# **PROPERTY TAX HIGHLIGHTS**

### SAN MATEO COUNTY CONTROLLER'S OFFICE FISCAL YEAR 2019-20



CZU Fire, San Mateo County, CA Courtesy of Local CalFire Branch

### Published by

### Juan Raigoza, San Mateo County Controller



Established in 1856

## Message from the Controller

To the Residents of San Mateo County,

Property taxes are an important source of funding for local governments, enabling them to provide services to their communities such as fire protection, public safety, health services, and education. For the ninth consecutive year, property taxes collected countywide have increased. In fiscal year 2019-20 the total tax levy was \$3.0 billion, \$225 million (or 8%) more when compared to the prior year. The tax levy includes \$2.4 billion for the 1% General Tax, \$287 million for debt service payments on bonds, and \$320 million in special charges.

This publication is intended to provide an overview of the administration of these property taxes, and of the different types that are collected and distributed in San Mateo County.

To view or download copies of this and other financial reports, visit our website at https://controller.smcgov.org.

Sincerely,



Juankarger

Juan Raigoza San Mateo County Controller

Fiscal Year 2019-20 Tax Levy									
1% General Tax	\$2,412,891,410								
Debt Service	287,165,987								
Special Charges	320,427,888								
Total Tax Levy	\$3,020,485,285								

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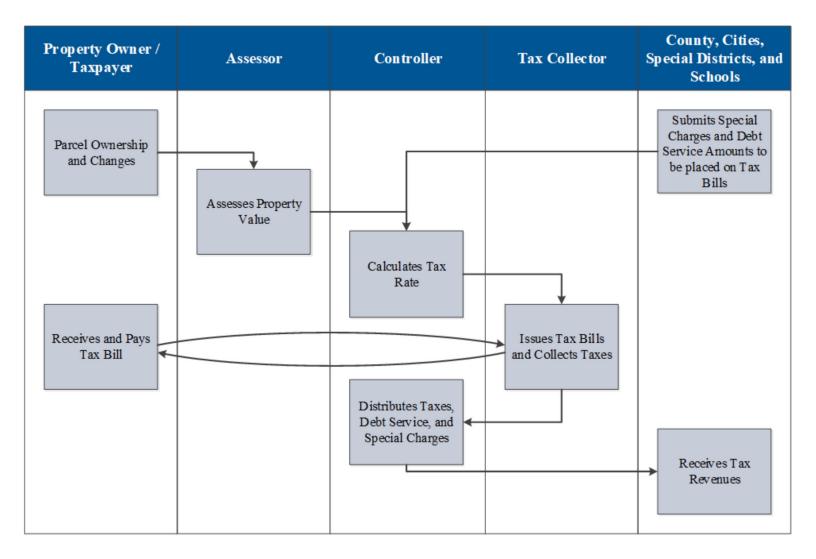


San Mateo County comeback billboard Courtesy of County of San Mateo Joint Information Center

### Introduction

Proposition 13, approved by California voters in 1978, is the basis of the current property tax process. It limits the property tax rate to 1% of assessed values plus the rate necessary to service the debt on local voter-approved bonds. It also limits assessed value increases to a maximum 2% per year on properties that were not involved in a change of ownership or construction. Newly acquired properties are assessed at fair market value (usually the purchase price) and the value of new construction is added to the existing base value of a parcel.

The diagram below depicts the property tax process from the assessment of properties to the calculation of tax amounts, collection of taxes due, and finally, the distribution of property taxes to local government agencies.



#### THREE ELECTED COUNTY OFFICIALS ADMINISTER THE PROPERTY TAX PROCESS

Mark Church Assessor-Clerk-Recorder-Elections www.smcacre.org

#### Juan Raigoza

Controller <u>controller.smcgov.org</u>

#### Sandie Arnott Treasurer-Tax Collector tax.smcgov.org

## Property Owner / Taxpayer

Each year, taxable property is assessed (valued) as of January 1 (the lien date) and the values are used to calculate the taxes due for the fiscal year of July 1 through June 30. For example, the January 1, 2019 lien date values were used to calculate the taxes due for fiscal year July 1, 2019 through June 30, 2020.

Once the property has been assessed, the taxes levied become a lien on the property (secured), or the assessee (unsecured), for which the owner is liable. Property owners are responsible for the timely payments of taxes. Late payments are subject to significant penalties under State law.

The table below shows the top ten taxpayers who pay 6.49% of the total taxes billed. This shows that the County's tax base is broad and does not rely on a limited number of taxpayers or industries.

Top 10 Taxpayers in FY 2019-20	Type of Business	y Taxes Billed* nillions)	% of Total Taxes Billed*
Genentech	Biotechnology	\$ 30.1	1.12%
Pacific Gas & Electric	Utility	27.8	1.03%
United Airlines	Airline	26.4	0.98%
Gilead Sciences Inc	Biopharmaceutical	24.5	0.91%
Hibiscus Properties LLC	Real Estate	15.3	0.57%
Google, Inc.	Software	14.0	0.52%
Facebook Inc	Social Media	12.6	0.47%
ARE San Francisco	Real Estate	9.0	0.33%
Oracle Corporation	Software	7.9	0.29%
Slough BTC LLC	Lessor	 7.1	0.27%
Total		\$ 174.7	6.49%

\*Based on the general tax and debt service on secured, unsecured, unitary, and railroad properties as of June 30, 2020



CZU Fire, Photo Courtesy of Local CalFire Branch

#### **Locally Assessed Properties**

The primary responsibility of the County Assessor is to assess each property's value so that the owner pays the correct amount of property tax in accordance with State law. For most properties, except in the case of new construction or a change in ownership, the assessed value is the prior year's assessed value adjusted for inflation up to 2%. However, Proposition 8 amended Proposition 13 to recognize declines in market value for property tax purposes and allows for a temporary reduction to the assessed value when market value is less than the current assessed value. The assessed values of properties are recorded on the "local property assessment rolls".

#### Secured and Unsecured Rolls

The main categories of taxable property include real property, business and personal property, vessels, and aircraft. Real property, which includes both residential (homes, condos, and apartments) and non-residential (business, hotels, retail, etc.), is considered secured property. In fiscal year 2019-20, the County's secured roll included 221,516 properties (aka "parcels").

Business and personal property (e.g. machinery, equipment, office tools and supplies), vessels, and aircraft are considered unsecured property. In fiscal year 2019-20, the County's unsecured roll included 14,561 unsecured accounts, 3,064 vessels accounts, and 364 non-commercial general aircraft accounts.

#### Supplemental Roll

The completion of new construction or a change in ownership results in a re-assessment of property and a supplemental tax bill that is in addition to the annual secured tax bill. The supplemental assessment roll captures the difference between the initial and new assessed values based on the transfer or construction completion date. This roll is intended to capture changes to assessed value resulting from activities after the January 1 lien date and the associated tax effect for the remainder of the tax year (June 30).

#### **Exemptions**

There are numerous full and partial exemptions provided by the State Constitution and the legislature that exclude certain property from taxation. Eligibility for such exemptions depends on the characteristics of the owners and the property (e.g. disabled, elderly, charitable organization, etc.).

#### Appeals and Corrections to Assessed Values

The Assessment Appeals Board (AAB) allows taxpayers to dispute assessed values through administrative processes. The Assessor can also make corrections to the assessed values throughout the year. When changes in assessed value modify the original tax levy amount, it results in either a refund or new tax bill.



CZU Fire, San Mateo County, CA Photo Courtesy of Local CalFire Branch

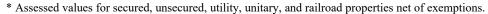
#### **State Assessed Properties**

The California Board of Equalization maintains the assessed values for **utility** (e.g. AT&T), **unitary** (e.g. PG&E), and **railroad** properties. The State submits these assessed values to the County annually. In fiscal year 2019-20, the County had 503 utility, unitary, and railroad properties.

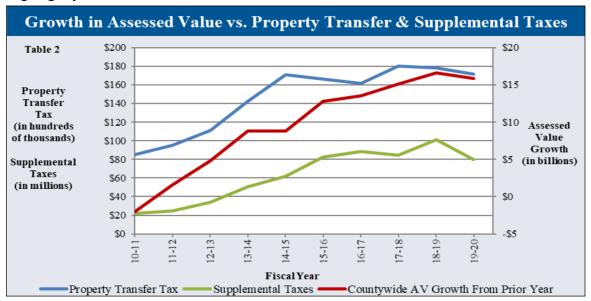
### **Trends in Assessed Values**

Based on the January 1, 2019 lien date, countywide assessed values (net of exemptions) grew in fiscal year 2019-20 by \$15.8 billion, an increase of 7%. Table 1 shows a 10 year trend of the County's assessed values. Over these years assessed values have increased from \$142.3 billion to \$240.5 billion. This is a 69% increase over 9 years.





Leading indicators of tax growth are increases in property transfer taxes (fees for the transfer of ownership in property) and supplemental property taxes. Table 2 shows that in fiscal year 2019-20 transfer taxes and supplemental taxes are trending slightly down.



\*Assessed values for secured, unsecured, utility, unitary, and railroad properties net of exemptions.

### Controller Calculates Property Taxes Due

Every year the Controller's Office receives assessed values of local properties from the Assessor no later than July 1 and the local state assessed values from the State Board of Equalization. The Controller's Office then calculates, by parcel, the 1% General Tax amount (by multiplying the taxable assessed values by 1%) and the amount necessary to make annual payments to service the debt on voter approved bonds. In addition, numerous special charges permitted by legislation are included in the taxes to be collected (e.g. sewer, flood control, and lighting charges). Once completed, these amounts are passed to the Tax Collector by September 30 and placed on tax bills.

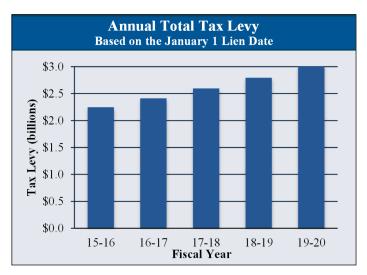
The Controller also performs similar calculations on any re-assessments after the January 1 lien date, which may result in additional taxes owed by or refund due to the taxpayer. Any additional amounts due are passed to the Tax Collector and billed throughout the year. Any refunds due are issued by the Controller. Refunds between \$10,000 and \$50,000 must be approved by County Counsel and refunds over \$50,000 must be approved by the County Board of Supervisors.

Fiscal Year 2019-20 Based on the January 1, 2019 Lien Date										
Secured Value	\$	226,812,037,067								
Unsecured Value		11,667,032,318								
Unitary, Railroad, and State Utility <sup>1</sup>		1,975,016,808								
Taxable Value (Before exemption)		240,454,086,193								
Homeowners' Exemptions		835,054,805								
Total Taxable Value		241,289,140,998								
1% General Tax Rate		x 1%								
Property Tax		2,412,891,410								
Add: Voter Approved Debt (Bonds) <sup>2</sup>		287,165,987								
Add: Special Charges		320,427,888								
Total Tax Levy	\$	3,020,485,285								

<sup>1</sup>Unitary, Railroad, and State Utility properties are assessed annually by the

<sup>2</sup>Includes debt service for cities, schools, and special districts.

State Board of Equalization.



Secured taxes are approximately 94% of the total 1% General Taxes levied.



Covid-19 vaccinations of local firefighter and medical first responders Courtesy of County of San Mateo Joint Information Center

## Tax Collector Sends Bills and Collects Taxes

The Tax Collector sends annual secured tax statements (bills) to taxpayers each year by November 1. The bill can be paid in two installments, with the first due November 1 and delinquent after December 10, and the second due February 1 and delinquent after April 10.

Number of Tax Bills Issued										
Fiscal Year	Secured	Unsecured	Supplemental	Total						
2015-16	221,389	16,469	14,458	252,316						
2016-17	221,603	15,946	8,970	246,519						
2017-18	221,883	15,654	14,773	252,310						
2018-19	222,227	14,930	13,589	250,746						
2019-20	222,582	14,695	13,817	251,094						

Most unsecured tax bills are mailed before July 31 and must be paid on or before August 31. If the bill is mailed after July 31, the bill must be paid by the end of the month after the bill's issuance.

Supplemental taxes are billed when there is a change in ownership or new construction. For supplemental tax bills mailed between July and October, the first installment must be paid on or before December 10 and the second installment must be paid on or before April 10. For supplemental tax bills mailed between November and June, the first installment must be paid by the end of the month following the bill's issuance and the second installment is due no later than four months following the date the first installment is delinquent.

Current Year Delinquent Secured Taxes								
As of		Amount	Rate					
June 30, 2016	\$	11,302,762	0.58%					
June 30, 2017	\$	12,591,368	0.60%					
June 30, 2018	\$	14,078,129	0.58%					
June 30, 2019	\$	17,100,797	0.65%					
June 30, 2020	\$	24,456,457	0.85%					

Penalties for late payments on the first installment are 10% of the taxes due. Penalties for late payments on the second installment are 10% of the taxes due plus \$40. Beginning the following July 1, there is an additional 1.5% penalty per month on any outstanding taxes due. After 5 years of taxes being delinquent, the property can be sold at a tax sale to pay the past due balances. The delinquency rate in San Mateo County has been less than 1% for the past 5 years.



Federal Medical Station set up at San Mateo County Event Center Photo courtesy of County of San Mateo Emergency Operations Center

## Tax Collector Sends Bills and Collects Taxes

Below is an example of the information presented on a property tax bill.

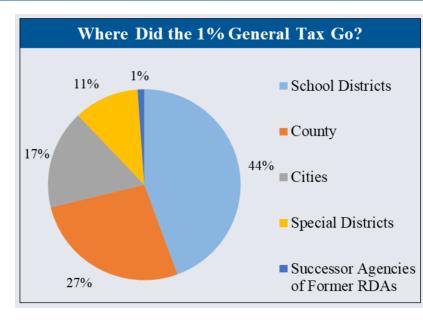
						VALUES
PARCEL NUMBER	TAX RATE ARE		ILL NUMBER	ASSESSMENT INFORMATION	N	VALUES
028-292-990	12-001		2019-987654	Land		277,297
				Improvements		291,166
Parcel number	and Tay Rate A	rep (TRA) Al	1 parcels	Fixtures Personal Property		
			-	Taxable Value		568 462
in your TRA ha	ive the same con	nposite tax rate	e.	Exemption		568,463
-		-		Value after Exemption		568,463
		•		Tax Saved Due To Exemption		500,405
		1		The bill provides detail	ls of the parcel's	assessed value
		1		(land, improvements, f	fixtures, personal	l property, and
				exemptions).	1	
	2019 - 2020			SECURED TAX BILL	2019 - 2020	
				1, 2019 AND ENDING JUNE 30, 2020		
	PARCEL NUMBER	TAX RATE AREA	BILL NUMBER	ASSESSMENT INFORMATION	VALUES	
	028-292-990	12-001	2019-987654	Land Improvements	277,297 291,166	
				Fixtures Personal Property		
				Taxable Value	568,463	
	LEGAL DESCRIPTION LOT 99 BLOCK 1 REDWOOD	CITY NO 12 RSM B/83		Exemption Value after Exemption	568,463	
				Tax Saved Due To Exemption	S	
				TAXING AGENCY Countywide Tax (Secured)	RATE     AMOUNT     4       1.0000     5,684.63     2	
	SITUS: 900 BRIGHTSIDE AV			S M CTY Debt-LIB. SM Foster City 20	0.0105 50.70 0	
	ASSESSED TO: TAXPAYE TAXPAYE	ER JOE ER JANE MATEO COUNTY DR		San Mateo High Bond	0.0475 270.01 0	
	REDWOO	D CITY, CA 55555-1234		SM JR COLL Bond S General Tax Total	1.1158 6,342.90	
				NPDES Storm Drain Fee(650)363-4100SMC Mosq Abmnt Dist(650)344-8592	3.44 3.74	
				SMFCSD Measure A 2010 (650)312-7269 SMFCSD Measure B 1991 (650)312-7269	3.74 198.06 98.52	
				City of SM Sewer (650)676-7516 Tax Payable	220.56 6,867.22	
					0	
	* For Home Banking: I	Use Your Parcel Number (028-2	202_000) and pay the full			
	installment due.					
		overpayments will be returned vill result in penalties and costs		DUE NOVEMBER 1,2019	DUE FEBRUARY 1,2020	
	* Pay Online at https://	tax.smcgov.org		AFTER DECEMBER 10, 2019	AFTER APRIL 10, 2020 ADD 10% VALTY +\$40.00 COST TO YOUR PAYMENT	
				\$3,433.61	\$3,433.61	
			-	N		
	DUE NOVEMBER	1,2019		TAXING AGENCY		MOUNT
1	AFTER DECEMBER 1	10. 2019		Countywide Tax (Secured) S M CTY Debt-LIB.	1.0000 0.0105	5,684.63 59.70
	ADD 10% PENALTY TO YO			SM Foster City 20	0.0388	220.56
	\$3,433.6	1		San Mateo High Bond SM JR COLL Bond S	0.0475 0.0190	270.01 108.00
				General Tax Total	1.1158	6,342.90
This set			1	NPDES Storm Drain Fee (650)363-4 SMC Mosq Abmnt Dist (650)344-8		3.44 3.74
This section re	eports your tax	amount due,	aue	SMFCSD Measure A 2010 (650)312-7		198.06
dates for each	installment, a	nd the addition	onal	SMFCSD Measure B 1991     (650)312-7       City of SM Sewer     (650)676-7		98.52 220.56
penalty for late				City of SM Sewer (650)676-7 Tax Payable	510	6,867.22
penalty for fale	payments.					
	DUE FEBRUARY	1 2020				
2	AFTER APRIL 10, 2020			L		

The general tax rate, voter approved debt rates, and any special charges levied on the parcel are reported in this section. Contact information is also included for the taxing entities imposing the special charges.



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### Controller Distributes Property Taxes



For fiscal year 2019-20, a total of \$3.0 billion was levied from the 1% General Tax (\$2.41 billion), debt service payments for bonds (\$287 million), and special charges (\$320 million). This is a \$225 million (8.0%) increase compared to the prior year.

For fiscal year 2019-20, the countywide 1% general property tax levy increased by \$158 million (or 7%) compared to the prior year. Property tax revenue growth rates between taxing agencies will vary because of differences in growth percentages in different regions within the County. For fiscal year 2019-20, these differences ranged from 3.44% in Daly

City to 10.49% in Menlo Park.

Assembly Bill 8, effective in fiscal year 1979-80, and many subsequent amendments govern the tax distribution process. Each year taxing agencies are allocated an amount equal to the total received in the previous year plus a percentage of any tax growth within the area in which the agency provides services. The law also allows jurisdictional changes, which are transfers of properties and their corresponding property tax revenues, when boundary changes or transfer of service responsibilities occur. In October of each year, the Controller provides each taxing agency an estimate of its property tax revenues. These estimates are based on the assessed values provided by the Assessor. During the year, the Assessor and the Assessment Appeals Board make changes in assessed values that change the original levy, which sometimes result in refunds to taxpayers. Due to changing economic conditions, as well as misfortunes and calamities, total refunds fluctuate substantially from

year to year.

Since fiscal year 1992-93, cities, special districts, and the County are mandated to shift a portion of their property tax dollars to the Educational Revenue Augmentation Fund (ERAF). These monies are used to meet the school districts' minimum guaranteed funding level referred to as the "Local Control Funding Formula" (LCFF).

<b>Refunds</b> Revenue Reductions to Tax Agencies								
Fiscal Year Amount								
2015-16	\$	16,385,955						
2016-17		11,319,911						
2017-18		10,643,109						
2018-19		19,584,815						
2019-20		13,483,282						

The difference between a school's LCFF amount and the local property tax revenues it receives is the maximum amount a school district can receive from ERAF. Only LCFF school districts can receive ERAF monies. Any monies remaining in ERAF after distributing the required funds to schools and special education, is returned to local taxing agencies in the same proportion as their contributions and is referred to as Excess ERAF.

### **Controller Distributes Property Taxes**

Adding to the tax allocation process, Senate Bill 1096 was enacted in fiscal year 2004-05. Prior to the legislation, Motor Vehicle License Fees (MVLF) collected by the Department of Motor Vehicles were distributed to cities and counties. SB 1096 redirected these revenues, giving them instead to the State. To make the cities and counties whole, the legislation specified that property taxes deposited into ERAF would be used to replenish the foregone revenues. This process is commonly referred to as the "VLF Swap".

If there are insufficient funds in ERAF to fund the VLF Swap, legislation requires it to be funded by LCFF school districts. Any monies used from LCFF school districts to fund the VLF Swap are paid back to the schools by the State. For fiscal year 2019-20 the total VLF Swap was \$207.9



CZU Fire, Photo Courtesy of Local CalFire Branch

million. In fiscal year 2019-20, \$9.2 million of the VLF amount due to the County and cities was not funded due to insufficient funds. The County and cities will be reimbursed by the State in fiscal year 2021-22.

#### **Redevelopment Agencies**

Prior to 2011, counties and cities were authorized by State law to create Redevelopment Agencies (RDAs) which received certain property tax revenues in order to revitalize blighted areas of the community. There were 13 such RDAs established by cities in the County (see page 15). Effective October 1, 2011, a State law passed, requiring RDAs to dissolve and establish Successor Agencies to wind-down the affairs of the former RDAs. According to this legislation, monies previously transferred to former RDAs are now transferred to trust funds called Redevelopment Property Tax Trust Funds (RPTTF). After distributing mandated and agreed-upon amounts to the local taxing agencies (pass-through payments), monies from RPTTFs are required to be allocated to Successor Agencies for outstanding liabilities incurred by the former RDAs. Any remaining monies in the RPTTF are distributed to the local taxing agencies that funded the former RDAs with property tax revenues.

In the fiscal year 2019-20, \$249 million of property tax revenues were deposited into the RPTTFs and distributed as follows: \$28 million to successor agencies for outstanding liabilities/obligations, and \$221 million to taxing agencies for pass-through payments and residuals.

In addition, any unencumbered cash and proceeds from sales of assets are distributed to the taxing agencies that funded the former RDAs. During fiscal year 2019-20, \$971,011 in proceeds from the sale of assets was distributed to taxing agencies (see table to the right). Since the dissolution of the RDAs, \$124 million of unencumbered cash and proceeds from the sale of assets have been distributed.

Distribution of Proceeds from the Sale of Assets									
2019-20									
County	\$	250,834							
Cities		163,037							
Schools <sup>1</sup>		536,423							
Special Districts		20,717							
	\$	971,011							
1) Includes k-12, community college dist	rict, and county	office of education							

The Controller distributes the taxes collected by the Tax Collector to the local taxing agencies within the County. California law requires the distribution to be in accordance with specified formulas and procedures. The tables presented on pages 11 through 15 show the 1% General Tax amounts distributed for fiscal year 2019-20, totaling \$2.47 billion.

Taxing Agency	Current Year Taxes <sup>1</sup>	Vehicle License Fee Swap and LCFF Funded School Deficits	Excess ERAF	Redevelopment Property Tax Trust Fund Distributions	Total Taxes	Percent to Total
County of San Mateo	\$ 310,462,803	\$ 117,970,235	\$ 180,019,420	\$ 53,211,882	\$ 661,664,340	26.80%
<b>Dependent Special Districts (County)</b>						
County Free Library	25,933,951	-	5,456,815	1,832,413	33,223,179	1.35%
County Fire Protection	7,918,273	-	-	-	7,918,273	0.32%
County Service Area #1	3,570,065	-	-	-	3,570,065	0.14%
County Service Area #6	77,363	-	7,153	-	84,516	0.00%
County Service Area #8	1,118,892	-	-	-	1,118,892	0.05%
Burlingame Hills Sewer	87,776	-	45,496	-	133,272	0.01%
Emerald Lake Heights Sewer	24,464	-	12,824	-	37,288	0.00%
Fair Oaks Sewer	620,810	-	319,684	17,670	958,164	0.04%
Harbor Industrial Sewer	11,191	-	5,388	1,028	17,607	0.00%
Kensington Square Sewer	15,781	-	8,228	-	24,009	0.00%
Oak Knoll Sewer	5,747	-	3,015	-	8,762	0.00%
Crystal Springs Sanitary	82,903	-	43,087	-	125,990	0.01%
Devonshire County Sanitary	40,793	-	20,929	-	61,722	0.00%
Scenic Heights Sanitary	1,719	-	890	-	2,609	0.00%
Campo Bello University Park Drive	4,740	-	1,239	-	5,979	0.00%
Colma Creek Flood Control <sup>2</sup>	382,413	-	53,780	-	436,193	0.02%
Colma Creek Flood Control Zone 3 <sup>2</sup>	950,927	-	70,911	-	1,021,838	0.04%
Colma Creek Flood Control Zone 2 <sup>2</sup>	404,482	-	32,660	-	437,142	0.02%
Colma Creek Flood Control Zone 1 <sup>2</sup>	79,944	-	9,272	-	89,216	0.00%
San Bruno Creek Zone $2^2$	157,051	-	12,829	-	169,880	0.01%
San Francisquito Zone 2 <sup>2</sup>	192,469	-	26,479	-	218,948	0.01%
Ravenswood Slough Flood Zone <sup>2</sup>	3,956	-	1,767	-	5,723	0.00%
Enchanted Hills Drainage	2,517	-	382	-	2,899	0.00%
Highlands Drainage	715	-	379	-	1,094	0.00%
Sequoia Drainage	2,716	-	2,447	-	5,163	0.00%
University Heights Drainage	26,666	-	4,692	-	31,358	0.00%
Bel Aire Lighting	67,352	-	50,266	-	117,618	0.00%
Belmont Lighting	7,300	-	4,692	-	11,992	0.00%
Colma Lighting	127,793	-	76,556	-	204,349	0.01%
El Granada Lighting	75,210	-	10,390	-	85,600	0.00%
Emerald Lake Lighting	271,782	-	169,336	-	441,118	0.02%
Enchanted Hills Lighting	13,550	-	8,381	-	21,931	0.00%
La Honda Lighting	13,067	-	9,006	-	22,073	0.00%
Menlo Park Lighting	341,863	-	249,505	-	591,368	0.02%
Montara Lighting	109,950	-	87,672	-	197,622	0.01%
Pescadero Lighting	12,381	_	9,815	-	22,196	0.00%
Highlands Landscape	12,257	_	938	_	13,195	0.00%
Los Trancos County Maintenance	232,702	-	83,259	-	315,961	0.01%
Total Dependent Special Districts (County)		\$ -	\$ 6,900,162	\$ 1,851,111	\$ 51,754,804	2.09%

<sup>1</sup> Current Year Taxes includes actual distributions of secured, unsecured, homeowner exemption, supplemental, and other miscellaneous property taxes. <sup>2</sup> Effective January 1, 2020, the Colma Creek Flood Control District changed from being a County dependent district to an independent district pursuant to Assembly Bill No. 825.



CZU Fire, Photo Courtesy of Local CalFire Branch

	V	Vehicle License Fee				Redevelopment					
				Swap and				operty Tax			
Taring Agange	C	Current Year		CFF Funded	<b>F</b>			rust Fund		Total Taxas	Percent to
Taxing Agency		Taxes	Sci	1001 Deficits	EX	cess ERAF	וע	istributions		Total Taxes	Total
<u>Cities</u>	\$	0.000.007	¢	1 106 646	¢	1 704 001	¢		\$	12 000 (24	0.500/
Town of Atherton	3	9,908,897	\$	1,196,646	\$	1,784,091	\$	-	\$	12,889,634	0.52%
City of Belmont		4,546,987		3,055,460		1,148,239		1,411,172		10,161,858	0.41%
City of Brisbane		2,968,808		365,589		448,297		731,441		4,514,135	0.18%
City of Burlingame		17,405,740		3,559,340		2,374,327		-		23,339,407	0.95%
Town of Colma		498,945		129,179		9,103		-		637,227	0.03%
City of Daly City		23,629,503		11,166,763		4,939,793		2,185,703		41,921,762	1.70%
City of East Palo Alto		7,356,376		4,371,076		642,136		2,968,035		15,337,623	0.62%
City of Half Moon Bay		1,969,514		1,296,620		311,496		-		3,577,630	0.14%
Town of Hillsborough		17,394,169		1,333,858		2,300,581		-		21,028,608	0.85%
City of Menlo Park		17,084,387		4,778,747		3,003,552		2,494,094		27,360,780	1.11%
City of Millbrae		6,446,665		2,723,853		1,087,651		1,674,744		11,932,913	0.48%
City of Pacifica		13,035,019		4,253,924		2,553,525		47,826		19,890,294	0.81%
Town of Portola Valley		2,299,611		550,578		230,641		-		3,080,830	0.12%
Redwood City Area #1		28,950,699		9,394,722		6,774,771		8,495,054		53,615,246	2.17%
Redwood City Area #3		12,059,863		-		932,096		869,614		13,861,573	0.56%
Redwood City Parking #1		38,056		-		1,453		410,785		450,294	0.02%
Redwood City Improvement District		951,035		-		58,335		-		1,009,370	0.04%
City of San Bruno		8,374,596		4,977,507		1,313,719		2,265,125		16,930,947	0.69%
City of San Carlos		12,025,306		3,579,347		2,095,828		1,564,780		19,265,261	0.78%
City of San Mateo		41,584,090		11,755,052		5,446,320		5,956,854		64,742,316	2.62%
City of South San Francisco		21,303,635		7,457,005		3,540,921		10,391,399		42,692,960	1.73%
Town of Woodside		4,123,660		686.097		454,938		-		5.264.695	0.21%
Total Cities	\$	253,955,561	\$	76,631,363	\$	41,451,813	\$	41,466,626	\$	413,505,363	16.74%
<b>Dependent Special Districts (Cities)</b>											
East Palo Alto Drainage Maintenance	\$	115,454	\$		\$	11,025	\$	11,126	\$	137,605	0.01%
	Э		Э	-	Э		\$		Э		
Ravenswood Lighting		285,325		-		185,579		220,260		691,164	0.03%
Daly City Sanitary District		2,160,067		-		-		72,825		2,232,892	0.09%
Portola Valley Ranch Road		777		-		-		-		777	0.00%
Woodside Highlands Road Maintenance		42,613		-		-		-		42,613	0.00%
Town Center Sewer Maintenance		48,670		-		2,814		-		51,484	0.00%
Guadalupe Valley Improvement		29,935		-		132		2,127		32,194	0.00%
Estero Municipal Improvement		28,442,316		4,159,604		2,434,265		219,741		35,255,926	1.43%
Belmont Fire		10,282,784		-		-		2,344,679		12,627,463	0.51%
Belmont Special Fire Zone-1		66,255		-		-		124,213		190,468	0.01%
Belmont Special Fire Zone-2		3,099		-		-		-		3,099	0.00%
Belmont Special Fire Zone-3		84,026		-		-		-		84,026	0.00%
Atherton Channel Drainage		134,521		-		12,732		-		147,253	0.01%
West Park Parks and Parkways		598,383		-		26,496		-		624,879	0.03%
Stonegate Park and Parkways		306,450		-		38,049		-		344,499	0.01%
West Park 3 Park and Parkway		921,406		-		24,995		-		946,401	0.04%
Willow Gardens Park and Parkways		38,881		-		4,918		54,470		98,269	0.00%
Wayside Road Maintenance Zone 2		26,778		-		3,132		-		29,910	0.00%
Crescent Ave Maintenance Zone A		2,040		-		-		-		2,040	0.00%
Crescent Ave Maintenance Zone B		8,923		-		-		-		8,923	0.00%
Crescent Ave Maintenance Zone C		876		_		-		_		876	0.00%
Crescent Ave Maintenance Zone D		268		-		-		-		268	0.00%
Total Dependent Special Districts (Cities	s)\$	43,599,847	\$	4,159,604	\$	2,744,137	\$	3,049,441	\$	53,553,029	2.17%
	~,\$	,,,,	Ψ	.,,	Ψ	_,,,,	Ψ	e,,	Ψ		



Personnel responding to the CZU Fire in San Mateo County, CA Photo courtesy of Local CalFire Branch

Taxing Agency		rent Year Taxes	Sw LCFI	License Fee ap and 7 Funded 1 Deficits		Excess ERAF	Pro Ti	evelopment operty Tax rust Fund stributions	,	Total Taxes	Percent to Total
Independent Special Districts	¢	10 505 020	¢		<b>^</b>	1 00 4 105	¢		Φ.	11.051.165	0.400/
Coastside Fire Protection	\$	10,727,030	\$	-	\$	-,, ,	\$	-	\$	11,951,167	0.48%
Bayshore Sanitary		89,569		-		40,206		237,077		366,852	0.01%
Granada Community Service District		705,179		-		360,868		-		1,066,047	0.04%
Montara Sanitary		568,150		-		294,915		-		863,065	0.03%
Colma Creek Flood Control <sup>2</sup>		366,200		-		59,952		143,599		569,751	0.02%
Colma Creek Flood Control Zone 1 <sup>2</sup>		77,021		-		10,125		47,680		134,826	0.01%
Colma Creek Flood Control Zone 2 <sup>2</sup>		408,243		-		37,852		707,580		1,153,675	0.05%
Colma Creek Flood Control Zone 3 <sup>2</sup>		897,663		-		78,491		55,310		1,031,464	0.04%
San Francisquito Zone $2^2$		181,754		-		29,857		1		211,612	0.01%
San Bruno Creek Zone 2 <sup>2</sup>		146,331		-		14,630		66,624		227,585	0.01%
Ravenswood Slough Flood Zone <sup>2</sup>		4,435				1,994		7,049		13,478	0.00%
Mid-Peninsula Water		223,960		-		117,457		59,814		401,231	0.02%
Canada County Water		42,148		-		-		-		42,148	0.00%
Coastside County Water		961,728		-		501,487		-		1,463,215	0.06%
North Coast County Water		698,940		-		362,830		3,500		1,065,270	0.04%
Westborough County Water		348,110		-		182,003		-		530,113	0.02%
Midpeninsula Regional Open Space		16,079,780		-		-		1,410,858		17,490,638	0.71%
Bay Area Air Quality Management		4,742,276		-		-		448,869		5,191,145	0.21%
San Mateo County Harbor		6,022,092		-		1,522,380		757,959		8,302,431	0.34%
Peninsula Hospital		7,471,911		-		-		405,145		7,877,056	0.32%
Sequoia Hospital <sup>1</sup>		13,634,238		-		-		997,229		14,631,467	0.59%
Resource Conservation		74,707		-		6,657		2,038		83,402	0.00%
Broadmoor Police		1,504,603		-		420,737		-		1,925,340	0.08%
Colma Fire		898,701		-		-		-		898,701	0.04%
Menlo Park Fire		50,736,377		-		5,219,306		3,894,372		59,850,055	2.42%
Woodside Fire		19,531,457		-		2,212,485		-		21,743,942	0.88%
East Palo Alto Sanitary		588,412		-		283,957		348,146		1,220,515	0.05%
Highlands Recreation		522,653		-		131,658		-		654,311	0.03%
Ladera Recreation		200,356		-		64,028		-		264,384	0.01%
San Mateo County Mosquito Abatement		2,774,207		-		443,321		233,420		3,450,948	0.14%
Total Independent Special Districts	<b>\$</b> 1	141,228,231	\$	-	\$	13,621,333	\$	9,826,270	\$	164,675,834	6.66%

<sup>1</sup>Distributions are made to the special district known as Sequoia Healthcare District. Sequoia Hospital is the name used by the State Board of Equalization. <sup>2</sup>Effective January 1, 2020, the Colma Creek Flood Control District changed from being a County dependent district to an independent district pursuant to Assembly Bill No. 825.



Staff responds to Covid –19 pandemic March 18,2020 Photo courtesy of County of San Mateo Emergency Operations Center

Taxing Agency	V Current Year Taxes	Vehicle License Fee Swap and LCFF Funded School <sup>1</sup> Deficits	Excess ERAF	Redevelopment Property Tax Trust Fund Distributions	Total Taxes	Percent to Total
School Districts						
Bayshore Elementary	\$ 1,047,533	\$ (2,289,060)	\$ -	\$ 1,514,082	\$ 272,555	0.01%
Belmont Elementary	31.911.121	(32,783,766)	÷	3,113,014	2,240,369	0.09%
Brisbane Elementary	6,112,829	(32,703,700)	-	481,024	6,593,853	0.27%
Burlingame Elementary	23,575,411	(23,575,411)	-	-		0.00%
Hillsborough Elementary	21,330,188	(23,373,111)	-	-	21,330,188	0.86%
Jefferson Elementary	34,063,527	(35,219,298)	-	1,155,771		0.00%
Pacifica	18,872,705	(18,909,111)	-	51,834	15,428	0.00%
Las Lomitas Elementary	20,141,445	(10,505,111)	-	-	20,141,445	0.82%
Menlo Park Elementary	33,879,718	-	-	655,532	34,535,250	1.40%
Millbrae Elementary	17.337.236	-	-	2,099,308	19,436,544	0.79%
Portola Valley Elementary	12,184,380	-	-	_,,	12,184,380	0.49%
Ravenswood Elementary	16,719,362	(23,776,919)	-	8,581,571	1,524,014	0.06%
Redwood City Elementary	67,299,137	-	-	9,737,000	77,036,137	3.12%
San Bruno Elementary	19,938,065	-	-	3,697,060	23,635,125	0.96%
San Carlos Elementary	22,739,914	(23,752,729)	-	2,255,821	1,243,006	0.05%
San Mateo-Foster City Elementary	98,225,229	-	-	3,739,506	101,964,735	4.13%
Woodside Elementary	8,093,877	-	-	-	8,093,877	0.33%
Jefferson High	44,624,032	-	-	2,837,358	47,461,390	1.92%
San Mateo High	149,598,056	-	-	7,819,407	157,417,463	6.37%
Sequoia High	144,670,909	-	-	14,409,053	159,079,962	6.44%
Cabrillo Unified	28,506,311	-	-	-	28,506,311	1.15%
La Honda-Pescadero	4,387,720	-	-	-	4,387,720	0.18%
South San Francisco Unified	72,308,859	-	-	27,205,526	99,514,385	4.03%
San Mateo Community College	155,117,040	-	-	14,699,780	169,816,820	6.88%
County Office of Education	80,725,396	-	11,760,247	7,760,100	100,245,743	4.06%
ERAF	283,191,773	(38,454,908)	(244,736,865)	-	-	0.00%
<b>Total School Districts</b>	\$ 1,416,601,773	\$ (198,761,202)	\$ (232,976,618)	\$ 111,812,747	\$ 1,096,676,700	44.41%

<sup>1</sup>LCFF Funded School Districts are school districts that do not receive sufficient property tax revenues to meet their minimum guaranteed funding level for the fiscal year based on the Local Control Funding Formula. Pursuant to California law, VLF Swap amounts are funded by the ERAF available to fund the LCFF districts. If there are insufficient funds in ERAF to pay the VLF Swap amounts, the law requires these amounts to be funded by property taxes of the LCFF school districts (deficits). These deficit amounts are included in the Vehicle License Fee Swap and LCFF Funded School Deficits column. Any deficits of the LCFF school districts to fund the VLF Swap are reimbursed by the State. Such reimbursements are not comprised of property tax revenues and are not included in this table.



Covid-19 vaccinations of local firefighter and medical first responders Courtesy of County of San Mateo Joint Information Center

Taxing Agency	Current Year Taxes	Vehicle License Fee Swap and LCFF Funded School Deficits	Excess ERAF	Redevelopment Property Tax Trust Fund Distributions	Total Taxes	Percent to Total
<b>RPTTFs and Successor Agencies</b>						2 0 0 0 0
Belmont RPTTF	\$ 16,301,827	\$ -	\$ -	\$ (16.301.827) \$	_	0.00%
Brisbane RPTTF	6.110.550		φ -	(6,110,550)	-	0.00%
Daly City RPTTF	10,694,027	-	-	(10,694,027)	-	0.00%
East Palo Alto RPTTF	13,545,643	-	-	(13,545,643)	-	0.00%
Foster City RPTTF	1.132.304	-	-	(1,132,304)	-	0.00%
Menlo Park RPTTF	30,797,549	-	-	(30,797,549)	-	0.00%
Millbrae RPTTF	11,727,152	-	-	(11,727,152)	-	0.00%
Pacifica RPTTF	389.656	-	-	(389,656)	-	0.00%
Redwood City RPTTF	41,772,520	-	-	(41,772,520)	-	0.00%
San Bruno RPTTF	16,352,185	-	-	(16,352,185)	-	0.00%
San Carlos RPTTF	14,248,413	-	-	(14,248,413)	-	0.00%
San Mateo RPTTF	23,309,156	-	-	(23,309,156)	-	0.00%
South San Francisco RPTTF	62,739,203	-	-	(62,739,203)	-	0.00%
Belmont Successor Agency	-	-	-	1,091,722	1,091,722	0.04%
Brisbane Successor Agency	-	-	-	2,369,445	2,369,445	0.10%
Daly City Successor Agency	-	-	-	1,188,983	1,188,983	0.05%
East Palo Alto Successor Agency	-	-	-	4,252,596	4,252,596	0.17%
Foster City Successor Agency	-	-	-	283,203	283,203	0.01%
Menlo Park Successor Agency	-	-	-	5,621,026	5,621,026	0.23%
Millbrae Successor Agency	-	-	-	775,883	775,883	0.03%
Pacifica Successor Agency	-	-	-	183,070	183,070	0.01%
Redwood City Successor Agency	-	-	-	2,747,786	2,747,786	0.11%
San Bruno Successor Agency	-	-	-	849,417	849,417	0.03%
San Carlos Successor Agency	-	-	-	1,390,257	1,390,257	0.06%
San Mateo Successor Agency	-	-	-	6,190,089	6,190,089	0.25%
South San Francisco Successor Agency		-	-	958,631	958,631	0.04%
<b>Total RPPTFs and Successor Agencies</b>	<u>\$ 249,120,185</u>	\$ -	\$ -	\$ (221,218,077) \$	27,902,108	1.13%
Countywide Totals	<u>\$ 2,457,971,931</u>	\$ -	\$ 11,760,247	7 \$ - \$	2,469,732,178	100.00%

<sup>1</sup>The total countywide current year taxes reported above differs from the total current year 1% General Tax amount reported on page 6, which is based on the January 1 lien date assessed values, and does not include supplemental and other miscellaneous property taxes.

<sup>2</sup>The Excess ERAF distributions for fiscal year 2019-20 were funded by current year revenues and prior year revenues held in ERAF.



Federal Medical Station set up at San Mateo County Event Center Photo courtesy of County of San Mateo Emergency Operations Center

### Fiscal Year 2019-20 Distributions - Debt Service

#### **Debt Service**

The majority of outstanding bonds in the County are for schools. Since 1978, all bonds have required a twothirds majority vote. However, effective January 1, 2001 certain bonds for schools can be approved by 55% of the voters. The table to the right shows the debt service amount totaling \$291.1 million was distributed for voter approved debt service. The amounts include debt service from secured, unsecured, homeowner's exemption, supplemental, and other miscellaneous property tax distributions.





**Taxing Entity Debt Service** Cities 1,496,558 City of Menlo Park \$ City of Millbrae 675,281 City of San Carlos 432,949 City of San Mateo 2,363,732 **Total Cities** \$ 4,968,520 School Districts Bayshore Elementary \$ 475,297 Belmont-Redwood Shores Elementary 5,576,859 Brisbane Elementary 695,150 **Burlingame Elementary** 8,519,320 Hillsborough Elementary 3,255,920 Jefferson Elementary 7.938.599 Las Lomitas Elementary 8,406,595 Menlo Park Elementary 6,903,391 Millbrae Elementary 3,707,882 Pacifica Elementary 4,858,425 Portola Valley Elementary 3,003,354 Ravenswood Elementary 4,853,072 Redwood City Elementary 15,366,955 San Bruno Park Elementary 5,239,205 San Carlos Elementary 6,975,063 San Mateo-Foster City Elementary 19,187,487 Woodside Elementary 1,819,965 Jefferson High 19,299,159 San Mateo High 34,765,422 Sequoia High 36,679,844 Cabrillo Unified 11,103,572 La Honda-Pescadero Unified 518,382 South San Francisco Unified 9,547,078 64.545.549 San Mateo County Community College \$ 283,241,545 **Total School Districts Special Districts** Mid-Peninsula Regional Open Space \$ 1,714,367 Montara Water and Sanitary 1,191,631 **Total Special Districts** \$ 2,905,998 291,116,063 \$ **Grand Total Debt Service** 



CZU Fire, San Mateo County, CA Courtesy of Local CalFire Branch

## Fiscal Year 2019-20 Distributions - Special Charges

#### **Special Charges**

The tables on pages 17 and 18 show the amounts, totaling \$318.8 million, distributed during fiscal year 2019-20 for special charges. Cities and special districts may charge certain fees directly to taxpayers in lieu of placing them on the secured tax bills. The amounts shown in the tables include changes and refunds processed after the original secured bills were issued.

#### Acronyms

- CDA Community Development Authority
- EIF Energy Improvement Financing
- PACE Property Assessed Clean Energy
- HERO Home Energy Renovation Opportunity



Photo courtesy of Local CalFire Branch

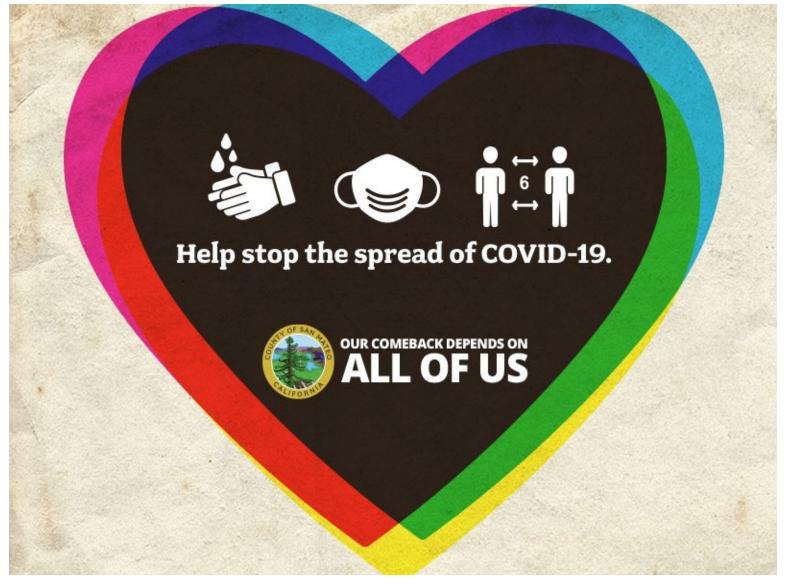
	Special	
Taxing Entity	Charges	Description
School Districts		
Bayshore Elementary \$	164 839	Parcel Tax
Belmont-Redwood Shores Elementary		Parcel Tax
Brisbane Elementary		Parcel Tax
Burlingame Elementary	2,069,990	Parcel Tax
Hillsborough Elementary		Parcel Tax
Jefferson Elementary		Parcel Tax
Las Lomitas Elementary		Parcel Tax
Menlo Park Elementary		Parcel Tax
Millbrae Elementary Pacifica Elementary		Parcel Tax Parcel Tax
Portola Valley Elementary		Parcel Tax
Ravenswood Elementary		Parcel Tax
Redwood City Elementary		Parcel Tax
San Carlos Elementary		Parcel Tax
San Mateo Elementary	14,103,066	Parcel Tax
Woodside Elementary		Parcel Tax
Jefferson High		Maintenance
Jefferson High		Parcel Tax
Cabrillo Unified		Parcel Tax
La Honda-Pescadero Unified		Parcel Tax Maintenance
Sequoia Unified Total School Districts \$	50,010,322	
Total School Districts	50,010,522	-
Special Districts		
Alameda Tree Maintenance \$	7,187	Tree Maintenance
Bayshore Sanitary	943,486	
Broadmoor Police	684,129	
Burlingame Hills Sewer	736,398	
CA Statewide CDA - California First CA Statewide CDA - California First	4,269,493	State Bonds
California HERO Program	4,209,493	
Coastside Fire Protection	269,041	
Coastside Fire Protection		Fire CFD
Coastside Fire Protection		Weed Abatement
Point Montara Fire	74,395	
Colma Fire	607,511	Fire
County Service Area No. 1		Police and Fire
County Service Area No. 8	1,597,372	
Crystal Spring Sanitary	2,253,093	
Devonshire Sanitary East Palo Alto Sanitary	438,128	
Edgewood Sewer Maintenance	4,779,900 23,679	
Emerald Lake Heights Sewer	2,554,711	
Fair Oaks Sewer	10,431,141	
Gordon Ave Street Lighting		Lighting
Granada Community Service District	599,871	Sewer Bond
Granada Community Service District	1,673,176	
Granada Community Service District		Garbage
Harbor Industrial Sewer	122,320	
Kensington Square Sewer	99,795	
La Honda Landslide Assessment Project		Landslide
Menlo Park Fire		Weed Abatement
Montara Water And Sanitary	3,085,561	
Oak Knoll Sewer San Francisco Bay Restoration Auth.	201,050	Flood Control
San Mateo County Flood Control		Storm Drainage
San Mateo County Mosquito Abatement		Mosq. Abatement
Scenic Heights Sanitary	107,938	
West Bay Sanitary	29,938,535	
Westborough Water	2,769,724	Sewer
Total Special Districts \$	76,465,831	_

# Fiscal Year 2019-20 Distributions - Special Charges

Special Taxing EntitySpecial ChargesSpecial DescriptionCities City of Belmont\$ 970,122 15,628,829Library Sewer 405,665Cities Storm Drainage 17,004,616Cities — continued City of PacificaCities — continued City of PacificaCity of Brisbane49,366 249,518Storm Drainage Sierra Pt. LandscapingCity of Pacifica\$ 168,877 15,659,530 Sewer 15,659,530 SewerStorm Drainage 20,869City of Brisbane49,366 249,518Storm Drainage Sierra Pt. LandscapingCity of Redwood City21,378 922,655Woodside Highlands Rd 20,869 42,247City of Redwood City922,655 922,655Downtown Improvement 275,492City of Redwood City922,655 922,655Downtown Improvement 275,492
Cities City of Belmont970,122 15,628,829 Sewer 405,665 17,004,616Library 15,628,829 Sewer 405,665 17,004,616Cities - continued City of PacificaStorm Drainage 168,877 Sewer 15,629,530 Sewer 15,828,407City of Brisbane49,366 249,518 Storm Drainage 249,518 890,577Storm Drainage 249,518 Sierra Pt. LandscapingCities - continued City of PacificaCites - continued City of PacificaCity of Brisbane49,366 20,869 42,247Storm Drainage 20,869 42,247City of Portola Valley 42,24721,378 20,869 42,247Woodside Highlands Rd 20,869 42,247City of Redwood City922,655 922,655 Downtown Improvement 275,492 One MarinaCity of Redwood City922,655 922,655Downtown Improvement 275,492
City of Belmont\$ 970,122Library 15,628,829City of Pacifica\$ 168,877Storm Drainage Sewer 15,828,407City of Brisbane49,366Storm Drainage 249,518City of Portola Valley21,378Woodside Highlands Rd 20,869City of Brisbane49,366Storm Drainage 249,518City of Portola Valley21,378Woodside Highlands Rd 20,869City of Portola Valley20,869 42,247Wayside RoadCity of Redwood City922,655Downtown Improvement 275,492City of Redwood City922,655Downtown Improvement 275,492
City of Belmont\$ 970,122Library 15,628,829City of Pacifica\$ 168,877Storm Drainage Sewer 15,828,407City of Brisbane49,366Storm Drainage 249,518City of Portola Valley21,378Woodside Highlands Rd 20,869City of Brisbane49,366Storm Drainage 249,518City of Portola Valley21,378Woodside Highlands Rd 20,869City of Portola Valley20,869 42,247Wayside RoadCity of Redwood City922,655Downtown Improvement 275,492City of Redwood City922,655Downtown Improvement 275,492
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890,577 City of Redwood City 922,655 Downtown Improvement   275,492 One Marina
275,492 One Marina
City of Burlingame 294,136 Burlingame Ave. Streetscape 186,949 Seaport Maintenance
2,946,040 Storm Drainage 268,937 Redwood Shores Landscaping
3,240,176 212,438 Seaport Blvd Landscaping
<u>767.629</u> Redwood Shores Traffic
City of Colma 850,366 Sewer 2,634,100
City of Daly City 486,636 Storm Drainage City of San Bruno 561,761 Storm Drainage
129,405 Rental Special Tax
<u>19,696,221</u> Sewer City of San Carlos 36,990 Pulgas Creek Levee Improvement
1000000000000000000000000000000000000
<u>418,568</u> Storm Drainage
City of East Palo Alto 2,456,570 Garbage 18,575,955
122,649 Storm Drainage
1,677,259 Measure HH City of San Mateo 54,120,548 Sewer
4,256,478 5,364,332 Bay Meadows Improvement
1,294 Code Enforcement
City of Half Moon Bay 4,217,296 Sewer 535,967 South Bayfront Levee
60,022,141
City of Hillsborough 2,238,579 Fire and Police
1,163,566 Garbage City of South 410,307 Storm Drainage
12,901,330 Sewer San Francisco <u>23,478,373</u> Sewer
27,976 Storm Drainage 23,888,680
32,487Weed Abatement16,363,938City of Woodside45,563Woodside Rd. and Whiskey Hill
$\frac{474,130}{2}$ Sewer
City of Menlo Park 323,984 Storm Drainage 519,693
1,012,745 Tree Maintenance
1,336,729 Total Cities \$ 192,348,673
City of Millbrae 1,559,394 Fire Grand Total \$ 318,824,826
243,857 Storm Drainage
1,803,251



Road closure due to CZU fire, photo courtesy of Local CalFire Branch



San Mateo County Comeback Campaign Banner Photo courtesy of San Mateo Joint Information Center

We welcome your comments, questions, and suggestions. Email us at <u>controller@smcgov.org</u>