Hon. Susan Etezadi

Presiding Juvenile Court Judge, Superior Court

Judith Holiber

Deputy County Counsel

Commissioners

Monroe Labouisse Chair

Karin Huber-Levy

Vice Chair, Administration

Rocsana Enriquez

Vice Chair, Membership

Paul Bocanegra

Rebecca Flores

Sathvik Nori

Johanna Rasmussen

Susan Swope

Debora Telleria

Austin Willis

Melissa Wilson



Juvenile Justice and Delinquency Prevention Commission January 25, 2022 5:15pm – 7:15pm

Remote Access Only – Public participation instructions attached

AGENDA

Public comment will be accommodated under Item II for items not on the agenda. The Commission requests that members of the public, who wish to comment on items on the agenda, submit a request to the Chair prior to the start of the meeting so that they may be recognized at the appropriate time.

I. Administrative Business (5:15-5:40)

- a. Call to Order
- b. Roll Call and Establish Quorum
- c. Vote on Resolution to meet remotely (per AB 361)
- d. Welcome (Labouisse)
- e. Approval of Minutes of November 30, 2021
- f. Agenda Review and Approval
- g. 2021 Inspection Wrap Up (Flores)
- h. Swearing in of new Commissioners Arora and Duddy
- i. Swearing in/Reappointment of Commissioner Flores
- j. Resignation of Toni Barrack

II. Oral Communications (5:40-5:46)

This item provides an opportunity for public comment on items not on the agenda (Time limit – two (2) minutes per person). There will be opportunity for public comment on agenda items as they are considered.

III. System Updates and Trends (5:46-6:10)

- a. Court (Cadet)
- b. Private Defender Program (Rayes)
- c. District Attorney's Office (Cho)
- d. Probation (Clark, Stauffer)
- e. Behavioral Health & Recovery Services (Pena)
- f. County Office of Education (Littrell)
- g. HSA, Children and Family Services (Fong)

IV. Adoption of Operating Policies and Annual Report (6:10-6:15)

a. Motion to Adopt Operating Policies

V. Discussion: Strategy + Plans and Projects for 2022 (6:15-6:55)

- a. Aspirations
- b. Projects

c. Project Leads & Other Roles

VI. Trying Youth as Adults in San Mateo County (6:55-7:05)

- a. Presentation of Resolution (Bocanegra and Rasmussen)
- b. Discussion (Commissioners)

VII. Commissioner Updates (7:05-7:15 and/or written)

- a. Reimagine Juvenile Hall (Labouisse, Bocanegra)
- b. Literacy Pilot Program and YSC Christmas visit (Rasmussen)
- c. Communicate with Elected Officials (Bocanegra, Enriquez)
- d. After School Advocacy (Huber-Levy, Telleria)
- e. Peer Circle (Willis, Wilson, Huber-Levy, Duddy)
- f. Membership (Enriquez)
- g. JJCC and DJJ Realignment Subcommittee (Labouisse)
- h. Marketing & Social Media (Rasmussen)

JJDPC Meeting, January 25, 2022 Public Participation Instructions

Pursuant to the Shelter in Place Orders issued by the San Mateo County Health Officer and the Governor, and the CDC's social distancing guidelines which discourage large public gatherings, the Juvenile Justice and Delinquency Commission's meetings will be held remotely with public access available by videoconference.

Join Zoom Meeting

https://us02web.zoom.us/j/82840025241?pwd=emdlZzlCYWVZRC9yd0tFQ1dtMHJiUT09

One tap mobile +16699006833,, 82840025241#,,,,*108122#

Dial-in +1 669 900 6833 **Meeting ID:** 828 4002 5241

Passcode: 108122

Find your local number: https://us02web.zoom.us/u/kRIevWASg

We highly recommend you use a computer or iPad type device and activate the camera feature vs. calling in only on audio. To call in via phone (preferably, but not necessarily with a camera), see instructions below.

Next Meeting: Tuesday, February 22, 2022, 5:15 – 7:15 p.m. Location: To Be Announced

MEETINGS ARE ACCESSIBLE TO PEOPLE WITH DISABILITIES. INDIVIDUALS WHO NEED SPECIAL ASSISTANCE OR A DISABILITY-RELATED MODIFICATION OR ACCOMMODATION (INCLUDING AUXILIARY AIDS OR SERVICES) TO PARTICIPATE IN THIS MEETING, OR WHO HAVE A DISABILITY AND WISH TO REQUEST AN ALTERNATIVE FORMAT FOR THE AGENDA, MEETING NOTICE, AGENDA PACKET OR OTHER WRITINGS THAT MAY BE DISTRIBUTED AT THE MEETING, SHOULD CONTACT SECRETARY ADRIANA CASTANEDA AT (650) 312-8876 AT LEAST 72 HOURS BEFORE THE MEETING AS NOTIFICATION IN ADVANCE OF THE MEETING WILL ENABLE THE COUNTY TO MAKE REASONABLE ARRANGEMENTS TO ENSURE ACCESSIBILITY TO THIS MEETING AND THE MATERIALS RELATED TO IT. ATTENDEES TO THIS MEETING ARE REMINDED THAT OTHER ATTENDEES MAY BE SENSITIVE TO VARIOUS CHEMICAL BASED PRODUCTS.

If you wish to speak to the Committee, please fill out a speaker's slip. If you have anything that you wish distributed to the Committee and included in the official record, please hand it to the County Manager who will distribute the information to the committee members.

RESOLUTION NO.

PANDEMIC STATE OF EMERGENCY DECLARED BY GOVERNOR NEWSOM,
MEETING IN PERSON FOR MEETINGS OF THE JUVENILE JUSTICE &
DELINQUENCY PREVENTION COMMISSION (JJDPC) WOULD PRESENT
IMMINENT RISKS TO THE HEALTH OR SAFETY OF ATTENDEES

WHEREAS, on March 4, 2020, the Governor proclaimed pursuant to his authority under the California Emergency Services Act, California Government Code section 8625, that a state of emergency exists with regard to a novel coronavirus (a disease now known as COVID-19); and

WHEREAS, on June 4, 2021, the Governor clarified that the "reopening" of California on June 15, 2021 did not include any change to the proclaimed state of emergency or the powers exercised thereunder, and as of the date of this Resolution, neither the Governor nor the Legislature have exercised their respective powers pursuant to California Government Code section 8629 to lift the state of emergency either by proclamation or by concurrent resolution in the state Legislature; and

WHEREAS, on March 17, 2020, Governor Newsom issued Executive Order N-29-20 that suspended the teleconferencing rules set forth in the California Open Meeting law, Government Code section 54950 et seq. (the "Brown Act"), provided certain requirements were met and followed; and

WHEREAS, on September 16, 2021, Governor Newsom signed AB 361 that provides that a legislative body subject to the Brown Act may continue to meet without fully complying with the teleconferencing rules in the Brown Act provided the legislative

body determines that meeting in person would present imminent risks to the health or safety of attendees, and further requires that certain findings be made by the legislative body every thirty (30) days; and,

WHEREAS, California Department of Public Health ("CDPH") and the federal Centers for Disease Control and Prevention ("CDC") caution that the Delta variant of COVID-19, currently the dominant strain of COVID-19 in the country, is more transmissible than prior variants of the virus, may cause more severe illness, and that even fully vaccinated individuals can spread the virus to others resulting in rapid and alarming rates of COVID-19 cases and hospitalizations (https://www.cdc.gov/coronavirus/2019-ncov/variants/delta-variant.html); and,

WHEREAS, the CDC has established a "Community Transmission" metric with 4 tiers designed to reflect a community's COVID-19 case rate and percent positivity; and,

WHEREAS, the County of San Mateo currently has a Community Transmission metric of "substantial" which is the second most serious of the tiers; and,

WHEREAS, the JJDPC has an important governmental interest in protecting the health, safety and welfare of those who participate in its meetings; and,

WHEREAS, in the interest of public health and safety, as affected by the emergency caused by the spread of COVID-19, the JJDPC deems it necessary to find that meeting in person would present imminent risks to the health or safety of attendees, and thus intends to invoke the provisions of AB 361 related to teleconferencing;

NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED that

- 1. The recitals set forth above are true and correct.
- 2. The JJDPC finds that meeting in person would present imminent risks to the health or safety of attendees.
- 3. Staff is directed to return no later than thirty (30) days after the adoption of this resolution with an item for the JJDPC to consider making the findings required by AB 361 in order to continue meeting under its provisions.
- 4. Staff is directed to take such other necessary or appropriate actions to implement the intent and purposes of this resolution.

* * * * * *



COUNTY OF SAN MATEO

Juvenile Justice and Delinquency Prevention Commission 222 Paul Scannell Drive • San Mateo, CA 94402

Minutes of the Juvenile Justice & Delinquency Prevention Commission

November 30, 2021 | 5:15-7:15 pm Remote Meeting

MINUTES

Commissioners Present: Co-Chair; Debora Telleria, Co-Vice Chair; Rebecca Flores, Administrative Co-Chair; Melissa Wilson, Membership Vice Chair; Monroe Labouisse; Sathvik Nori; Susan Swope; Paul Bocanegra; Johanna Rasmussen; Austin Willis, Karin Huber-Levy, Roscana Enriquez

Commissioners Absent: None

Additional Attendees:

Judge Edezadi – Juvenile Court Judge Aurora Pena – Behavioral Health & Recovery Services Ron Rayes – Private Defender Program Armaan Arora - Potential Youth Commissioner Jehan Clark – Probation Chelsea Boninnie – Commission on Disabilities Ameya Nori – Youth Commission Liaison Zach Kirk – Silicon Valley Debug Kate Hiester – Fresh Lifelines for Youth Steve Duddy – Potential Commissioner Melany Stauffer – Probation Bill Koski – Community member Nancy Goodban - RWC w/ Fixin SMC Coalition for John Fong – Children and Family Services Raheena Moreno -BHRS **Immigration Rights** Sasha Newtron – Perspective commissioner Clara Jaeckel – RWC for Racial Equity Jennifer Martinez – Juvenile & Family Mia Manamea – Community member Elsa Schafer – SMC democracy for America Wendy Gwyn – The Art of Yoga Ivone Palencia – Community member Becca Kieler – Community member

I. Administrative Business

- a. Call to Order: Co-Chair Telleria called meeting to order at 5:15 p.m.
- b. Roll Call and Establish Quorum: A quorum was established at 5:15 p.m.
- c. Welcome and Introductions
- d. Agenda Review: Approved as distributed
- e. Approval of Minutes: Approved as distributed with changes on page 4.
- f. Move to Approve the Resolution Approved as distributed
- g. Resignation of Commissioner Lecha Effective September 20, 2021

II. Oral Communication: No



COUNTY OF SAN MATEO

Juvenile Justice and Delinquency Prevention Commission 222 Paul Scannell Drive • San Mateo, CA 94402

III. Updates:

a) Juvenile Court (Judge Edezadi)

- Judge Edezadi encourages other commissioners to attend court sessions via zoom. There were three public hearings today and extends the invitation for others to join.
- As the pandemic continues, they continue to wear masks in the court room and on the 602 side as well. Contested hearings require for people to be in the court room in person. Transparent masks are provided to witnesses who are testifying. Everyone is welcome to attend in person if they want to.
- First meeting with the county manager for Juvenile Hall Reimagined will occur tomorrow.

b) Private Defender Program (Reyes)

• There was a meeting with Paul and Karen to discuss legislative initiatives for the next year and they will continue to meet regularly to update them on the programs that they will be working on in the new year.

c) County Office of Education (Littrell)

• No report out

d) Probation (Stauffer, Clark)

- Business continues as usual, for probation and they continue to see youth in a hybrid model. Numbers have gone down on the supervision side which includes informal contracts. There are a total of 128 clients, 0 youth in placement, 11 youth receiving extended foster care AB12 services, 1 youth on a 6-month informal contract, 3 youth at DJJ with 2 releases, in the past two months, 18 juvenile DPOs and 11 youth on EMP. There are 92 youth served in the assessment center investigations unit. Have been receiving more cases lately.
- Demographics by Race: 55% Latino and 14% White.
- Probation to client ratio: PO's have 15-30 cases, it depends on the assignment.
- Institutions: Not much has changed, there were a few releases. There are 19 youth in YSC with only one girl at YSC and one girl in Camp Kemp. Commissioners





Juvenile Justice and Delinquency Prevention Commission 222 Paul Scannell Drive • San Mateo, CA 94402

Nori and Rasmussen attended their Thanksgiving meal and the youth enjoyed their company.

 YSC demographics of youth: 1 Native American, 1 Pacific Islander, 3 Black, 14 Latino.

e) District Attorney Office (Cho)

• No report

f) Behavioral Health & Recovery Services (Pena/Absent)

- No new updates.
- BHRS continues to provide services in a hybrid manor. All youth in YSC are being seen in person. Zoom calls are only for family therapy sessions if families are not able to attend in person.

g) HAS, Children and Family Services (Fong)

- Numbers have not changed since the last meeting. The first three months they were seeing a trend of calls to the hotline.
- There are 168 children in their care, out of county youth maintain about 42% and is lower for the minor population at 20%.
- Demographics by race: 12% Black, 14% Latino, White 23%.
- Six youth in STRTP 2 Black, 1 Latino, and 3 White.
- 2There are four youth on 42.1 status.

IV. Inspections Update (Rasmussen & Wilson)

- YSC inspection completed.
- Vote to approve the inspection report: Rasmussen motioned to approve the amended corrected report. YSC Inspection Report approved unanimously.
- School inspection report completed.
- Vote to approve the school inspection report: Wilson motions to approve the minutes with corrections. School Inspection report approved unanimously.

V. Vote to form Social Media Working Group Committee (Rasmussen)

- Rasmussen motions to create a JJDPC social media working group, second by Barrack.
- Vote passed unanimously.

VI. 2021 Project Plan Updates





Juvenile Justice and Delinquency Prevention Commission 222 Paul Scannell Drive • San Mateo, CA 94402

- There were nine projects for 2021 and all deliverables have been achieved. Some projects are in the second phase of implementation. Lessons learned is completed and the Diversion program is 95% complete. Much has been accomplished and those still in progress will continue in 2022.
- Alternative Incarceration Project (Labouisse)
 - First meeting of the committee that was formed by the resolution will be held on December 1, 2021.
 - o The committee has seven members and should soon be nine.
- Peer Court (Wilson, Willis)
 - o On December 6th the Chan Zuckerberg Foundation will announce that they donated 50K in funding for the Peer Court program.
 - o The program officially has a name: Hear us Youth for Restorative Justice
- Project to Increase School Attendance (Swope, Willis, Telleria)
 - Sent out a survey to all 23 school districts, there are three unified K-12 districts and 2 of the 3 responded, there are 13 K-8 districts and 13 of 17 responded, 3 high school districts and all three responded, 66% of unified, 76% of the K-8, and 100% of high schools, overall 78 % of 23 counties responded and they have enough data that can really be helpful.
 - o Next meeting will be December 10, 2021

VII. Formal Election of 2022 Officers (Barrack)

- Public comments:
 - Nancy Goodban Thanks the commission for all our work. Advocates for Paul and Johanna to be voted in as Chair and Vice Chair.
 - o Elsa Schafer Speaks on behalf on Johanna and Paul to be voted in as Chairs.
 - o Ivone Palencia recommends Johanna as Vice Chair of the commission.
 - Clara Jackel would like for the commission to consider Paul and Johnna to serve as Chair and Vice Chair
 - Becca Kieler would like to recommend Johanna as Vice Chair and Paul as Chair.
 - o Mia Manamea would like to recommend Paul, Johanna and Roxanna
- Commissioner Comment:



COUNTY OF SAN MATEO

Juvenile Justice and Delinquency Prevention Commission 222 Paul Scannell Drive • San Mateo, CA 94402

- Telleria Thanks the commission for the last couple of years as Co-Chair. Would like to recommend commissioner Labouisse
- o Swope: Recommends Labouisse as Chair
- o Barack: Recommends Labouisse as Chair
- Nominees for Chair: Bocanegra and Labouisse
 - Commissioner Labouisse has been voted in as Chair of the commission for 2022
- Nominees for Vice Chair of Administration: Huber-Levy and Rasmussen
 - o Barrack recommends Huber-Levy as Vice Chair
 - o Bocanegra recommends Rasmussen as Vice Chair
 - o Flores recommends Rasmussen as Vice Chair
 - o Telleria recommends Huber-Levy
 - Commissioner Huber-Levy has been voted in as Vice Chair of Administration for 2022
- Nominees for Vice Chair of Membership: Enriquez
 - o Wilson recommends Enriquez as Vice Chair of Membership
 - Labouisse recommends Enriquez
 - o Commissioner Enriquez has been voted in as Vice Chair of Membership for 2022
- Transition Planning:
 - Barrack and Telleria will work with the new elected officers on strategy and other projects to make sure they are ready to roll out in January

VIII. Commissioner Report Outs

- a) Membership (Wilson)
 - Ameya Nori was interviewed and voting will occur in January.

IX. Announcements: None

Meeting adjourned 7:30 p.m.

Next Meeting: Tuesday, January 25, 2022

SAN MATEO COUNTY JUVENILE JUSTICE & DELINQUENCY PREVENTION COMMISSION

RESOLUTION NO. 2022-1

GRATITUDE FOR TONI BARRACK

WHEREAS, Antoinette "Toni" Barrack served as a Commissioner on the San Mateo County Juvenile Justice & Delinquency Prevention Commission for many years, and as its Co-Chair from January 2020 to December 2021;

WHEREAS, in the first few months of 2020 Commissioner Barrack, as Co-Chair, created and directed a Strategic Planning Committee for the Commission, and that committee revised the Commission's Mission, and developed new Aspirations and Projects as part of its new Strategic Plan;

WHEREAS, Commissioner Barrack had experience in corporate planning before joining the Commission, she wrote thorough plans and reports for the Commission, as well as engaging and productive agendas for Commission meetings, all with her extraordinary attention to detail;

WHEREAS, Commissioner Barrack demonstrated exemplary qualities of leadership as Co-Chair, exhibiting the humility, patience, diplomacy, steadiness and care of a true servant leader, and was throughout her service to the Commission an example for other Commissioners;

THEREFORE BE IT RESOLVED, that the San Mateo County Juvenile Justice & Delinquency Prevention Commission wishes to express its heartfelt gratitude and appreciation for Toni's service to the Commission and to the youth of San Mateo County, and that this Commission wishes her success and happiness in all of her further endeavors.

COUNTY OF SAN MATEO

JUVENILE JUSTICE AND DELINQUENCY PREVENTION COMMISSION

OPERATING POLICIES

REVISED JULY 28, 2020





TABLE OF CONTENTS

ARTICLE I – PURPOSE AND AUTHORITY	3
ARTICLE II – MEMBERSHIP AND TERM OF OFFICE	3
ARTICLE III – DUTIES	4
ARTICLE IV – OFFICERS	5
ARTICLE V – SUBCOMMITTEES	6
ARTICLE VI – ORGANIZATION PROCEDURES	6

OPERATING POLICIES OF THE JUVENILE JUSTICE AND DELINQUENCY PREVENTION COMMISSION

ARTICLE I - PURPOSE AND AUTHORITY

- A. The Commission shall be known as the San Mateo County Juvenile Justice and Delinquency Prevention Commission.
- B. The legal authorization for the establishment and operation of the Juvenile Justice Commission of San Mateo County, California is set forth in California Welfare and Institutions Code, Sections 225 through 231. The legal authorization for the establishment and operation of the Delinquency Prevention Commission of San Mateo County, California is set forth in California Welfare and Institutions Code, Sections 232 through 236. These policies are intended to supplement the governing provisions of State Law and aid the Commission in more effectively discharging its statutory duties and responsibilities. If one part of these policies is found to be invalid because it conflicts with State Law, no other part of these policies shall be affected by such finding of invalidity.
- C. It is the mission of the San Mateo County Juvenile Justice & Delinquency Prevention Commission to be a public conscience in the best interest of juveniles. The Commission advocates for programs and services that prevent youth entry into the juvenile justice system and promotes respect for the human dignity of all minors who do enter the system.

ARTICLE II - MEMBERSHIP AND TERM OF OFFICE

- A. Members. By law, the Commission shall consist "of not less than seven (7) and no more than fifteen (15) citizens. Two or more members shall be persons who are between 14 and 21 years of age, provided there are available persons between 14 and 21 years of age able to carry out the duties of a Commission member in a manner satisfactory to the appointing authority." (W&I Code Section 225)
- B. <u>Appointments.</u> When a vacancy occurs due to the expiration of a member's term of appointment, the Presiding Judge of the Superior Court, with the concurrence of the Presiding Judge of the Juvenile Court, shall appoint a successor for a term of four (4) years to the Juvenile Justice Commission. Newly appointed members are notified by the Court prior to the next Commission meeting and are administered the oath of office by the Presiding Judge of the Juvenile Court or his/her designee.
- C. <u>Commission Responsibility</u>. It is the responsibility of the Commission Chair(s) to keep the Presiding Judge of the Juvenile Court and the Board of Supervisors apprised of membership status. In advance of a vacancy the Commission shall recruit, screen, and recommend candidates for the appointment.
- D. <u>Vacancy</u>. "When a vacancy occurs for any reason other than the expiration of a term of office, the appointee to fill such vacancy shall hold office for the unexpired term of his or her predecessor." (W&I Code Section 225)

- E. <u>Leave of Absence</u>. A leave of a definite period of time may be granted a Commissioner by the membership, taking into account current membership and number of leaves of absence in effect when the leave is requested.
- F. <u>Resignation</u>. A member unable to continue active service should submit a written resignation to the Commission Chair(s).
- G. <u>Regular Attendance</u>. If a member finds it impossible to attend a regular Commission meeting, the member shall notify the Commission's Chair(s) or Vice Chair-Administration. If unable to attend a committee meeting, inspection, or hearing, that member shall notify the member in charge. Failure to provide notice prior to missing a Commission meeting shall be an unexcused absence.

Any Commissioner who accumulates three unexcused absences from regular Commission meetings during the Calendar Year shall be considered by the Commission as having resigned from the Commission. This information will then be forwarded to the Presiding Judge of the Juvenile Court for subsequent ratification.

The failure of any Commissioner to participate in the required inspections shall be subject to the review by the Commission concerning continued membership in the Commission.

H. <u>Commissioners in Good Standing</u>. A Commissioner in good standing is one who has been administered the oath of office, has not accumulated three unexcused absences from regular Commission meetings during the Calendar Year, and has participated in required inspections, unless excused by the Chair.

ARTICLE III - DUTIES

- A. It is the duty of the Commission to inquire into the administration of justice in a broad sense, including, but not limited to, operation of the Juvenile Court, Probation Department, Human Services Agency, and Law Enforcement.
 - 1. For this purpose, the Commission shall have access to all publicly administered institutions authorized or whose use is authorized by Chapter 2 of the Welfare and Institutions Code (W&I Code Section 229)
- B. The Commission shall annually inspect institutions, any jail or other secure custody facility within the county which may be used for confinement of any minor; also, institutions operated

for dependent children of the Court. It shall report the results of such inspection, together with its recommendations based thereon, in writing, to the Juvenile Court Judge, the Chief Probation Officer, and the Corrections Standards Authority.

- C. The Commission may hold hearings to gain information beyond the inspection of institutions and utilize, with the concurrence of the Judge, the subpoena power of the Juvenile Court requiring attendance and testimony of witnesses and production of papers.
- D. Juvenile justice policy matters are a concern of the Commission. Recommendations will be made to the Juvenile Court and/or any other responsible policy-making body, as appropriate.
- E. The Commission is actively concerned with the provision of appropriate and adequate services and facilities by city, county, and state governments.
- F. The Commission, as the Delinquency Prevention Commission, may make inquiries into the status of youth service programs, public and private.
- G. Delinquency prevention policy matters are a concern of the Commission. Recommendation will be made to the Board of Supervisors and/or any other responsible policy-making body, as appropriate.

ARTICLE IV - OFFICERS

The officers of the Juvenile Justice/Delinquency Prevention Commission of San Mateo County shall be: Chair(s), Vice Chair-Membership, and Vice Chair-Administration. The San Mateo County Chief Probation Officer shall provide administrative staff and clerical support to assist the Commission in carrying out its mandate.

- A. The Chair(s) shall appoint a nominating committee consisting of members of the Commission, not later than the October meeting of each year, and shall designate the nominating committee chairperson. The nominating committee shall report its recommended slate to the Commission at the final meeting of the year. Nothing in this section shall be construed to prevent members of the Commission from nominating any Commission member for any office of the Commission for the ensuing year.
- B. The Chair(s) and Vice-Chair(s) of the Commission shall be elected from the members of the Commission by a roll call vote of the members present at the Commission's final meeting of the year. To be elected, the officer candidates shall each receive the votes of a majority of the Commission in attendance.
- C. The officers shall hold their offices commencing January 1st for one year or until their successors shall be duly elected.
- D. In the event of a vacancy in the office of Chairs(s) and Vice-Chair(s), by death, resignation, or otherwise, the Commission shall immediately nominate and elect a successor to the vacant office for the remainder of the normal term of office.

- E. The Chair(s) shall preside at all meetings of the Commission at which he/she is present. He/she shall perform such duties and shall exercise such powers as usually pertain to the office of the Chair(s) and shall also have such additional powers as may be granted by the Commission.
- F. In the absence of the Chair(s), one of the Vice Chair(s) shall preside at all meetings of the Commission and shall perform such other duties as may be enjoined by the Commission. In case of absence of the Chair(s), or if there be a vacancy in the office of the Chair(s), all the powers and duties of that office shall devolve upon the Vice Chair(s).
- G. The structure of the Commission will include the following roles and responsibilities, where possible:
 - Chair(s)

Provides overall leadership of JJDPC and leads discussions on annual commission priorities. Responsible for developing meeting agendas, running meetings, editing meeting minutes and producing an annual report. Chair(s) issues external communication on behalf of JJDPC or assigns a commissioner to issue external communications.

- Vice Chair Membership Stands in for the Chair(s) as needed. Responsible for overseeing recruitment processes of new JJDPC members, the membership application and approval process, and orientation of new commissioners.
- Vice Chair Administration Stands in for the Chair(s) as needed. Responsible for maintaining and updating commission materials and on-line resources. Takes meeting minutes.
- Project Lead(s)
 Responsible for developing a project plan including goals, milestones, and deliverables.
 Implements approved project plan on schedule and reports to the Commission.
- Inspection Coordinator
 Responsible for keeping inspection forms current; sign-up process for inspections, editing
 reports, oversight of approval process, and preparation of letters and final reports as
 required.
- Legislative Coordinator
 Responsible for tracking and analyzing legislation that affects youth who come into contact with the SMC justice system. Keeps the Commission informed.
- Marketing/Communication Coordinator Responsible for the implementation of the JJDPC marketing and communication strategy. Provides oversight of the JJDPC web site.
- Liaisons (i.e. Probation, Court, etc.)
 Responsible for maintaining relationships and ensuring each party is informed on areas of common interest; keeping current on relevant issues; and updating full commission on areas of interest.
- Community Ambassadors (i.e. JJCC, Diversity & Equity Council, etc.)

- Represents JJDPC at stakeholder meetings as appropriate. Informs Commission of issues relevant to the JJDPC mission.
- H. A county assigned Juvenile Justice & Delinquency Prevention Commission staff person will provide administrative services including, but not limited to, maintaining membership files, assisting with commissioner on boarding, and posting agendas, materials and reports on appropriate county sites 72 hours prior to the Commission meeting.

ARTICLE V - SUBCOMMITTEES

- A. The Commission may establish ad-hoc or standing committees of its membership to perform fact-finding functions in any matter under jurisdiction of the Commission. For each committee established, the Commission Chair(s) shall appoint one of the Commission members as the committee chairperson. A committee may have members other than persons who are members of the Commission. A committee shall report its findings of fact at a meeting of the Commission, at which time the whole Commission shall consider such findings.
- B. The purpose and scope of each ad-hoc or standing committee shall be recorded in the minutes of the Commission.
- C. Each ad-hoc or standing committee chairperson shall be responsible for keeping records of all actions and reports, and shall submit these records to the Commission on a regular basis.

ARTICLE VI - ORGANIZATION PROCEDURES

- A. The rules of parliamentary law embraced in Robert's RULES OF ORDER (Revised) shall serve as a guide in meetings of the Commission in all cases in which such rules are not inconsistent with these policies.
- B. <u>Meetings.</u> The Commission shall meet on the last Tuesday of each month except December, unless this time is changed by the Commission. A schedule of meeting times, dates, and places shall be posted from time to time by the Commission.

- C. <u>Meeting Time</u>. At each meeting of the Commission, the Chair(s) shall call the meeting to order at a regular time set from time to time by the Commission.
- D. Quorum. Quorum will be one/half plus one of the Commissioners in good standing.
- E. <u>Notice</u>. Notice of meetings of the Commission will be as provided by the Brown Act.
- F. Meeting Agenda. The Chair(s) shall approve an agenda for each regular meeting of the Commission that shall be distributed to each member of the Commission at least four business days in advance of each regular meeting. The agenda shall consist of a list of items to be considered at each regular meeting which are described in sufficient detail to give notice about business to be considered at the meeting. Nothing in this section shall be construed to prohibit the introduction of agenda items, which through exercise of due diligence could not have been placed on the agenda and which require early action by the Commission. Members of the Commission desiring to place items on the agenda should contact the Chair(s). Any member of the Commission at any meeting may bring up items introduced solely for informational purposes and which involve no request for immediate action by the Commission.
- G. <u>Suspension of Order of Business</u>. The order of business may be suspended at any time during any meeting of the Commission by a majority vote of the members present.
- H. Action by the Commission. The Commission may take action on matters properly before it, only at a regular or special meeting. The authority of the Commission may only be exercised as a whole Commission, and only at such meetings as duly and legally called and constituted. Individual members acting in their individual capacities have no authority to commit the Commission to any policy determination or course of action unless the Commission has previously authorized or subsequently ratified such act by that individual member of the Commission.
- I. <u>Voting.</u> All voting is on the basis of one vote per member. Members must be in good standing to vote. Members must be present to exercise their vote.
- J. <u>Written Record of Commission Proceeding.</u> The official record of proceedings of Commission meetings shall be known as the minutes, and shall be a record of the actions taken by the Commission. At the subsequent meeting, minutes shall be approved by a majority vote of the members present at that time. The minutes, when approved by the Commission, shall be the official records of the proceedings at which they were taken. The minutes shall be retained as required by State law.
- K. <u>Press Releases.</u> Only the Chair(s) of the Commission or his/her designee shall issue press releases on behalf of the Commission.
- L. <u>Release of Information</u>. The Juvenile Justice and Delinquency Prevention Commission of San Mateo County may conduct inquiries involving minors in the juvenile justice system. Because of the confidential and sensitive nature of these inquiries, the Commission may choose to write an executive summary of its final report. If the Commission determines to publicize its

- findings and recommendations, it will use the executive summary and not the final report. The decision to release an executive summary will be made by the full Commission.
- M. <u>Contact with Public and Agency Personnel.</u> The Chair(s) or other Commissioner designated by the Commission shall be spokesperson with County agencies and/or personnel as well as the media. It is the policy that Commissioners work in teams of two or more in speaking for the Commission or in gathering information on behalf of the Commission, except in assigned committee representation.
- N. <u>Correspondence</u>. All correspondence on behalf of the Commission will be sent only with the approval of the entire Commission or the Chair(s). Correspondence shall reflect the title of Chair(s).
- O. <u>Special Meetings</u>. Special meetings of the Commission shall be called, as deemed necessary.
- P. <u>Annual Meeting</u>. The Commission shall hold an Annual Meeting in the month of January, at the regular meeting of the Commission. At the Annual Meeting the Commission shall:
 - 1. Readopt these operating policies which are then in effect, along with any proposed amendments thereto, for approval by a majority vote.
 - 2. Review its prior year's activities.
 - 3. Establish the Chair's vision for the next year.
- Q. <u>Commission Retreat</u>. The Commission may hold a Planning Retreat Meeting if so desired, on a day most convenient to all members. The purpose of the retreat will be established by the members at a regularly scheduled meeting.
- R. <u>Written Communications to the Commission</u>. All written communications addressed to the Commission or any member thereof involving policy matters which are properly the concern of the Commission shall be placed on the agenda of the next meeting of the Commission held after receipt of the written communication.

These Operating Policies shall be revised as necessary to continue in conformance with the Welfare & Institutions Code and other applicable State law. They shall be reviewed as needed by the Commission.

Amended July 28, 2020



SAN MATEO COUNTY JUVENILE JUSTICE AND DELINQUENCY PREVENTION COMMISSION 222 PAUL SCANNELL DRIVE • SAN MATEO, CA 94402

2021 ANNUAL REPORT

JANUARY 1, 2022

Contents

Executive Summary	1
JDPC Authority	1
Commission Membership	2
Strategy	5
<u>Projects</u>	5
<u>Inspections</u>	9
Speakers	10
Cross-Functional Representation	10

Executive Summary

In 2021 the San Mateo County Juvenile Justice and Delinquency Prevention Commission (JJDPC) continued to focus on:

- putting a greater emphasis on delinquency prevention;
- reaching out to underserved communities and those who serve them; and
- updating the 2020 strategic plan for 2021 to guide our work.

The JJDPC approved an updated Strategic Plan and new projects aligned with our aspirations for San Mateo County in January 2021. Six projects were new and three projects were carried over from the prior year. During the year, we successfully completed all milestones for four of the projects: Advocating for Alternatives to Incarceration, Analyzing After School Programs for Elementary and Middle School Children, Creating a Dashboard to Monitor Juvenile Justice Data, and Analyzing Lessons Learned for COVID-19. We continue work on the other projects and were able to add two additional projects during the year.

In January 2021 the Commission's new structure went into effect. The new structure improved the Commission's effectiveness, better defined roles, and allowed for a more equitable distribution of work. The new structure includes a Vice-Chair, Membership and a Vice-Chair, Administration. New roles include a legislative coordinator, marketing coordinator, social media coordinator, police department liaison, project leads and community ambassadors.

The institutional inspections were conducted between July 21, 2021 and August 24, 2021. The JJDPC inspected the Youth Services Center (YSC), Camp Kemp, Canyon Oaks Youth Center, and the schools associated with all three of these facilities. This year the JJDPC asked the facilities to provide a response to the JJDPC recommendations within 45 days of receiving the final inspection. The facilities were very responsive to this request and many of them made recommended changes before receiving the final version of their inspection report.

JJDPC Authority

San Mateo County's JJDPC is a combination of a state-mandated, court-appointed Juvenile Justice Commission (JJC) and a Board of Supervisors-appointed Delinquency Prevention Commission. Resolution No. 070307 of the San Mateo County Board of Supervisors established the combined JJDPC as of August 4, 2009.

California Welfare and Institutions Code (CWIC) Sections 225-232 mandate that each California County shall have a JJC. The duty of the JJC is to inquire into the administration of justice in the juvenile courts of the county or region in which the commission serves. The JJC inspects any publicly administered institutions in the county at which juveniles are held. It also inspects any County jail or lockup that has confined any minor for more than 24 hours in the previous calendar year, and may inspect any group home located in the county that serves county wards.

CWIC Sections 233-236 authorizes a county's board of supervisors to establish, support, and maintain a Delinquency Prevention Commission, of not fewer than seven citizens, to coordinate on a countywide basis the work of governmental and Non-Governmental Organizations (NGOs) engaged in activities designed to prevent juvenile delinquency.

Commission Membership

The JJDPC is required to consist of at least seven and no more than 15 members. Two seats are to be occupied by individuals between 14 and 21 years of age, if such individuals are available. As of December 31, 2021, the Commission was composed of the following 12 commissioners:

- Antoinette (Toni) Barrack, Co-Chair is a retired corporate executive with experience in finance, planning and administration. She has served on boards of several Bay Area nonprofit organizations and has actively volunteered to promote conflict resolution, community engagement, and the value of nature to educate and inspire youth. As a co-chair of the JJDPC, she is dedicated to engaging a wide variety of stakeholders and partners in a collective effort to understand why youth enter the juvenile justice system and the most effective means of prevention and rehabilitation.
- **Debora Telleria, Co-Chair** is a retired marketing and business development executive. Since retiring she has focused her energy on helping marginalized youth. She started her community service as a Court Appointed Special Advocate (CASA) for youth in the juvenile justice system. In addition to her work as a cochair on the JJDPC, she also volunteers as a law program facilitator for Fresh Lifelines for Youth (FLY); as a tutor for Reading Partners; and a candidate evaluator for the Peninsula College Fund.
- Rebecca Flores, Vice-Chair, Administration is a Human Resources professional at Stanford University. She obtained a Bachelor's degree in Sociology, Community and Criminal Justice and a Master's degree in Public Admin. While in grad school she wrote a policy recommendation for San Mateo County's Sheriff's Office on how to implement evidence-based programs in jails to reduce recidivism rates. Since then, she has been very involved in finding resources to support her recommendation. She started her work by joining the San Mateo County Youth Commission, then joined the Commission on the Status of Women and is now a JJDPC Vice Chair. She is committed to serving and educating her community, advocating for underserved youth, and providing rehabilitative resources that will support the youth in our juvenile justice system.
- Melissa Wilson, Vice-Chair Membership is a former high school teacher, interior designer, and has been volunteering with at-risk youth for the last 17 years through programs at the Youth Service Center and in the community. Her

interest in juvenile justice started as a high school student. She served on the Santa Clara County Juvenile Justice Commission and saw the limitations in opportunity for court-dependent youth. Her interests are in ensuring that a "system" will support the well-being of youth individually. She is committed to providing youth and their families with resources and information to empower them in what can be a very discouraging experience.

- Monroe Labouisse is the incoming Chair for 2022. He is a former Silicon Valley executive who is now dedicated to civic and political projects. His tech company jobs included running Customer Service and Trust & Safety for Airbnb, and Consumer Protection for eBay and PayPal. He is now a Mentor to young men on probation through CASA of San Mateo, where he is also a Peer Supervisor, and he is a Mentor through Peninsula Bridge, which supports underserved teens aspiring to go to and complete college. On the JJDPC, Monroe works on mental health and substance abuse program access for at-risk youth.
- Karin Huber-Levy is the incoming Vice-Chair, Administration for 2022. She has a background is in corporate law, with experience working in both in-house and private practice, including acting as General Counsel and Corporate Secretary to a major pharmaceutical corporation. She has lived and worked in Canada, the UK, US, and Germany, and has a deep respect and affinity for working with diverse groups and cultures. As a volunteer, she has focused on working with students and is committed to supporting access to education and development opportunities for all youth. As a Commissioner, Karin is committed to advocating for alternatives to youth incarceration and equitable access to diversion programs.
- Rocsana Enriquez is the incoming Vice-Chair, Membership for 2022. She is a mother of two, was born and raised in Redwood City/North Fair Oaks. She is a formerly incarcerated youth who went through the juvenile justice system in San Mateo County. Rocsana went on to receive her BA in Justice Studies from San Jose State University and become a compassionate leader in her community, focusing on the education and mental health of youth, especially those involved in the justice system. She teaches mindfulness, yoga, and writing to young girls with the Art of Yoga Project and works as a business development program manager with Able Works, an organization focusing on economic justice. Rocsana's vision is to heal communities and bring people together for the best interest of children.
- Paul Bocanegra, is the cofounder of Reevolution Group, a human rights watch officer for the Children's Division of Human Rights Watch, and a certified drug and alcohol counselor. Paul was sentenced to life without parole when he was 16 years old and served more than 25 years in adult prison. He describes himself as a survivor of Juvenile LWOP and the California prison system. Today Paul works to reform the juvenile criminal justice system by sharing his experiences and struggles within the juvenile and adult systems and institutions.

- **Sathvik Nori** is a student at Stanford University. He joined the JJDPC after witnessing the injustice present in school discipline that results in the school to prison pipeline. He is interested in issues surrounding education, especially in Juvenile Hall.
- Johanna Rasmussen has been advocating for youth and families in San Mateo County for over thirty years. Her advocacy work in the San Mateo County Juvenile Justice System began when her own daughter entered the system at the age of 13. Johanna has worked both locally and on the state level to increase funding for community based mental health, substance abuse, and dual diagnosis programs and services for youth and adults. In addition to her criminal justice reform work, Johanna advocates for underserved community members and families on issues relating to housing, special education, disability, employment and seeks to increase equity and improve transparency at all government levels. Johanna is Chairwoman of the Farm Hill Neighborhood Association in Redwood City and coordinates the Confirmation Program at Our Lady of Mount Carmel Parish.
- Susan Swope retired as Deputy Director, International Information Integrity Institute at SRI Consulting. She is an active volunteer committed to social justice. She is a Lay Chaplain for the San Francisco Archdiocese, leading communion services at the Youth Services Center, and a mediator for the Peninsula Conflict Resolution Center and the Superior Court's Juvenile Offender Mediation Program. She served on the board and co-chaired the Restorative Justice Committee for the Society of St Vincent de Paul. Susan has also facilitated Alternatives to Violence Workshops for the incarcerated as well as the general community. She is committed to helping youth meet and overcome their challenges to lead successful, productive lives.
- Austin Willis is a junior at Crystal Springs Uplands School. He currently serves as the Head of Outreach for the Santa Clara County Peer Court and as a youth advocate for the Marin County Peer Court. Additionally, Austin chairs the Education and Economic Development Subcommittee of the San Mateo County Youth Commission. As a commissioner and in his other positions, he hopes to continue to advocate for restorative processes that support his fellow Bay Area youth by maintaining youth attendance in educational systems and diverting them from the school-to-prison pipeline.

During the year, the JJDPC welcomed five new members including: Rocsana Enriquez, Karin Huber-Levy, Victor Lecha III, Johanna Rasmussen, and Austin Willis. The JJDPC approved two additional applicants in Q4 2021. We anticipate Court and Board of Supervisor approval and their swearing in during January 2022. There were three resignations from the JJDPC during 2021, including: Victor Lecha III, Sonoo Thadaney and Doug Winter.

Ameya Nori and Alex Parikh-Briggs are the current JJDPC liaisons from the Youth Commission.

Strategy

The JJDPC began a multi-year Strategic Plan in May 2020 and refreshed the strategy in January 2021. The Aspirations in the Strategic Plan help us to focus our efforts and to choose projects that will help move us closer to fulfilling them. The Aspirations for our Community are:

- 1. The voices of communities most likely to be affected by the juvenile justice system are heard regularly by the San Mateo County Board of Supervisors and other elected officials in the county.
- 2. Every youth who comes into contact with the San Mateo County juvenile justice system has convenient, affordable access to appropriate transitional, mental health, and substance abuse programs.
- 3. All elementary and middle school children in at-risk neighborhoods in San Mateo County have convenient, affordable access to programs that support and supervise them after school and provide services to address early childhood trauma as needed.

At the January 26, 2021 JJDPC meeting nine projects were approved for 2021, including six new projects and three projects carried over from 2020. The projects are categorized by aspiration below. In addition, two new projects were added during the year.

Strategic Projects

Making Communities' Voices Heard by Elected Officials

Communicate Regularly with Elected Officials (continuing from 2020)

The Commission seeks out opportunities to communicate directly with the Board of Supervisors and other elected officials in San Mateo County so that voices in underserved communities are heard by elected officials. Strategies include giving underserved community members opportunities to communicate directly with, and Commissioners communicating their concerns to, elected officials. Becoming familiar with legislative priorities at city and county levels, learning how things get done in city and county governments, and identifying key players are necessary activities in this project.

Year End Status: In the second year of this project, the team met with City Council members from South San Francisco, San Mateo, and Redwood City; trustees from the SMUHSC and the SMC School Board; the Mayor of San Carlos and Deputy Mayor of San Mateo.

Outreach to Underserved Youth and Their Families (NEW in 2021)

This project reaches out to youth and families in underserved communities to better understand their needs and concerns. Their feedback helps direct the work of the San Mateo County JJDPC going forward. Outreach opportunities include attending and presenting at local community meetings in underserved communities, whether via videoconference or in-person when possible; researching the viability of a youth council for youth on probation; holding Commission meetings in underserved communities; and holding focus groups with underserved communities. Underserved communities are those described by the Community Collaboration for Children's Success initiative (CCCS) as high on its Youth Need Index; they include, amongst others, North Fair Oaks/Redwood City, South San Francisco, East Palo Alto, the northeastern part of San Mateo, and Daly City.

Year End Status: The team met with Probation to discuss the possibility of creating a Youth Advisory Council (YAC) and showcased FLYs YAC program at a JJDPC meeting. The possibility of monthly meetings in underserved communities will be reassessed after COVID-19 restrictions have been removed.

Recruit More Youth Commissioners (continuing from 2020)

We have completed the initial phase of this project. Rather than an ongoing project, it is now the permanent responsibility of the JJDPC's Vice Chair, Membership. JJDPC goals are to recruit youth commissioners, especially those who have interacted with the juvenile justice system and to better understand their experiences and needs. We will be partnering with community-based organizations (CBOs) and others who regularly interact with this population to identify and recruit youth commissioners. The Commission should have at least one youth Commissioner with experience in the justice system at all times.

Providing Substance Abuse, Mental Health and Transitional Services

Advocate for County Task Force on Alternatives to Youth Incarceration (NEW in 2021)

In 2019, the JJDPC sent a letter to the San Mateo County Board of Supervisors requesting that they convene a task force to discuss alternatives to youth incarceration. The Board of Supervisors did not act on that request, but with the outreach in 2020 to the Board of Supervisors, the Commission learned there was an opportunity to revisit this request. The leads for this project worked to advocate for such a task force. The Commission representatives on the task force are drawing on all of the work of the Commission and its various projects to inform the discussion on the task force.

Year End Status: JJDPC worked with the Board of Supervisors and staff to write a resolution for consideration by the Board. The resolution to consider YSC reforms was passed by the Board on October 5, 2020. JJDPC approved the selection of Commissioners Labouisse and Bocanegra to serve on the task force.

How Can We Benefit from Lessons Learned During COVID-19? (NEW in 2021)

This project explored the changes in policing tactics, judicial sentencing and detention procedures caused by the COVID-19 pandemic. Project leads looked at arrest rates, types of crimes, sentencing, time in detention and recidivism among youth in the year before COVID-19 and during the COVID-19 pandemic. They also met with the Juvenile Judges, Probation, police departments and the Sheriff's Office to explore whether or not some of the changes to policies and procedures that resulted in fewer youth being arrested, fewer youth in custody and shorter sentences could become permanent. The project leads produced a report on their findings and analyzed which changes are feasible and which ones are not. It outlines why some changes are not feasible, and what it would take to make these changes permanent.

Year End Status: The JJDPC approved the completed COVID-19 report in July 2021. Recommendations were made regarding future booking policies, returning to prior food service systems, providing youth with a COVID-19 education campaign, expanding use of education technology, medical screening, and conducting JJDPC meetings via Zoom. The report is available here.

Identify Diversion Programs in San Mateo County (NEW in 2021)

This project identifies and describes existing diversion programs in San Mateo County, including local police programs, the Sheriff's Office program and Probation's Intake program at the Youth Services Center. Project leads are meeting with diversion program directors to collect relevant statistics including the number of youth served, recidivism rates, and which diversion techniques are effective and which ones are not. They are identifying best practices and areas of overlap. This project is also looking at the possibility of creating one County-wide network of diversion programs, which could include disparate programs in each city working together to achieve the best outcome for youth. The final deliverable is a report which will include detailed descriptions of each diversion program, statistics, contact information and best practices. The report will be shared and discussed with local police departments, the Sheriff's Office and Probation, highlighting best practices and areas for collaboration. A follow-up project could look at expanding existing diversion programs and implementing best practices from other diversion programs.

Year End Status: Project is 95% complete. There are two remaining interviews, for which the police departments have been unresponsive. The JJDPC will continue to reach out and then complete final report.

Peer Court (NEW as of April 2021)

This project aims to establish a peer court program in San Mateo County to divert young people from the county juvenile justice system. By implementing the restorative practices of the Marin County Youth Transforming Justice model of peer court in San Mateo County, the project will work to construct a lasting program for youth in San Mateo County.

Year End Status: The team met with the Office of Education, Supervisors Canepa and Pine, SMC County Manger, and Probation. They are applying for foundation grants and evaluating options for the business relationship with Marin County Youth

Transforming Justice (YTJ). The project is a recipient a 2022 Community Fund grant from the Chan Zuckerberg Initiative under the name of Hear Us: Youth for Restorative Justice.

Providing After-School Care in Underserved Communities

Analyze Current After School Programs for Elementary and Middle School Children (NEW in 2021)

This project researched, identified, and cataloged existing after-school programs for elementary and middle school-age children in underserved communities. The project leads determined the services each provides, such as support with schoolwork, life skills development, support for health and emotional needs, and pro-social activities. It identified any barriers to full utilization of the programs and service gaps where they exist. The project leads researched websites, reviewed CCCS research results, and interviewed key program providers and other stakeholders.

Year End Status: In addition to the catalogue, a detailed analysis of programs organized by school district was completed. The final After School Report (available here)and the follow-on Project Plan for Advocating for Filling Unmet Needs were approved by JJDPC in September 2021.

Advocate for Filling Unmet Needs in After School Programming (NEW as of September 2021)

This project's goals are to gain increased familiarity with the process for building and funding expanded learning programs and work with advocacy group to gain support for additional affordable and accessible programs to meet identified needs. The project leads are working with stakeholders to coordinate actions, build collaborative relationships, and leverage resources.

Year End Status: Presentations of the After School Report are currently being scheduled with advocacy groups in January 2022.

Increase School Attendance (continuing from 2020)

Truancy is a leading indicator of juvenile delinquency, and puts youth at a disadvantage for succeeding in school and life. The Commission believes that keeping students in school is key to preventing delinquency. The goal of this project is to develop recommendations on how to address truancy effectively, increase student attendance, and thereby increase the percentage of students graduating from high school. A task force consisting of representatives from the County Office of Education, school district boards of trustees, mental health, legal advocacy, and other NGOs involved in education has been meeting, throughout the year.

Year End Status: The Project goal was changed from reducing truancy to the broader and more positive goal of increasing attendance and graduation. The team is now evaluating whether this project is better managed by the County of Education.

Projects to Develop Foundational Capabilities

Create a Dashboard for JJDPC to Monitor Data on Juvenile Justice (NEW in 2021)

This project identifies key indicators and methods for tracking them. The indicators are intended to help the Commission identify trends affecting youth in San Mateo County and help identify areas of future JJDPC study. Through a review of public data and interviews with key stakeholders, the committee determined sources of information, common definitions, and a process for collecting, maintaining, and displaying the data.

Year End Status: A Dashboard of monthly and annual data has been completed, is updated monthly, and is available on the JJDPC web site. See the Dashboard <u>here</u>.

Establish a JJDPC Presence on Social Media (New in 2021)

In 2020 the JJDPC completed a Marketing and Communication Strategy to broaden awareness of the JJDPC in San Mateo County. We completed the first steps of implementing the plan in that year using our current capabilities. In 2021, we took additional steps by filling a marketing coordinator position on the Commission to investigate the use of social media.

Year End Status: After working with the County on the development of social media work plans and adopting social media guidelines for Commission usage, we now have active JIDPC accounts on Instagram, Twitter, and YouTube.

Inspections

During the year, JJDPC teams consisting of three to four commissioners conducted California state-mandated inspections of San Mateo County's Youth Services Center and Camp Kemp, as well as Canyon Oaks Youth Center. Separately, a team also inspected the schools at all three sites. We did not inspect any police stations because no minors were held in secure detention in 2020 according to the Board of State and Community Corrections (BSCC). All detailed inspection reports were submitted to the Court and Board of Supervisors in December 2021.

Overall, the three facilities received positive reviews for professional and dedicated staff and efforts to provide trauma-informed services designed to provide youth with support, guidance, and structure. The Commission commends the staff for keeping youth safeguarded against Covid-19 and managing vaccination and testing programs. As we have in prior years, we recommend improving vocational training programs and reentry planning. We found that meal service provided at YSC and Camp Kemp by the County Sheriff has resulted in numerous grievances and distress among the youth and we recommend returning to on-site food preparation when possible. Full reports with recommendations are available here.

Speakers

During 2021, the Commission invited speakers to discuss San Mateo County programs and services aimed at supporting youth and their needs.

Board of Supervisors—February

 David Canepa, President of the Board spoke about the need for San Mateo County to invest in diversion programs to keep youth from being incarcerated and the need for alternative programming for YSC youth.

Fresh Lifelines for Youth (FLY) - March

• Susie Rivera, Vice President of Youth Voice and Executive Director of Santa Clara County discussed FLY's Youth Advisory Council in Alameda County.

Peninsula Conflict Resolution Center (PCRC) – June

• Malissa Netane-Jones, Managing Director of Initiatives and Services discussed the services provided to the Pacific Islander youth community by PCRC.

Fresh Lifelines for Youth (FLY) - August

• Kate Heister, Director, FLY San Mateo County reported on the focus groups they held with youth at the DJJ.

Cross-Functional Representation

Commissions served as community ambassadors to relevant County boards and committees. In 2021, JJDPC commissioners attended meetings and represented the JJDPC at the following organizations:

- **Commission on Disabilities:** Co-Chair Barrack represented the Commission.
- **Diversity & Equity Council:** Co-Chair Telleria represented the Commission.
- **Domestic Violence Council:** Commissioner Labouisse represented the Commission.
- **First 5 San Mateo:** Commissioner Swope represented the Commission.
- **Juvenile Justice Coordinating Council (JJCC):** Co-Chair Telleria represented the Commission.
- **JJDPC Santa Clara & Alameda:** Vice-Chair Wilson represented the Commission.
- **JJC San Francisco:** Commissioner Rasmussen represented the Commission.
- Lesbian, Gay, Bisexual, Transgender, Queer Commission: Commissioner Rasmussen represented the Commission.
- **Mental Health, Substance Abuse Recovery Commission:** Commissioner Labouisse represented the Commission.

- **North Fair Oaks Community Council:** Commissioner Enriquez represented the Commission.
- **Respect 24/7:** Commissioner Swope represented the Commission.
- San Mateo County Child Abuse Prevention Council: Commissioner Swope represented the Commission.
- San Mateo County Child Care Partnership Council: Commissioner Huber-Levy represented the Commission.
- **The Big Lift:** Commissioner Swope represented the Commission.

of the STRATEGIC PLAN

for the

SAN MATEO COUNTY
JUVENILE JUSTICE & DELINQUENCY PREVENTION
COMMISSION

JANUARY, 2021

Introduction

The Juvenile Justice & Delinquency Prevention Commission (JJDPC) was formed in 2009 when the San Mateo County Board of Supervisors combined the Juvenile Justice and the Delinquency Prevention Commissions. For nearly 12 years, the JJDPC has been a public conscience for all youth in the county. Prior to 2020, the focus of the commission was on improving the well-being of and creating future opportunities for youth within the juvenile justice system.

In the fall of 2019, the JJDPC began looking into the changing needs of youth and families in San Mateo County and decided to increase emphasis on the delinquency prevention aspects of our mission and to increase engagement with more JJDPC stakeholders and partners. In order to guide this effort and determine how the JJDPC could have the greatest impact over the next several years, we began a Strategic Planning Project in January 2020 and completed a multi-year Strategic Plan in May 2020.

The Aspirations in the Strategic Plan are expected to focus the efforts of the JJDPC over several years, and we choose our projects each year with the hope that they will move us closer to fulfilling the Aspirations. We expect the JJDPC Strategic Plan to be a living document as conditions change, research is updated, projects are completed, and new needs arise, and to that end a planning committee spent the past two months reaching out to stakeholders for input and reviewing our plan and projects in order to refresh the strategy for 2021.

The full Strategic Plan, refreshed for 2021, is available upon request. It also contains a summary of interviews conducted with stakeholders, a recap of the external research used by the planning committee in 2020, and longer descriptions of the process for developing the plan and of the thinking behind the new Mission and Community Aspirations.

Mission and Community Aspirations for

The Juvenile Justice & Delinquency Prevention Commission

Mission

It is the mission of the San Mateo County Juvenile Justice & Delinquency Prevention Commission to be a public conscience in the best interest of juveniles. The Commission advocates for programs and services that prevent youth entry into the juvenile justice system and promotes respect for the human dignity of all minors who do enter the system.

Aspirations for our Community

- 1. The voices of communities most likely to be affected by the juvenile justice system are heard regularly by the San Mateo County Board of Supervisors and other elected officials in the county.
- 2. Every youth who comes into contact with the San Mateo County juvenile justice system has convenient, affordable access to appropriate transitional, mental health, and substance abuse programs.
- 3. All elementary and middle school children in underserved neighborhoods in San Mateo County have convenient, affordable access to programs that engage and support them after school and that provide services to address early childhood trauma as needed.

2021 Projects

The final outcome of the Commission's strategic planning efforts are projects intended to move San Mateo County towards fulfilling the JJDPC's Aspirations. So, the projects described below are organized where possible according to the Aspirations.

In January 2021, the planning committee updated the JJDPC's list of projects for 2021, and the Commission discussed and voted on the new list of projects in its January 2021 monthly meeting, held by videoconference. The following projects were approved and work has begun.

Making Communities' Voices Heard by Elected Officials

Communicate regularly with elected officials

Continuing from 2020

So that voices in underserved communities are heard by elected officials, the Commission will seek out opportunities to communicate directly with the Board of Supervisors and other elected officials in San Mateo County. Giving underserved community members opportunities to communicate directly with, and Commissioners communicating their concerns to, elected officials are both strategies to employ. Becoming familiar with legislative priorities at city and county levels, learning how things get done in city and county governments, and identifying key players are necessary activities in this project. Questions to answer include which elected officials to target, what steps should be taken and in what order, how to use both private and public meetings effectively, and what community advocates to partner with and how. The project leads will be expected to provide monthly reports on their activity to the Commission, and to otherwise keep the Commission updated on their activity in a timely manner. *Project co-leads will be Monroe Labouisse and Paul Bocanegra*.

Outreach to underserved youth and their families

NEW in 2021

This project will reach out to youth and families in underserved communities to better understand their needs and concerns. Their feedback will help direct the work of the San Mateo County JJDPC going forward. Outreach opportunities may include attending and presenting at local community meetings in underserved communities, whether via videoconference or in-person when possible; researching the viability of a youth council for youth on probation; holding commission meetings in underserved communities once in-person meetings are possible; and holding focus groups with underserved communities. Underserved communities are those described by the Community

Collaboration for Children's Success initiative (CCCS) as high on its Youth Need Index¹; they include, amongst others, North Fair Oaks/Redwood City, South San Francisco, East Palo Alto, the northeastern part of San Mateo, and Daly City. *Project co-leads will be Debora Telleria and Johanna Rasmussen.*

Recruit more youth commissioners

Continuing from 2020

Note: This is now the permanent responsibility of the JJDPC's Vice Chair for Recruiting, Melissa Wilson, and so it will be removed in the future from lists of annual projects. The following is a brief description of its goals: Recruit youth commissioners, especially those who have interacted with the juvenile justice system, to better understand their experiences and needs. This project includes partnering with community-based organizations ("CBOs") and others who regularly interact with this population to identify and recruit youth commissioners. The Commission should have at least one youth Commissioner with experience in the justice system at all times.

Providing Substance Abuse, Mental Health and Transitional Services

Advocate for county task force on alternatives to youth incarceration *NEW* in 2021 In 2019, the JJDPC sent a letter to the San Mateo County Board of Supervisors requesting that they convene a task force to discuss alternatives to youth incarceration. The Board of Supervisors did not act on that request, but with the outreach in 2020 to the Board of Supervisors, the Commission has learned that there is greater opportunity to form this task force in 2021. The leads for this project will work to advocate for such a task force. The Commission representatives on the task force will draw on all of the work of the Commission and its various projects to inform discussion on the task force. *Project co-leads will be Monroe Labouisse and Paul Bocanegra*.

How can we benefit from lessons learned during COVID-19? *NEW* in 2021

This project will explore the changes in policing tactics, judicial sentencing and detention procedures caused by the COVID-19 pandemic. Project leads will look at arrest rates, types of crimes, sentencing, time in detention and recidivism among youth in the year before COVID-19 and during the COVID-19 pandemic. They will also meet with the Juvenile Judges, Probation, police departments and the Sheriff's Office to explore whether or not some of the changes to policies and procedures that resulted in fewer youth being arrested, fewer youth in custody and shorter sentences could become permanent. The project leads will produce a report on their findings and analyze which changes are feasible and which ones are not. It will outline why some changes are not feasible, and what it would take to make these changes permanent. *Project co-leads will be Melissa Wilson, Johanna Rasmussen and Sathvik Nori.*

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¹ http://www.gethealthysmc.org/youth-need-data

Identify diversion programs in San Mateo County *NEW* in 2021

This project will identify and describe existing diversion programs in San Mateo County, including local police programs, the Sheriff's Office program and Probation's Intake program at the YSC. Project leads will meet with diversion program directors and collect relevant statistics including the number of youth served and recidivism rates, as well as which diversion techniques are effective and which ones are not. They will identify best practices and areas of overlap. This project should also look at the possibility of creating one County-wide network of diversion programs, which could include disparate programs in each city working together to achieve the best outcome for youth. The final deliverable is a report which includes detailed descriptions of each diversion program, statistics, contact information and best practices. The report should be shared and discussed with local police departments, the Sheriff's Office and Probation, highlighting best practices and areas for collaboration. A follow-up project could look at expanding existing diversion programs and implementing best practices from other diversion programs. *Project coleads will be Susan Swope, Doug Winter and Austin Willis*.

Providing After-School Care in Underserved Communities

Analyze current after school programs for elementary and middle school children *NEW* in 2021

This project will research, identify, and catalog existing after-school programs for elementary and middle school-age children in underserved communities. The project leads will determine the services each provides, such as support with schoolwork, life skills development, support for health and emotional needs, and pro-social activities. It will identify any barriers to full utilization of the programs and service gaps where they exist. Location, transportation, costs, family needs, etc. should be considered. The project leads will research websites, review CCCS research results, and interview key program providers. The final deliverable is a report which includes descriptions of programs and a discussion of barriers and gaps. *Project co-leads will be Toni Barrack and Rebecca Flores*.

Identify and recommend a better truancy strategy for county public schools *Continuing* from 2020

Truancy is a leading indicator of juvenile delinquency, and puts youth at a disadvantage for succeeding in school and life. The Commission believes that keeping students in school is key to preventing delinquency. The goal of this project is to develop recommendations on how to address truancy effectively, increase student attendance, and thereby increase the percentage of students graduating from high school. A task force consisting of representatives from the County Office of Education, school district boards of trustees, mental health, legal advocacy, and other NGOs involved in education

has been meeting, and will continue to meet in 2021, to identify and assess best practices for reducing truancy. *Project lead will be Susan Swope.*

Projects to Develop Foundational Capabilities

<u>Create a dashboard for JJDPC to monitor data on juvenile justice</u> *NEW* in 2021

This project will determine key indicators, and the method for tracking them, that the JJDPC will routinely monitor. The indicators are intended to help the Commission identify trends affecting youth in San Mateo County and help identify areas of future JJDPC study. Indicators could include: numbers and characteristics, including race and ethnicity, of youth arrested, diverted, incarcerated, and/or under supervision; recidivism rates; school statistics including number of suspensions and truancy rates; and numbers in treatment programs. Through a review of public data and interviews with key stakeholders, the committee will determine sources of information, common definitions, and a process for collecting, maintaining, and displaying the data. The final deliverable is a mock dashboard with definitions of statistics to be tracked and explanations of how data can be sourced and verified. *Project co-leads will be Toni Barrack, Debora Telleria and Austin Willis*.

Projects for a Later Date

The following projects were proposed and approved in 2020, but either there was not sufficient Commissioner capacity to work the project or the project requires completion of another project before it can begin:

Providing Substance Abuse, Mental Health and Transitional Services

Identify substance abuse, mental health, and transition solutions

Identify services that are needed but not available to youth who have come into contact with the San Mateo County juvenile justice system. As a follow-up to the 2020 project which identified gaps in services, work closely with partners like the Mental Health Commission, BHRS and community based organizations to examine potential solutions. What new solutions might be more effective, especially for boys, than the current practice of optional outpatient treatment for youth not in juvenile hall. Is a residential treatment program a better alternative? Or is a more intensive in-community solution, perhaps making greater use of community based organizations, the way to go? A full, 'ready to fund' project plan, i.e. budget, staffing, location, etc., is not expected, just a realistic description of a solution. The expectation is to produce a written report and to present it to the JJDPC for discussion. *Project co-leads TBD*.

Providing After-School Care in Underserved Communities

Identify additional after school programs or capacity needed

After analyzing current after school programs for elementary and middle school students, a project will be needed to suggest solutions for additional or changed programs. Partner with CBOs and County officials to develop solutions. A full, 'ready to fund' project plan for each solution, i.e. budget, staffing, location, etc., is not expected, just a realistic description of a solution. The expectation is to produce a written report and to present it to the JJDPC for discussion. *Project co-leads TBD*.



San Mateo County JJDPC Structure 2021 Officers and Roles

Officers

Chair(s): Toni Barrack and

Debora Telleria

Vice Chair, Membership:

Vice Chair, Administration:

Melissa Wilson

Rebecca Flores

Commission Roles

Court Liaison: Monroe Labouisse

Probation Liaison: Susan Swope

Police Liaison: Johana Rasmussen

Inspection Coordinator: Rebecca Flores

Legislative Coordinators: Karin Huber-Levy

Paul Bocanegra

Marketing/Communication Coordinator:

Johanna Rasmussen

Youth Commission Liaison Ameya Nori

Community Ambassadors

Big Lift: Susan Swope

Commission on Disabilities: Toni Barrack

Diversity and Equity Council: Debora Telleria

Domestic Violence Council: Monroe Labouisse

First 5 San Mateo: Susan Swope

Housing and Community Development Committee: Toni Barrack

Juvenile Justice Coordinating Council (JJCC): Debora Telleria

JJDPC Santa Clara & Alameda: Melissa Wilson

JJC San Francisco: Johanna Rasmussen

Lesbian, Gay, Bisexual, Transgender, Queer Commission: Johanna Rasmussen

Mental Health, Substance Abuse Recovery Commission: Monroe Labouisse

North Fair Oaks Community Council: Rocsana Enriquez

Respect 24/7 (COE): Susan Swope

San Mateo County Child Abuse Prevention Council: Susan Swope

San Mateo County Child Care Partnership Council: Karin Huber-Levy

Alcohol and Other Drug (AOD) Services: Unassigned

Commission on the Status of Women: Unassigned

San Mateo County Health Commission: Unassigned

Youth Commission: Unassigned



Project Assignments

Communicate with Elected Officials

- Paul Bocanegra
- Rocsana Enriquez
- Monroe Labouisse

Outreach to Underserved Families

- Johanna Rasmussen
- Debora Telleria

Alternatives to Youth Incarceration

- Paul Bocanegra
- Monroe Labouisse

Lessons Learned from COVID-19

- Melissa Wilson
- Johanna Rasmussen
- Sathvik Nori

Diversion Programs

- Austin Willis
- Susan Swope
- Doug Winter

After School Program Assessment

- Toni Barrack
- Karin Huber-Levy
- Ameya Nori

Truancy Project

- Rocsana Enriquez
- Susan Swope

Data Dashboard

- Toni Barrack
- Victor Lecha III
- Debora Telleria
- Austin Willis

Peer Court

- Victor Lecha III
- Austin Willis
- Melissa Wilson
- Celia Slavet (Volunteer)
- Angelina Parker (Volunteer)
- Steve Duddy (Volunteer)



SAN MATEO COUNTY JUVENILE JUSTICE & DELINQUENCY PREVENTION COMMISSION

RESOLUTION NO. 2022-02

RESOLUTION ON YOUTH TRIED AS ADULTS

WHEREAS, the Mission of the San Mateo County Juvenile Justice & Delinquency Prevention Commission is to serve as the public conscience in the best interest of juveniles, advocate for programs and services that prevent youth incarnation, and uphold respect for the human dignity of all minors who enter the San Mateo County Juvenile Justice System.

WHEREAS, the San Mateo County Juvenile Justice & Delinquency Prevention Commission is dedicated to evidence-based juvenile and criminal justice reform measures that improve public safety and reduce recidivism.

WHEREAS, decades of research and the U.S. Supreme Court have confirmed that youth are neurologically, socially, and developmentally different from adults, and therefore are more likely to be rehabilitated by developmentally appropriate treatment and intervention.

WHEREAS, the juvenile justice system was developed to address the specific behavioral, developmental, and mental health needs of youth and are therefore better equipped to hold and treat them after an offense has been committed.

THEREFORE BE IT RESOLVED, that the San Mateo County Juvenile Justice & Delinquency Prevention Commission supports efforts that grant juvenile courts original and exclusive jurisdiction over cases involving youth under the age of 18.

BE IT FURTHER RESOLVED, that the San Mateo County Juvenile Justice & Delinquency Prevention Commission supports efforts to keep youth under the age of 18 in juvenile justice facilities instead of adult facilities.

WRITTEN UPDATES FROM COMMISSIONERS

January 25, 2022

New Literacy Pilot Program at the Juvenile Hall (Rasmussen, Nori)

YSC staff, the Redwood City Library, and JJDPC have entered into a partnership to create a new Literacy Pilot program to help increase literacy at our Juvenile Hall. This pilot program aims to increase literacy by providing youth with a variety of reading materials in various formats through the use of technology that youth can utilize on the living units. Commissioners Nori and Rasmussen purchased 20 Kindles and delivered them to the Juvenile Hall on December 21, 2021. If this Pilot Program is successful, we hope to introduce tablets into the facility within the next year. This program is anticipated to be up and running in the next 30-days.

Christmas Visit to the YSC (Bocanegra, Nori, & Rasmussen)

Commissioners Bocanegra, Nori, & Rasmussen visited with the youth at the YSC on December 23, 2021. They brought with them donations of board games, books, puzzles, as well as tamales for youth and staff to include with Christmas dinner.

Peer Circle Project (Wilson, Willis, Huber-Levy, Duddy)

We had felt confident that we could launch a program in Daly City and Redwood City/EPA with a target launch date of April 4. However, it appears that significant promised funds may not be delivered. The County Manager's Office is willing to fund the Stanford efficacy study, but not the program in the belief that schools, police, and cities should fund the program and not the County. This is a significant challenge and the primary problem for our team to solve. We are working to develop a new funding strategy under Steve Duddy's lead.

We presented to Sequoia Union School District principals and four schools indicated interest. We have been meeting with these schools (M.A., EPAA, Tides, and Woodside). Carrie DuBois is reaching out to a local philanthropist to help find funding sufficient to cover a Sequoia pilot.

We have been training our youth participants in running peer circles using adult respondent volunteers who use their personal experience from when they were suspended or arrested juveniles to present to the peer circle. The training circles have been on zoom, but we would like to transfer to in-person meetings. We have been recruiting youth from Gateway and the Girls Empowerment Program for our trainings.

Reimagine Juvenile Hall Committee (Labouisse, Bocanegra)

On the day after the Commission's November meeting, Paul Bocanegra and Monroe Labouisse attended the first meeting of the committee formed by the Board of Supervisors to reimagine juvenile hall. The meeting was convened by County Manager Callagy and the attendees also

included DA Wagstaffe, Chief Keene, Judge Etezadi, and Ron Rayes. After introductions and discussion of our purpose and direction, the committee members agreed that a physical modification of the inside of the YSC along the lines of Camp Kemp made sense as a vision. The committee also agreed that the details for how to get there, i.e. regulatory guidelines and funding, still need to be worked out. The committee agreed to reconvene in mid-January. A second meeting has not yet been scheduled.

DJJ Realignment Subcommittee (Labouisse)

Monroe Labouisse has assumed the JJDPC's spot on the JJCC and the JJCC's DJJ Realignment Subcommittee from Debora Telleria. There has not been a meeting of the full Subcommittee since the JJDPC's November meeting, but on January 19, 2022, there was a meeting of a working group of the Subcommittee to discuss services to be provided to youth under the Realignment plan. Probation's Realignment plan was submitted to the OYCR on time, before January 1, 2022. More information can be found at https://probation.smcgov.org/djj-realignment-subcommittee

Communicate with Elected Officials (Labouisse, Bocanegra, Enriquez)

After the Commission's November meeting, the outreach team met with the Mayor of South San Francisco, Mark Nagales, and SSF City Council Member Flor Nicolas to tell them about the Commission's work and hear from them on their priorities. Both Mayor Nagales and Council Member Nicolas are very supportive of our work, it is a priority for them in their community, and they are interested in getting more city-specific data from Probation.

Membership (Enriquez)

Since the November JJDPC meeting, we have received a new application from Sasha Newton, who is an active volunteer on our Peer Circle project. We also already had an application from Ameya Nori, our current liaison to the Youth Commission and also an active volunteer. Ameya has been interviewed, and Commissioner Enriquez will be putting together an interview team for Sasha.

Marketing/Social Media (Rasmussen)

Social Media Platforms

The JJDPC Social Media platforms now have over 100 Followers.

Twitter

Tweet impressions are up 64.8% Profile visits are up 161.8% Mentions are up 100%

Instagram

Reach is currently 1100 people per day. Pp 1.7k% since the launch of the Spotlight Series.

YouTube

JJDPC Monthly Meetings continue to be posted on San Mateo County's YouTube Channel Meetings are uploaded to the JJDPC's dedicated Playlist within 48 hours of each meeting. Monthly Views are currently averaging 55.

Social Media Working Group - SMWG

The JJDPC Social Media Working Group has been formed. Members include Commissioners Paul Bocanegra, Sathvik Nori, & Johanna Rasmussen, and San Mateo County Youth Commissioner Liaison Ameya Nori.

The Team is currently working on a 12-week Commissioner Spotlight Series. This series will run through March and in tandem with our regular social media program. Participation in the series is optional. To date, 11 of 13 Commissioners have indicated they will participate in the series.

Additionally, the SMWG is in the process of updating the Commissioner Bios on the JJDPC webpage hosted by San Mateo County to include photographs of each Commissioner. Commission participation again is optional.

Outreach to Underserved Youth (Rasmussen)

Housing instability and homelessness have lasting impacts on children and families in San Mateo County. Commissioner Rasmussen joined 30+ Redwood City residents who are currently at risk of losing their housing and 4 local organizations to speak in support of anti-displacement efforts being created in Redwood City to help keep immigrant families and those living in underserved neighborhoods safely housed.

Law Enforcement Liaison (Rasmussen)

Nothing to report this month.