve  
Affordability  
Close Achievement  
Gap



## Healthy and Safe

Reduce Crime  
Increase Life Expectancy



## Livable

Transit Accessibility  
Community  
Engagement



## Environmentally Conscious

Greenhouse Gases  
Natural Resources



## Collaborative

Effective and  
Collaborative  
Government



# Priorities



Homelessness/Affordable Housing

Foster youth – high school graduation and 2 years community college

Reading proficiency - 3<sup>rd</sup> graders reading at grade level

Older adults – aging in place





Questions?