

COMPREHENSIVE ANNUAL FINANCIAL REPORT  
County of San Mateo, California

Fiscal Year Ended June 30, 2000

Tom Huening, Controller

*The cover bears the historic San Mateo County Courthouse newly restored after the 1906 earthquake as rendered by Watry Design Group, Redwood City, CA.*

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**Comprehensive Annual  
Financial Report**

**Fiscal Year Ended June 30, 2000**

**Tom Huening  
Controller**

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For the Fiscal Year Ended June 30, 2000

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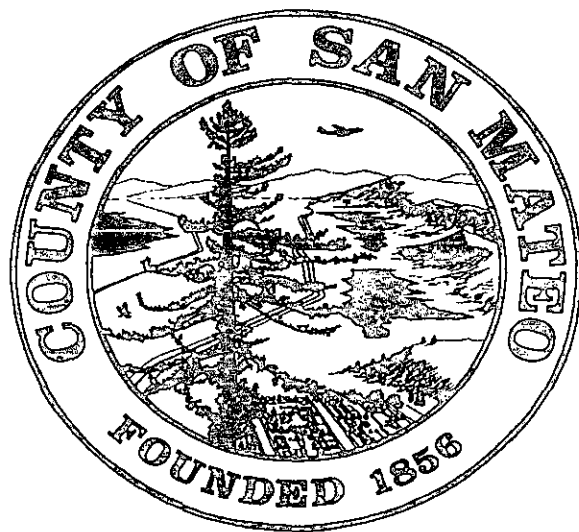
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## INTRODUCTORY SECTION





# COUNTY OF SAN MATEO

## OFFICE OF CONTROLLER

**TOM HUENING, CONTROLLER**

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Members of the Board of Supervisors and  
Citizens of San Mateo County:

December 12, 2000

The Comprehensive Annual Financial Report (CAFR) of the County of San Mateo for the fiscal year of 1999-2000 is presented in compliance with Section 25253 of the Government Code of the State of California. This report was prepared by the Office of the County Controller, which is responsible for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures. We believe the data, as presented, are accurate in all material aspects and presented in a manner designed to fairly set forth the financial position and results of operations of the County as measured by the financial activity of its various funds, and that all disclosures necessary to enable the reader to gain the maximum understanding of the County's financial affairs have been included.

The CAFR represents the culmination of all budgeting and accounting activities engaged in by management during the year, covering all funds and account groups of the County and its financial transactions. The CAFR is organized into three sections:

- The Introductory Section is intended to familiarize the reader with the organizational structure of the County, the nature and scope of the services it provides, and the specifics of its legal operating environment.
- The Financial Section includes the audited general-purpose financial statements, its notes thereto, supporting statements necessary to fairly present the financial position and the results of operations of the County in conformity with generally accepted accounting principles and the independent auditor's report on the general-purpose financial statements.
- The Statistical Section contains comprehensive statistical data on the County's physical, economic, social and political characteristics.

### THE REPORTING ENTITY

The County of San Mateo, California (the "County"), established by an Act of the State Legislature in 1856, is a legal subdivision of the State of California charged with governmental powers. The County's powers are exercised through a Board of Supervisors (the "Board") which, as the governing body of the County, is responsible for the legislative and executive control of the County. The County provides various services on a countywide basis including public protection, road construction and public facilities maintenance, sanitation, health and social services, elections and records, planning, zoning and tax collection.

The governmental reporting entity consists of the County (Primary Government) and its component units. Component units are legally separate entities for which the primary government is financially accountable or other organizations for which the nature and significance of the relationship with the primary government are such that exclusion would make the enclosed financial statements misleading or incomplete. The component units discussed below are considered Blended Component Units since their financial data is required to be blended with the County's to present the financial results of the total Primary Government.

#### Blended Component Units

San Mateo County has five independent fiscal agencies that are considered blended component units for reporting the financial results of the County. They vary widely in function and provide essential services. Agency and function are described below.

- The *San Mateo County Joint Powers Financing Authority* has for its sole purpose to assist the County in the financing of public capital improvements.
- The *San Mateo County Hall of Justice and Records Corporation* (the "HJR Corporation") whose activities are included in the Debt Service Funds has for its sole purpose to assist the Primary Government in the financing of public improvements.
- The *San Mateo County Employees' Retirement Association*, a related entity, is reported as a Pension Trust Fund in the financial statements.
- The *Housing Authority's* board is composed of essentially the same members as the County's Board of Supervisors and is reported as a Special Revenue Fund.
- The County's Board of Supervisors is the governing body for the *In-Home Supportive Public Authority* ("IHSS") which is reported as a Special Revenue Fund.

### ECONOMIC CONDITIONS AND OUTLOOK

San Mateo County is one of 58 California counties and one of the nine counties in the San Francisco-Oakland Bay Area. The County covers 447 square miles and contains 20 incorporated cities and the San Francisco International Airport. In terms of population, it is the 12<sup>th</sup> largest county in the State, with 649,600 persons according to the 1990 U.S. Census. As of January 1, 2000, the estimated population was 730,000, an increase of 12.4% since 1990.

The County has a charter form of government. A five-member Board of Supervisors, each elected to four-year terms, serves as the legislative body. Members run at-large but reside within a specific district, a unique electoral feature among Bay Area counties. A County Manager is appointed by the Board and runs the day-to-day business.

Actual economic data over the last few years show that among counties in the State of California, San Mateo County has consistently ranked in the top five in terms of lowest civilian unemployment rate, highest per capita personal income and lowest percentage of persons below poverty level. San Mateo County is also one of the safest urban/suburban counties in California, an indicator that is reflective of the economic prosperity.

Population and job growth projections remain positive. Unemployment rates are the lowest they have been in 30 years averaging 2.0% this year, dipping as low as 1.4%. A study prepared by the Association of Bay Area Governments projects a 9.5 percent increase in population and an 18.7 percent increase in jobs between 2000 and 2020. With these projections, it is likely that unemployment rates will remain below the state average. A big

percentage of the projected job demand will occur in the service sector. Housing to support this job growth will be a significant challenge for all jurisdictions in this County. The lack of it will further strain transportation networks as employees who live in other Bay Area counties fill jobs.

Much of San Mateo County is part of Silicon Valley and benefits from the predominantly high technology major industries like Oracle, Sun Microsystems and Electronic Arts. South San Francisco, located in San Mateo County, has become the world's biotechnology industry capital where more than 40 biotech firms are located. Venture capital firms drawn to the area with the confluence of universities, wealth, and a booming technology industry are fueling this economic boom. As home to the busy San Francisco International Airport, San Mateo County is a primary beneficiary of the hospitality, transportation and service industries.

The three-county commuter railway system known as Caltrain, runs between San Francisco and Gilroy. Caltrain is completing major improvements and adding more trains to increase the frequency of service and increase ridership.

Caltrans, the State Highway Division of Transportation, recently completed a seismic retrofit of the San Mateo Bridge, the east-west connection between the Peninsula and East Bay counties. The San Mateo Bridge project also involves the building of a second adjacent 3-lane bridge. When completed, in late 2002, the existing bridge and the new bridge will each carry one-way traffic. This project will help reduce congestion in the Bay Area.

With the booming economy, high cost of living and lack of housing to support new job starts, many workers reside outside the County and face difficult commutes. These transportation projects will provide the only near term relief for employers and commuters who are critical to maintain the expanding economy and workforce.

Property values remain among the highest in the nation because housing stock is in such short supply. Both commercial and residential rents are on a par with Manhattan and Tokyo. The continual job expansion in Silicon Valley has added significant pressure to the demand for housing. Since 1992, Silicon Valley has added over 230,000 new jobs. The property tax assessment roll reflects this pressure; it increased 8.6% this year totaling \$5.8 billion.

Sales tax revenue in the unincorporated area of the County grew approximately 20.8% to \$15,700,000 in FY99-00 from the previous year actual of \$13,000,000. This growth can be attributed primarily to the booming economy and the mid-year return of the jet fuel sales tax that provides approximately \$1,000,000 per year in revenue. After minor construction delays, the new San Francisco International Terminal is scheduled to open in December 2000 replete with new shops and restaurants to support the growing visitor industry. The County will regain approximately \$1,800,000 a year in transient occupancy tax (TOT) when a new hotel opens on airport property in 2003.

Proposition 172 Sales Tax – Public Safety Fund tax money collected from and returned to San Mateo County increased approximately 10.4% in FY99-00 to \$58,600,000 from the prior year level of \$53,100,000. These funds are restricted to public safety purposes. This money has been allocated to the Sheriff, District Attorney, Probation, Coroner, County Fire and EPS-Public Safety Communications Dispatching.

Proposition 10, a ballot initiative known as Children and Families First, increased tobacco taxes to fund early childhood (ages 0-5) development programs. The County received \$14,000,000 in new revenues for the fiscal year. Another tobacco related source of revenue is the County's share of the tobacco lawsuit settlement of which \$10,200,000 was received in FY99-00. Over the next 25 years, the County anticipates receiving up to \$10,000,000 annually from this source.

Nearly 50% of total County revenue comes from the State, much of it for specific purpose or as a reimbursement for a particular service. State, real estate and sales taxes are all subject to changes in both the local and state economies. Current prospects look good because the State has had three consecutive years of \$4 billion dollar State budget surpluses followed by this year's record breaking \$14 billion dollar State surplus.

County personnel costs will increase substantially over the next three years with the recently negotiated labor agreements that will expire in FY2003. The tight labor market, exorbitant housing costs, and high cost of living in the Bay Area, makes it increasingly difficult to recruit and retain competent employees. The new labor contracts will partially insulate the County from the loss of personnel and the costs associated with recruitment and training.

### **MAJOR INITIATIVES AND SERVICE EFFORTS AND ACCOMPLISHMENTS**

San Mateo County operates a full service hospital, which has been fully remodeled to meet safety and seismic regulations. In 1994, the San Mateo County Board of Supervisors issued lease revenue bonds in the amount of \$124,900,000 for the construction of a new integrated health center. This project combines Crystal Springs Rehabilitation Center and the former Community (Chope) Hospital. To allow the Hospital to continue serving patients, construction was designed in five phases. Phases 1 through 4, which include all patient care areas were nearly complete on June 30, 2000 at an estimated cost of \$114,200,000, approximately 91% of the budget. Stage 5, which will begin in March 2001, includes the remodel of the 1954 Administration Building and various smaller projects throughout the facility. Completion is expected in April 2002.

The new Health Center and clinic modernization and expansion has substantially increased our capacity to serve the medically indigent and insured residents. In addition to the facility, a new \$35,000,000 Health (CORE) Information System is being installed to generate better information on the management and delivery of patient care and for budget and finance. More accurate data will enhance the efficiencies in revenue billing and reimbursement activities. Unfortunately, the system is still not functional and draining resources from the department. The ongoing Health Service challenge will be to rein in costs in a cost-escalating environment. The County is experiencing many of the same financial difficulties faced by private hospitals and HMOs.

Between 1995 and 1999, the County of San Mateo has had a lower rate of people receiving public assistance than California as a whole. During this period of time, the County has reduced the number of its public assistance recipients at nearly twice the rate of the State. Between 1995 and 1999, the total number of CalWORKS/AFDC recipients in the County decreased by 67.5%; Statewide, the number of recipients decreased 33.3%. Between 1995 and 1999, the total number of Food Stamps recipients in the County decreased by 70.5% from 18,906 to 5,571; Statewide, the number of recipients decreased 42.6%. The County has increased the proportion of CalWORKS/AFDC recipients under age 18 from 70% of all recipients in 1995 to 81% in 1999. Statewide in 1999, only 74% of CalWORKS/AFDC recipients were under age 18. Despite these remarkable gains, there has not been a corresponding benefit to overall County finances as budget dollars have been shifted to support transitional welfare to work programs. The Human Services budget has grown 9.9% compared to last year. While the County caseload was decreasing, the County was increasing services for children in need.

The statistics of the Family Support Division under the District Attorney's Office (whose task is to ensure that children receive the financial support to which they are legally entitled) continue to be among the best in the State with court orders on 80% of the total caseload, support collected on 67% of the cases with orders, and annual average per case collection rate of \$1,608. The Division realized its' highest collections ever in FY99-00 with \$28,400,000 in child support collected representing an annual increase of 14%. This has added to the economic stability of children and families. The County has invested substantial resources targeting the areas of criminal justice, welfare to work transition programs, and the protection and support of children and families.

On March 15, 2000, the Children and Families First Commission's Strategic Plan was publicly approved and adopted. The Plan is organized around three key focus areas identified in Proposition 10 – Family Support and Parent Education; Child Care and Early Learning; and Health and Well-Being. The County undertook a community involvement process central to its strategic planning process. The Strategic Plan is based on the feedback from more than 3,000 contacts made with community members during November and December 1999.

San Mateo County is one of California's safest urban/suburban counties. This is due to the commitment of substantial financial resources and leadership of the Office of the Sheriff, the County's law enforcement agency and the collaboration with the law enforcement agencies in the county's twenty towns and cities. The FBI Crime Index, which measures the number of willful homicides, forcible rapes, robberies, aggravated assaults, burglaries, and motor vehicle thefts, larceny-theft, and arson stands at 2.6% for San Mateo County with a reported 19,265 crimes. This represents a 14% drop in the number of crimes committed and a crime index that is 30% lower than the statewide average.

A long-term space solution for the Sheriff's Forensic Laboratory, part of the County's efforts at modern effective law enforcement, remains a vital concern. The Board of Supervisors approved a study to examine potential locations for a combined Forensic Laboratory, 911 Public Safety Communications, and Emergency Services Complex to be located at the Redwood City campus.

Future major projects include an \$800,000,000 Caltrain upgrade and a potential \$2.5 billion San Francisco International Airport runway expansion, both by other government entities.

## **FINANCIAL INFORMATION**

County management is responsible for establishing and maintaining an internal control structure designed to ensure that the assets of the County are protected from loss, theft or misuse, and that accounting data are compiled to allow for the preparation of financial statements in conformity with generally accepted accounting principles. The internal control structure is designed to provide reasonable, but not absolute, assurance that these objectives are met. The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the likely benefits; (2) the evaluation of costs and benefits requires estimates and judgments by management.

### **Budgetary Controls**

The County maintains budgetary controls with the objective of ensuring compliance with legal provisions embodied in the annual appropriated budget approved by the County's Board of Supervisors. Activities of the General Fund, certain Special Revenue, certain Debt Service and Capital Projects Funds are included in the annual appropriated budget. The legal level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amounts) is maintained at the object level (e.g., Salaries & Benefits, Services & Supplies) for all budget units within the County. Any amendments or transfers of appropriations between object levels or between budget units within any department or fund must be authorized by the County Manager's office and approved by the Board of Supervisors. Supplemental appropriations normally financed by unanticipated revenues during the year must be approved by the Board of Supervisors. Pursuant to Board Resolution, the County Manager is authorized to approve transfers and revision of appropriations under \$50,000 within a single budget unit as deemed necessary and appropriate. Any appropriations remaining in the department at the end of the fiscal year automatically lapse and are transferred to fund balance. The year-end fund balance, along with projected revenues, becomes available for appropriation the following year. An encumbrance accounting system is used to facilitate effective budgetary control. An encumbrance reserves a portion of an appropriation at the time a commitment is made to acquire goods or services. Open encumbrances are reported as reservations of fund balances at fiscal year-end and are re-appropriated as part of the following year's budget.

## General Governmental Functions

The general governmental functions are contained in the General, Special Revenue, Debt Service and Capital Projects Funds. Included in these funds are the special districts governed by the Board of Supervisors.

Revenues for County governmental functions totaled \$630,254,000 in 1999-2000, an increase of 9.7% from the 1998-1999 fiscal year. The amount of revenues from various sources and the changes compared to the prior year are shown in the following tabulation:

| <u>Revenue by Source</u>         | <u>Amount</u>        | <u>Percent<br/>Of<br/>Total</u> | <u>Increase<br/>(Decrease)<br/>From 1998-99</u> | <u>Percent<br/>Increase<br/>(Decrease)</u> |
|----------------------------------|----------------------|---------------------------------|-------------------------------------------------|--------------------------------------------|
| Taxes                            | \$135,970,000        | 21.6%                           | \$10,237,000                                    | 8.1%                                       |
| Licenses and permits             | 6,079,000            | 1.0                             | 2,363,000                                       | 63.6                                       |
| Use of money and property        | 23,954,000           | 3.8                             | 6,654,000                                       | 38.5                                       |
| Intergovernmental                | 363,420,000          | 57.7                            | 32,215,000                                      | 9.7                                        |
| Charges for services             | 66,842,000           | 10.6                            | (5,544,000)                                     | (7.7)                                      |
| Fines, forfeitures and penalties | 11,626,000           | 1.8                             | 3,296,000                                       | 39.6                                       |
| Other                            | <u>22,363,000</u>    | <u>3.5</u>                      | <u>6,336,000</u>                                | 39.5                                       |
| Total                            | <u>\$630,254,000</u> | <u>100.0%</u>                   | <u>\$55,557,000</u>                             | 9.7%                                       |

Taxes (generated by the General and Special Revenue funds) in FY1999-2000 increased by 11.9% reflecting the current year increase in property values. However, the conversion of the County Free Library from a governmental (special revenue) type fund to an agency fund effective January 1999 resulted in the loss of tax revenues totaling \$4,200,000 reported as governmental fund type income in the prior year and contributed to an adjusted year-over-year net increase in Taxes of 8.1% shown above.

The increase of \$2,363,000 (63.6%) in Licenses and permits revenue primarily reflects the addition of Special Revenue (Solid Waste) Fund income previously treated as a surcharge and reported under Charges for Services in the prior year, substantially explaining the decrease (7.7%) in that revenue source.



Use of money and property revenue of \$23,954,000 improved by \$6,654,000 (38.5%). Higher average cash balances invested in the County's investment pool, coupled with favorable year-over-year fair market value adjustments in the County's investments brought about the revenue improvement.

The Intergovernmental revenue improvement of \$32,215,000 (9.7%) reflects a) the higher levels of State-shared revenues and aid in the areas of motor vehicle in-lieu tax, vehicle license fees and sales tax realignments, State managed care program for mental health, and Proposition 172 Sales Tax- Public Safety Fund and b) increases in Federal aid related to youth and family services programs, housing and community services and public assistance administration funds.

Fines, forfeitures and penalties were up by 39.6% substantially due to higher court fines generated in the County.

Other revenues increased by \$6,336,000 (39.5%) including the first time receipt of the General Fund share of tobacco settlement funds (\$4,358,000), higher net project cost reimbursements generated by Housing and Community Services (\$1,500,000) and County capital projects (\$536,000)

Expenditures for County governmental purposes totaled \$611,023,000 in 1999-2000, an increase of 5.5% compared to 1998-99. Changes in levels of expenditures for major functions of the County compared to the prior year are shown in the following tabulation:

| <u>Expenditures by Function</u> | <u>Amount</u>        | <u>Percent<br/>Of<br/>Total</u> | <u>Increase<br/>(Decrease)<br/>From 1998-99</u> | <u>Percent<br/>Increase<br/>(Decrease)</u> |
|---------------------------------|----------------------|---------------------------------|-------------------------------------------------|--------------------------------------------|
| General government              | \$ 44,420,000        | 7.3%                            | \$ 1,187,000                                    | 2.7%                                       |
| Public protection               | 177,912,000          | 29.1                            | 11,706,000                                      | 7.0                                        |
| Public ways and<br>facilities   | 15,921,000           | 2.6                             | 877,000                                         | 5.8                                        |
| Health and sanitation           | 134,028,000          | 21.9                            | 15,217,000                                      | 12.8                                       |
| Public assistance               | 171,723,000          | 28.1                            | 15,487,000                                      | 9.9                                        |
| Education                       | 185,000              | —                               | (5,089,000)                                     | (96.5)                                     |
| Recreation                      | 6,182,000            | 1.1                             | 268,000                                         | 4.5                                        |
| Capital outlay                  | 38,414,000           | 6.3                             | (7,693,000)                                     | (16.7)                                     |
| Debt service                    | 22,238,000           | 3.6                             | (265,000)                                       | (1.2)                                      |
| Total                           | <u>\$611,023,000</u> | <u>100.0%</u>                   | <u>\$31,695,000</u>                             | 5.5%                                       |

General Government increased 2.7% less than the level of inflation (3.7%).

Public protection expenditures increased by \$11,706,000 (7%) primarily due to negotiated salary and benefit increases.

Expenditures for public ways and facilities were up 5.8% due to County roadway improvement construction project costs.

Health and sanitation expenditures were up \$15,217,000 (12.8%). Major increases included higher drugs and pharmaceutical costs (\$4,700,000), higher cost of administration and information system services with the new Hospital Information and Technology systems (\$2,300,000), increased costs of operations of sewer and sanitation districts and other special revenue funds (\$1,300,000) and reclassifying health expenditures from the General Fund to Community Health Clinics, an enterprise fund (\$4,000,000).

Public assistance expenditures increased by \$15,487,000 or 9.9% higher than the prior year. Cost increases were brought about by higher employee salaries and benefits (\$5,500,000), more spending in Youth and Family Services on professional contract services related to alcohol/drug services and county programs (\$3,200,000), housing-related assistance payments and administrative costs (\$5,300,000). Other program-related costs and economics account for the other increases.

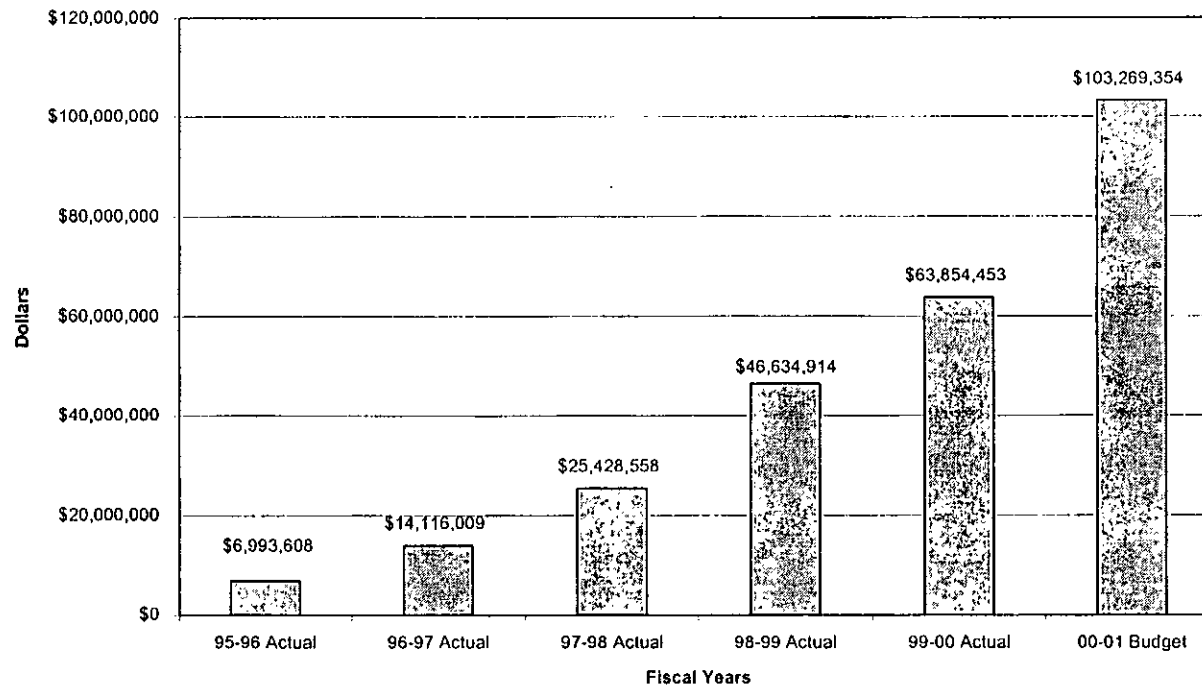
The large education expenditure decrease results from the elimination of the cost of the library which since January 1999 operates as an agency fund. Note that the tax revenue has also been eliminated.

Capital outlay expenditures decreased by \$7,693,000 (16.7%) because the new County office building is complete and the Health Center construction is substantially complete.

### **General Fund Reserve Requirements**

In April 1999, the Board of Supervisors adopted a Reserves Policy for the County. This policy calls for the General Fund to maintain a 3% contingency reserve and for departments to maintain 2% reserves with restrictions on how these departmental reserves can be spent. The policy permits departments to keep 75% of their year-end fund balances. Reserve spending is permitted without penalty if it falls within the policy guidelines, meets approval with the County Manager's office, and retains the minimum 2% departmental reserve requirement. This flexibility enables departments to dedicate savings across multiple budget cycles for major one-time upgrades or improvements. Consistent with this policy, the Adopted Budget for FY2000-2001 includes a \$18,269,354 contingency reserve and departmental reserves of \$85,000,000. Most departments have met or exceeded the 2% requirement. County management will continue to work with those departments that have not achieved this goal. As can be seen in the chart on the following page, with the County Board of Supervisors' leadership, the County has made significant progress toward increasing County General Fund contingencies and reserves.

## GENERAL FUND CONTINGENCIES AND RESERVES



### Enterprise Operations

The County's enterprise operations are comprised of:

- San Mateo County General Hospital. The hospital guarantees access to medical care for the San Mateo County community by delivering quality inpatient and outpatient care, regardless of ability to pay. The Crystal Springs Rehabilitation Center (CSRC) has been physically consolidated into the hospital.
- Community Health Clinics. The clinics provide community oriented primary care and specialty services to meet the health care needs of San Mateo County through convenient, integrated and accessible community-based services.
- Airports. The Airports Division of the Public Works Department operates and maintains the County General Aviation Airports (San Carlos and Half Moon Bay) ensuring that airport users, tenants, pilots, visitors, outside agencies, employees and community members receive airport services and benefits.
- Coyote Point Marina. The marina provides and maintains a safe, appealing and fully utilized recreational facility for the boating public.

The Enterprise Funds Retained Earnings (Deficit) balances at June 30, 2000 are as follows:

|                                   |                     |
|-----------------------------------|---------------------|
| San Mateo County General Hospital | \$12,646,000        |
| Community Health Clinics          | 41,000              |
| Airports                          | 1,998,000           |
| Coyote Point Marina               | 8,334,000           |
| Total                             | <u>\$23,019,000</u> |

Despite receiving State and Federal grants totaling \$36,241,000 (included in its non-operating revenues), the Hospital still incurred a loss of \$5,307,000 for the current year which reflects the hospital's continuing high patient mix of medically indigent patients.

During the fiscal year ended June 30, 2000 the Hospital installed a new Healthcare Information Technology system (HIT), required because the old system was not expected to function after December 31, 1999 (Y2K).

The Hospital encountered significant difficulties in implementing Healthcare Information and Technology system resulting in significant cost overruns and an inability for the Hospital to perform some basic financial functions, such as billing its accounts receivables. The Hospital received additional funds from the County's General Fund to absorb the impact of these difficulties; the two liability accounts, "due to other funds" and "advances from other funds" combined to increase from \$5,744,000 at June 30, 1999 to \$22,335,000 at June 30, 2000.

The fiscal impact of these difficulties are evidenced by an increase in the Hospitals "allowance for doubtful accounts" from \$31,214,000 at June 30, 1999 to \$50,677,000 at June 30, 2000. Also, general and administrative expenses and support services increased from \$25,456,000 for the 1999 fiscal year to \$30,334,000 during the 2000 fiscal year. This increase was caused in large part by increased consulting services required to work on HIT.

Contractual allowances (costs not reimbursed by Medicare or Medical) for the Hospital increased to \$43,226,000 for the 2000 fiscal year from \$26,814,000 for the 1999 fiscal year. Also, charity allowances increased to \$39,022,000 during the 2000 fiscal year from \$25,132,000 for the 1999 fiscal year.

#### Internal Service Funds

Internal Service Funds are operated primarily from fees or charges to user departments of the County. The Internal Service Funds Retained Earnings (Deficit) balances at June 30, 2000 are as follows:

|                                     |                    |
|-------------------------------------|--------------------|
| Fleet Maintenance                   | \$2,811,000        |
| Tower Road Construction             | 54,000             |
| Worker's Compensation Trust         | (2,850,000)        |
| Long Term Disability Trust          | 290,000            |
| Employee Benefits Trust             | 4,060,000          |
| Personal Injury and Property Damage | (472,000)          |
| Total                               | <u>\$3,893,000</u> |

Management expects the Worker's Compensation Trust Fund and Personal Injury & Property Damage deficits to be eliminated in future years through rate increases.

### **Debt Administration**

The County has maintained a policy of non-issuance of general obligation bonds to meet long-term financing of its government functions.

The County has capital lease obligations under lease/purchase agreements for various County buildings and other property. Past agreements have been made with the San Mateo County Hall of Justice and Records Corporation, a California nonprofit public benefit organization incorporated in 1967 which has assisted the County in the financing of public capital improvements. Most recent lease/purchase agreements have been made with the San Mateo County Joint Powers Financing Authority, a joint exercise of powers agency organized in May 1993 (composed of the County of San Mateo and the Community Development Commission for the County of San Mateo) to assist the County in the financing of public capital improvements. Total outstanding obligations of these financing agencies in the form of lease revenue bonds or certificates of participation (backed by a pledge of revenues consisting of base rental payments payable by the County of San Mateo under the lease/purchase agreements) at June 30, 2000 were \$275,190,000.

### **Cash Management**

The County sponsors an investment pool that is managed by the County Treasurer for the purpose of earning interest through investments. Cash and investments for most County activities are included in the investment pool. Cash and investments managed separately from the investment pool include those of the San Mateo County Employees' Retirement Association (SamCERA), San Mateo Joint Powers Financing Authority, San Mateo County Hall of Justice and Records Corporation, and the Deferred Compensation Fund. The investment pool also includes both voluntary and involuntary participation from entities external to the County reporting entity. State of California statutes require certain government entities and special districts to maintain their surplus cash with the County Treasurer.

California Government Code statutes and the County's investment policy govern the County's investment pool activity. The County's investment policy has the following fund objectives: safety, liquidity, yield and public trust. Those statutes and policy authorize the County Treasurer to invest in securities issued by the U.S. Government Treasury and its Agencies, certain corporate bonds and notes, banker's acceptances, certificates of deposit, commercial paper, repurchase agreements, and the State of California Local Agency Investment Fund (LAIF). A Treasury Oversight Committee monitors and reviews the management of public funds maintained in the investment pool.

The County pool investments returned an average yield of 5.58% during the fiscal year ended June 30, 2000. This compares with the average yield of 5.67% earned during the previous fiscal year. Because of higher balances, the General Fund earned interest of \$12,600,000 this fiscal year, approximately \$3,600,000 more than the previous year.

The San Mateo County Employees' Retirement Association (SamCERA) Pension Trust Fund is governed by the Board of Retirement and investments are administered by money management advisory firms. It is the investment policy of the Board of Retirement to pursue an investment strategy which reduces risk through the prudent diversification of the portfolio across a broad selection of distinct asset classes and adopt an asset allocation to guide the structure of the investment portfolio. The investment objective of the Board of Retirement, among others, is to generate portfolio returns which, over the long-term, exceed the rate of inflation by not less than 3.25%, by generating market returns within each asset class.

SamCERA's latest asset allocation plan (as revised April 2000) specified an asset allocation target of 65% equities, 29% fixed income securities and 6% real estate. At June 30, 2000, actual asset allocation was 65% equities, 28% fixed income securities and 7% real estate. For fiscal year 1999-2000, the return on these investments was 9.9 % or 4.2 percentage points higher than last year.

### **Risk Management**

The County maintains a comprehensive risk management program administered by a full-time professional risk manager and staff. The County is self-insured for property damage, general liability, workers' compensation, automobile liability, medical malpractice, dental and long-term disability insurance. Commercial insurance companies provide excess insurance coverage for property damage, general liability, workers' compensation, automobile liability and medical malpractice claims.

The County currently reports its risk management activities in its Workers' Compensation Insurance, Long-Term Disability, Personal Injury and Property Damage Trust Funds (Internal Service Funds). A separate Employee Benefits Trust Fund is maintained to cover self-insured employee benefits programs.

The County's Risk Management office administers claims for the various programs, provides loss prevention services and minimizes risks through various risk control strategies. County management believes that assets of the self-insurance funds together with the commercial insurance companies' coverage will be adequate to meet insurance claims as they come due.

In accordance with the California Government Code section 24156, the County maintains a Program of Self-Insurance in lieu of official bonds for certain elective County officers (Assessor-County Clerk-Recorder, Coroner, District Attorney, Sheriff and Members of the Board of Supervisors) and a blanket bond of \$1,500,000 each for the Treasurer-Tax Collector and the Controller.

### **Pension Trust Fund Operations**

The County participates in and contributes to a defined benefit pension plan that provides retirement, disability, and death benefits for substantially all employees of the County. Contributions are made to the San Mateo County Employees' Retirement Association (SamCERA) which is reported as a Pension Trust Fund in these statements; however, a complete financial report is available from SamCERA that includes financial statements and required supplementary information for the Association.

## **OTHER INFORMATION**

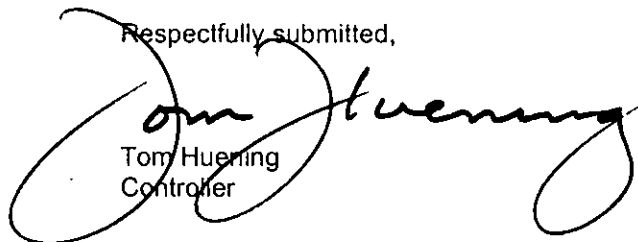
### **Independent Audit**

The Charter of the County (Article VI Section 603) provides that the Board of Supervisors shall have an annual audit made by a certified public accountant and the auditor shall report on the County's financial transactions and records and the effectiveness of internal controls. The Board of Supervisors in consultation with the Grand Jury selected the firm of Macias, Gini & Company LLP to perform the 1999-2000 audit.

## Acknowledgments

I wish to extend a special thanks to all the departments and agencies who contributed financial information to this report. It is my goal to publish financial information on a schedule that is more helpful to policy leaders and county managers. Without the cooperation of these professionals it would not be possible. I also wish to express my appreciation to the staff of the Controller's Office whose hard work, professionalism and dedication are responsible for the preparation of this report. Most importantly, I would like to thank the Board of Supervisors, the County Manager's Office and all County departments for their continued efforts in planning and conducting the County's financial operations in a responsible and progressive manner.

Respectfully submitted,

A large, stylized handwritten signature in black ink, appearing to read "Tom Huening". The signature is written over the printed name and title.

Tom Huening  
Controller



## COUNTY OF SAN MATEO PUBLIC OFFICIALS

### ELECTED OFFICIALS

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June 30, 2000

|                                         |                           |
|-----------------------------------------|---------------------------|
| Supervisor, District 1                  | Mary Griffin              |
| Supervisor, District 2                  | Jerry Hill                |
| Supervisor, District 3                  | Richard Gordon, President |
| Supervisor, District 4                  | Rose Jacobs Gibson        |
| Supervisor, District 5                  | Michael D. Nevin          |
| Assessor-Clerk-Recorder                 | Warren Slocum             |
| Controller                              | Tom Huening               |
| Coroner                                 | Adrian "Bud" Moorman      |
| District Attorney/Public Administration | James Fox                 |
| Sheriff/Office of Emergency Services    | Don Horsley               |
| Treasurer-Tax Collector                 | Lee Buffington            |

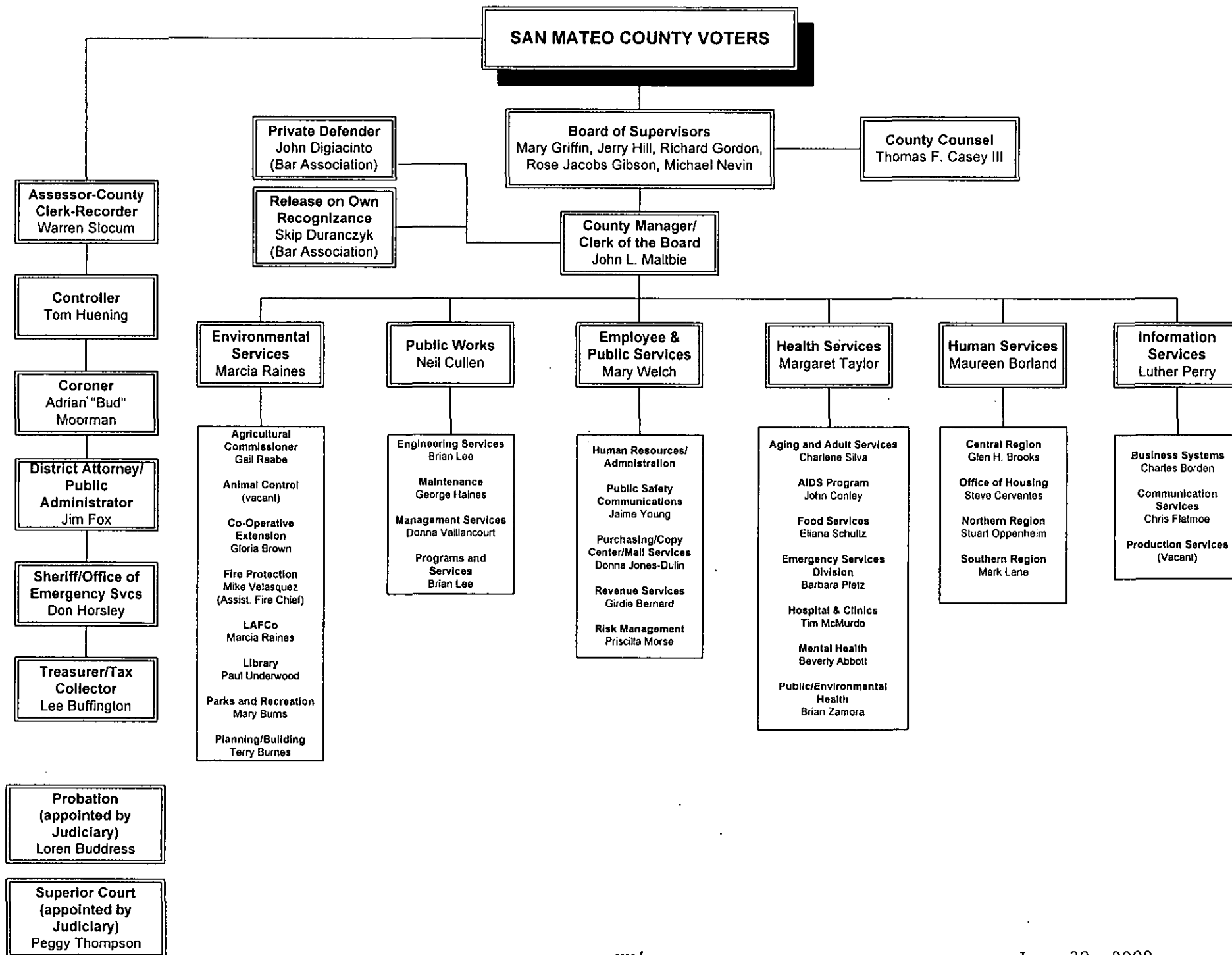
### APPOINTED OFFICIALS

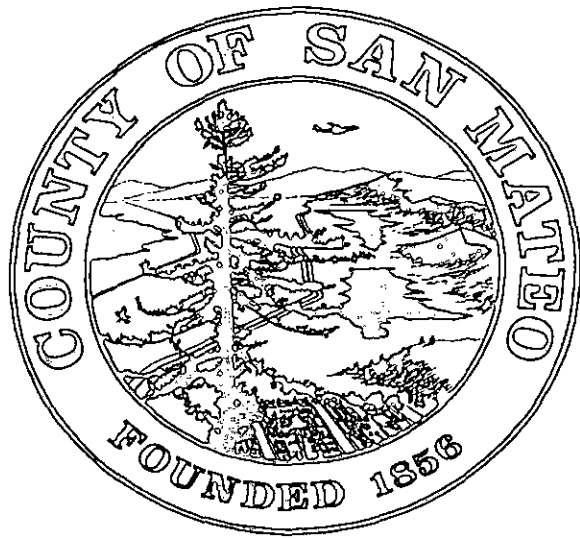
|                                                                                 |                  |
|---------------------------------------------------------------------------------|------------------|
| County Manager                                                                  | John Maltbie     |
| County Counsel                                                                  | Thomas Casey III |
| County Probation Officer ( <i>appointed by the Judiciary</i> )                  | Loren Buddress   |
| Court Executive Officer/Jury Commissioner ( <i>appointed by the Judiciary</i> ) | Peggy Thompson   |
| Private Defender ( <i>appointed by the Bar Association</i> )                    | Jack McInerney   |
| Release on Own Recognizance ( <i>appointed by the Bar Association</i> )         | Skip Dyranczk    |
| Employee & Public Services Director                                             | Mary Welch       |
| Environmental Services Director                                                 | Marcia Raines    |
| Health Services Director                                                        | Margaret Taylor  |
| Human Services Director                                                         | Maureen Borland  |
| Information Services Director                                                   | Luther Perry     |
| Public Works Director                                                           | Neil Cullen      |

### AFFILIATED ORGANIZATIONS

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|                                                                  |                |
|------------------------------------------------------------------|----------------|
| Administrator, San Mateo County Retirement Association (SamCERA) | Sid McCausland |
| Manager, Housing Authority of San Mateo County                   | Frank Salmeron |





# FINANCIAL SECTION





Macias, Gini & Company LLP  
Certified Public Accountants

*Partners*

Kenneth A. Macias  
Ernest J. Gini

Mt. Diablo Plaza  
2175 N. California Boulevard  
Suite 620  
Walnut Creek, CA 94596  
  
510•274•0190  
510•274•3819 FAX  
[www.maciasgini.com](http://www.maciasgini.com)

To the Honorable Board of Supervisors and  
Grand Jury of the County of San Mateo  
Redwood City, California

### INDEPENDENT AUDITOR'S REPORT

We have audited the accompanying general-purpose financial statements of the County of San Mateo, California (the "County"), as of and for the fiscal year ended June 30, 2000, as listed in the table of contents. These general-purpose financial statements are the responsibility of the County's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit. We did not audit the financial statements of the Housing Authority of the County of San Mateo, California (the "Housing Authority"), which represents 21% and 43% of the assets and revenues, respectively, of the Special Revenue Funds, 4% of the assets of the General Fixed Assets Account Group, and 1% of the liabilities of the General Long-Term Debt Account Group. Those financial statements were audited by other auditors whose report has been furnished to us, and our opinion on the general-purpose financial statements, insofar as it relates to the amounts included for the Housing Authority, is based solely on the report of the other auditors.

We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit and the report of the other auditors provide a reasonable basis for our opinion.

In our opinion, based upon our audit and the report of the other auditors, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the County as of June 30, 2000, and the results of its operations and the cash flows of its proprietary fund types for the fiscal year then ended in conformity with generally accepted accounting principles.



In accordance with *Government Auditing Standards*, we have also issued our report dated November 11, 2000 on our consideration of the County's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Our audit was conducted for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The combining and individual fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the County. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, based on our audit and the report of the other auditors, is fairly presented, in all material respects, in relation to the general-purpose financial statements taken as a whole.

The statistical section listed in the table of contents is presented for purposes of additional analysis and is not a required part of the general-purpose financial statements of the County. Such additional information has not been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, accordingly, we express no opinion thereon.

*Macias, Mini & Company LLP*

Certified Public Accountants

Walnut Creek, California  
November 11, 2000







# **FINANCIAL SECTION**

## **GENERAL-PURPOSE FINANCIAL STATEMENTS**

County of San Mateo  
Combined Balance Sheet - All Fund Types, Account Groups and Discretely Presented Component Unit  
June 30, 2000  
(Dollars in Thousands)

Page 1 of 2

|                                                                                                                 | Governmental Fund Types |                    |                  |                     | Proprietary Fund Types |                     | Fiduciary<br>Fund Types | Account Groups             |                              | Totals<br>(Memorandum<br>Only) | Component<br>Unit                          |
|-----------------------------------------------------------------------------------------------------------------|-------------------------|--------------------|------------------|---------------------|------------------------|---------------------|-------------------------|----------------------------|------------------------------|--------------------------------|--------------------------------------------|
|                                                                                                                 | General                 | Special<br>Revenue | Debt<br>Service  | Capital<br>Projects | Enterprise             | Internal<br>Service | Trust and<br>Agency     | General<br>Fixed<br>Assets | General<br>Long-Term<br>Debt | Primary<br>Government          | Children &<br>Families First<br>Commission |
| <u>Assets and other debits</u>                                                                                  |                         |                    |                  |                     |                        |                     |                         |                            |                              |                                |                                            |
| Cash and investments (Note 2)                                                                                   | \$ 64,212               | \$ 77,108          | \$ 54,930        | \$ 6,034            | \$ 1,426               | \$ 21,317           | \$ 2,395,308            | \$ -                       | \$ -                         | \$ 2,620,335                   | \$ 13,726                                  |
| Receivables:                                                                                                    |                         |                    |                  |                     |                        |                     |                         |                            |                              |                                |                                            |
| Taxes, net of allowance of \$20,103                                                                             | 11,302                  | 998                | -                | -                   | -                      | -                   | 92,128                  | -                          | -                            | 104,428                        | -                                          |
| Accounts, net of allowance of \$290,178                                                                         | 8,918                   | 352                | -                | -                   | 10,894                 | -                   | 10,367                  | -                          | -                            | 30,531                         | -                                          |
| Mortgage                                                                                                        | 31,964                  | -                  | -                | -                   | -                      | -                   | -                       | -                          | -                            | 31,964                         | -                                          |
| Interest                                                                                                        | 2,585                   | 808                | 312              | 62                  | 17                     | 218                 | 13,911                  | -                          | -                            | 17,913                         | 123                                        |
| Advances                                                                                                        | 45                      | 22                 | -                | -                   | -                      | -                   | -                       | -                          | -                            | 67                             | -                                          |
| Other                                                                                                           | 13,074                  | 747                | 7,582            | 57                  | -                      | 78                  | 6,769                   | -                          | -                            | 28,307                         | -                                          |
| Due from other funds (Note 3)                                                                                   | 25,563                  | 164                | 589              | 441                 | 478                    | 214                 | 14,975                  | -                          | -                            | 42,424                         | -                                          |
| Advances to other funds (Note 3)                                                                                | 10,391                  | 437                | -                | 3,000               | -                      | -                   | -                       | -                          | -                            | 13,828                         | -                                          |
| Due from other governmental agencies                                                                            | 53,714                  | 7,939              | -                | -                   | 13,260                 | -                   | 1,423                   | -                          | -                            | 76,336                         | 1,689                                      |
| Deposits                                                                                                        | -                       | -                  | -                | -                   | 370                    | -                   | 134                     | -                          | -                            | 504                            | -                                          |
| Inventories                                                                                                     | 125                     | 352                | -                | -                   | 364                    | 99                  | -                       | -                          | -                            | 940                            | -                                          |
| Other assets                                                                                                    | 123                     | 572                | -                | -                   | 56                     | -                   | 14,587                  | -                          | -                            | 15,338                         | -                                          |
| Fixed assets, net of accumulated depreciation<br>in Proprietary and Pension Trust<br>Funds of \$21,179 (Note 4) | -                       | -                  | -                | -                   | 44,594                 | -                   | 34                      | 484,381                    | -                            | 529,009                        | -                                          |
| Other debits:                                                                                                   |                         |                    |                  |                     |                        |                     |                         |                            |                              |                                |                                            |
| Amount available in Debt Service Funds                                                                          | -                       | -                  | -                | -                   | -                      | -                   | -                       | -                          | 62,240                       | 62,240                         | -                                          |
| Amount to be provided for retirement of<br>general long-term debt                                               | -                       | -                  | -                | -                   | -                      | -                   | -                       | -                          | 247,888                      | 247,888                        | -                                          |
| <b>Total assets and other debits</b>                                                                            | <b>\$ 222,016</b>       | <b>\$ 89,499</b>   | <b>\$ 63,413</b> | <b>\$ 9,594</b>     | <b>\$ 71,459</b>       | <b>\$ 21,926</b>    | <b>\$ 2,549,636</b>     | <b>\$ 484,381</b>          | <b>\$ 310,128</b>            | <b>\$ 3,822,052</b>            | <b>\$ 15,538</b>                           |

(Continued)

See accompanying notes to the general-purpose financial statements.

County of San Mateo  
Combined Balance Sheet - All Fund Types, Account Groups and Discretely Presented Component Unit  
June 30, 2000  
(Dollars in Thousands)

Page 2 of 2

|                                                    | Governmental Fund Types |                  |                  |                  | Proprietary Fund Types |                  | Fiduciary Fund Types | Account Groups       |                        | Totals (Memorandum Only) | Component Unit                       |
|----------------------------------------------------|-------------------------|------------------|------------------|------------------|------------------------|------------------|----------------------|----------------------|------------------------|--------------------------|--------------------------------------|
|                                                    | General                 | Special Revenue  | Debt Service     | Capital Projects | Enterprise             | Internal Service | Trust and Agency     | General Fixed Assets | General Long-Term Debt | Primary Government       | Children & Families First Commission |
| <u>Liabilities, equity and other credits</u>       |                         |                  |                  |                  |                        |                  |                      |                      |                        |                          |                                      |
| Liabilities:                                       |                         |                  |                  |                  |                        |                  |                      |                      |                        |                          |                                      |
| Accounts payable                                   | \$ 7,461                | \$ 1,327         | \$ 1,173         | \$ 764           | \$ 3,695               | \$ 163           | \$ 3,819             | \$ -                 | \$ -                   | \$ 18,402                | \$ 14                                |
| Accrued salaries and benefits                      | 4,980                   | 590              | -                | -                | 5,645                  | 50               | 1,556                | -                    | -                      | 12,821                   | 4                                    |
| Accrued liabilities                                | -                       | 1,292            | -                | 7                | -                      | 3                | 304                  | -                    | -                      | 1,606                    | -                                    |
| Due to other funds (Note 3)                        | 992                     | 3,546            | -                | 297              | 19,842                 | 379              | 17,368               | -                    | -                      | 42,424                   | -                                    |
| Advances from other funds (Note 3)                 | -                       | 1,780            | -                | -                | 2,500                  | -                | 9,548                | -                    | -                      | 13,828                   | -                                    |
| Due to other governmental agencies                 | 3,930                   | 10,796           | -                | -                | 94                     | -                | 446                  | -                    | -                      | 15,266                   | -                                    |
| Deferred revenue                                   | 65,493                  | 2,173            | -                | -                | 61                     | -                | 941                  | -                    | -                      | 68,668                   | -                                    |
| Deposits                                           | 10                      | 96               | -                | -                | 74                     | 68               | 59                   | -                    | -                      | 307                      | -                                    |
| Estimated claims (Note 10)                         | -                       | -                | -                | -                | -                      | 17,370           | -                    | -                    | -                      | 17,370                   | -                                    |
| Fiduciary liability                                | -                       | -                | -                | -                | -                      | -                | 269,105              | -                    | -                      | 269,105                  | -                                    |
| Long-term debt (Note 5)                            | -                       | -                | -                | -                | 2,661                  | -                | 7,552                | -                    | 310,128                | 320,341                  | -                                    |
| <b>Total liabilities</b>                           | <b>82,866</b>           | <b>21,600</b>    | <b>1,173</b>     | <b>1,068</b>     | <b>34,572</b>          | <b>18,033</b>    | <b>310,698</b>       | <b>-</b>             | <b>310,128</b>         | <b>780,138</b>           | <b>18</b>                            |
| Equity and other credits:                          |                         |                  |                  |                  |                        |                  |                      |                      |                        |                          |                                      |
| Investments in general fixed assets                | -                       | -                | -                | -                | -                      | -                | -                    | 484,381              | -                      | 484,381                  | -                                    |
| Contributed capital (Note 11)                      | -                       | -                | -                | -                | 13,868                 | -                | -                    | -                    | -                      | 13,868                   | -                                    |
| Retained earnings (Note 6)                         | -                       | -                | -                | -                | 23,019                 | 3,893            | -                    | -                    | -                      | 26,912                   | -                                    |
| Fund balances (Note 6):                            |                         |                  |                  |                  |                        |                  |                      |                      |                        |                          |                                      |
| Reserved for:                                      |                         |                  |                  |                  |                        |                  |                      |                      |                        |                          |                                      |
| Debt service                                       | -                       | -                | 62,240           | -                | -                      | -                | -                    | -                    | -                      | 62,240                   | -                                    |
| Encumbrances (Note 1)                              | 9,943                   | 10,985           | -                | 354              | -                      | -                | -                    | -                    | -                      | 21,282                   | 11                                   |
| Advances to other funds and inventories            | 10,516                  | 789              | -                | 3,000            | -                      | -                | -                    | -                    | -                      | 14,305                   | -                                    |
| Pool participants                                  | -                       | -                | -                | -                | -                      | -                | 856,796              | -                    | -                      | 856,796                  | -                                    |
| Employees' pension benefits                        | -                       | -                | -                | -                | -                      | -                | 1,381,056            | -                    | -                      | 1,381,056                | -                                    |
| Unreserved:                                        |                         |                  |                  |                  |                        |                  |                      |                      |                        |                          |                                      |
| Designated - other                                 | -                       | 10,346           | -                | 2,702            | -                      | -                | -                    | -                    | -                      | 13,048                   | -                                    |
| Undesignated                                       | 118,691                 | 45,779           | -                | 2,470            | -                      | -                | 1,086                | -                    | -                      | 168,026                  | 15,509                               |
| <b>Total equity and other credits</b>              | <b>139,150</b>          | <b>67,899</b>    | <b>62,240</b>    | <b>8,526</b>     | <b>36,887</b>          | <b>3,893</b>     | <b>2,238,938</b>     | <b>484,381</b>       | <b>-</b>               | <b>3,041,914</b>         | <b>15,520</b>                        |
| <b>Total liabilities, equity and other credits</b> | <b>\$ 222,016</b>       | <b>\$ 89,499</b> | <b>\$ 63,413</b> | <b>\$ 9,594</b>  | <b>\$ 71,459</b>       | <b>\$ 21,926</b> | <b>\$ 2,549,636</b>  | <b>\$ 484,381</b>    | <b>\$ 310,128</b>      | <b>\$ 3,822,052</b>      | <b>\$ 15,538</b>                     |

See accompanying notes to the general-purpose financial statements.

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County of San Mateo  
Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
All Governmental Fund Types, Expendable Trust Funds and Discretely Presented Component Unit  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                                                   | Governmental Fund Types |                    |                 |                     | Fiduciary<br>Fund Type | Totals<br>(Memorandum<br>Only)<br>Primary<br>Government | Component<br>Unit<br>Children &<br>Families First<br>Commission |
|-------------------------------------------------------------------------------------------------------------------|-------------------------|--------------------|-----------------|---------------------|------------------------|---------------------------------------------------------|-----------------------------------------------------------------|
|                                                                                                                   | General                 | Special<br>Revenue | Debt<br>Service | Capital<br>Projects | Expendable<br>Trust    |                                                         |                                                                 |
| Revenues:                                                                                                         |                         |                    |                 |                     |                        |                                                         |                                                                 |
| Taxes                                                                                                             | \$ 126,392              | \$ 9,578           | \$ -            | \$ -                | \$ -                   | \$ 135,970                                              | \$ -                                                            |
| Licenses and permits                                                                                              | 3,664                   | 2,415              | -               | -                   | -                      | 6,079                                                   | -                                                               |
| Use of money and property                                                                                         | 14,994                  | 4,088              | 4,659           | 213                 | -                      | 23,954                                                  | 52                                                              |
| Intergovernmental                                                                                                 | 309,851                 | 52,132             | 524             | 913                 | -                      | 363,420                                                 | 15,726                                                          |
| Charges for services                                                                                              | 56,497                  | 10,345             | -               | -                   | 224                    | 67,066                                                  | -                                                               |
| Fines, forfeitures and penalties                                                                                  | 8,097                   | 999                | -               | 2,530               | -                      | 11,626                                                  | -                                                               |
| Other                                                                                                             | 18,226                  | 2,231              | 1,106           | 800                 | 478                    | 22,841                                                  | 177                                                             |
| Total revenues                                                                                                    | 537,721                 | 81,788             | 6,289           | 4,456               | 702                    | 630,956                                                 | 15,955                                                          |
| Expenditures:                                                                                                     |                         |                    |                 |                     |                        |                                                         |                                                                 |
| Current:                                                                                                          |                         |                    |                 |                     |                        |                                                         |                                                                 |
| General government                                                                                                | 40,302                  | 4,003              | 115             | -                   | -                      | 44,420                                                  | -                                                               |
| Public protection                                                                                                 | 172,389                 | 5,523              | -               | -                   | -                      | 177,912                                                 | -                                                               |
| Public ways and facilities                                                                                        | -                       | 15,921             | -               | -                   | -                      | 15,921                                                  | -                                                               |
| Health and sanitation                                                                                             | 124,494                 | 9,534              | -               | -                   | -                      | 134,028                                                 | 416                                                             |
| Public assistance                                                                                                 | 134,028                 | 37,695             | -               | -                   | -                      | 171,723                                                 | -                                                               |
| Education                                                                                                         | 185                     | -                  | -               | -                   | 529                    | 714                                                     | -                                                               |
| Recreation                                                                                                        | 6,182                   | -                  | -               | -                   | 78                     | 6,260                                                   | -                                                               |
| Capital outlay                                                                                                    | 3,583                   | 4,233              | 21,317          | 9,281               | -                      | 38,414                                                  | -                                                               |
| Debt service:                                                                                                     |                         |                    |                 |                     |                        |                                                         |                                                                 |
| Principal retirement                                                                                              | 633                     | 174                | 5,095           | -                   | -                      | 5,902                                                   | -                                                               |
| Interest                                                                                                          | 121                     | 283                | 15,932          | -                   | -                      | 16,336                                                  | -                                                               |
| Total expenditures                                                                                                | 481,917                 | 77,366             | 42,459          | 9,281               | 607                    | 611,630                                                 | 416                                                             |
| Excess (deficiency) of revenues over (under) expenditures                                                         | 55,804                  | 4,422              | (36,170)        | (4,825)             | 95                     | 19,326                                                  | 15,539                                                          |
| Other financing sources (uses):                                                                                   |                         |                    |                 |                     |                        |                                                         |                                                                 |
| Operating transfers in                                                                                            | 371                     | 3,407              | 36,426          | 6,841               | -                      | 47,045                                                  | -                                                               |
| Operating transfers out                                                                                           | (31,088)                | (2,746)            | (16,448)        | (1,793)             | -                      | (52,075)                                                | -                                                               |
| Capital lease financing                                                                                           | 560                     | -                  | -               | -                   | -                      | 560                                                     | -                                                               |
| Total other financing sources (uses)                                                                              | (30,157)                | 661                | 19,978          | 5,048               | -                      | (4,470)                                                 | -                                                               |
| Excess (deficiency) of revenues and other financing sources<br>over (under) expenditures and other financing uses | 25,647                  | 5,083              | (16,192)        | 223                 | 95                     | 14,856                                                  | 15,539                                                          |
| Fund balances - July 1, 1999 (as restated) (Note 12)                                                              | 113,503                 | 62,816             | 78,432          | 8,303               | 991                    | 264,045                                                 | (19)                                                            |
| Fund balances - June 30, 2000                                                                                     | \$ 139,150              | \$ 67,899          | \$ 62,240       | \$ 8,526            | \$ 1,086               | \$ 278,901                                              | \$ 15,520                                                       |

See accompanying notes to the general-purpose financial statements.

County of San Mateo  
Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
Budget and Actual on a Budgetary Basis  
All Budgeted Governmental Fund Types  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

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|                                         | General Fund   |                |                                  | Special Revenue Funds |               |                                  | Debt Service Fund |            |                                  | Capital Projects Funds |              |                                  | Totals (Memorandum Only) |                |                                  |
|-----------------------------------------|----------------|----------------|----------------------------------|-----------------------|---------------|----------------------------------|-------------------|------------|----------------------------------|------------------------|--------------|----------------------------------|--------------------------|----------------|----------------------------------|
|                                         | Budget         | Actual         | Variance Favorable (Unfavorable) | Budget                | Actual        | Variance Favorable (Unfavorable) | Budget            | Actual     | Variance Favorable (Unfavorable) | Budget                 | Actual       | Variance Favorable (Unfavorable) | Budget                   | Actual         | Variance Favorable (Unfavorable) |
| <b>Revenues:</b>                        |                |                |                                  |                       |               |                                  |                   |            |                                  |                        |              |                                  |                          |                |                                  |
| Taxes                                   | \$ 115,201     | \$ 126,392     | \$ 11,191                        | \$ 7,780              | \$ 7,962      | \$ 182                           | \$ -              | \$ -       | \$ -                             | \$ -                   | \$ -         | \$ -                             | \$ 122,981               | \$ 134,354     | \$ 11,373                        |
| Licenses and permits                    | 3,115          | 3,664          | 549                              | 1,240                 | 4,030         | 2,790                            | -                 | -          | -                                | -                      | -            | -                                | 4,355                    | 7,694          | 3,339                            |
| Use of money and property               | 11,595         | 14,994         | 3,399                            | 2,541                 | 3,414         | 873                              | -                 | 119        | 119                              | 130                    | 213          | 83                               | 14,266                   | 18,740         | 4,474                            |
| Intergovernmental                       | 326,552        | 309,851        | (16,701)                         | 19,244                | 18,484        | (760)                            | -                 | -          | -                                | 7,322                  | 913          | (6,409)                          | 353,118                  | 329,248        | (23,870)                         |
| Charges for services                    | 54,745         | 56,497         | 1,752                            | 11,586                | 10,345        | (1,241)                          | -                 | -          | -                                | 2,694                  | 2,530        | (164)                            | 69,025                   | 69,372         | 347                              |
| Fines, forfeitures and penalties        | 8,025          | 8,097          | 72                               | 678                   | 1,003         | 325                              | -                 | -          | -                                | -                      | -            | -                                | 8,703                    | 9,100          | 397                              |
| Other                                   | 13,074         | 18,226         | 5,152                            | 2,000                 | 1,054         | (946)                            | -                 | 121        | 121                              | 13,332                 | 800          | (12,532)                         | 28,406                   | 20,201         | (8,205)                          |
| <b>Total revenues</b>                   | <b>532,307</b> | <b>537,721</b> | <b>5,414</b>                     | <b>45,069</b>         | <b>46,292</b> | <b>1,223</b>                     | <b>-</b>          | <b>240</b> | <b>240</b>                       | <b>23,478</b>          | <b>4,456</b> | <b>(19,022)</b>                  | <b>600,854</b>           | <b>588,709</b> | <b>(12,145)</b>                  |
| <b>Expenditures:</b>                    |                |                |                                  |                       |               |                                  |                   |            |                                  |                        |              |                                  |                          |                |                                  |
| <b>Current:</b>                         |                |                |                                  |                       |               |                                  |                   |            |                                  |                        |              |                                  |                          |                |                                  |
| General government                      |                |                |                                  |                       |               |                                  |                   |            |                                  |                        |              |                                  |                          |                |                                  |
| Salaries and benefits                   | 34,368         | 27,506         | 6,862                            | 757                   | 2,352         | (1,595)                          | -                 | -          | -                                | -                      | -            | -                                | 35,125                   | 29,858         | 5,267                            |
| Services and supplies                   | 20,914         | 4,054          | 16,860                           | 10,045                | 1,600         | 8,445                            | -                 | -          | -                                | -                      | -            | -                                | 30,959                   | 5,654          | 25,305                           |
| Other charges                           | 9,968          | 8,134          | 1,834                            | 172                   | 46            | 126                              | -                 | -          | -                                | -                      | -            | -                                | 10,140                   | 8,180          | 1,960                            |
| <b>Total general government</b>         | <b>65,250</b>  | <b>39,694</b>  | <b>25,556</b>                    | <b>10,974</b>         | <b>3,998</b>  | <b>6,976</b>                     | <b>-</b>          | <b>-</b>   | <b>-</b>                         | <b>-</b>               | <b>-</b>     | <b>-</b>                         | <b>76,224</b>            | <b>43,692</b>  | <b>32,532</b>                    |
| Public protection                       |                |                |                                  |                       |               |                                  |                   |            |                                  |                        |              |                                  |                          |                |                                  |
| Salaries and benefits                   | 109,500        | 109,500        | -                                | -                     | -             | -                                | -                 | -          | -                                | -                      | -            | -                                | 109,500                  | 109,500        | -                                |
| Services and supplies                   | 31,912         | 17,908         | 14,004                           | 6,052                 | 5,451         | 601                              | -                 | -          | -                                | -                      | -            | -                                | 37,964                   | 23,359         | 14,605                           |
| Other charges                           | 45,749         | 44,453         | 1,296                            | 105                   | 72            | 33                               | -                 | -          | -                                | -                      | -            | -                                | 45,854                   | 44,525         | 1,329                            |
| <b>Total public protection</b>          | <b>187,161</b> | <b>171,861</b> | <b>15,300</b>                    | <b>6,157</b>          | <b>5,523</b>  | <b>634</b>                       | <b>-</b>          | <b>-</b>   | <b>-</b>                         | <b>-</b>               | <b>-</b>     | <b>-</b>                         | <b>193,318</b>           | <b>177,384</b> | <b>15,934</b>                    |
| Public ways and facilities              |                |                |                                  |                       |               |                                  |                   |            |                                  |                        |              |                                  |                          |                |                                  |
| Salaries and benefits                   | -              | -              | -                                | 5,459                 | 5,450         | 9                                | -                 | -          | -                                | -                      | -            | -                                | 5,459                    | 5,450          | 9                                |
| Services and supplies                   | -              | -              | -                                | 16,802                | 10,901        | 5,901                            | -                 | -          | -                                | -                      | -            | -                                | 16,802                   | 10,901         | 5,901                            |
| Other charges                           | -              | -              | -                                | 989                   | 989           | -                                | -                 | -          | -                                | -                      | -            | -                                | 989                      | 989            | -                                |
| <b>Total public ways and facilities</b> | <b>-</b>       | <b>-</b>       | <b>-</b>                         | <b>23,250</b>         | <b>17,340</b> | <b>5,910</b>                     | <b>-</b>          | <b>-</b>   | <b>-</b>                         | <b>-</b>               | <b>-</b>     | <b>-</b>                         | <b>23,250</b>            | <b>17,340</b>  | <b>5,910</b>                     |
| Health and sanitation                   |                |                |                                  |                       |               |                                  |                   |            |                                  |                        |              |                                  |                          |                |                                  |
| Salaries and benefits                   | 43,017         | 42,246         | 771                              | 981                   | 1,119         | (138)                            | -                 | -          | -                                | -                      | -            | -                                | 43,998                   | 43,365         | 633                              |
| Services and supplies                   | 66,886         | 60,070         | 6,816                            | 8,694                 | 6,758         | 1,936                            | -                 | -          | -                                | -                      | -            | -                                | 75,580                   | 66,828         | 8,752                            |
| Other charges                           | 14,107         | 12,862         | 1,245                            | 1,675                 | 1,690         | (15)                             | -                 | -          | -                                | -                      | -            | -                                | 15,782                   | 14,552         | 1,230                            |
| Other financing uses                    | 14,499         | 10,288         | 4,211                            | -                     | -             | -                                | -                 | -          | -                                | -                      | -            | -                                | 14,499                   | 10,288         | 4,211                            |
| <b>Total health and sanitation</b>      | <b>138,509</b> | <b>125,466</b> | <b>13,043</b>                    | <b>11,350</b>         | <b>9,567</b>  | <b>1,783</b>                     | <b>-</b>          | <b>-</b>   | <b>-</b>                         | <b>-</b>               | <b>-</b>     | <b>-</b>                         | <b>149,859</b>           | <b>135,033</b> | <b>14,826</b>                    |
| Public assistance                       |                |                |                                  |                       |               |                                  |                   |            |                                  |                        |              |                                  |                          |                |                                  |
| Salaries and benefits                   | 46,216         | 45,319         | 897                              | 216                   | 200           | 16                               | -                 | -          | -                                | -                      | -            | -                                | 46,432                   | 45,519         | 913                              |
| Services and supplies                   | 39,384         | 32,533         | 6,851                            | 215                   | 184           | 31                               | -                 | -          | -                                | -                      | -            | -                                | 39,599                   | 32,717         | 6,882                            |
| Other charges                           | 73,331         | 57,523         | 15,808                           | 5,673                 | 4,939         | 734                              | -                 | -          | -                                | -                      | -            | -                                | 79,004                   | 62,462         | 16,542                           |
| <b>Total public assistance</b>          | <b>158,931</b> | <b>135,375</b> | <b>23,556</b>                    | <b>6,104</b>          | <b>5,323</b>  | <b>781</b>                       | <b>-</b>          | <b>-</b>   | <b>-</b>                         | <b>-</b>               | <b>-</b>     | <b>-</b>                         | <b>165,035</b>           | <b>140,698</b> | <b>24,337</b>                    |

(Continued)

County of San Mateo  
Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
Budget and Actual on a Budgetary Basis  
All Budgeted Governmental Fund Types  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

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|                                                                                                                | General Fund |                   |                                        | Special Revenue Funds |                  |                                        | Debt Service Fund |                 |                                        | Capital Projects Funds |                 |                                        | Totals (Memorandum Only) |                   |                                        |
|----------------------------------------------------------------------------------------------------------------|--------------|-------------------|----------------------------------------|-----------------------|------------------|----------------------------------------|-------------------|-----------------|----------------------------------------|------------------------|-----------------|----------------------------------------|--------------------------|-------------------|----------------------------------------|
|                                                                                                                | Budget       | Actual            | Variance<br>Favorable<br>(Unfavorable) | Budget                | Actual           | Variance<br>Favorable<br>(Unfavorable) | Budget            | Actual          | Variance<br>Favorable<br>(Unfavorable) | Budget                 | Actual          | Variance<br>Favorable<br>(Unfavorable) | Budget                   | Actual            | Variance<br>Favorable<br>(Unfavorable) |
| Education                                                                                                      |              |                   |                                        |                       |                  |                                        |                   |                 |                                        |                        |                 |                                        |                          |                   |                                        |
| Salaries and benefits                                                                                          | 82           | 82                | -                                      | -                     | -                | -                                      | -                 | -               | -                                      | -                      | -               | -                                      | 82                       | 82                | -                                      |
| Services and supplies                                                                                          | 34           | 34                | -                                      | -                     | -                | -                                      | -                 | -               | -                                      | -                      | -               | -                                      | 34                       | 34                | -                                      |
| Other charges                                                                                                  | 68           | 68                | -                                      | -                     | -                | -                                      | -                 | -               | -                                      | -                      | -               | -                                      | 68                       | 68                | -                                      |
| Total education                                                                                                | 184          | 184               | -                                      | -                     | -                | -                                      | -                 | -               | -                                      | -                      | -               | -                                      | 184                      | 184               | -                                      |
| Recreation                                                                                                     |              |                   |                                        |                       |                  |                                        |                   |                 |                                        |                        |                 |                                        |                          |                   |                                        |
| Salaries and benefits                                                                                          | 4,443        | 4,423             | 20                                     | -                     | -                | -                                      | -                 | -               | -                                      | -                      | -               | -                                      | 4,443                    | 4,423             | 20                                     |
| Services and supplies                                                                                          | 1,374        | 986               | 388                                    | -                     | -                | -                                      | -                 | -               | -                                      | -                      | -               | -                                      | 1,374                    | 986               | 388                                    |
| Other charges                                                                                                  | 723          | 723               | -                                      | -                     | -                | -                                      | -                 | -               | -                                      | -                      | -               | -                                      | 723                      | 723               | -                                      |
| Total recreation                                                                                               | 6,540        | 6,132             | 408                                    | -                     | -                | -                                      | -                 | -               | -                                      | -                      | -               | -                                      | 6,540                    | 6,132             | 408                                    |
| Capital outlay                                                                                                 | 5,131        | 3,126             | 2,005                                  | 968                   | 865              | 103                                    | -                 | -               | -                                      | 27,971                 | 9,584           | 18,387                                 | 34,070                   | 13,575            | 20,495                                 |
| Debt service:                                                                                                  |              |                   |                                        |                       |                  |                                        |                   |                 |                                        |                        |                 |                                        |                          |                   |                                        |
| Principal retirement                                                                                           | 634          | 634               | -                                      | 33                    | 33               | -                                      | -                 | -               | -                                      | -                      | -               | -                                      | 667                      | 667               | -                                      |
| Interest                                                                                                       | 122          | 122               | -                                      | 39                    | 39               | -                                      | 2,308             | 2,308           | -                                      | -                      | -               | -                                      | 2,469                    | 2,469             | -                                      |
| Total debt service                                                                                             | 756          | 756               | -                                      | 72                    | 72               | -                                      | 2,308             | 2,308           | -                                      | -                      | -               | -                                      | 3,136                    | 3,136             | -                                      |
| Total expenditures                                                                                             | 562,462      | 482,594           | 79,868                                 | 58,875                | 42,688           | 16,187                                 | 2,308             | 2,308           | -                                      | 27,971                 | 9,584           | 18,387                                 | 651,616                  | 537,174           | 114,442                                |
| Excess (deficiency) of revenues over (under) expenditures                                                      | (30,155)     | 55,127            | 85,282                                 | (13,806)              | 3,604            | 17,410                                 | (2,308)           | (2,068)         | 240                                    | (4,493)                | (5,128)         | (635)                                  | (50,762)                 | 51,535            | 102,297                                |
| Other financing sources (uses):                                                                                |              |                   |                                        |                       |                  |                                        |                   |                 |                                        |                        |                 |                                        |                          |                   |                                        |
| Operating transfers in                                                                                         | 100          | 371               | 271                                    | 3,407                 | 3,439            | 32                                     | 20,954            | 19,978          | (976)                                  | 3,549                  | 6,841           | 3,292                                  | 28,010                   | 30,629            | 2,619                                  |
| Operating transfers out                                                                                        | (32,691)     | (28,611)          | 4,080                                  | (3,912)               | (2,746)          | 1,166                                  | (18,421)          | (16,448)        | 1,973                                  | (1,701)                | (1,793)         | (92)                                   | (56,725)                 | (49,598)          | 7,127                                  |
| Total other financing sources (uses)                                                                           | (32,591)     | (28,240)          | 4,351                                  | (505)                 | 693              | 1,198                                  | 2,533             | 3,530           | 997                                    | 1,848                  | 5,048           | 3,200                                  | (28,715)                 | (18,969)          | 9,746                                  |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses | \$ (62,746)  | 26,887            | \$ 89,633                              | \$ (14,311)           | 4,297            | \$ 18,608                              | \$ 225            | 1,462           | \$ 1,237                               | \$ (2,645)             | (80)            | \$ 2,565                               | \$ (79,477)              | 32,566            | \$ 112,043                             |
| Fund balances - July 1, 1999 (as restated) (Note 12)                                                           |              | 108,628           |                                        |                       | 47,618           |                                        |                   | 4,416           |                                        |                        | 8,252           |                                        |                          | 168,914           |                                        |
| Fund balances - June 30, 2000                                                                                  |              | <u>\$ 135,515</u> |                                        |                       | <u>\$ 51,915</u> |                                        |                   | <u>\$ 5,878</u> |                                        |                        | <u>\$ 8,172</u> |                                        |                          | <u>\$ 201,480</u> |                                        |

See accompanying notes to the general-purpose financial statements.

County of San Mateo  
Combined Statement of Revenues, Expenses, and Changes in Retained Earnings  
All Proprietary Fund Types  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                       | Proprietary Fund Types |                     | Totals<br>(Memorandum<br>Only) |
|-----------------------------------------------------------------------|------------------------|---------------------|--------------------------------|
|                                                                       | Enterprise             | Internal<br>Service |                                |
| Operating revenues:                                                   |                        |                     |                                |
| Charges for services                                                  | \$ 64,527              | \$ 39,197           | \$ 103,724                     |
| Rents and concessions                                                 | 2,201                  | -                   | 2,201                          |
| Other                                                                 | 253                    | 6,687               | 6,940                          |
| Total operating revenues                                              | 66,981                 | 45,884              | 112,865                        |
| Operating expenses:                                                   |                        |                     |                                |
| Professional, nursing and ancillary services                          | 46,018                 | -                   | 46,018                         |
| Emergency and clinic                                                  | 41,047                 | -                   | 41,047                         |
| General and administrative                                            | 22,860                 | 10,261              | 33,121                         |
| Support services                                                      | 9,090                  | -                   | 9,090                          |
| Geropsychiatric program                                               | 1,788                  | -                   | 1,788                          |
| Rehabilitation program                                                | 3,884                  | -                   | 3,884                          |
| Benefits and claims                                                   | -                      | 11,260              | 11,260                         |
| Insurance premiums                                                    | -                      | 25,991              | 25,991                         |
| Depreciation and amortization                                         | 1,313                  | -                   | 1,313                          |
| Bad debts                                                             | 4,797                  | -                   | 4,797                          |
| Total operating expenses                                              | 130,797                | 47,512              | 178,309                        |
| Operating loss                                                        | (63,816)               | (1,628)             | (65,444)                       |
| Nonoperating revenues (expenses):                                     |                        |                     |                                |
| State and federal grants                                              | 54,336                 | -                   | 54,336                         |
| Interest revenue                                                      | 178                    | 1,150               | 1,328                          |
| Interest expense                                                      | (262)                  | (12)                | (274)                          |
| Total nonoperating revenues (expenses)                                | 54,252                 | 1,138               | 55,390                         |
| Loss before operating transfers                                       | (9,564)                | (490)               | (10,054)                       |
| Operating transfers in                                                | 14,943                 | 133                 | 15,076                         |
| Operating transfers out                                               | (10,046)               | -                   | (10,046)                       |
| Net loss                                                              | (4,667)                | (357)               | (5,024)                        |
| Add depreciation on fixed assets acquired with<br>contributed capital | 158                    | -                   | 158                            |
| Retained earnings - July 1, 1999 (as restated) (Note 12)              | 27,984                 | 4,250               | 32,234                         |
| Residual equity transfer to other funds                               | (456)                  | -                   | (456)                          |
| Retained earnings - June 30, 2000                                     | \$ 23,019              | \$ 3,893            | \$ 26,912                      |

See accompanying notes to the general-purpose financial statements.



County of San Mateo  
Combined Statement of Cash Flows  
All Proprietary Fund Types  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                          | Proprietary Fund Types |                  | Totals<br>(Memorandum<br>Only) |
|------------------------------------------------------------------------------------------|------------------------|------------------|--------------------------------|
|                                                                                          | Enterprise             | Internal Service |                                |
| Operating activities:                                                                    |                        |                  |                                |
| Operating loss                                                                           | \$ (63,816)            | \$ (1,628)       | \$ (65,444)                    |
| Adjustments to reconcile operating loss<br>to net cash provided by operating activities: |                        |                  |                                |
| Depreciation and amortization                                                            | 1,313                  | -                | 1,313                          |
| Provision for allowance for doubtful accounts                                            | 19,466                 | -                | 19,466                         |
| Loss on disposal of fixed assets                                                         | 492                    | -                | 492                            |
| (Increase) decrease in:                                                                  |                        |                  |                                |
| Accounts receivable                                                                      | (21,538)               | -                | (21,538)                       |
| Other receivables                                                                        | -                      | 13               | 13                             |
| Due from other funds                                                                     | 362                    | (77)             | 285                            |
| Deposits                                                                                 | (370)                  | -                | (370)                          |
| Other assets                                                                             | 20                     | -                | 20                             |
| Inventories                                                                              | (65)                   | 1                | (64)                           |
| Increase (decrease) in:                                                                  |                        |                  |                                |
| Accounts payable                                                                         | 1,773                  | (1,484)          | 289                            |
| Accrued salaries and benefits                                                            | 270                    | 19               | 289                            |
| Accrued expenses                                                                         | -                      | 4                | 4                              |
| Due to other funds                                                                       | 14,080                 | (23)             | 14,057                         |
| Advances from other funds                                                                | 2,407                  | -                | 2,407                          |
| Due to other governmental agencies                                                       | (121)                  | -                | (121)                          |
| Deferred revenue                                                                         | 61                     | -                | 61                             |
| Deposits                                                                                 | 69                     | 68               | 137                            |
| Estimated claims                                                                         | -                      | 438              | 438                            |
| Net cash used in operating activities                                                    | <u>(45,597)</u>        | <u>(2,669)</u>   | <u>(48,266)</u>                |
| Cash flows from noncapital financing activities:                                         |                        |                  |                                |
| State and Federal grants received                                                        | 43,883                 | -                | 43,883                         |
| Operating transfers in                                                                   | 14,943                 | 133              | 15,076                         |
| Operating transfers out                                                                  | <u>(10,046)</u>        | <u>-</u>         | <u>(10,046)</u>                |
| Net cash provided by noncapital financing activities                                     | <u>48,780</u>          | <u>133</u>       | <u>48,913</u>                  |
| Cash flows from capital and related financing activities:                                |                        |                  |                                |
| Purchase of fixed assets                                                                 | (3,956)                | -                | (3,956)                        |
| Disposal of fixed assets                                                                 | 404                    | -                | 404                            |
| Proceeds from loan                                                                       | 676                    | -                | 676                            |
| Principal paid on loans and notes payable                                                | (97)                   | -                | (97)                           |
| Principal paid on capital leases                                                         | (611)                  | -                | (611)                          |
| Contributed capital                                                                      | 5                      | -                | 5                              |
| Interest paid                                                                            | <u>(262)</u>           | <u>(12)</u>      | <u>(274)</u>                   |
| Cash used in capital and related financing activities                                    | <u>(3,841)</u>         | <u>(12)</u>      | <u>(3,853)</u>                 |
| Cash flows from investing activities:                                                    |                        |                  |                                |
| Interest on investments                                                                  | 161                    | 932              | 1,093                          |
| Cash provided by investing activities                                                    | <u>161</u>             | <u>932</u>       | <u>1,093</u>                   |
| Net decrease in cash and cash equivalents                                                | <u>(497)</u>           | <u>(1,616)</u>   | <u>(2,113)</u>                 |
| Cash and cash equivalents - July 1, 1999                                                 | 1,923                  | 22,933           | 24,856                         |
| Cash and cash equivalents - June 30, 2000                                                | <u>\$ 1,426</u>        | <u>\$ 21,317</u> | <u>\$ 22,743</u>               |
| Noncash capital and related financing activities:                                        |                        |                  |                                |
| Acquired equipment with a \$301.                                                         |                        |                  |                                |
| Capital contribution of \$894.                                                           |                        |                  |                                |
| Capital deletion of \$596.                                                               |                        |                  |                                |

See accompanying notes to the general-purpose financial statements.

County of San Mateo  
Combined Statement of Changes in Net Assets  
Investment and Pension Trust Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                 | Investment<br>Trust | Pension<br>Trust    | Totals<br>(Memorandum<br>Only) |
|---------------------------------------------------------------------------------|---------------------|---------------------|--------------------------------|
| <b>Additions:</b>                                                               |                     |                     |                                |
| Employer contributions                                                          | \$ -                | \$ 38,426           | \$ 38,426                      |
| Plan member contributions                                                       | -                   | 14,383              | 14,383                         |
| Contribution to pooled investments                                              | 1,787,505           | -                   | 1,787,505                      |
| Total contributions                                                             | 1,787,505           | 52,809              | 1,840,314                      |
| <b>Net investment income:</b>                                                   |                     |                     |                                |
| Net appreciation (depreciation) in the fair value of investments                | (8,611)             | 101,582             | 92,971                         |
| Interest income                                                                 | 48,292              | 22,206              | 70,498                         |
| Dividend income                                                                 | -                   | 5,940               | 5,940                          |
| Investment expense                                                              | -                   | (6,565)             | (6,565)                        |
| Net investment income                                                           | 39,681              | 123,163             | 162,844                        |
| Total Additions                                                                 | 1,827,186           | 175,972             | 2,003,158                      |
| <b>Deductions:</b>                                                              |                     |                     |                                |
| Service retirement benefits                                                     | -                   | 46,339              | 46,339                         |
| Disability retirement benefits                                                  | -                   | 5,298               | 5,298                          |
| Death and other benefits                                                        | -                   | 1,453               | 1,453                          |
| Distribution from pooled investments                                            | 1,755,287           | -                   | 1,755,287                      |
| Withdrawals of members' contributions                                           | -                   | 1,896               | 1,896                          |
| Administrative expenses                                                         | -                   | 1,221               | 1,221                          |
| Total Deductions                                                                | 1,755,287           | 56,207              | 1,811,494                      |
| Net Increase                                                                    | 71,899              | 119,765             | 191,664                        |
| Net assets held in trust for pool participants/pension benefits - July 1, 1999  | 784,897             | 1,261,291           | 2,046,188                      |
| Net assets held in trust for pool participants/pension benefits - June 30, 2000 | <u>\$ 856,796</u>   | <u>\$ 1,381,056</u> | <u>\$ 2,237,852</u>            |

See accompanying notes to the general-purpose financial statements.



## **FINANCIAL SECTION**

### **NOTES TO GENERAL-PURPOSE FINANCIAL STATEMENTS**

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## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### Description of the Reporting Entity

The County of San Mateo, California (the "County"), a Charter County established by an Act of the State Legislature in 1856, is a legal subdivision of the State of California charged with governmental powers. The County's powers are exercised through a Board of Supervisors (the "Board"), which as the governing body of the County, is responsible for the legislative and executive control of the County. The County provides various services on a countywide basis including law and justice, education, detention, social, health, hospital, fire protection, road construction, road maintenance, transportation, park and recreation facilities, elections and records, communications, planning, zoning, and tax collection.

The governmental reporting entity consists of the County (Primary Government) and its component units. Component units are legally separate organizations for which the Board of Supervisors are financially accountable or other organizations whose nature and significant relationship with the County are such that exclusion would cause the County's financial statements to be misleading or incomplete. Financial accountability is defined as the appointment of a voting majority of the component unit's board, and (i) either the County's ability to impose its will on the organization or (ii) there is potential for the organization to provide a financial benefit to, or impose a financial burden on the County.

The general-purpose financial statements include both blended and discretely presented component units. The blended component units, although legally separate entities, are, in substance, part of the County's operations and so data from these units are combined with data of the primary government. The discretely presented component unit, on the other hand, is reported in a separate column in the general-purpose financial statements to emphasize it is legally separate from the government.

For financial reporting purposes, the County's general-purpose financial statements include all financial activities that are controlled by or are dependent upon actions taken by the County's Board of Supervisors. The financial statements of the individual component units may be obtained by writing to the County of San Mateo, Controller's Office, 555 County Center, 4<sup>th</sup> Floor, Redwood City, California 94063.

### Blended Component Units

#### *San Mateo Joint Powers Financing Authority*

The San Mateo County Joint Powers Financing Authority (the JPFA) is blended with the Primary Government because its sole purpose is to assist the County in the financing of public capital improvements.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Description of the Reporting Entity (Continued)

#### Blended Component Units (Continued)

##### *San Mateo County Employees' Retirement Association*

The financial activities of the County's pension plan are blended with the general-purpose financial statements because it is an integral part of the County. The San Mateo County Employees' Retirement Association (SamCERA) is controlled by the Retirement Board. The Retirement Board has administrative and fiduciary responsibility over the pension plan. The Retirement Board utilizes third-party banking institutions as custodians over the plan's assets.

##### *Housing Authority*

The Housing Authority's board is composed of essentially the same members as the County's Board of Supervisors. Decisions affecting the Housing Authority are addressed as part of the overall County Board of Supervisors' meeting. As such, the activities of the Housing Authority are blended with the Primary Government.

##### *In-Home Supportive Public Authority*

The County's Board of Supervisors is the governing body for the In-Home Supportive Public Authority. Therefore, this entity has been blended with the Primary Government.

#### Discretely Presented Component Unit

##### *Children and Families First Commission*

The Children and Families First Commission (the Commission) was established in March 1999 under the authority of the California Children and Families First Act of 1998 and sections 130100, et seq. of the Health and Safety Code. The County Board of Supervisors appointed all members of the Commission. The Board can remove appointed members at will. The Commission accounts for receipts and disbursements of California Children and Families Trust Fund allocations and appropriations to the Commission. The Commission is a discretely presented component unit as the Commission's governing body is not substantially the same as that of the County and the Commission does not provide services entirely or almost entirely to the County.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Description of Funds and Account Groups

The accounts of the County are organized on the basis of funds and account groups. A fund is defined as an independent fiscal accounting entity with a self-balancing set of accounts which are segregated for the purpose of carrying on specific activities. Account groups are used to establish accounting control and accountability for the County's general fixed assets and general long-term debt. Account groups are not funds, as they do not reflect available financial resources and related liabilities. The County maintains the following fund types and account groups:

**Governmental Fund Types** account for activities through which most governmental functions of the County are financed. The following are the County's governmental fund types:

General Fund is the general operating fund of the County and accounts for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds account for the proceeds of specific revenue sources (other than those for capital projects) that are legally restricted to expenditures for specified purposes:

Debt Service Funds account for the servicing of general long-term debt not being financed by proprietary funds.

Capital Projects Funds account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds).

**Proprietary Fund Types** account for the County's ongoing organizations and activities which are similar to those found in the private sector.

The following are the County's proprietary fund types:

Enterprise Funds account for hospital, community health clinics, marina, and airport activities that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation and amortization) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Description of Funds and Account Groups (Continued)

Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the County, or to other governments, on a cost-reimbursement basis. Services provided include claims administration and insurance coverage.

Pursuant to GASB Statement No. 20, *Accounting and Financial Reporting for Proprietary Funds and other Governmental Entities that use Proprietary Fund Accounting*, the County has not elected to apply the provisions of all relevant pronouncements of the Financial Accounting Standards Board (FASB) issued after November 30, 1989.

**Fiduciary Fund Types** account for assets held by the County in a trustee capacity or as an agent for individuals or other entities. The following are the County's fiduciary fund types:

Trust and Agency Funds account for assets held on behalf of outside parties, including other governments, or on behalf of other funds within the County. When these assets are held under the terms of a formal trust agreement, an investment trust, pension trust, non-expendable trust or an expendable trust fund is used. The term "non-expendable" and "expendable" refer to whether or not the County is under an obligation to maintain the trust principal. Agency Funds are generally used to account for assets that the County holds on behalf of others as their agent.

**Account Groups** are used to establish accounting control and accountability for the County's governmental fund fixed assets and long-term obligations.

The following are the County's Account Groups:

General Fixed Assets Account Group accounts for fixed assets of the County, other than those accounted for in the Proprietary and Pension Trust Funds. Fixed asset purchases are recorded as expenditures at the time of acquisition in the Governmental Funds. Such amounts, except for public domain infrastructure assets (including roads, bridges, curbs and gutters, streets, sidewalks, drainage systems, and lighting systems), are then capitalized in the General Fixed Assets Account Group. No depreciation has been provided on general fixed assets.

General Long-Term Debt Account Group accounts for all long-term obligations of the County, including lease revenue bonds, notes payable, capital lease obligations, certificates of participation, and compensated absences, except for those accounted for in the Proprietary and Pension Trust Funds.



## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Measurement Focus/Basis of Accounting

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All Governmental Funds, Expendable Trust Funds, and Agency Funds are accounted for using the flow of current financial resources measurement focus. With this measurement focus, generally only current assets and current liabilities are included on the balance sheet. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

All Proprietary Funds and the Pension and Investment Trust Funds are accounted for using the flow of economic resources measurement focus. With this measurement focus, all assets and liabilities associated with the operation of these funds are included on the balance sheet, for Proprietary Funds, or statement of net assets for Pension and Investment Trust Funds. Fund equity (i.e., net total assets) for Proprietary Funds is segregated into contributed capital and retained earnings components. Operating statements present increases (i.e., revenues) and decreases (i.e., expenses) in net total assets.

Basis of accounting refers to the point when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements, regardless of the measurement focus applied.

Governmental Funds, Expendable Trust Funds, and Agency Funds (assets and liabilities only) are accounted for using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible to accrual (i.e., both measurable and available). "Measurable" means the amount of the transaction can be determined and "available" means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Revenues not considered available are recorded as deferred revenues. Revenues considered susceptible to accrual include property and sales taxes, interest, certain state and federal grants, and charges for services. Expenditures are generally recognized when the related fund liability is incurred, except that principal and interest on general long-term debt are recognized when due.

Proprietary, Pension and Investment Trust Funds are accounted for using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when they are earned; expenses are recorded when they are incurred. The Pension and Investment Trust Funds record investment transactions on the trade date. Investments are reported at fair value. Fair value is defined as an amount that the fund could reasonably expect to receive for an investment at a current sale between a willing buyer and willing seller. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Budgets, Budgetary Accounting, and Encumbrances

In accordance with the provisions of Sections 29000 and 29143, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act, the County prepares a budget for each fiscal year on or before August 30. Budgeted expenditures are enacted into law through the passage of an Appropriation Ordinance. This ordinance mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

An operating budget is adopted each fiscal year for all Governmental Funds on the modified accrual basis, except the Housing Authority Special Revenue Fund and the Joint Powers Financing Authority Debt Service Fund. Public hearings are conducted on the proposed budget to obtain comments on all appropriations and sources of financing. As the budget must be balanced, any revisions to revenues require equal revisions to appropriations.

Expenditures are controlled at the object level within budget units for the County. The object level within a budget unit is the level at which expenditures may not legally exceed appropriations. Any amendments or transfers of appropriations between object levels within the same budget unit or between departments or funds are authorized by the County Manager's office and must be approved by the Board of Supervisors. Supplemental appropriations normally financed by unanticipated revenues during the year must be approved by the Board of Supervisors. No supplemental appropriations were necessary during fiscal year 1999-00. Pursuant to Board Resolution, the County Manager is authorized to approve transfers and revision of appropriations under \$50,000 within a single budget unit as deemed necessary and appropriate. Budgeted amounts in the accompanying general-purpose financial statements are reported as amended during the fiscal year by resolutions approved by the Board of Supervisors.

Courthouse Construction Special Revenue Fund operating transfers out exceeded appropriations by \$92 at June 30, 2000 due to a singular oversight instance.

The County uses an encumbrance system as an extension of normal budgetary accounting for the General and certain Special Revenue Funds and to assist in controlling expenditures of the Capital Projects Funds. Under this system, purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of applicable appropriations. Encumbrances outstanding at year-end are recorded as reservations of fund balance since they do not constitute expenditures or liabilities. Encumbrances are combined with expenditures for budgetary comparison purposes (See Notes 6 and 7). Unencumbered appropriations lapse at year-end. Encumbered appropriations are carried forward in the ensuing year's budget.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Budgets, Budgetary Accounting, and Encumbrances (Continued)

The budget approved by the Board of Supervisors for the General Fund includes budgeted expenditures and reimbursements for amounts disbursed on behalf of other Governmental Funds. Actual expenditures and reimbursements for these items have been eliminated in the accompanying general-purpose financial statements. Accordingly, the related budgets for these items have also been eliminated in order to provide a meaningful comparison of actual and budgeted results of operations.

### Cash and Cash Equivalents

For purposes of the accompanying combined statement of cash flows, the Enterprise and Internal Service funds consider all highly liquid investments with a maturity of three months or less when purchased, and their equity in the County Treasurer's investment pool, to be cash equivalents.

### Investments

Statutes authorize the County to invest its surplus cash (excluding Employee Retirement Association funds) in obligations of the U.S. Treasury, agencies and instrumentalities, corporate bonds rated P-1 by Standard & Poor's Corporation or A-1 by Moody's Investor Service, bankers' acceptances, certificates of deposit, commercial paper, repurchase agreements, and the State of California Local Agency Investment Fund. Gains and losses are recognized upon sale based upon the specific identification method. Investments are stated at fair value. Valuations are obtained by using quotations obtained from independently published sources.

Employee Retirement Association (Association) investments are made subject to guidelines of the investment plan approved by the Association's Retirement Board (see Note 8).

Interest earned in the County Agency and Other Agency funds has been assigned to the General Fund per County policy.

### Mortgage Receivables

General Fund expenditures relating to long-term mortgage receivables arising from mortgage subsidy programs are charged to operations upon funding. Mortgage receivables are recorded with an offset to deferred revenue.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Inventories

Inventories are stated at cost (first-in, first-out basis) for Governmental Funds and lower of average cost or market for Proprietary Funds. Inventory recorded by Governmental Funds includes postage and materials and supplies for roads. Governmental Fund inventories are recorded as expenditures at the time the inventory is consumed. Reported inventories of Governmental Funds are equally offset by a fund balance reservation to indicate that portion of fund balance not available for future appropriation.

Inventory recorded in the Proprietary Funds mainly consists of maintenance supplies as well as pharmaceutical supplies maintained by the Hospital. Inventory is expensed as the supplies are consumed.

### Advances to Other Funds

Noncurrent portions of long-term interfund loan receivables are reported as "Advances to other funds" and are equally offset by fund balance reservations which indicate such advances do not constitute expendable resources available for appropriation.

### Fixed Assets

Fixed assets are valued at historical cost or, for donated fixed assets, at their fair market value on the date donated. Certain assets, for which actual historical costs are not available, have been valued using methods to approximate their historical costs.

Fixed assets used in Governmental Fund Type operations are accounted for in the General Fixed Assets Account Group rather than in the Governmental Funds. Public domain ("infrastructure") general fixed assets consisting of certain improvements (other than buildings) such as roads, bridges, streets and sidewalks, curbs and gutters, drainage systems, and lighting systems are not capitalized as these assets are immovable and of value only to the County. No depreciation has been provided on general fixed assets. Depreciation and amortization of exhaustible fixed assets used by Proprietary Fund Types and the Pension Trust Fund is charged as an expense against their operations. Depreciation and amortization (assets under capital leases) have been computed using the straight-line method over the lesser of the capital lease period or the following estimated useful lives:

|                             |              |
|-----------------------------|--------------|
| Structures and improvements | 50 years     |
| Equipment                   | 3 - 15 years |

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Fixed Assets (Continued)

Maintenance and repairs are charged to operations when incurred. Betterments and major improvements which significantly increase values, change capacities or extend useful lives are capitalized. Upon sale or retirement of fixed assets, the cost and related accumulated depreciation are removed from the respective accounts and any resulting gain or loss is included in the results of operations.

### Property Tax Levy, Collection, and Maximum Rates (dollars in thousands)

The State of California's (State) Constitution Article XIII A provides that the combined maximum property tax rate on any given property may not exceed 1% of its assessed value unless an additional amount for general obligation debt has been approved by voters. Assessed value is calculated at 100% of market value, as defined by Article XIII A, and may be adjusted by no more than 2% per year unless the property is sold or transferred. The State Legislature has determined the method of distribution of receipts from a 1% tax levy among the counties, cities, school districts, and other districts. The total 1999-00 net assessed valuation of the County of San Mateo was \$67,947,290 (after deducting \$4,968,075 for the redevelopment tax allocation increment).

The County assesses properties and bills for and collects property taxes as follows:

|                  | <u>Secured</u>                                        | <u>Unsecured</u> |
|------------------|-------------------------------------------------------|------------------|
| Valuation dates  | January 1                                             | January 1        |
| Lien/Levy dates  | January 1                                             | January 1        |
| Due dates        | 50% on November 1<br>50% on February 1                | July 1           |
| Delinquent as of | December 10 (for November)<br>April 10 (for February) | August 31        |

The term "unsecured" refers to taxes on personal property other than land and buildings. These taxes are secured by liens on the property being taxed.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Property Tax Levy, Collection, and Maximum Rates (Continued)

Property tax revenues are recognized in the fiscal year for which they are levied, provided they are due and collected within 60 days after fiscal year-end. Property taxes are recorded as deferred revenue when not received within 60 days after fiscal year-end. Effective July 1, 1993, the County began apportioning secured property tax revenue in accordance with the alternate method of distribution prescribed by Section 4701 of the State Revenue and Taxation Code.

Under the alternate apportionment method, specified amounts of penalties, interest collected on delinquent secured taxes, and funds from sales of tax-deeded properties are held in trust in the secured tax losses reserve fund (an Agency Fund).

### Federal and State Grants

Federal and state grants to Proprietary Fund Types are accounted for in accordance with the purpose for which the grants are intended. Grants for the acquisition of land, buildings, and equipment are recorded as contributed capital when the related grant expenditures are made. Grants for operating assistance are recorded as nonoperating revenues in the year in which the grants are applicable and the related grant conditions are met.

Governmental Fund Type grants, which are received as reimbursement for specific purposes or projects, are recognized based upon the expenditures recorded. Governmental Fund grants which are virtually unrestricted as to purpose of expenditure and revocable only for failure to meet prescribed compliance requirements are recorded as revenues at the time of receipt or earlier if they meet the availability criterion.

### Compensated Absences

Unused vacation leave may be accumulated up to a specified maximum and is paid at the time of termination from County employment. The County is not obligated to pay for unused sick leave if an employee terminates prior to retirement; however, upon retirement, the County will convert each day of accrued sick leave to one month of postretirement medical or dental premium coverage, not to exceed \$140 per month and 180 months. Governmental Fund Types record compensated absence liabilities not expected to be paid within the next year, in the General Long-Term Debt Account Group. Proprietary Fund Types record compensated absence liabilities in the applicable Proprietary Funds.

## NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

### Deferred Revenue (dollars in thousands)

Amounts for which asset recognition criteria have been met, but for which revenue recognition criteria have not been met, are recorded to the general-purpose financial statement as deferred revenue.

The General Fund has \$65,493 of deferred revenue at June 30, 2000, consisting of \$31,964 of mortgage receivables relating to projects administered by the Housing and Community Development Division, \$11,302 of property taxes, and \$22,227 of various other accounts receivable.

The Special Revenue Funds have \$2,173 of deferred revenue, consisting of \$999 of property taxes, \$570 of unpaid assessments due from property owners and \$604 of other items.

The Enterprise Funds have \$61 of deferred revenue relating to a State grant received during the fiscal year but not yet expended as of June 30, 2000.

### Capital Leases

The County leases various assets under capital lease agreements. For Governmental Fund Types, assets under capital leases and the related lease obligations are reported in the General Fixed Assets and General Long-Term Debt Account Groups, respectively. For Proprietary Fund Types, the assets and related lease obligations are recorded in the appropriate Enterprise or Internal Service Fund.

### Use of Estimates

The preparation of the financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the amounts in the financial statements and accompanying notes. Actual results could differ from the estimates.

### Memorandum Only - Total Columns

Total columns on the accompanying general-purpose financial statements are captioned "memorandum only" to indicate that they present overview information only. Data in these columns do not present financial position, results of operations or cash flows in conformity with generally accepted accounting principles, nor are such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of these data.

## NOTE 2 - CASH AND INVESTMENTS

The County of San Mateo sponsors an investment pool that is managed by the County Treasurer for the purpose of increasing interest earnings through investment activities. Cash and investments for most County activities are included in the investment pool. Cash and investments managed separately from the investment pool include those of the San Mateo Joint Powers Financing Authority, and San Mateo County Employees' Retirement Association. Investments are stated at fair value in accordance with Governmental Accounting Standards Board Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*. Interest earned on the investment pool is distributed to the participating funds using a formula based on the average daily cash balance of each fund. The State of California requires certain special districts and other governmental entities to maintain surplus cash with the County Treasurer. Separately issued financial statements of the external investment pool and auditor's report, dated September 28, 2000, can be obtained from the County Treasurer's Office, at 555 County Center 1<sup>st</sup> Floor, Redwood City, CA 94063.

Total County cash, deposits, and investments are as follows (dollars in thousands):

|                                 |              |
|---------------------------------|--------------|
| Cash on hand                    | \$ 105       |
| Insured deposits                | 200          |
| Collateralized deposits         | 11,396       |
| Outstanding checks and warrants | (46,285)     |
| Total cash and deposits         | (34,584)     |
| Investments                     | 2,668,645    |
| Total cash and investments      | \$ 2,634,061 |

### Deposits (dollars in thousands)

At year end, the carrying amount of the County's cash deposits was (\$34,584) and the bank balance was \$14,853. The difference between the bank balance and the carrying amount represents outstanding checks and deposits in transit. Of the bank balance, \$200 was covered by federal depository insurance, and \$14,653 was collateralized by the pledging financial institutions as required by Section 53652 of the California Government Code. Such collateral is held by the pledging financial institutions' trust department or agent in the County's name.

Under the California Government Code, a financial institution is required to secure deposits in excess of \$100 made by state or local governmental units by pledging securities held in the form of an undivided collateral pool. The market value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies. California law also allows financial institutions to secure public deposits by pledging first trust deed mortgage notes having a value of 150% of those deposits. The collateral must be held at the pledging bank's trust department or other bank, acting as the pledging bank's agent, in the County's name.



## NOTE 2 - CASH AND INVESTMENTS (Continued)

### Investments

The County's investments are categorized below to give an indication of the level of custodial credit risk assumed by the County as of June 30, 2000. Category (1) includes investments that are insured or registered, or held by the County or its agent in the County's name. Category (2) includes uninsured and unregistered investments for which the securities are held by the counterparty's trust department or agent in the County's name. Category (3) includes uninsured and unregistered investments for which the securities are held by the counterparty, or by its trust department or agent, but not in the County's name.

As of June 30, 2000, investments included the following (dollars in thousands):

|                                       | Category            |                  | Fair<br>Value       |
|---------------------------------------|---------------------|------------------|---------------------|
|                                       | 1                   | 2                |                     |
| U.S. Government Securities            | \$ 342,286          | --               | \$ 342,286          |
| U.S. Government Agency Securities     | 458,408             | --               | 458,408             |
| Corporate Bonds                       | 401,650             | --               | 401,650             |
| Commercial Paper                      | 172,748             | --               | 172,748             |
| Repurchase Agreements                 | 10,952              | --               | 10,952              |
| Investment Agreements                 | --                  | \$ 41,627        | 41,627              |
| Subtotal                              | \$ <u>1,386,044</u> | \$ <u>41,627</u> | 1,427,671           |
| Investment in the State of California |                     |                  |                     |
| Local Agency Investment Fund          |                     |                  | 69                  |
| Mutual Funds:                         |                     |                  |                     |
| Domestic Equities                     |                     |                  | 687,492             |
| International Equities                |                     |                  | 204,599             |
| Domestic Fixed Income                 |                     |                  | 249,248             |
| Real Estate                           |                     |                  | <u>99,566</u>       |
| Total Investments                     |                     |                  | \$ <u>2,668,645</u> |

The County's investment position in the Local Agency Investment Fund (LAIF) is \$69, which approximates fair value and is the same as the value of the pool shares. The total fair value amount invested by all public agencies in LAIF is \$43,227,356, managed by the State Treasurer. Of that amount, 93.772 percent is invested in non-derivative financial products, and 6.228 percent in derivative financial products. The Local Investment Advisory Board (Board) has oversight responsibility for LAIF. The Board consists of five members as designated by State Statute. Information is not available on whether the mutual funds in which the County has invested used, held, or wrote derivative products during the year ended June 30, 2000.

### NOTE 3 - INTERFUND TRANSACTIONS

Interfund due from/to other funds (which are short-term in nature), advances to/from other funds (which are long-term in nature) and operating transfers in/out are summarized as follows (dollars in thousands):

|                                     | Due From/To              |                       | Advances To/From         |                       | Operating Transfers |                  |
|-------------------------------------|--------------------------|-----------------------|--------------------------|-----------------------|---------------------|------------------|
|                                     | Interfund<br>Receivables | Interfund<br>Payables | Interfund<br>Receivables | Interfund<br>Payables | In                  | Out              |
| General Fund                        | \$ <u>25,563</u>         | \$ <u>992</u>         | \$ <u>10,391</u>         | \$ <u>--</u>          | \$ <u>371</u>       | \$ <u>31,088</u> |
| Special Revenue Funds:              |                          |                       |                          |                       |                     |                  |
| Road                                | 52                       | 1,589                 | --                       | --                    | --                  | --               |
| County Fire Protection              | --                       | 8                     | --                       | --                    | --                  | --               |
| County Service Area                 | --                       | 7                     | --                       | 695                   | --                  | --               |
| Sewer and Sanitation                | 87                       | 203                   | --                       | --                    | --                  | --               |
| Flood Control Zone                  | --                       | 1,095                 | --                       | --                    | 1,180               | 2,160            |
| Lighting Districts                  | --                       | 14                    | --                       | --                    | --                  | --               |
| Water Districts                     | 12                       | 81                    | --                       | 19                    | --                  | --               |
| Housing Authority                   | --                       | --                    | --                       | 1,040                 | --                  | --               |
| Public Authority IHSS               | --                       | --                    | --                       | --                    | 2,227               | --               |
| Other Special Revenue               | <u>13</u>                | <u>549</u>            | <u>437</u>               | <u>26</u>             | <u>--</u>           | <u>586</u>       |
| Total Special Revenue Funds         | <u>164</u>               | <u>3,546</u>          | <u>437</u>               | <u>1,780</u>          | <u>3,407</u>        | <u>2,746</u>     |
| Debt Service Funds:                 |                          |                       |                          |                       |                     |                  |
| Joint Powers Financing<br>Authority | --                       | --                    | --                       | --                    | 16,448              | --               |
| Other Debt Service                  | <u>589</u>               | <u>--</u>             | <u>--</u>                | <u>--</u>             | <u>19,978</u>       | <u>16,448</u>    |
| Total Debt Service Funds            | <u>589</u>               | <u>--</u>             | <u>--</u>                | <u>--</u>             | <u>36,426</u>       | <u>16,448</u>    |

NOTE 3 - INTERFUND TRANSACTIONS (Continued)

|                                     | Due From/To              |                       | Advances To/From         |                       | Operating Transfers |               |
|-------------------------------------|--------------------------|-----------------------|--------------------------|-----------------------|---------------------|---------------|
|                                     | Interfund<br>Receivables | Interfund<br>Payables | Interfund<br>Receivables | Interfund<br>Payables | In                  | Out           |
| Capital Projects Funds:             |                          |                       |                          |                       |                     |               |
| Accumulated Capital Outlay          | --                       | 20                    | 3,000                    | --                    | --                  | --            |
| Criminal Facility                   | --                       | --                    | --                       | --                    | --                  | 1,100         |
| Courthouse Construction             | 3                        | 149                   | --                       | --                    | --                  | 693           |
| Other Capital Projects              | <u>438</u>               | <u>128</u>            | <u>--</u>                | <u>--</u>             | <u>6,841</u>        | <u>--</u>     |
| Total Capital Projects Funds        | <u>441</u>               | <u>297</u>            | <u>3,000</u>             | <u>--</u>             | <u>6,841</u>        | <u>1,793</u>  |
| Enterprise Funds:                   |                          |                       |                          |                       |                     |               |
| San Mateo County General Hospital   | 419                      | 12,001                | --                       | 2,500                 | 11,710              | 9,702         |
| Community Health Clinics            | 59                       | 7,834                 | --                       | --                    | 3,233               | 344           |
| Airports                            | <u>--</u>                | <u>7</u>              | <u>--</u>                | <u>--</u>             | <u>--</u>           | <u>--</u>     |
| Total Enterprise Funds              | <u>478</u>               | <u>19,842</u>         | <u>--</u>                | <u>2,500</u>          | <u>14,943</u>       | <u>10,046</u> |
| Internal Service Funds:             |                          |                       |                          |                       |                     |               |
| Fleet Maintenance                   | 154                      | 282                   | --                       | --                    | 73                  | --            |
| Tower Road Construction             | 60                       | 30                    | --                       | --                    | 60                  | --            |
| Personal Injury and Property Damage | <u>--</u>                | <u>67</u>             | <u>--</u>                | <u>--</u>             | <u>--</u>           | <u>--</u>     |
| Total Internal Service Funds        | <u>214</u>               | <u>379</u>            | <u>--</u>                | <u>--</u>             | <u>133</u>          | <u>--</u>     |

NOTE 3 - INTERFUND TRANSACTIONS (Continued)

|                              | Due From/To              |                       | Advances To/From         |                       | Operating Transfers  |                      |
|------------------------------|--------------------------|-----------------------|--------------------------|-----------------------|----------------------|----------------------|
|                              | Interfund<br>Receivables | Interfund<br>Payables | Interfund<br>Receivables | Interfund<br>Payables | In                   | Out                  |
| Trust and Agency Funds:      |                          |                       |                          |                       |                      |                      |
| Expendable Trust Funds:      |                          |                       |                          |                       |                      |                      |
| Law Library                  | --                       | --                    | --                       | --                    | --                   | --                   |
| Parks                        | --                       | 29                    | --                       | --                    | --                   | --                   |
| Investment Trust             | 1,214                    | 1,205                 | --                       | --                    | --                   | --                   |
| Agency Funds:                |                          |                       |                          |                       |                      |                      |
| County Library               | --                       | 9                     | --                       | --                    | --                   | --                   |
| Trial Courts Operation       | 48                       | 2,209                 | --                       | --                    | --                   | --                   |
| Unapportioned Tax            | 251                      | 12,834                | --                       | --                    | --                   | --                   |
| Tax Loss Reserve             | 1,345                    | --                    | --                       | 6,423                 | --                   | --                   |
| Public Administrator         | --                       | --                    | --                       | 20                    | --                   | --                   |
| Public Guardian              | 6                        | 643                   | --                       | 50                    | --                   | --                   |
| County Agency                | 11,712                   | 391                   | --                       | 3,055                 | --                   | --                   |
| Other Agency                 | <u>399</u>               | <u>48</u>             | <u>--</u>                | <u>--</u>             | <u>--</u>            | <u>--</u>            |
| Total Trust and Agency Funds | <u>14,975</u>            | <u>17,368</u>         | <u>--</u>                | <u>9,548</u>          | <u>--</u>            | <u>--</u>            |
| <br>Total                    | <br>\$ <u>42,424</u>     | <br>\$ <u>42,424</u>  | <br>\$ <u>13,828</u>     | <br>\$ <u>13,828</u>  | <br>\$ <u>62,121</u> | <br>\$ <u>62,121</u> |

#### NOTE 4 - FIXED ASSETS

Currently, all fixed assets purchased by governmental funds that exceed a cost of \$3,000 and have a useful life of greater than one year are capitalized.

A summary of changes in the General Fixed Assets Account Group follows (dollars in thousands):

|                                | <u>Balance at<br/>July 1, 1999</u> | <u>Additions</u>  | <u>Deletions</u>  | <u>Balance at<br/>June 30, 2000</u> |
|--------------------------------|------------------------------------|-------------------|-------------------|-------------------------------------|
| Land                           | \$ 50,231                          | \$ 221            | \$ --             | \$ 50,452                           |
| Structures and improvements    | 225,653                            | 118,643           | 40                | 344,256                             |
| Equipment                      | 50,625                             | 5,913             | 2,089             | 54,449                              |
| Construction in progress (CIP) | <u>122,162</u>                     | <u>29,254</u>     | <u>116,192</u>    | <u>35,224</u>                       |
| Total                          | \$ <u>448,671</u>                  | \$ <u>154,031</u> | \$ <u>118,321</u> | \$ <u>484,381</u>                   |

In the prior year, capital expenditures totaling \$2,090 were not recorded as additions to construction in progress. As a result, the July 1, 1999 balance has been restated. See Note 12 for further discussion. Also, in the prior year, the fixed assets of the Housing Authority were incorrectly classified when blended with the County's General Fixed Asset Account Group. As a result, certain amounts were reclassified to properly reflect the July 1, 1999 balances.

A summary of Enterprise and Pension Trust Fund fixed assets as of June 30, 2000 follows (dollars in thousands):

|                                | <u>Enterprise</u> | <u>Pension<br/>Trust Fund</u> |
|--------------------------------|-------------------|-------------------------------|
| Land                           | \$ 8,872          | \$ --                         |
| Structures and improvements    | 40,806            | --                            |
| Equipment                      | 11,132            | 172                           |
| Construction in progress (CIP) | <u>4,825</u>      | <u>--</u>                     |
| Total                          | 65,635            |                               |
| Less: Accumulated depreciation | <u>(21,041)</u>   | <u>(138)</u>                  |
| Net fixed assets               | \$ <u>44,594</u>  | \$ <u>34</u>                  |

Enterprise and pension trust funds' depreciation and amortization expense totaled \$1,313 and \$51, respectively at June 30, 1999 and 2000.

## NOTE 5 - LONG-TERM DEBT

Changes in the General Long-Term Debt Account Group for the year ended June 30, 2000 are as follows (dollars in thousands):

|                               | Balance at<br>July 1, 1999 | Additions     | Deletions        | Accretions    | Balance at<br>June 30, 2000 |
|-------------------------------|----------------------------|---------------|------------------|---------------|-----------------------------|
| Lease Revenue Bonds           | \$ 260,058                 | \$ --         | \$ 4,900         | \$ 402        | \$ 255,560                  |
| Certificates of Participation | 15,780                     | --            | 195              | --            | 15,585                      |
| Notes Payable                 | 4,641                      | --            | 211              | --            | 4,430                       |
| Capital Lease Obligations     | 1,580                      | 560           | 596              | --            | 1,544                       |
| Compensated Absences          | <u>37,189</u>              | <u>--</u>     | <u>4,180</u>     | <u>--</u>     | <u>33,009</u>               |
| Total General Long-Term Debt  | <u>\$ 319,248</u>          | <u>\$ 560</u> | <u>\$ 10,082</u> | <u>\$ 402</u> | <u>\$ 310,128</u>           |

In the prior year, the General Fund incorrectly reported a cash advance to the Housing Authority Special Revenue Fund as an expenditure. Conversely, the Housing Authority Special Revenue Fund reported the cash advance received as revenue and as an addition to Notes Payable in the General Long-Term Debt Account Group (GLTDG). Accordingly, the July 1, 1999 GLTDG balance has been reduced by an amount totaling \$677. See Note 12 for further discussion.

# NOTE 5 - LONG-TERM DEBT (Continued)

The following schedule represents future debt service requirements including interest and minimum lease payments under capital leases (dollars in thousands):

| Year ending June 30,                | General Long-Term Debt Account Group |                               |                 |                           | Enterprise Funds |                           | Pension Trust   |
|-------------------------------------|--------------------------------------|-------------------------------|-----------------|---------------------------|------------------|---------------------------|-----------------|
|                                     | Lease Revenue Bonds                  | Certificates of Participation | Notes Payable   | Capital Lease Obligations | Notes Payable    | Capital Lease Obligations | Notes Payable   |
| 2001                                | \$ 18,297                            | \$ 979                        | \$ 489          | \$ 695                    | \$ 195           | \$ 589                    | \$ 733          |
| 2002                                | 18,196                               | 980                           | 482             | 705                       | 195              | 187                       | 733             |
| 2003                                | 18,285                               | 981                           | 470             | 127                       | 195              | 86                        | 733             |
| 2004                                | 18,281                               | 982                           | 470             | 127                       | 195              | 84                        | 733             |
| 2005                                | 18,318                               | 982                           | 470             | 11                        | 195              | 28                        | 733             |
| Thereafter                          | <u>387,508</u>                       | <u>27,219</u>                 | <u>4,704</u>    | --                        | <u>1,662</u>     | --                        | <u>7,355</u>    |
| Total                               | 478,885                              | 32,123                        | 7,085           | 1,665                     | 2,637            | 974                       | 11,020          |
| Less amount representing interest   | (219,280)                            | (16,538)                      | (2,655)         | (121)                     | (880)            | (70)                      | (3,468)         |
| Less amount representing accretions | <u>(4,045)</u>                       | --                            | --              | --                        | --               | --                        | --              |
| Total principal                     | \$ <u>255,560</u>                    | \$ <u>15,585</u>              | \$ <u>4,430</u> | \$ <u>1,544</u>           | \$ <u>1,757</u>  | \$ <u>904</u>             | \$ <u>7,552</u> |

Interest payments and lease revenue bonds and certificate of participation retirements are serviced by revenues generated from lease payments made by the General Fund on leased facilities.

**NOTE 5 - LONG-TERM DEBT (Continued)**

**ADVANCE REFUNDING AND PRIOR YEAR DEFEASANCE OF DEBT (dollars in thousands)**

**1993, 1994 and 1995 Lease Revenue Bonds**

On January 1, 1999, the JPFA issued \$113,140 lease revenue bonds to advance refund \$6,425 Series of 1993 lease revenue bonds, \$80,290 1994 Series A lease revenue bonds, and \$14,820 1995 Series A lease revenue bonds which are owed by the JPFA and to provide \$1,968 of additional financing for the costs of completing the San Mateo County Health Center. At June 30, 2000, the outstanding lease revenue bonds were \$101,535 and are considered defeased.

**1991 Certificate of Participation**

On September 1, 1993, the JPFA issued \$68,138 lease revenue bonds to advance refund \$63,540 Series of 1991 Certificates of Participation, which are owed by the HJR Corporation. Along with the defeasance of debt, the HJR Corporation transferred to the JPFA investments and cash of \$31,276, fixed assets of \$36,384, consisting of the construction in progress for the jail and parking garage, and its rights to a master facility lease for the use and occupancy of the jail and parking garage. At June 30, 2000, the outstanding certificates of participation were \$68,030 and are considered defeased.

**1994 Series A Lease Revenue Bonds**

On December 1, 1997, the JPFA issued \$63,205 lease revenue bonds of which \$34,525 was to advance refund \$31,180 1994 Series A lease revenue bonds, which are owed by the JPFA and \$28,680 was considered new money bonds. At June 30, 2000, the outstanding lease revenue bonds were \$31,180 and are considered defeased.



NOTE 5 - LONG-TERM DEBT (Continued)

LEASE REVENUE BONDS (dollars in thousands)

1993 Issues

The lease revenue bonds issued on September 1, 1993 to defease the 1991 Certificates of Participation of the HJR Corporation and to complete construction of the parking garage and jail are comprised of the following issues at June 30, 2000:

|                                                                                                                                                                              |           |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Serial Current Interest Bonds due in annual principal installments ranging from \$285 to \$4,675 from July 1, 2000 through July 1, 2019 with interest rates from 3.8% to 6%. | \$ 17,580 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------|

|                                                                                                                                                                   |        |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| Term Current Interest Bonds due in principal installments ranging from \$7,235 to \$14,560 from July 1, 2013 to July 1, 2021 with interest rates from 5% to 6.5%. | 40,640 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|

|                                                                                                                                                     |              |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Serial Capital Appreciation Bonds due in annual installments from July 1, 2000 to July 1, 2005 with approximate yields to maturity of 4.4% to 5.2%. | <u>7,025</u> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------|--------------|

|                   |               |
|-------------------|---------------|
| Total 1993 Issues | <u>65,245</u> |
|-------------------|---------------|

1994 Issues

Satellite Clinic Lease Revenue Bonds

The lease revenue bonds issued during the year ended June 30, 1994 to finance a portion of the costs of constructing and equipping a North County Satellite Clinic and adjacent parking structure are comprised of the following issues at June 30, 2000:

|                                                                               |     |
|-------------------------------------------------------------------------------|-----|
| Term Current Interest Bonds due September 1, 2016 with interest rate of 5.65% | 640 |
|-------------------------------------------------------------------------------|-----|

|                                                                                                                                                             |              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Serial Capital Appreciation Bonds due in annual installments from September 1, 2017 to September 1, 2026 with approximate yields to maturity of 5.9% to 6%. | <u>2,085</u> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|

|                                            |              |
|--------------------------------------------|--------------|
| Total Satellite Clinic Lease Revenue Bonds | <u>2,725</u> |
|--------------------------------------------|--------------|

NOTE 5 - LONG-TERM DEBT (Continued)

LEASE REVENUE BONDS (dollars in thousands) (Continued)

1994 Issues (Continued)

Health Center Lease Revenue Bonds

The lease revenue bonds issued during the year ended June 30, 1994, to finance a portion of the costs of constructing and remodeling multiple buildings and replacement of electrical and mechanical utility infrastructure of the San Mateo County Health Center is comprised of the following issue at June 30, 2000:

|                                                                                                                                                                               |              |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|
| Serial Current Interest Bonds due in annual principal installments ranging from \$1,175 to \$2,215 from July 15, 1998 to July 15, 2004 with interest rates from 4.4% to 5.6%. | <u>9,985</u> |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------|

|                   |               |
|-------------------|---------------|
| Total 1994 Issues | <u>12,710</u> |
|-------------------|---------------|

1995 Issues

The lease revenue bonds issued during the year ended June 30, 1995, to finance the acquisition, construction and remodeling of facilities for use by the County as the County's Human Services building, to finance the remodeling of the 4<sup>th</sup> floor of the County Hall of Justice & Records and the remodeling of the County Office Annex for the use by the County for various court facilities associated functions, and to finance or refinance the acquisition of various equipment are comprised of the following issues at June 2000:

|                                                                              |              |
|------------------------------------------------------------------------------|--------------|
| Term Current Interest bonds due by July 15, 2027 with interest rate of 5.75% | <u>2,280</u> |
|------------------------------------------------------------------------------|--------------|

NOTE 5 - LONG-TERM DEBT (Continued)

LEASE REVENUE BONDS (dollars in thousands) (Continued)

1997 Issues

The lease revenue bonds issued on December 1, 1997 to finance the costs of constructing, furnishing and equipping an office building and partially defease the 1994 lease revenue bonds for the completion of the San Mateo County Health Center are comprised of the following issues at June 30, 2000:

|                                                                                                                                                                       |               |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| Serial Current Interest Bonds due in annual installments ranging from \$110 to \$4,270 from July 15, 1999 to July 15, 2014 with interest rates from 3.7% to 5.5%.     | 39,680        |
| Term Current Interest Bonds due in principal installments ranging from \$3,045 to \$8,440 from July 15, 2018 to July 15, 2032 with interest rates from 5.0% to 5.12%. | <u>23,195</u> |
| Total 1997 Issues                                                                                                                                                     | <u>62,875</u> |

1999 Issues

The lease revenue bonds issued during the year ended June 30, 1999 to finance a portion of the costs of completion of the San Mateo County Health Center and to partially defease the 1993, 1994 and 1995 lease revenue bonds are comprised of the following issues at June 30, 2000:

|                                                                                                                                                                             |                   |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------|
| Serial Current Interest Bonds due in annual principal installments ranging from \$690 to \$6,670 from July 15, 1999 to July 15, 2019 with interest rates from 3.0% to 5.0%. | 46,875            |
| Term Current Interest Bonds due July 15, 2023 with interest rate of 4.75%.                                                                                                  | 29,250            |
| Term Current Interest Bonds due July 15, 2029 with interest rate of 5.0%                                                                                                    | <u>36,325</u>     |
| Total 1999 Issues                                                                                                                                                           | <u>112,450</u>    |
| Total Lease Revenue Bonds                                                                                                                                                   | \$ <u>255,560</u> |

NOTE 5 - LONG-TERM DEBT (Continued)

CERTIFICATES OF PARTICIPATION (dollars in thousands)

1997 Issues

The certificates of participation issued during the year ended June 30, 1998 to finance the design, construction and installation of storm water and flood control improvements located in the Colma Creek Flood Control Zone are comprised of the following issues at June 30, 2000:

|                                                                                                                                                                             |          |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|
| Serial Current Interest Bonds due in annual principal installments ranging from \$195 to \$345 from August 1, 1999 to August 1, 2012 with interest rates from 4.2% to 5.0%. | \$ 3,440 |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------|

|                                                                                                                                                                           |               |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|
| Term Current Interest Bonds due in principal installments ranging from \$2,000 to \$10,145 from August 1, 2017 to August 1, 2032 with interest rates from 5.125% to 5.25% | <u>12,145</u> |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------|

|                                     |                  |
|-------------------------------------|------------------|
| Total Certificates of Participation | <u>\$ 15,585</u> |
|-------------------------------------|------------------|

NOTES PAYABLE (dollars in thousands)

Notes payable in the General Long-Term Debt Account Group consist of the following:

|                                                                                                                                                                                                      |        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|
| East Palo Alto County Waterworks - State of California Department of Water Resources, 8.1%, payable in fixed semiannual installments of approximately \$24 due on January 1 and July 1 through 2012. | \$ 416 |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------|

|                                                                                                                                                               |     |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| California Energy Commission - Energy Partnership Program Loan, 4.68%, payable in semiannual installments of \$16 due on June 22 and December 22 through 2008 | 216 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|

|                                                                                                                                                                            |     |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|
| County Service Area 11 - State of California Department of Water Resources, 3.3712%, payable in semiannual installments of \$11 due on April 1 and October 1 through 2012. | 208 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----|

|                                                                                                                                                               |       |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|
| Housing Authority of the County of San Mateo, California, 6.6%, payable to the Federal Finance Bank in annual installments of \$367 through November 1, 2015. | 3,561 |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------|-------|

|                                                                                                                                           |           |
|-------------------------------------------------------------------------------------------------------------------------------------------|-----------|
| Redevelopment Agency Note secured by deed of trust, 6.375%, payable in monthly variable installments of \$1-\$2 through February 1, 2002. | <u>29</u> |
|-------------------------------------------------------------------------------------------------------------------------------------------|-----------|

|                     |                 |
|---------------------|-----------------|
| Total Notes Payable | <u>\$ 4,430</u> |
|---------------------|-----------------|

**NOTE 5 - LONG-TERM DEBT (Continued)**

Notes payable for the Enterprise Funds consist of the following:

Department of Boating and Waterways:

|                                                                                                   |        |
|---------------------------------------------------------------------------------------------------|--------|
| Payable in equal annual installments of \$37, including interest at 4.5%, through August 1, 2005. | \$ 191 |
|---------------------------------------------------------------------------------------------------|--------|

|                                                                                                   |     |
|---------------------------------------------------------------------------------------------------|-----|
| Payable in equal annual installments of \$43, including interest at 4.5%, through August 1, 2006. | 254 |
|---------------------------------------------------------------------------------------------------|-----|

|                                                                                                  |     |
|--------------------------------------------------------------------------------------------------|-----|
| Payable in equal annual installments of \$35, including interest at 4.5%, through April 1, 2010. | 299 |
|--------------------------------------------------------------------------------------------------|-----|

|                                                                                                   |     |
|---------------------------------------------------------------------------------------------------|-----|
| Payable in equal annual installments of \$35, including interest at 4.5%, through August 1, 2012. | 336 |
|---------------------------------------------------------------------------------------------------|-----|

|                                                                                                   |            |
|---------------------------------------------------------------------------------------------------|------------|
| Payable in equal annual installments of \$35, including interest at 4.5%, through August 1, 2012. | <u>677</u> |
|---------------------------------------------------------------------------------------------------|------------|

|                                       |                 |
|---------------------------------------|-----------------|
| Total Enterprise Funds' Notes Payable | \$ <u>1,757</u> |
|---------------------------------------|-----------------|

Note payable in the Pension Trust Fund consists of the following:

The mortgage note payable at June 30, 2000 consists of a note payable on a real estate investment with terms, which include monthly payments of principal and interest, an interest rate of 7.87%, and a maturity date of September 1, 2006. Monthly payments until maturity are \$61, with a principal payment due at maturity of \$6,458. The note is secured by the Association's rental property. As of June 30, 2000, the outstanding balance of the note payable was \$7,552.

**NOTE 5 - LONG-TERM DEBT (Continued)**

Capital Lease Obligations (dollars in thousands)

The County has entered into certain capital lease agreements under which the related equipment will become the property of the County when all terms of the lease agreements are met.

|                                       | <u>Stated interest<br/>rate</u> | <u>Present value<br/>of remaining<br/>payments as of<br/>June 30, 2000</u> |
|---------------------------------------|---------------------------------|----------------------------------------------------------------------------|
| General Long-Term Debt Account Group: |                                 |                                                                            |
| Information Services Department       | 6.17%                           | \$ 1,544                                                                   |
| Enterprise Funds:                     |                                 |                                                                            |
| Medical equipment                     | 4.69% - 7.05%                   | <u>904</u>                                                                 |
| Total Capital Lease Obligations       |                                 | \$ <u>2,448</u>                                                            |

Property and accumulated amortization of equipment under capital lease are as follows (dollars in thousands):

|                          | <u>General Fixed<br/>Asset Account<br/>Group</u> | <u>Enterprise<br/>Funds</u> |
|--------------------------|--------------------------------------------------|-----------------------------|
| Equipment                | \$ 2,483                                         | \$ 2,596                    |
| Accumulated amortization | <u>--</u>                                        | <u>(481)</u>                |
| Net value                | \$ <u>2,483</u>                                  | \$ <u>2,115</u>             |

## NOTE 6 - FUND EQUITY

### Retained Deficits (dollars in thousands)

#### *Internal Service Funds:*

The Worker's Compensation Insurance Fund and Personal Injury and Property Damage Fund reflect deficits of \$2,850 and \$472, respectively. These deficits are expected to be eliminated in future years through rate increases.

### Reservations and Designations of Fund Balance

The term "reserved" is used to indicate that a portion of reported fund balance is (1) legally restricted to a specific use or (2) not available for appropriation or expenditure. County management designates portions of fund balance based on tentative future spending plans. Designated portions of fund balance represent financial resources legally available for uses other than those tentatively planned.

Reserved fund balances consist of the following:

- Reserved for debt service reflects the portion of fund balance legally restricted for the payment of principal and interest on General Long-Term Debt.
- Reserved for encumbrances reflects the outstanding contractual obligations for which goods and services have not been received.
- Reserved for advances to other funds and inventories reflects that portion of assets which does not represent available, spendable resources.
- Reserved for external investment pool participants reflects the net assets of the pool participants legally separate from the County reporting entity.
- Reserved for employees' pension benefits reflects the amount reserved for retirement, death and disability payments to participants of their surviving spouses of the Employees' Retirement Association.

Designated fund balance - other includes the following (dollars in thousands):

#### Special Revenue Funds:

|                             |                  |
|-----------------------------|------------------|
| County Service Area         | \$ 29            |
| Housing Authority           | 4,992            |
| Public Authority-IHSS       | 291              |
| Other Special Revenue       | <u>5,034</u>     |
| Total Special Revenue Funds | \$ <u>10,346</u> |

## NOTE 6 - FUND EQUITY (Continued)

### Reservations and Designations of Fund Balance (Continued)

#### Capital Projects Funds:

|                              |                 |
|------------------------------|-----------------|
| Parks Acquisition            | \$ 94           |
| Criminal Facility            | 1,201           |
| Courthouse Construction      | <u>1,407</u>    |
| Total Capital Projects Funds | \$ <u>2,702</u> |

The designated fund balances of the Special Revenue Funds are primarily for future housing programs. The designated fund balances of the Capital Projects Funds are for future capital expenditures.

## NOTE 7 - BUDGETARY ACCOUNTING

The amounts reported on the budgetary basis differ from the basis used to present the general-purpose financial statements in accordance with generally accepted accounting principles (GAAP). Annual budgets are prepared on the modified accrual basis of accounting. However, current year encumbrances are budgeted as expenditures and accrued compensated absences are excluded from the budgetary basis because such amounts are budgeted on a cash basis. Also, certain component units of the County are excluded from the budgetary process.

The results of actual operations on a budgetary basis are reconciled to the results of operations on a GAAP basis as follows (dollars in thousands):

|                                                                                                                                  | General<br>Fund  | Special<br>Revenue<br>Funds | Debt<br>Service<br>Funds | Capital<br>Projects<br>Funds |
|----------------------------------------------------------------------------------------------------------------------------------|------------------|-----------------------------|--------------------------|------------------------------|
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses - budgetary basis | \$ 24,359        | \$ 4,281                    | \$ 1,462                 | \$ (80)                      |
| Change in encumbrances                                                                                                           | 1,288            | 1,611                       | --                       | 303                          |
| JPFA deficiency of revenue under expenditures, not budgeted                                                                      | --               | --                          | (17,654)                 | --                           |
| Housing Authority deficiency of revenue under expenditures, not budgeted                                                         | <u>--</u>        | <u>(809)</u>                | <u>--</u>                | <u>--</u>                    |
| Excess (deficiency) of revenues and other financing sources over (under) expenditures and other financing uses - GAAP basis      | \$ <u>25,647</u> | \$ <u>5,083</u>             | \$ <u>(16,192)</u>       | \$ <u>223</u>                |



## NOTE 8 - EMPLOYEES' RETIREMENT PLAN AND POST RETIREMENT BENEFITS

### San Mateo Employees' Retirement Association

#### Plan Description

The following description of the San Mateo County Employees' Retirement Association (Association) is provided for general information purposes. The Association is governed by the County Employees Retirement Law of 1937 (1937 Act). Members should refer to this Law for more complete information. The San Mateo County Employees' Retirement Association (SamCERA) is controlled by the Retirement Board.

#### General

The Association is a cost-sharing multiple-employer defined benefit pension plan established to provide retirement, disability and death benefits for substantially all employees of the County and the San Mateo County Mosquito Abatement District. The total number of plan participants at June 30, 2000 is 8,438 of which 8,421 are County employees and 17 are Mosquito Abatement District employees. The Association issues a publicly available financial report that includes financial statements and required supplementary information for the Association. The financial report may be obtained by writing to the County of San Mateo, Controller's Office, 555 County Center, 4th Floor, Redwood City, California 94063.

#### Benefit Provisions

The Association provides basic retirement, disability and death benefits based on specified percentages of monthly final average salary and, in addition, provides annual cost-of-living adjustments for members of Plans One, Two, and Four. The benefits of Plan Three are reduced by a percentage of social security benefits received by the member. The Board under the authority of the 1937 Act establishes all benefit provisions. For a description of the four plans, see the San Mateo County Employees' Retirement Association's separate report.

#### Summary of Significant Accounting Policies (dollars in thousands)

**Basis of Accounting:** The Association uses the accrual basis of accounting. Investment income is recognized when it is earned and expenses are recognized when they are incurred. Contributions are recognized when due. Benefits and refunds are recognized when due and payable under the terms of the plan.

**Cash and Investments:** The Retirement Board has exclusive control of the investments of the Association. Statutes authorize the Retirement Board to invest, or delegate the authority to invest, the assets of the Association in any investment allowed by statute and considered prudent in the informed opinion of the Retirement Board. Investments are reported at fair value. By contract, once every three years an independent appraisal to determine the fair market value of the real estate assets is obtained. In the interim years, real estate assets are reported at fair value utilizing an income approach to valuation. Short-term investments are reported at cost, which approximates fair value. Securities traded on a national or international exchange are valued at the last reported sales price at current exchange rates.

**NOTE 8 - EMPLOYEES' RETIREMENT PLAN AND POST RETIREMENT BENEFITS (Continued)**

Summary of Significant Accounting Policies (Continued)

**Funding Policy:** The contribution requirements of the plan members and their employers are established and may be amended pursuant to the 1937 Act. The plan members contribution rates are determined by age at entry into the Association and are based on a percentage of regular salary. The average employee contribution rate for the fiscal year was 5.65%. The employers are required to contribute at an actuarially determined rate; the current annual required contribution is \$38,695.

**Annual Pension Cost:** For the 2000 fiscal year, the County's annual pension cost was equal to the County's required contributions. The required contribution was determined as part of the June 30, 1999 actuarial valuation using the Entry Age Normal Method. The actuarial assumptions included (a) 8.25% investment rate of return, (b) 2.00% projected salary increase attributed to merit and longevity, and (c) 4.25% projected salary increase attributed to inflation. The actuarial value of the Association's assets was determined using techniques that smooth the effects of short-term volatility in the market value over a 5-year period. The Association's unfunded actuarial accrued liability is being amortized as a level percentage of projected payroll on a closed basis over the period ending December 31, 2011.

Three-year Trend Information (dollars in thousands):

| Year ended<br>June 30, | Annual Required<br>Contribution | Percentage<br>Contributed |
|------------------------|---------------------------------|---------------------------|
| 1998                   | 42,670                          | 100%                      |
| 1999                   | 41,289                          | 100%                      |
| 2000                   | 38,695                          | 100%                      |

The County had no net pension obligation at each fiscal year end.

## NOTE 8 - EMPLOYEES' RETIREMENT PLAN AND POST RETIREMENT BENEFITS (Continued)

### Summary of Significant Accounting Policies (Continued)

Funding Progress: The table below shows a three-year analysis of the actuarial value of assets as a percentage of the actuarial accrued liability and the unfunded actuarial accrued liability as a percentage of the annual covered payroll as of June 30, (dollars in thousands):

| Actuarial<br>Valuation<br>Date | Actuarial<br>Value of<br>Assets (a) | Actuarial Accrued<br>Liability (AAL) -<br>Entry Age (b) | Unfunded<br>AAL (UAAL)<br>(b-a) | Funded<br>Ratio (a/b) | Covered<br>Payroll (c) | UAAL as a<br>Percentage of<br>Covered Payroll<br>((b-a)/c) |
|--------------------------------|-------------------------------------|---------------------------------------------------------|---------------------------------|-----------------------|------------------------|------------------------------------------------------------|
| 6/30/98                        | \$ 992,314                          | \$ 1,104,070                                            | \$111,756                       | 89.88%                | \$211,529              | 52.83%                                                     |
| 6/30/99                        | 1,109,417                           | 1,205,554                                               | 96,137                          | 92.03%                | 238,864                | 40.25%                                                     |
| 6/30/00                        | 1,271,565                           | 1,291,694                                               | 20,129                          | 98.44%                | 259,075                | 7.77%                                                      |

### Post Retirement Benefits

The County provides health care, vision, and dental benefits to retired employees who have accumulated sick leave hours upon retirement. To be eligible for these benefits, the employees other than public safety employees must retire from the County on or after attaining age 50 with at least ten years of service. The public safety employees are eligible to receive the post retirement health care benefits after attaining age 40. The County pays the post retirement healthcare benefits based on the Memorandum of Understanding with the various unions that the County's employees are enrolled. The County pays a portion of the annuitants healthcare premium based on the number of sick leave hours the annuitant has accrued. The County converts eight hours of accrued sick leave time into \$140 per month to subsidize annuitants health care premiums. As of June 30, 2000, approximately 1,667 retirees were receiving post retirement health care, vision, and dental benefits from the County. The cost of these benefits in fiscal year 1999-2000 was approximately \$1.3 million.

## NOTE 9 - SEGMENT INFORMATION FOR ENTERPRISE FUNDS

Segment information for the Enterprise Funds is summarized as follows (dollars in thousands):

|                               | San Mateo<br>County<br>General<br>Hospital | Crystal<br>Springs<br>Rehabilitation<br>Center | Community<br>Health Clinics | Airports | Coyote Point<br>Marina | Total<br>Enterprise<br>Funds |
|-------------------------------|--------------------------------------------|------------------------------------------------|-----------------------------|----------|------------------------|------------------------------|
| Total operating revenues      | \$ 45,634                                  | --                                             | \$ 19,109                   | \$ 1,334 | \$ 904                 | \$ 66,981                    |
| Depreciation and amortization | 896                                        | --                                             | 43                          | 189      | 185                    | 1,313                        |
| Operating income (loss)       | (43,404)                                   | --                                             | (20,660)                    | 21       | 227                    | (63,816)                     |
| Operating grants              | 36,241                                     | --                                             | 17,869                      | --       | 226                    | 54,336                       |
| Operating transfers in        | 11,710                                     | --                                             | 3,233                       | --       | --                     | 14,943                       |
| Operating transfers out       | (9,702)                                    | --                                             | (344)                       | --       | --                     | (10,046)                     |
| Net income (loss)             | (5,307)                                    | --                                             | 94                          | 21       | 525                    | (4,667)                      |
| Current capital contribution  | 894                                        | --                                             | 5                           | --       | --                     | 899                          |
| Current capital retirements   | --                                         | 438                                            | --                          | 158      | --                     | 596                          |
| Working capital (deficit)     | (4,392)                                    | --                                             | (153)                       | 111      | 1,327                  | (3,107)                      |
| Fixed assets:                 |                                            |                                                |                             |          |                        |                              |
| Additions                     | 2,464                                      | --                                             | 609                         | 174      | 1,767                  | 5,014                        |
| Deletions                     | 2,385                                      | --                                             | --                          | --       | --                     | 2,385                        |
| Total assets                  | 37,180                                     | --                                             | 10,026                      | 14,139   | 10,114                 | 71,459                       |
| Long-term liabilities         | 3,415                                      | --                                             | 59                          | 1        | 1,760                  | 5,235                        |
| Total equity                  | 14,485                                     | --                                             | 46                          | 14,022   | 8,334                  | 36,887                       |

## NOTE 10 - COMMITMENTS AND CONTINGENCIES

The County is a defendant in various lawsuits incident to its operations. Management and the County's counsel anticipate there will be no material effect on the financial statements beyond amounts accrued in the Internal Service Funds.

### Grants

The County recognizes as revenue, grant monies received as reimbursement for costs incurred in certain Federal and State programs it administers. Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the Federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the County expects such amounts, if any, to be immaterial.

### Operating Leases

The County is committed under various noncancelable operating leases, primarily for office buildings and equipment (principally in the General Fund). Future minimum operating lease commitments are as follows (dollars in thousands):

| Year ending<br>June 30, |                  |
|-------------------------|------------------|
| 2001                    | \$ 5,539         |
| 2002                    | 4,942            |
| 2003                    | 4,506            |
| 2004                    | 4,029            |
| 2005                    | 4,010            |
| Thereafter              | <u>15,701</u>    |
| Total                   | \$ <u>38,727</u> |

Rent expenditures were \$5,975 for the year ended June 30, 2000.

The County also leases various properties to business and other governmental agencies. Operating lease revenues from such rentals were \$772 for the year ended June 30, 2000.

## NOTE 10 - COMMITMENTS AND CONTINGENCIES (Continued)

### Special Assessments

Special assessment district transactions are recorded in the Agency Fund as the County acts as an agent for the property owners in collecting assessments bonds and forwarding the collections to the bondholders, however, the County is not obligated in any manner for repayment of these special assessments. As of June 30, 2000, such special assessment debt outstanding totaled \$6,000.

### Risk Management

The County is exposed to various risk of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disaster. The County currently reports its risk management activities in its Worker's Compensation Insurance, Long-Term Disability Trust, Employee Benefits Trust, and Personal Injury and Property Damage Funds (Internal Service Funds).

The County is self-insured for most insurable risk, except for excess insurance coverage provided by commercial insurance companies that are limited to the following: (dollars in thousands)

Real and personal property in excess of \$100 per incident, but limited to a maximum of \$408,613.

Earthquake and flood damage to a maximum of \$25,000 subject to a deductible equal to 5% of the replacement value per location.

General liability in excess of \$250 per incident, but limited to a maximum of \$25,000.

Worker's Compensation in excess of \$275 per incident, but limited to statutory limit.

Auto liability in excess of \$250 per incident, but limited to \$25,000.

Malpractice is limited to \$10 per incident.

Settled claims have not exceeded the commercial coverage in any of the past three fiscal years and there has not been a significant reduction in coverage in fiscal year 1999/00.

All of the County funds participate in the insurance program and make payments to the corresponding Internal Service Fund based on estimated costs to pay prior and current year's claims. The estimated claims liability of \$17,370 reported in the Internal Service Funds at June 30, 2000 is based on requirements of Government Accounting Standards Board Statement No. 10 and 30. These statements require a liability for claims to be reported if information prior to issuance of the financial statements indicates that it is probable that a liability has been incurred and the amount of loss can be reasonably estimated. Of the \$17,370 estimated claims liability at June 30, 2000, approximately \$15,162 was actuarially determined. The actuarially determined liability relates to Worker's Compensation, general liability and auto liability and it includes allocated expenses and a provision for incurred but not reported claims. The estimated claims liability relating to the other areas of self-insurance were based upon historical trends and actual activity occurring the first three months subsequent to June 30, 2000.

## NOTE 10 - COMMITMENTS AND CONTINGENCIES (Continued)

### Risk Management (Continued)

Changes to the Internal Service Fund's claims liability amount for fiscal years 1998-1999 and 1999-2000 are as follows (dollars in thousands):

|         | <u>Beginning of<br/>fiscal year<br/>liability</u> | <u>Current year<br/>claims and<br/>changes in<br/>estimate</u> | <u>Claim<br/>payments</u> | <u>Balance at<br/>fiscal year end</u> |
|---------|---------------------------------------------------|----------------------------------------------------------------|---------------------------|---------------------------------------|
| 1998-99 | \$ 17,474                                         | \$ 9,782                                                       | \$ (10,324)               | \$16,932                              |
| 1999-00 | 16,932                                            | 11,260                                                         | (10,822)                  | 17,370                                |

### Medicare and Medi-Cal Reimbursements

San Mateo County General Hospital Fund, an Enterprise Fund, participates as a provider of health care services under Medicare and Medi-Cal programs. Compensation for services provided under these programs is based on various contractual arrangements. Medi-Cal reimbursement is based on tentative rates and final reimbursement for services determined after submission of annual cost reports by the San Mateo County General Hospital and audits by third-party intermediaries. Until 1984, Medicare reimbursement was also determined based upon this method. Medicare and Medi-Cal cost reports for prior years are in various stages of review by the third-party intermediaries and have not been settled as a result of certain unresolved reimbursement issues. County management believes it has adequately provided for liabilities which may arise from the intermediaries' examinations. Contractual allowances relating to the Medicare and Medi-Cal programs total \$21,739 and have been offset to charges for services.

### Pending Litigation (dollars in thousands)

The County has been named as a defendant in numerous lawsuits and claims arising in the normal course of operations. In the aggregate, these claims seek monetary damages in significant amounts. To the extent the outcome of such litigation has been determined to result in probable loss to the County, such loss has been accrued in the accompanying General-Purpose Financial Statements. Litigation where loss to the County is reasonably possible has not been accrued; however, County management and Counsel estimate such loss to total \$1,000. The outcome of the remaining claims cannot be determined at this time.

## NOTE 10 - COMMITMENTS AND CONTINGENCIES (Continued)

### Capital Projects Commitments (dollars in thousands)

The Health Center construction will be completed in four phases through the year ending June 30, 2001 with a total budget of \$123,563. Completion of phases is as follows: Phase I is 100% complete; Phase II is 100% complete; Phase III is 100% complete; Phase IV is 75% complete and will be completed in December 2000. The commitments outstanding as of June 30, 2000 total \$9,194.

The Colma Creek Flood Control Project was 50% complete as of June 30, 2000 and will be done in five phases as follows: South Airport, Old Mission Road, Mainline Bridge, El Camino Real Box and San Mateo Avenue and Open Channel Over Bart. Management believes this project will be completed during the year ended June 30, 2002. The commitments outstanding as of June 30, 2000 total \$8,271.

### San Mateo County Employees' Retirement Association

On August 14, 1997, the Supreme Court of the State of California issued a decision in the matter of *Ventura County Deputy Sheriff's Association vs. Board of Retirement* which held that compensation paid in cash, even if not earned by all employees in the same grade or class, must be included in compensation earnable and final compensation on which an employee's pension is based. This California Supreme Court decision became final on October 1, 1997.

However, the *Ventura* decision provided ambiguous guidance on two critical issues: terminal pay and retroactivity. These issues will be decided as a result of the current lawsuit, *Teamsters Local 856 vs. Board of Retirement, San Mateo County*. Similar litigation is pending in other counties. During fiscal year ended June 30, 2000, there was a decision at the trial court level to dismiss terminal pay subject to appeal.

The Association retained an actuary to estimate the financial impact of a range of possible decisions in the *Teamsters Local 856* litigation. In the event that the *Teamsters Local 856* prevails, the Association estimates that the possible increase in the unfunded actuarial accrued liability ranges between \$180.3 million and \$264.9 million. A reserve of \$34,768,032 has been established for this possible liability.



# NOTE 11 - CONTRIBUTED CAPITAL

During fiscal year 1999-00 contributed capital changed by the following amounts (dollars in thousands):

|                                       | Balance at<br>July 1, 1999 | Additions     | Deletions     | Balance at<br>June 30, 2000 |
|---------------------------------------|----------------------------|---------------|---------------|-----------------------------|
| Enterprise Funds:                     |                            |               |               |                             |
| San Mateo County General Hospital     | \$ 945                     | \$ 894        | \$ --         | \$ 1,839                    |
| Crystal Springs Rehabilitation Center | 438                        | --            | 438           | --                          |
| Community Health Clinics              | --                         | 5             | --            | 5                           |
| Airports                              | 12,182                     | --            | 158           | 12,024                      |
| Coyote Point Marina                   | --                         | --            | --            | --                          |
| Total                                 | <u>\$ 13,565</u>           | <u>\$ 899</u> | <u>\$ 596</u> | <u>\$ 13,868</u>            |

The \$894 addition of contributed capital to the San Mateo County General Hospital includes a \$456 residual equity transfer from the Crystal Springs Rehabilitation Center. In prior years, certain fixed assets acquired by the San Mateo General Hospital, Crystal Springs Rehabilitation Center, Airports, and Coyote Pointe Marina were incorrectly reported. Certain fixed assets were properly capitalized but incorrectly reported as expenses and as additions to contributed capital. As a result, the July 1, 1999 contributed capital balance has been decreased by \$31,988. Also, see Note 12 for further discussion on the related adjustment to the July 1, 1999 retained earnings balance.

# NOTE 12 - PRIOR PERIOD ADJUSTMENTS

|                                                                                      | Governmental Funds |                             |                          | Proprietary<br>Funds | Fiduciary<br>Funds           | Component<br>Unit                            |
|--------------------------------------------------------------------------------------|--------------------|-----------------------------|--------------------------|----------------------|------------------------------|----------------------------------------------|
|                                                                                      | General<br>Fund    | Special<br>Revenue<br>Funds | Debt<br>Service<br>Funds | Enterprise<br>Funds  | Expendable<br>Trust<br>Funds | Children and<br>Families First<br>Commission |
| Fund balance/Retained earnings<br>(deficit) June 30, 1999, as previously<br>reported | \$ 112,826         | \$ 63,493                   | \$ 77,803                | \$ (4,004)           | \$ --                        | \$ --                                        |
| Adjustments                                                                          | <u>677</u>         | <u>(677)</u>                | <u>629</u>               | <u>31,988</u>        | <u>991</u>                   | <u>(19)</u>                                  |
| Fund balance/retained earnings<br>June 30, 1999, as restated                         | <u>\$ 113,503</u>  | <u>\$ 62,816</u>            | <u>\$ 78,432</u>         | <u>\$ 27,984</u>     | <u>\$ 991</u>                | <u>\$ (19)</u>                               |

## NOTE 12 - PRIOR PERIOD ADJUSTMENTS (Continued)

### General and Special Revenue Funds

In the prior year, the General Fund incorrectly reported a cash advance to the Housing Authority Special Revenue Fund as an expenditure. Conversely, the Housing Authority Special Revenue Fund reported the cash advance received as revenue and as an addition to the General Long-Term Debt Account Group (GLTDG). Accordingly, the July 1, 1999 fund balances of the aforementioned funds have been restated. See Note 5 for further discussion on the impact to the GLTDG.

### Debt Service Funds

During the year ended June 30, 1999, the San Mateo County General Hospital Enterprise Fund contributed funds to the San Mateo County Joint Powers Financing Authority to finance additional construction costs for the Health Center project. The Authority established a separate fiscal agent fund to account for this activity during the year ended June 30, 1999. However, the financial activity was not accounted for in the audit of the general-purpose financial statements for the year ended June 30, 1999. The following is the detail of the adjustment shown above:

|                                                                            |               |
|----------------------------------------------------------------------------|---------------|
| Contribution from the San Mateo County<br>General Hospital Enterprise Fund | \$ 2,702      |
| Interest earned                                                            | 17            |
| Capital outlay                                                             | (2,090)       |
| Adjustment to beginning fund balance                                       | \$ <u>629</u> |

### Enterprise Funds

In prior years, certain fixed assets acquired by the San Mateo County General Hospital, Crystal Springs Rehabilitation Center, Airports and Coyote Pointe Marina were incorrectly reported. These fixed assets were reported as expenses and as additions to contributed capital. As a result, the July 1, 1999 retained earnings have been restated. See Note 11 for further discussion on adjustment to the July 1, 1999 contributed capital balance.

### Fiduciary Funds

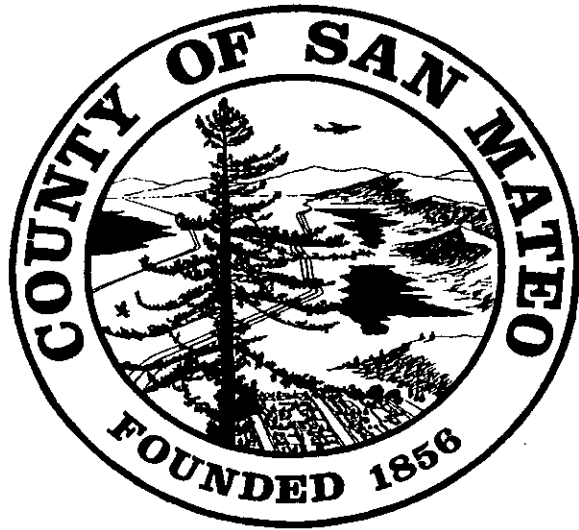
In prior years, the Law Library and Parks Expendable Trust Funds have been reported as Agency Funds. During the current year, these funds have been reclassified from the Agency Funds and related equity from previous years is shown accordingly.

**NOTE 12 - PRIOR PERIOD ADJUSTMENTS (Continued)**

Component Unit - Children and Families First Commission

During the year ended June 30, 1999, the Children and Families First Commission was established thus requiring the establishment of a new fund. This fund has been determined to be a discretely presented component unit (see Note 1), however it was previously reported as an Agency Fund. During the current year, this fund was reclassified and reported as a discretely presented component unit and related equity from the prior year is shown accordingly.

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## **FINANCIAL SECTION**

**REQUIRED SUPPLEMENTARY  
INFORMATION**

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# **FINANCIAL SECTION**

**SUPPLEMENTARY INFORMATION  
GENERAL FUND**

## GENERAL FUND

The General Fund is the general operating fund of the County and accounts for all financial resources except those required to be accounted for in another fund. General Fund revenues are derived from taxes, licenses, permits, use of money and property, aid from other governmental agencies, charges for services, fines, forfeitures and penalties, and other revenue. General Fund expenditures and encumbrances are classified by the functions of general government, public protection, public ways and facilities, health and sanitation, public assistance, education, and recreational services.



**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                            | Budget         | Actual         | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------------------------|----------------|----------------|----------------------------------------|
| Revenues:                                  |                |                |                                        |
| Taxes                                      | \$ 115,201     | \$ 126,392     | \$ 11,191                              |
| Licenses and permits                       | 3,115          | 3,664          | 549                                    |
| Use of money and property                  | 11,595         | 14,994         | 3,399                                  |
| Intergovernmental                          | 326,552        | 309,851        | (16,701)                               |
| Charges for services                       | 54,745         | 56,497         | 1,752                                  |
| Fines, forfeitures and penalties           | 8,025          | 8,097          | 72                                     |
| Other                                      | 13,074         | 18,226         | 5,152                                  |
| Operating transfers in                     | 100            | 371            | 271                                    |
| Total revenues and other financing sources | <u>532,407</u> | <u>538,092</u> | <u>5,685</u>                           |
| Expenditures:                              |                |                |                                        |
| <u>General Government</u>                  |                |                |                                        |
| Board of Supervisors District 1            |                |                |                                        |
| Salaries and benefits                      | 250            | 250            | -                                      |
| Services and supplies                      | 51             | 22             | 29                                     |
| Other charges                              | 29             | 28             | 1                                      |
|                                            | <u>330</u>     | <u>300</u>     | <u>30</u>                              |
| Board of Supervisors District 2            |                |                |                                        |
| Salaries and benefits                      | 247            | 242            | 5                                      |
| Services and supplies                      | 40             | 13             | 27                                     |
| Other charges                              | 29             | 27             | 2                                      |
|                                            | <u>316</u>     | <u>282</u>     | <u>34</u>                              |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                 | Budget       | Actual       | Variance<br>Favorable<br>(Unfavorable) |
|---------------------------------|--------------|--------------|----------------------------------------|
| Board of Supervisors District 3 |              |              |                                        |
| Salaries and benefits           | 245          | 243          | 2                                      |
| Services and supplies           | 46           | 17           | 29                                     |
| Other charges                   | 29           | 27           | 2                                      |
|                                 | <u>320</u>   | <u>287</u>   | <u>33</u>                              |
| Board of Supervisors District 4 |              |              |                                        |
| Salaries and benefits           | 229          | 218          | 11                                     |
| Services and supplies           | 63           | 22           | 41                                     |
| Other charges                   | 29           | 28           | 1                                      |
|                                 | <u>321</u>   | <u>268</u>   | <u>53</u>                              |
| Board of Supervisors District 5 |              |              |                                        |
| Salaries and benefits           | 254          | 252          | 2                                      |
| Services and supplies           | 42           | 15           | 27                                     |
| Other charges                   | 29           | 27           | 2                                      |
|                                 | <u>325</u>   | <u>294</u>   | <u>31</u>                              |
| County Manager's Office         |              |              |                                        |
| Salaries and benefits           | 1,530        | 1,360        | 170                                    |
| Services and supplies           | 469          | 84           | 385                                    |
| Other charges                   | 181          | 154          | 27                                     |
|                                 | <u>2,180</u> | <u>1,598</u> | <u>582</u>                             |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                               | Budget       | Actual       | Variance<br>Favorable<br>(Unfavorable) |
|-------------------------------|--------------|--------------|----------------------------------------|
| Real Property Services        |              |              |                                        |
| Salaries and benefits         | 15           | 15           | -                                      |
| Services and supplies         | 24           | -            | 24                                     |
| Other charges                 | 629          | 310          | 319                                    |
| Capital outlay                | 2            | -            | 2                                      |
|                               | <u>670</u>   | <u>325</u>   | <u>345</u>                             |
| Facilities Plan & Development |              |              |                                        |
| Salaries and benefits         | 177          | 168          | 9                                      |
| Services and supplies         | 15           | -            | 15                                     |
| Other charges                 | 33           | -            | 33                                     |
| Capital outlay                | 2            | -            | 2                                      |
|                               | <u>227</u>   | <u>168</u>   | <u>59</u>                              |
| Appraisal Services            |              |              |                                        |
| Salaries and benefits         | 4,594        | 4,490        | 104                                    |
| Services and supplies         | 251          | 105          | 146                                    |
| Other charges                 | 1,131        | 1,090        | 41                                     |
|                               | <u>5,976</u> | <u>5,685</u> | <u>291</u>                             |
| Elections                     |              |              |                                        |
| Salaries and benefits         | 1,299        | 1,280        | 19                                     |
| Services and supplies         | 2,369        | 930          | 1,439                                  |
| Other charges                 | 193          | 185          | 8                                      |
| Capital outlay                | 85           | -            | 85                                     |
|                               | <u>3,946</u> | <u>2,395</u> | <u>1,551</u>                           |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                         | <u>Budget</u> | <u>Actual</u> | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|-------------------------|---------------|---------------|-------------------------------------------------|
| Business Operations     |               |               |                                                 |
| Salaries and benefits   | 3,421         | 3,397         | 24                                              |
| Services and supplies   | 5,293         | 803           | 4,490                                           |
| Other charges           | 867           | 638           | 229                                             |
| Capital outlay          | 337           | 250           | 87                                              |
|                         | <u>9,918</u>  | <u>5,088</u>  | <u>4,830</u>                                    |
| Controller's Office     |               |               |                                                 |
| Salaries and benefits   | 3,367         | 3,367         | -                                               |
| Services and supplies   | 873           | 220           | 653                                             |
| Other charges           | 953           | 912           | 41                                              |
| Capital outlay          | 313           | 165           | 148                                             |
|                         | <u>5,506</u>  | <u>4,664</u>  | <u>842</u>                                      |
| Tax Collector/Treasurer |               |               |                                                 |
| Salaries and benefits   | 1,982         | 1,970         | 12                                              |
| Services and supplies   | 1,644         | 485           | 1,159                                           |
| Other charges           | 843           | 813           | 30                                              |
| Capital outlay          | 450           | 366           | 84                                              |
| Operating transfers out | 13            | 13            | -                                               |
|                         | <u>4,932</u>  | <u>3,647</u>  | <u>1,285</u>                                    |
|                         |               |               | (Continued)                                     |

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                 | Budget       | Actual       | Variance<br>Favorable<br>(Unfavorable) |
|-------------------------------------------------|--------------|--------------|----------------------------------------|
| County Counsel                                  |              |              |                                        |
| Salaries and benefits                           | 2,996        | 2,911        | 85                                     |
| Services and supplies                           | 385          | 135          | 250                                    |
| Other charges                                   | 204          | 184          | 20                                     |
| Operating transfers out                         | 175          | 175          | -                                      |
|                                                 | <u>3,760</u> | <u>3,405</u> | <u>355</u>                             |
| Employee Public Service-Administration Division |              |              |                                        |
| Salaries and benefits                           | 496          | 496          | -                                      |
| Services and supplies                           | 605          | 214          | 391                                    |
| Other charges                                   | 293          | 204          | 89                                     |
| Capital outlay                                  | 4            | 4            | -                                      |
| Operating transfers out                         | 22           | 22           | -                                      |
|                                                 | <u>1,420</u> | <u>940</u>   | <u>480</u>                             |
| Human Resources                                 |              |              |                                        |
| Salaries and benefits                           | 2,729        | 1,791        | 938                                    |
| Services and supplies                           | 1,291        | 422          | 869                                    |
| Other charges                                   | 173          | 98           | 75                                     |
| Capital outlay                                  | 6            | 6            | -                                      |
|                                                 | <u>4,199</u> | <u>2,317</u> | <u>1,882</u>                           |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                             | Budget       | Actual       | Variance<br>Favorable<br>(Unfavorable) |
|-----------------------------|--------------|--------------|----------------------------------------|
| Public Safety/Communication |              |              |                                        |
| Salaries and benefits       | 3,742        | 3,703        | 39                                     |
| Services and supplies       | 394          | 262          | 132                                    |
| Other charges               | 363          | 350          | 13                                     |
| Capital outlay              | 4            | 4            | -                                      |
| Operating transfers out     | 19           | 19           | -                                      |
|                             | <u>4,522</u> | <u>4,338</u> | <u>184</u>                             |
| Revenue Services Division   |              |              |                                        |
| Salaries and benefits       | 461          | 64           | 397                                    |
| Services and supplies       | 351          | -            | 351                                    |
| Other charges               | 63           | 5            | 58                                     |
| Operating transfers out     | 22           | 22           | -                                      |
|                             | <u>897</u>   | <u>91</u>    | <u>806</u>                             |
| Purchasing Division         |              |              |                                        |
| Salaries and benefits       | 501          | 501          | -                                      |
| Services and supplies       | 15           | 12           | 3                                      |
| Other charges               | 86           | 77           | 9                                      |
| Operating transfers out     | 6            | 6            | -                                      |
|                             | <u>608</u>   | <u>596</u>   | <u>12</u>                              |
| Mail Delivery Division      |              |              |                                        |
| Salaries and benefits       | 250          | 220          | 30                                     |
| Services and supplies       | 106          | 60           | 46                                     |
| Other charges               | 50           | 33           | 17                                     |
|                             | <u>406</u>   | <u>313</u>   | <u>93</u>                              |
|                             |              |              | (Continued)                            |

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                            | Budget       | Actual       | Variance<br>Favorable<br>(Unfavorable) |
|----------------------------|--------------|--------------|----------------------------------------|
| Copy Center                |              |              |                                        |
| Salaries and benefits      | 1            | -            | 1                                      |
| Services and supplies      | 30           | 30           | -                                      |
| Other charges              | 3            | -            | 3                                      |
| Operating transfers out    | 6            | 6            | -                                      |
|                            | <u>40</u>    | <u>36</u>    | <u>4</u>                               |
| Information Services       |              |              |                                        |
| Salaries and benefits      | 60           | 60           | -                                      |
| Services and supplies      | 457          | -            | 457                                    |
| Other charges              | 98           | 98           | -                                      |
| Capital outlay             | 1,554        | 735          | 819                                    |
| Principal retirement       | 495          | 495          | -                                      |
| Interest                   | 84           | 84           | -                                      |
| Operating transfers out    | 13           | 13           | -                                      |
|                            | <u>2,761</u> | <u>1,485</u> | <u>1,276</u>                           |
| Memberships & Contribution |              |              |                                        |
| Services and supplies      | 293          | 124          | 169                                    |
| Other charges              | 1,935        | 1,890        | 45                                     |
|                            | <u>2,228</u> | <u>2,014</u> | <u>214</u>                             |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                     | <u>Budget</u> | <u>Actual</u> | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|-------------------------------------|---------------|---------------|-------------------------------------------------|
| Message Switch                      |               |               |                                                 |
| Salaries and benefits               |               |               |                                                 |
| Services and supplies               | 249           | 37            | 212                                             |
| Other charges                       | 131           | 113           | 18                                              |
|                                     | <u>380</u>    | <u>150</u>    | <u>230</u>                                      |
| Public Works - Management Service   |               |               |                                                 |
| Salaries and benefits               | 1,506         | -             | 1,506                                           |
| Services and supplies               | 810           | -             | 810                                             |
| Other charges                       | 861           | 801           | 60                                              |
| Capital outlay                      | 27            | 25            | 2                                               |
| Operating transfers out             | 60            | 60            | -                                               |
|                                     | <u>3,264</u>  | <u>886</u>    | <u>2,378</u>                                    |
| Public Works - Engineering Services |               |               |                                                 |
| Salaries and benefits               | 2,240         | -             | 2,240                                           |
| Services and supplies               | 269           | -             | 269                                             |
| Other charges                       | 385           | 12            | 373                                             |
|                                     | <u>2,894</u>  | <u>12</u>     | <u>2,882</u>                                    |

(Continued)



**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                 | <u>Budget</u> | <u>Actual</u> | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|-------------------------------------------------|---------------|---------------|-------------------------------------------------|
| Public Works - Maintenance Administration       |               |               |                                                 |
| Principal retirement                            | 139           | 139           | -                                               |
| Interest                                        | 38            | 38            | -                                               |
| Operating transfers out                         | 2,578         | 2,578         | -                                               |
|                                                 | <u>2,755</u>  | <u>2,755</u>  | <u>-</u>                                        |
| Public Works - Programs Services Administration |               |               |                                                 |
| Salaries and benefits                           | 618           | 22            | 596                                             |
| Services and supplies                           | 175           | -             | 175                                             |
| Other charges                                   | 193           | 6             | 187                                             |
| Operating transfers out                         | 74            | 74            | -                                               |
|                                                 | <u>1,060</u>  | <u>102</u>    | <u>958</u>                                      |
| Food & Nutrition Services                       |               |               |                                                 |
| Salaries and benefits                           | 1,049         | 486           | 563                                             |
| Services and supplies                           | 1,302         | 42            | 1,260                                           |
| Other charges                                   | 83            | 24            | 59                                              |
| Capital outlay                                  | 81            | -             | 81                                              |
| Operating transfers out                         | 53            | 53            | -                                               |
|                                                 | <u>2,568</u>  | <u>605</u>    | <u>1,963</u>                                    |
|                                                 |               |               | (Continued)                                     |

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                 | Budget        | Actual        | Variance<br>Favorable<br>(Unfavorable) |
|---------------------------------|---------------|---------------|----------------------------------------|
| Non-Departmental Service Budget |               |               |                                        |
| Salaries and benefits           | 109           | -             | 109                                    |
| Services and Supplies           | 3,002         | -             | 3,002                                  |
| Other charges                   | 72            | -             | 72                                     |
| Operating transfers out         | 17,505        | 15,748        | 1,757                                  |
|                                 | <u>20,688</u> | <u>15,748</u> | <u>4,940</u>                           |
| <u>Public Protection</u>        |               |               |                                        |
| Grand Jury                      |               |               |                                        |
| Salaries and benefits           | 36            | 36            | -                                      |
| Services and supplies           | 197           | 150           | 47                                     |
| Other charges                   | 1             | 1             | -                                      |
|                                 | <u>234</u>    | <u>187</u>    | <u>47</u>                              |
| Criminal Division               |               |               |                                        |
| Salaries and benefits           | 10,956        | 10,956        | -                                      |
| Services and supplies           | 792           | 384           | 408                                    |
| Other charges                   | 1,361         | 1,256         | 105                                    |
| Capital outlay                  | 28            | 28            | -                                      |
|                                 | <u>13,137</u> | <u>12,624</u> | <u>513</u>                             |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                            | Budget        | Actual        | Variance<br>Favorable<br>(Unfavorable) |
|----------------------------|---------------|---------------|----------------------------------------|
| Family Support Division    |               |               |                                        |
| Salaries and benefits      | 6,646         | 6,646         | -                                      |
| Services and supplies      | 2,001         | 1,302         | 699                                    |
| Other charges              | 1,486         | 1,314         | 172                                    |
| Capital outlay             | 61            | 42            | 19                                     |
| Operating transfers out    | 40            | 40            | -                                      |
|                            | <u>10,234</u> | <u>9,344</u>  | <u>890</u>                             |
| Co. Support of Courts      |               |               |                                        |
| Salaries and benefits      | 661           | 661           | -                                      |
| Services and supplies      | 1,775         | 1,354         | 421                                    |
| Other charges              | 21,279        | 21,236        | 43                                     |
|                            | <u>23,715</u> | <u>23,251</u> | <u>464</u>                             |
| Private Defender Progrm    |               |               |                                        |
| Services and supplies      | 8,803         | 6,810         | 1,993                                  |
|                            | <u>8,803</u>  | <u>6,810</u>  | <u>1,993</u>                           |
| Release on Own Recognizane |               |               |                                        |
| Services and supplies      | 2,124         | 1,717         | 407                                    |
| Other charges              | 66            | 66            | -                                      |
|                            | <u>2,190</u>  | <u>1,783</u>  | <u>407</u>                             |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                    | Budget        | Actual        | Variance<br>Favorable<br>(Unfavorable) |
|------------------------------------|---------------|---------------|----------------------------------------|
| <b>Sheriff Administration</b>      |               |               |                                        |
| Salaries and benefits              | 10,526        | 10,526        | -                                      |
| Services and supplies              | 1,775         | 309           | 1,466                                  |
| Other charges                      | 1,639         | 1,374         | 265                                    |
| Capital outlay                     | 26            | 7             | 19                                     |
| Operating transfers out            | 21            | 21            | -                                      |
|                                    | <u>13,987</u> | <u>12,237</u> | <u>1,750</u>                           |
| <b>Sheriff Operations Division</b> |               |               |                                        |
| Salaries and benefits              | 14,579        | 14,579        | -                                      |
| Services and supplies              | 784           | 266           | 518                                    |
| Other charges                      | 2,398         | 2,267         | 131                                    |
|                                    | <u>17,761</u> | <u>17,112</u> | <u>649</u>                             |
| <b>Sheriff Detention Division</b>  |               |               |                                        |
| Salaries and benefits              | 19,266        | 19,266        | -                                      |
| Services and supplies              | 917           | 614           | 303                                    |
| Other charges                      | 6,411         | 6,354         | 57                                     |
| Capital outlay                     | 7             | 7             | -                                      |
|                                    | <u>26,601</u> | <u>26,241</u> | <u>360</u>                             |
| <b>Sheriff Custody Division</b>    |               |               |                                        |
| Salaries and benefits              | 12,947        | 12,947        | -                                      |
| Services and supplies              | 857           | -             | 857                                    |
| Other charges                      | 3,020         | 2,730         | 290                                    |
| Capital outlay                     | 885           | 673           | 212                                    |
|                                    | <u>17,709</u> | <u>16,350</u> | <u>1,359</u>                           |
|                                    |               |               | (Continued)                            |

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                          | Budget        | Actual        | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------|---------------|---------------|----------------------------------------|
| Probation Administration |               |               |                                        |
| Salaries and benefits    | 1,360         | 1,360         | -                                      |
| Services and supplies    | 1,143         | 807           | 336                                    |
| Other charges            | 1,986         | 1,986         | -                                      |
|                          | <u>4,489</u>  | <u>4,153</u>  | <u>336</u>                             |
| Probation Adult          |               |               |                                        |
| Salaries and benefits    | 8,753         | 8,753         | -                                      |
| Services and supplies    | 579           | 328           | 251                                    |
| Other charges            | 658           | 658           | -                                      |
|                          | <u>9,990</u>  | <u>9,739</u>  | <u>251</u>                             |
| Probation Juvenile       |               |               |                                        |
| Salaries and benefits    | 8,771         | 8,771         | -                                      |
| Services and supplies    | 1,461         | 794           | 667                                    |
| Other charges            | 1,507         | 1,378         | 129                                    |
|                          | <u>11,739</u> | <u>10,943</u> | <u>796</u>                             |
| Probation-Institution    |               |               |                                        |
| Salaries and benefits    | 8,256         | 8,256         | -                                      |
| Services and supplies    | 244           | 162           | 82                                     |
| Other charges            | 2,489         | 2,481         | 8                                      |
| Capital outlay           | 12            | 12            | -                                      |
|                          | <u>11,001</u> | <u>10,911</u> | <u>90</u>                              |
|                          |               |               | (Continued)                            |

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                       | Budget       | Actual       | Variance<br>Favorable<br>(Unfavorable) |
|---------------------------------------|--------------|--------------|----------------------------------------|
| Coroner's Office                      |              |              |                                        |
| Salaries and benefits                 | 1,126        | 1,126        | -                                      |
| Services and supplies                 | 498          | 402          | 96                                     |
| Other charges                         | 226          | 222          | 4                                      |
|                                       | <u>1,850</u> | <u>1,750</u> | <u>100</u>                             |
| Environmental Services Administration |              |              |                                        |
| Salaries and benefits                 | 315          | 315          | -                                      |
| Other charges                         | 14           | 14           | -                                      |
|                                       | <u>329</u>   | <u>329</u>   | <u>-</u>                               |
| Agricultural Communication/Sealer     |              |              |                                        |
| Salaries and benefits                 | 2,078        | 2,078        | -                                      |
| Services and supplies                 | 258          | 132          | 126                                    |
| Other charges                         | 472          | 394          | 78                                     |
|                                       | <u>2,808</u> | <u>2,604</u> | <u>204</u>                             |
| Animal Control                        |              |              |                                        |
| Salaries and benefits                 | 16           | 16           | -                                      |
| Services and supplies                 | 2,270        | 1,860        | 410                                    |
| Other charges                         | 15           | 13           | 2                                      |
|                                       | <u>2,301</u> | <u>1,889</u> | <u>412</u>                             |
|                                       |              |              | (Continued)                            |

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                    | Budget       | Actual       | Variance<br>Favorable<br>(Unfavorable) |
|------------------------------------|--------------|--------------|----------------------------------------|
| Local Agency Formation Commission  |              |              |                                        |
| Services and supplies              | 108          | 87           | 21                                     |
|                                    | <u>108</u>   | <u>87</u>    | <u>21</u>                              |
| Fire Protection                    |              |              |                                        |
| Services and supplies              | 4,477        | -            | 4,477                                  |
| Other charges                      | 207          | 195          | 12                                     |
| Capital outlay                     | 178          | 151          | 27                                     |
|                                    | <u>4,862</u> | <u>346</u>   | <u>4,516</u>                           |
| Planning                           |              |              |                                        |
| Salaries and benefits              | 3,208        | 3,208        | -                                      |
| Services and supplies              | 849          | 430          | 419                                    |
| Other charges                      | 514          | 514          | -                                      |
| Capital outlay                     | 25           | 25           | -                                      |
|                                    | <u>4,596</u> | <u>4,177</u> | <u>419</u>                             |
| <u>Health and Sanitation</u>       |              |              |                                        |
| Health Businesses & Administration |              |              |                                        |
| Salaries and benefits              | 2,697        | 2,674        | 23                                     |
| Services and supplies              | 6,354        | 4,355        | 1,999                                  |
| Other charges                      | 526          | 517          | 9                                      |
|                                    | <u>9,577</u> | <u>7,546</u> | <u>2,031</u>                           |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                | Budget        | Actual        | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------------|---------------|---------------|----------------------------------------|
| Emergency Medical Services     |               |               |                                        |
| Salaries and benefits          | 411           | 376           | 35                                     |
| Services and supplies          | 386           | 316           | 70                                     |
| Other charges                  | 31            | 31            | -                                      |
|                                | <u>828</u>    | <u>723</u>    | <u>105</u>                             |
| Hospital & Clinic Subsidy      |               |               |                                        |
| Other financing uses           | 10,088        | 10,040        | 48                                     |
| Operating transfers out        | 9,324         | 9,324         | -                                      |
|                                | <u>19,412</u> | <u>19,364</u> | <u>48</u>                              |
| SB 855 Transfer Payment        |               |               |                                        |
| Services and supplies          | 11,353        | 11,353        | -                                      |
|                                | <u>11,353</u> | <u>11,353</u> | <u>-</u>                               |
| Environmental Health Svc-Budgt |               |               |                                        |
| Salaries and benefits          | 5,350         | 5,329         | 21                                     |
| Services and supplies          | 2,097         | 1,872         | 225                                    |
| Other charges                  | 452           | 383           | 69                                     |
| Capital outlay                 | 57            | 31            | 26                                     |
|                                | <u>7,956</u>  | <u>7,615</u>  | <u>341</u>                             |

(Continued)



**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                              | Budget        | Actual        | Variance<br>Favorable<br>(Unfavorable) |
|------------------------------|---------------|---------------|----------------------------------------|
| Mental Health Services       |               |               |                                        |
| Salaries and benefits        | 17,193        | 17,193        | -                                      |
| Services and supplies        | 36,751        | 34,767        | 1,984                                  |
| Other charges                | 10,351        | 9,700         | 651                                    |
| Other financing uses         | 4,042         | -             | 4,042                                  |
|                              | <u>68,337</u> | <u>61,660</u> | <u>6,677</u>                           |
| Public Health Services       |               |               |                                        |
| Salaries and benefits        | 10,274        | 9,751         | 523                                    |
| Services and supplies        | 4,430         | 3,485         | 945                                    |
| Other charges                | 653           | 551           | 102                                    |
| Capital outlay               | 20            | 20            | -                                      |
|                              | <u>15,377</u> | <u>13,807</u> | <u>1,570</u>                           |
| Prenatal-to-Three            |               |               |                                        |
| Salaries and benefits        | 1,850         | 1,754         | 96                                     |
| Services and supplies        | 2,248         | 1,429         | 819                                    |
| Other charges                | 157           | 156           | 1                                      |
|                              | <u>4,255</u>  | <u>3,339</u>  | <u>916</u>                             |
| Correctional Health Services |               |               |                                        |
| Salaries and benefits        | 3,252         | 3,252         | -                                      |
| Services and supplies        | 1,204         | 729           | 475                                    |
| Other charges                | 43            | 28            | 15                                     |
| Other financing uses         | 369           | 248           | 121                                    |
|                              | <u>4,868</u>  | <u>4,257</u>  | <u>611</u>                             |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                    | <u>Budget</u> | <u>Actual</u> | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|----------------------------------------------------|---------------|---------------|-------------------------------------------------|
| <b>AIDS Program</b>                                |               |               |                                                 |
| Salaries and benefits                              | 1,990         | 1,917         | 73                                              |
| Services and supplies                              | 2,063         | 1,764         | 299                                             |
| Other charges                                      | 1,894         | 1,496         | 398                                             |
|                                                    | <u>5,947</u>  | <u>5,177</u>  | <u>770</u>                                      |
| <b>Public Assistance</b>                           |               |               |                                                 |
| <b>Aging &amp; Adult Services</b>                  |               |               |                                                 |
| Salaries and benefits                              | 7,877         | 7,582         | 295                                             |
| Services and supplies                              | 3,003         | 2,282         | 721                                             |
| Other charges                                      | 3,901         | 1,371         | 2,530                                           |
| Operating transfers out                            | 2,227         | -             | 2,227                                           |
|                                                    | <u>17,008</u> | <u>11,235</u> | <u>5,773</u>                                    |
| <b>In Home Support Services - Public Authority</b> |               |               |                                                 |
| Other charges                                      | 2,046         | 2,046         | -                                               |
|                                                    | <u>2,046</u>  | <u>2,046</u>  | <u>-</u>                                        |
| <b>Central Administration</b>                      |               |               |                                                 |
| Salaries and benefits                              | 1,064         | 1,064         | -                                               |
| Services and supplies                              | 287           | -             | 287                                             |
| Other charges                                      | 165           | 165           | -                                               |
| Capital outlay                                     | 702           | 447           | 255                                             |
|                                                    | <u>2,218</u>  | <u>1,676</u>  | <u>542</u>                                      |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                              | Budget        | Actual        | Variance<br>Favorable<br>(Unfavorable) |
|------------------------------|---------------|---------------|----------------------------------------|
| Housing & Community Services |               |               |                                        |
| Salaries and benefits        | 1,496         | 1,453         | 43                                     |
| Services and supplies        | 2,470         | 1,534         | 936                                    |
| Other charges                | 11,295        | 8,685         | 2,610                                  |
|                              | <u>15,261</u> | <u>11,672</u> | <u>3,589</u>                           |
| County Programs              |               |               |                                        |
| Services and supplies        | 1,002         | 925           | 77                                     |
| Other charges                | 3,186         | 2,325         | 861                                    |
|                              | <u>4,188</u>  | <u>3,250</u>  | <u>938</u>                             |
| Eligibility Determination    |               |               |                                        |
| Salaries and benefits        | 14,536        | 14,386        | 150                                    |
| Services and supplies        | 8,791         | 7,848         | 943                                    |
| Other charges                | 3,116         | 3,116         | -                                      |
| Operating transfers out      | 472           | 437           | 35                                     |
|                              | <u>26,915</u> | <u>25,787</u> | <u>1,128</u>                           |
| Welfare Aid Payments         |               |               |                                        |
| Other charges                | 19,844        | 13,153        | 6,691                                  |
|                              | <u>19,844</u> | <u>13,153</u> | <u>6,691</u>                           |
| Employment Services          |               |               |                                        |
| Salaries and benefits        | 3,184         | 3,153         | 31                                     |
| Services and supplies        | 2,676         | 1,874         | 802                                    |
| Other charges                | 5,090         | 3,486         | 1,604                                  |
| Operating transfers out      | 61            | -             | 61                                     |
|                              | <u>11,011</u> | <u>8,513</u>  | <u>2,498</u>                           |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

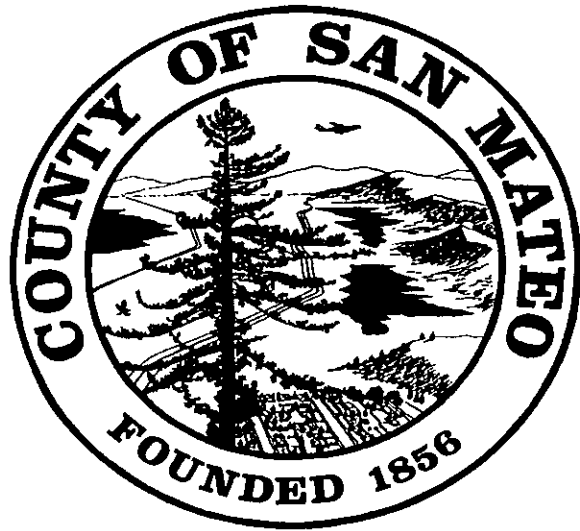
|                                           | Budget        | Actual        | Variance<br>Favorable<br>(Unfavorable) |
|-------------------------------------------|---------------|---------------|----------------------------------------|
| Vocational Rehabilitation Services        |               |               |                                        |
| Salaries and benefits                     | 1,704         | 1,704         | -                                      |
| Services and supplies                     | 915           | 910           | 5                                      |
| Other charges                             | 522           | 522           | -                                      |
| Capital outlay                            | 25            | 5             | 20                                     |
|                                           | <u>3,166</u>  | <u>3,141</u>  | <u>25</u>                              |
| Child Care                                |               |               |                                        |
| Salaries and benefits                     | 640           | 566           | 74                                     |
| Services and supplies                     | 319           | 267           | 52                                     |
| Other charges                             | 6,300         | 5,484         | 816                                    |
|                                           | <u>7,259</u>  | <u>6,317</u>  | <u>942</u>                             |
| Alcohol & Drug Services & County Programs |               |               |                                        |
| Salaries and benefits                     | 1,192         | 1,055         | 137                                    |
| Services and supplies                     | 12,189        | 10,507        | 1,682                                  |
| Other charges                             | 308           | 228           | 80                                     |
|                                           | <u>13,689</u> | <u>11,790</u> | <u>1,899</u>                           |
| Children & Family Services                |               |               |                                        |
| Salaries and benefits                     | 13,377        | 13,238        | 139                                    |
| Services and supplies                     | 7,338         | 6,001         | 1,337                                  |
| Other charges                             | 1,652         | 1,652         | -                                      |
|                                           | <u>22,367</u> | <u>20,891</u> | <u>1,476</u>                           |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**General Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                                                                      | Budget             | Actual           | Variance<br>Favorable<br>(Unfavorable) |
|------------------------------------------------------------------------------------------------------|--------------------|------------------|----------------------------------------|
| Out of Home Placement                                                                                |                    |                  |                                        |
| Salaries and benefits                                                                                | 1,146              | 1,118            | 28                                     |
| Services and supplies                                                                                | 394                | 385              | 9                                      |
| Other charges                                                                                        | 15,906             | 15,290           | 616                                    |
|                                                                                                      | <u>17,446</u>      | <u>16,793</u>    | <u>653</u>                             |
| <u>Education</u>                                                                                     |                    |                  |                                        |
| Cooperative Extension                                                                                |                    |                  |                                        |
| Salaries and benefits                                                                                | 82                 | 82               | -                                      |
| Services and supplies                                                                                | 34                 | 34               | -                                      |
| Other charges                                                                                        | 68                 | 68               | -                                      |
|                                                                                                      | <u>184</u>         | <u>184</u>       | <u>-</u>                               |
| <u>Recreation</u>                                                                                    |                    |                  |                                        |
| Parks & Recreation                                                                                   |                    |                  |                                        |
| Salaries and benefits                                                                                | 4,443              | 4,423            | 20                                     |
| Services and supplies                                                                                | 1,374              | 986              | 388                                    |
| Other charges                                                                                        | 723                | 723              | -                                      |
| Capital outlay                                                                                       | 240                | 123              | 117                                    |
|                                                                                                      | <u>6,780</u>       | <u>6,255</u>     | <u>525</u>                             |
| Total expenditures and other financing uses                                                          | <u>595,153</u>     | <u>511,205</u>   | <u>83,948</u>                          |
| Excess of revenues and other financing sources over<br>(under) expenditures and other financing uses | <u>\$ (62,746)</u> | <u>\$ 26,887</u> | <u>\$ 89,633</u>                       |

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## **FINANCIAL SECTION**

**SUPPLEMENTARY INFORMATION  
SPECIAL REVENUE FUNDS**

## **SPECIAL REVENUE FUNDS**

Special Revenue Funds are established to finance particular governmental activities and are financed by receipts of specific taxes or other earmarked revenues. Such funds are authorized by statutory or charter provisions to pay for certain activities of a continuing nature.

### **ROAD FUND**

This fund provides for planning, design, construction, maintenance and administration of County transportation planning activities. Revenues consist primarily of the County's share of State highway user taxes and are supplemented by Federal funds.

### **COUNTY FIRE PROTECTION FUND**

This fund provides fire protection services to both cities and unincorporated areas in the County. Property taxes provide most of the Fund's revenues.

### **COUNTY SERVICE AREA FUNDS**

These Special District funds provide water and refuse disposal services to specific areas in the County and are financed by property taxes and user charges.

### **SEWER AND SANITATION FUNDS**

These Special District funds support construction and maintenance of reliable sanitary sewer systems, which allow sensitive sewage treatment and disposal in specific areas in the County and are financed by user charges and property taxes. All Special Districts under the Board of Supervisors (e.g., Sewer and Sanitation Districts, Lighting Districts, Water Districts, and etc.) are accounted as special revenue funds.

### **FLOOD CONTROL ZONE FUNDS**

These Special District funds provide services to control flood and storm waters within the districts. Revenues are primarily received from property taxes and Federal grants.



## **LIGHTING DISTRICTS FUNDS**

These Special District funds enhance the safety of residents and businesses by providing adequate lighting systems to specific areas in the County and are primarily financed by property taxes.

## **WATER DISTRICTS FUNDS**

These Special District funds support the provision to certain areas of adequate and reliable supplies of high quality water. Revenues principally come from user charges.

## **HOUSING AUTHORITY**

The Housing Authority (Authority) was established pursuant to the State Health and Safety Code by the County Board of Supervisors to provide housing assistance to low and moderate income families at rents they can afford. Eligibility is determined by family composition and income in areas served by the Authority. Most of the housing programs administered by the Authority are funded by contributions from the U.S. Department of Housing and Urban Development pursuant to the United States Housing Act of 1937 and the Department of Housing and Urban Development Act.

## **PUBLIC AUTHORITY IHSS FUND**

This fund allows for the maintenance of a registry and referral system to assist consumers in finding qualified in-home supportive services (IHSS) personnel as well as training of and support for providers and recipients of IHSS. Revenues primarily come from State grants.

## **OTHER SPECIAL REVENUE FUNDS**

These funds account for the activities of several Special Revenue Funds whose combined revenues represent approximately 13% of total revenues of the Special Revenue Funds. They include Emergency Medical Service, Fish and Game, Off-Highway License Fees, Half-Cent Transport, Wide Road Improvement, Solid Waste, Highlands Landscape District, and various Drainage Maintenance Funds.

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County of San Mateo  
Combining Balance Sheet  
Special Revenue Funds  
June 30, 2000  
(Dollars in Thousands)

|                                      | Road             | County<br>Fire<br>Protection | County<br>Service<br>Area | Sewer<br>and<br>Sanitation | Flood<br>Control<br>Zone | Lighting<br>Districts | Water<br>Districts | Housing<br>Authority | Public<br>Authority<br>IHSS | Other<br>Special<br>Revenue | Total            |
|--------------------------------------|------------------|------------------------------|---------------------------|----------------------------|--------------------------|-----------------------|--------------------|----------------------|-----------------------------|-----------------------------|------------------|
| <u>Assets</u>                        |                  |                              |                           |                            |                          |                       |                    |                      |                             |                             |                  |
| Cash and investments                 | \$ 15,597        | \$ 463                       | \$ 2,370                  | \$ 8,848                   | \$ 14,102                | \$ 3,582              | \$ 2,097           | \$ 10,114            | \$ 994                      | \$ 18,941                   | \$ 77,108        |
| Receivables:                         |                  |                              |                           |                            |                          |                       |                    |                      |                             |                             |                  |
| Taxes, net of allowance of \$ 262    | -                | 454                          | 212                       | 36                         | 237                      | 56                    | -                  | -                    | -                           | 3                           | 998              |
| Accounts, net of allowance of \$14   | -                | -                            | 6                         | -                          | -                        | -                     | 82                 | 264                  | -                           | -                           | 352              |
| Interest                             | 138              | 13                           | 24                        | 94                         | 140                      | 36                    | 19                 | 128                  | 6                           | 210                         | 808              |
| Advances                             | 22               | -                            | -                         | -                          | -                        | -                     | -                  | -                    | -                           | -                           | 22               |
| Other                                | 481              | -                            | 211                       | -                          | -                        | 50                    | -                  | -                    | -                           | 5                           | 747              |
| Due from other funds                 | 52               | -                            | -                         | 87                         | -                        | -                     | 12                 | -                    | -                           | 13                          | 164              |
| Advances to other funds              | -                | -                            | -                         | -                          | -                        | -                     | -                  | -                    | -                           | 437                         | 437              |
| Due from other governmental agencies | -                | 60                           | -                         | -                          | -                        | -                     | -                  | 7,585                | 294                         | -                           | 7,939            |
| Inventories                          | 336              | -                            | -                         | -                          | -                        | -                     | 16                 | -                    | -                           | -                           | 352              |
| Other assets                         | 7                | -                            | -                         | -                          | -                        | -                     | -                  | 565                  | -                           | -                           | 572              |
| Total assets                         | <u>\$ 16,633</u> | <u>\$ 990</u>                | <u>\$ 2,823</u>           | <u>\$ 9,065</u>            | <u>\$ 14,479</u>         | <u>\$ 3,724</u>       | <u>\$ 2,226</u>    | <u>\$ 18,656</u>     | <u>\$ 1,294</u>             | <u>\$ 19,609</u>            | <u>\$ 89,499</u> |
| <u>Liabilities and Equity</u>        |                  |                              |                           |                            |                          |                       |                    |                      |                             |                             |                  |
| Liabilities:                         |                  |                              |                           |                            |                          |                       |                    |                      |                             |                             |                  |
| Accounts payable                     | \$ 119           | \$ -                         | \$ -                      | \$ 4                       | \$ -                     | \$ -                  | \$ 97              | \$ 129               | \$ 750                      | \$ 228                      | \$ 1,327         |
| Accrued salaries and benefits        | 98               | -                            | -                         | 10                         | -                        | -                     | 5                  | 424                  | 4                           | 49                          | 590              |
| Accrued liabilities                  | -                | -                            | -                         | -                          | -                        | -                     | -                  | 1,292                | -                           | -                           | 1,292            |
| Due to other funds                   | 1,589            | 8                            | 7                         | 203                        | 1,095                    | 14                    | 81                 | -                    | -                           | 549                         | 3,546            |
| Advances from other funds            | -                | -                            | 695                       | -                          | -                        | -                     | 19                 | 1,040                | -                           | 26                          | 1,780            |
| Due to other governmental agencies   | -                | -                            | -                         | -                          | -                        | -                     | 17                 | 10,779               | -                           | -                           | 10,796           |
| Deferred revenue                     | 570              | 455                          | 423                       | 36                         | 237                      | 56                    | -                  | -                    | -                           | 396                         | 2,173            |
| Deposits                             | 1                | -                            | 5                         | -                          | -                        | -                     | 90                 | -                    | -                           | -                           | 96               |
| Total liabilities                    | <u>2,377</u>     | <u>463</u>                   | <u>1,130</u>              | <u>253</u>                 | <u>1,332</u>             | <u>70</u>             | <u>309</u>         | <u>13,664</u>        | <u>754</u>                  | <u>1,248</u>                | <u>21,600</u>    |
| Equity:                              |                  |                              |                           |                            |                          |                       |                    |                      |                             |                             |                  |
| Fund balances:                       |                  |                              |                           |                            |                          |                       |                    |                      |                             |                             |                  |
| Reserved for:                        |                  |                              |                           |                            |                          |                       |                    |                      |                             |                             |                  |
| Encumbrances                         | 10,912           | -                            | -                         | -                          | -                        | -                     | -                  | -                    | 70                          | 3                           | 10,985           |
| Advances and inventories             | 336              | -                            | -                         | -                          | -                        | -                     | 16                 | -                    | -                           | 437                         | 789              |
| Unreserved:                          |                  |                              |                           |                            |                          |                       |                    |                      |                             |                             |                  |
| Designated-other                     | -                | -                            | 29                        | -                          | -                        | -                     | -                  | 4,992                | 291                         | 5,034                       | 10,346           |
| Undesignated                         | 3,008            | 527                          | 1,664                     | 8,812                      | 13,147                   | 3,654                 | 1,901              | -                    | 179                         | 12,887                      | 45,779           |
| Total equity                         | <u>14,256</u>    | <u>527</u>                   | <u>1,693</u>              | <u>8,812</u>               | <u>13,147</u>            | <u>3,654</u>          | <u>1,917</u>       | <u>4,992</u>         | <u>540</u>                  | <u>18,361</u>               | <u>67,899</u>    |
| Total liabilities and equity         | <u>\$ 16,633</u> | <u>\$ 990</u>                | <u>\$ 2,823</u>           | <u>\$ 9,065</u>            | <u>\$ 14,479</u>         | <u>\$ 3,724</u>       | <u>\$ 2,226</u>    | <u>\$ 18,656</u>     | <u>\$ 1,294</u>             | <u>\$ 19,609</u>            | <u>\$ 89,499</u> |

County of San Mateo  
Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
Special Revenue Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                                                      | Road      | County<br>Fire<br>Protection | County<br>Service<br>Area | Sewer<br>and<br>Sanitation | Flood<br>Control<br>Zone | Lighting<br>Districts | Water<br>Districts | Housing<br>Authority | Public<br>Authority<br>IHSS | Other<br>Special<br>Revenue | Total     |
|----------------------------------------------------------------------------------------------------------------------|-----------|------------------------------|---------------------------|----------------------------|--------------------------|-----------------------|--------------------|----------------------|-----------------------------|-----------------------------|-----------|
| Revenues:                                                                                                            |           |                              |                           |                            |                          |                       |                    |                      |                             |                             |           |
| Taxes                                                                                                                | \$ -      | \$4,135                      | \$1,547                   | \$264                      | \$1,584                  | \$409                 | \$ -               | \$ -                 | \$ -                        | \$1,639                     | \$9,578   |
| Licenses and permits                                                                                                 | -         | -                            | -                         | -                          | -                        | -                     | -                  | -                    | -                           | 2,415                       | 2,415     |
| Use of money and property                                                                                            | 756       | 62                           | 92                        | 444                        | 641                      | 162                   | 68                 | 674                  | 23                          | 1,166                       | 4,088     |
| Intergovernmental                                                                                                    | 14,710    | 586                          | 57                        | 7                          | 28                       | 12                    | -                  | 33,658               | 2,929                       | 145                         | 52,132    |
| Charges for services                                                                                                 | 148       | 46                           | 966                       | 3,392                      | -                        | -                     | 2,290              | -                    | -                           | 3,503                       | 10,345    |
| Fines, forfeitures and penalties                                                                                     | -         | -                            | -                         | -                          | -                        | -                     | -                  | -                    | -                           | 999                         | 999       |
| Other                                                                                                                | 61        | 40                           | -                         | 11                         | 341                      | 8                     | 4                  | 1,153                | 1                           | 612                         | 2,231     |
| Total revenues                                                                                                       | 15,675    | 4,869                        | 2,662                     | 4,118                      | 2,594                    | 591                   | 2,362              | 35,485               | 2,953                       | 10,479                      | 81,788    |
| Expenditures:                                                                                                        |           |                              |                           |                            |                          |                       |                    |                      |                             |                             |           |
| Current:                                                                                                             |           |                              |                           |                            |                          |                       |                    |                      |                             |                             |           |
| General government                                                                                                   | -         | -                            | 2,135                     | -                          | -                        | 172                   | 1,691              | -                    | -                           | 5                           | 4,003     |
| Public protection                                                                                                    | -         | 4,523                        | -                         | -                          | 1,000                    | -                     | -                  | -                    | -                           | -                           | 5,523     |
| Public ways and facilities                                                                                           | 13,303    | -                            | -                         | -                          | -                        | -                     | -                  | -                    | -                           | 2,618                       | 15,921    |
| Health and sanitation                                                                                                | -         | -                            | -                         | 4,343                      | -                        | -                     | -                  | -                    | -                           | 5,191                       | 9,534     |
| Public assistance                                                                                                    | -         | -                            | -                         | -                          | -                        | -                     | -                  | 32,442               | 5,253                       | -                           | 37,695    |
| Capital outlay                                                                                                       | 665       | -                            | -                         | -                          | -                        | -                     | -                  | 3,487                | -                           | 81                          | 4,233     |
| Debt service:                                                                                                        |           |                              |                           |                            |                          |                       |                    |                      |                             |                             |           |
| Principal retirement                                                                                                 | -         | -                            | 13                        | -                          | -                        | -                     | 20                 | 124                  | -                           | 17                          | 174       |
| Interest                                                                                                             | -         | -                            | 7                         | -                          | -                        | -                     | 32                 | 241                  | -                           | 3                           | 283       |
| Total expenditures                                                                                                   | 13,968    | 4,523                        | 2,155                     | 4,343                      | 1,000                    | 172                   | 1,743              | 36,294               | 5,253                       | 7,915                       | 77,366    |
| Excess (deficiency) of revenues<br>over (under) expenditures                                                         | 1,707     | 346                          | 507                       | (225)                      | 1,594                    | 419                   | 619                | (809)                | (2,300)                     | 2,564                       | 4,422     |
| Other financing sources (uses):                                                                                      |           |                              |                           |                            |                          |                       |                    |                      |                             |                             |           |
| Operating transfers in                                                                                               | -         | -                            | -                         | -                          | 1,180                    | -                     | -                  | -                    | 2,227                       | -                           | 3,407     |
| Operating transfers out                                                                                              | -         | -                            | -                         | -                          | (2,160)                  | -                     | -                  | -                    | -                           | (586)                       | (2,746)   |
| Total other financing sources (uses)                                                                                 | -         | -                            | -                         | -                          | (980)                    | -                     | -                  | -                    | 2,227                       | (586)                       | 661       |
| Excess (deficiency) of revenues and<br>other financing sources over (under)<br>expenditures and other financing uses | 1,707     | 346                          | 507                       | (225)                      | 614                      | 419                   | 619                | (809)                | (73)                        | 1,978                       | 5,083     |
| Fund balances - July 1, 1999 (as restated)                                                                           | 12,549    | 181                          | 1,186                     | 9,037                      | 12,533                   | 3,235                 | 1,298              | 5,801                | 613                         | 16,383                      | 62,816    |
| Fund balances - June 30, 2000                                                                                        | \$ 14,256 | \$ 527                       | \$ 1,693                  | \$ 8,812                   | \$ 13,147                | \$ 3,654              | \$ 1,917           | \$ 4,992             | \$ 540                      | \$ 18,361                   | \$ 67,899 |

County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Road Fund - Budget and Actual on a Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                              | Budget            | Actual          | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------------------------------------------|-------------------|-----------------|----------------------------------------|
| Revenues:                                                    |                   |                 |                                        |
| Use of money and property                                    | \$ 636            | \$ 756          | \$ 120                                 |
| Intergovernmental                                            | 14,501            | 14,709          | 208                                    |
| Charges for services                                         | 50                | 148             | 98                                     |
| Other                                                        | 10                | 61              | 51                                     |
| Total revenues                                               | <u>15,197</u>     | <u>15,674</u>   | <u>477</u>                             |
| Expenditures:                                                |                   |                 |                                        |
| Public ways and facilities                                   |                   |                 |                                        |
| Salaries and benefits                                        | 5,104             | 5,104           | -                                      |
| Services and supplies                                        | 11,160            | 8,823           | 2,337                                  |
| Other charges                                                | 795               | 795             | -                                      |
| Capital outlay                                               | <u>784</u>        | <u>784</u>      | <u>-</u>                               |
| Total expenditures                                           | <u>17,843</u>     | <u>15,506</u>   | <u>2,337</u>                           |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ (2,646)</u> | 168             | <u>\$ 2,814</u>                        |
| Fund balance - July 1, 1999                                  |                   | <u>3,175</u>    |                                        |
| Fund balance - June 30, 2000                                 |                   | <u>\$ 3,343</u> |                                        |

County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
County Fire Protection Fund - Budget and Actual on a Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                              | <u>Budget</u>   | <u>Actual</u> | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------------------------------------------|-----------------|---------------|----------------------------------------|
| Revenues:                                                    |                 |               |                                        |
| Taxes                                                        | \$ 4,095        | \$ 4,135      | \$ 40                                  |
| Use of money and property                                    | 129             | 62            | (67)                                   |
| Intergovernmental                                            | 613             | 586           | (27)                                   |
| Charges for services                                         | 65              | 46            | (19)                                   |
| Other                                                        | 39              | 40            | 1                                      |
| Total revenues                                               | <u>4,941</u>    | <u>4,869</u>  | <u>(72)</u>                            |
| Expenditures:                                                |                 |               |                                        |
| Public protection                                            |                 |               |                                        |
| Services and supplies                                        | <u>5,124</u>    | <u>4,523</u>  | <u>601</u>                             |
| Total expenditures                                           | <u>5,124</u>    | <u>4,523</u>  | <u>601</u>                             |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ (183)</u> | 346           | <u>\$ 529</u>                          |
| Fund balance - July 1, 1999                                  |                 | <u>183</u>    |                                        |
| Fund balance - June 30, 2000                                 |                 | <u>\$ 529</u> |                                        |

County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
County Service Area Fund - Budget and Actual on Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                              | Budget            | Actual          | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------------------------------------------|-------------------|-----------------|----------------------------------------|
| Revenues:                                                    |                   |                 |                                        |
| Taxes                                                        | \$ 1,474          | \$ 1,547        | \$ 73                                  |
| Use of money and property                                    | 46                | 92              | 46                                     |
| Intergovernmental                                            | 31                | 57              | 26                                     |
| Charges for services                                         | 976               | 966             | (10)                                   |
| Other                                                        | -                 | 1               | 1                                      |
| Total revenues                                               | <u>2,527</u>      | <u>2,663</u>    | <u>136</u>                             |
| Expenditures:                                                |                   |                 |                                        |
| General government                                           |                   |                 |                                        |
| Services and supplies                                        | 3,412             | 2,121           | 1,291                                  |
| Other charges                                                | 124               | 14              | 110                                    |
| Capital outlay                                               | 24                | -               | 24                                     |
| Debt Service                                                 |                   |                 |                                        |
| Principal retirement                                         | 13                | 13              | -                                      |
| Interest                                                     | 7                 | 7               | -                                      |
| Total expenditures                                           | <u>3,580</u>      | <u>2,155</u>    | <u>1,425</u>                           |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ (1,053)</u> | 508             | <u>\$ 1,561</u>                        |
| Fund balance - July 1, 1999                                  |                   | <u>1,185</u>    |                                        |
| Fund balance - June 30, 2000                                 |                   | <u>\$ 1,693</u> |                                        |

County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Sewer and Sanitation Fund - Budget and Actual on a Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                              | Budget            | Actual          | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------------------------------------------|-------------------|-----------------|----------------------------------------|
| Revenues:                                                    |                   |                 |                                        |
| Taxes                                                        | \$ 237            | \$ 264          | \$ 27                                  |
| Use of money and property                                    | 268               | 444             | 176                                    |
| Intergovernmental                                            | 4                 | 7               | 3                                      |
| Charges for services                                         | 2,971             | 3,392           | 421                                    |
| Other                                                        | -                 | 11              | 11                                     |
| Total revenues                                               | <u>3,480</u>      | <u>4,118</u>    | <u>638</u>                             |
| Expenditures:                                                |                   |                 |                                        |
| Health and Sanitation                                        |                   |                 |                                        |
| Salaries and benefits                                        | 526               | 526             | -                                      |
| Services and supplies                                        | 4,424             | 3,802           | 622                                    |
| Other charges                                                | 16                | 15              | 1                                      |
| Capital outlay                                               | <u>30</u>         | <u>-</u>        | <u>30</u>                              |
| Total expenditures                                           | <u>4,996</u>      | <u>4,343</u>    | <u>653</u>                             |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ (1,516)</u> | (225)           | <u>\$ 1,291</u>                        |
| Fund balance - July 1, 1999                                  |                   | <u>9,037</u>    |                                        |
| Fund balance - June 30, 2000                                 |                   | <u>\$ 8,812</u> |                                        |



County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Flood Control Zone Fund - Budget and Actual on a Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                                                      | Budget          | Actual           | Variance<br>Favorable<br>(Unfavorable) |
|----------------------------------------------------------------------------------------------------------------------|-----------------|------------------|----------------------------------------|
| Revenues:                                                                                                            |                 |                  |                                        |
| Taxes                                                                                                                | \$ 1,584        | \$ 1,584         | \$ -                                   |
| Use of money and property                                                                                            | 641             | 641              | -                                      |
| Intergovernmental                                                                                                    | 28              | 28               | -                                      |
| Charges for services                                                                                                 | 341             | -                | (341)                                  |
| Other                                                                                                                | 1,180           | 341              | (839)                                  |
| Total revenues                                                                                                       | <u>3,774</u>    | <u>2,594</u>     | <u>(1,180)</u>                         |
| Expenditures:                                                                                                        |                 |                  |                                        |
| Public protection                                                                                                    |                 | -                | -                                      |
| Services and supplies                                                                                                | 928             | 928              | -                                      |
| Other charges                                                                                                        | 105             | 72               | 33                                     |
| Total expenditures                                                                                                   | <u>1,033</u>    | <u>1,000</u>     | <u>33</u>                              |
| Excess (deficiency) of revenues<br>over (under) expenditures                                                         | <u>2,741</u>    | <u>1,594</u>     | <u>(1,147)</u>                         |
| Other financing sources (uses):                                                                                      |                 |                  |                                        |
| Operating transfers in                                                                                               | 1,180           | 1,180            | -                                      |
| Operating transfers out                                                                                              | (2,276)         | (2,160)          | 116                                    |
| Total other financing sources (uses)                                                                                 | <u>(1,096)</u>  | <u>(980)</u>     | <u>116</u>                             |
| Excess (deficiency) of revenues and other financing<br>sources over (under) expenditures and other<br>financing uses | <u>\$ 1,645</u> | 614              | <u>\$ (1,031)</u>                      |
| Fund balance - July 1, 1999                                                                                          |                 | <u>12,532</u>    |                                        |
| Fund balance - June 30, 2000                                                                                         |                 | <u>\$ 13,146</u> |                                        |

County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Lighting Districts Fund - Budget and Actual on a Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                              | Budget       | Actual          | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------------------------------------------|--------------|-----------------|----------------------------------------|
| Revenues:                                                    |              |                 |                                        |
| Taxes                                                        | \$ 375       | \$ 409          | \$ 34                                  |
| Use of money and property                                    | 100          | 162             | 62                                     |
| Intergovernmental                                            | 6            | 12              | 6                                      |
| Other                                                        | -            | 8               | 8                                      |
| Total revenues                                               | <u>481</u>   | <u>591</u>      | <u>110</u>                             |
| Expenditures:                                                |              |                 |                                        |
| General government                                           |              |                 |                                        |
| Services and supplies                                        | <u>425</u>   | <u>172</u>      | <u>253</u>                             |
| Total expenditures                                           | <u>425</u>   | <u>172</u>      | <u>253</u>                             |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ 56</u> | 419             | <u>\$ 363</u>                          |
| Fund balance - July 1, 1999                                  |              | <u>3,234</u>    |                                        |
| Fund balance - June 30, 2000                                 |              | <u>\$ 3,653</u> |                                        |

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**Water Districts Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                              | <u>Budget</u> | <u>Actual</u>   | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------------------------------------------|---------------|-----------------|----------------------------------------|
| Revenues:                                                    |               |                 |                                        |
| Use of money and property                                    | \$ 26         | \$ 68           | \$ 42                                  |
| Charges for services                                         | 1,763         | 2,290           | 527                                    |
| Other                                                        | 328           | 4               | (324)                                  |
|                                                              | <u>2,117</u>  | <u>2,362</u>    | <u>245</u>                             |
| Total revenues                                               |               |                 |                                        |
| Expenditures:                                                |               |                 |                                        |
| General government                                           |               |                 |                                        |
| Salaries and benefits                                        | 231           | 231             | -                                      |
| Services and supplies                                        | 1,760         | 1,428           | 332                                    |
| Other charges                                                | 32            | 32              | -                                      |
| Debt service                                                 |               |                 |                                        |
| Principal retirement                                         | 20            | 20              | -                                      |
| Interest                                                     | 32            | 32              | -                                      |
|                                                              | <u>2,075</u>  | <u>1,743</u>    | <u>332</u>                             |
| Total expenditures                                           |               |                 |                                        |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ 42</u>  | 619             | <u>\$ 577</u>                          |
| Fund balance - July 1, 1999                                  |               | <u>1,296</u>    |                                        |
| Fund balance - June 30, 2000                                 |               | <u>\$ 1,915</u> |                                        |

County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Public Authority IHSS Fund - Budget and Actual on a Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                          | Budget          | Actual         | Variance<br>Favorable<br>(Unfavorable) |
|------------------------------------------------------------------------------------------|-----------------|----------------|----------------------------------------|
| Revenues:                                                                                |                 |                |                                        |
| Use of money and property                                                                | \$ 44           | \$ 23          | \$ (21)                                |
| Intergovernmental                                                                        | 3,375           | 2,929          | (446)                                  |
| Other                                                                                    | 29              | 1              | (28)                                   |
| Total revenues                                                                           | <u>3,448</u>    | <u>2,953</u>   | <u>(495)</u>                           |
| Expenditures:                                                                            |                 |                |                                        |
| Public assistance                                                                        |                 |                |                                        |
| Salaries and benefits                                                                    | 216             | 200            | 16                                     |
| Services and supplies                                                                    | 215             | 184            | 31                                     |
| Other charges                                                                            | 5,673           | 4,939          | 734                                    |
| Total expenditures                                                                       | <u>6,104</u>    | <u>5,323</u>   | <u>781</u>                             |
| Excess (deficiency) of revenues<br>over(under) expenditures                              | <u>(2,656)</u>  | <u>(2,370)</u> | <u>286</u>                             |
| Other financing sources:                                                                 |                 |                |                                        |
| Operating transfers in                                                                   | <u>2,227</u>    | <u>2,227</u>   | <u>-</u>                               |
| Total other financing sources                                                            | <u>2,227</u>    | <u>2,227</u>   | <u>-</u>                               |
| Excess (deficiency) of revenues and other financing<br>sources over (under) expenditures | <u>\$ (429)</u> | <u>(143)</u>   | <u>\$ 286</u>                          |
| Fund balance - July 1, 1999                                                              |                 | <u>614</u>     |                                        |
| Fund balance - June 30, 2000                                                             |                 | <u>\$ 471</u>  |                                        |

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**Other Special Revenue Funds - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                              | <u>Budget</u>   | <u>Actual</u>   | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|--------------------------------------------------------------|-----------------|-----------------|-------------------------------------------------|
| <u>EMERGENCY MEDICAL SERVICE FUND</u>                        |                 |                 |                                                 |
| Revenues:                                                    |                 |                 |                                                 |
| Use of money and property                                    | \$ 92           | \$ 110          | \$ 18                                           |
| Intergovernmental                                            | 159             | 64              | (95)                                            |
| Fines, forfeitures and penalties                             | 670             | 984             | 314                                             |
| Total revenues                                               | <u>921</u>      | <u>1,158</u>    | <u>237</u>                                      |
| Expenditures:                                                |                 |                 |                                                 |
| Health and sanitation                                        |                 |                 |                                                 |
| Services and Supplies                                        | 1,500           | 1,500           | -                                               |
| Total expenditures                                           | <u>1,500</u>    | <u>1,500</u>    | <u>-</u>                                        |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ (579)</u> | (342)           | <u>\$ 237</u>                                   |
| Fund balance - July 1, 1999                                  |                 | <u>2,008</u>    |                                                 |
| Fund balance - June 30, 2000                                 |                 | <u>\$ 1,666</u> |                                                 |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**Other Special Revenue Funds - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                              | Budget         | Actual       | Variance<br>Favorable<br>(Unfavorable) |
|--------------------------------------------------------------|----------------|--------------|----------------------------------------|
| <b><u>FISH AND GAME FUND</u></b>                             |                |              |                                        |
| Revenues:                                                    |                |              |                                        |
| Use of money and property                                    | \$ 2           | \$ 3         | \$ 1                                   |
| Fines, forfeitures and penalties                             | 8              | 15           | 7                                      |
| Total revenues                                               | <u>10</u>      | <u>18</u>    | <u>8</u>                               |
| Expenditures:                                                |                |              |                                        |
| General government                                           |                |              |                                        |
| Services and Supplies                                        | 20             | -            | 20                                     |
| Total expenditures                                           | <u>20</u>      | <u>-</u>     | <u>20</u>                              |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ (10)</u> | 18           | <u>\$ 28</u>                           |
| Fund balance - July 1, 1999                                  |                | <u>49</u>    |                                        |
| Fund balance - June 30, 2000                                 |                | <u>\$ 67</u> |                                        |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**Other Special Revenue Funds - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                              | <u>Budget</u>  | <u>Actual</u> | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|--------------------------------------------------------------|----------------|---------------|-------------------------------------------------|
| <b>OFF-HIGHWAY LICENSE FEES FUND</b>                         |                |               |                                                 |
| Revenues:                                                    |                |               |                                                 |
| Use of money and property                                    | \$ 11          | \$ 11         | \$ -                                            |
| Intergovernmental                                            | 9              | 11            | 2                                               |
| Total revenues                                               | <u>20</u>      | <u>22</u>     | <u>2</u>                                        |
| Expenditures:                                                |                |               |                                                 |
| Public ways and facilities                                   |                |               |                                                 |
| Services and Supplies                                        | 70             | -             | 70                                              |
| Total expenditures                                           | <u>70</u>      | <u>-</u>      | <u>70</u>                                       |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ (50)</u> | 22            | <u>\$ 72</u>                                    |
| Fund balance - July 1, 1999                                  |                | <u>221</u>    |                                                 |
| Fund balance - June 30, 2000                                 |                | <u>\$ 243</u> |                                                 |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**Other Special Revenue Funds - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                                                                                   | Budget            | Actual          | Variance<br>Favorable<br>(Unfavorable) |
|-------------------------------------------------------------------------------------------------------------------|-------------------|-----------------|----------------------------------------|
| <b>HALF-CENT TRANSPORT FUND</b>                                                                                   |                   |                 |                                        |
| Revenues:                                                                                                         |                   |                 |                                        |
| Licenses and permits                                                                                              | \$ 1,240          | \$ 1,615        | \$ .375                                |
| Use of money and property                                                                                         | 130               | 157             | 27                                     |
| Intergovernmental                                                                                                 | 328               | 81              | (247)                                  |
| Charges for services                                                                                              | 255               | 338             | 83                                     |
| Other                                                                                                             | 50                | 372             | 322                                    |
| Total revenues                                                                                                    | <u>2,003</u>      | <u>2,563</u>    | <u>560</u>                             |
| Expenditures:                                                                                                     |                   |                 |                                        |
| Public ways and facilities                                                                                        |                   |                 |                                        |
| Salaries and benefits                                                                                             | 355               | 346             | 9                                      |
| Services and supplies                                                                                             | 2,853             | 1,171           | 1,682                                  |
| Other charges                                                                                                     | 194               | 194             | -                                      |
| Capital outlay                                                                                                    | 80                | 80              | -                                      |
| Total expenditures                                                                                                | <u>3,482</u>      | <u>1,791</u>    | <u>1,691</u>                           |
| Excess (deficiency) of revenues<br>over (under) expenditures                                                      | <u>(1,479)</u>    | <u>772</u>      | <u>2,251</u>                           |
| Other financing uses:                                                                                             |                   |                 |                                        |
| Operating transfers out                                                                                           | (586)             | (586)           | -                                      |
| Total financing uses                                                                                              | <u>(586)</u>      | <u>(586)</u>    | <u>-</u>                               |
| Excess (deficiency) of revenues and other financing sources<br>over (under) expenditures and other financing uses | <u>\$ (2,065)</u> | 186             | <u>\$ 2,251</u>                        |
| Fund balance - July 1, 1999                                                                                       |                   | 3,111           |                                        |
| Fund balance - June 30, 2000                                                                                      |                   | <u>\$ 3,297</u> |                                        |

(Continued)



**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**Other Special Revenue Funds - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                              | <u>Budget</u>     | <u>Actual</u>   | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|--------------------------------------------------------------|-------------------|-----------------|-------------------------------------------------|
| <b><u>WIDE ROAD IMPROVEMENT FUND</u></b>                     |                   |                 |                                                 |
| Revenues:                                                    |                   |                 |                                                 |
| Use of money and property                                    | \$ 110            | \$ 197          | \$ 87                                           |
| Charges for services                                         | 605               | 606             | 1                                               |
| Other                                                        | -                 | 96              | 96                                              |
| Total revenues                                               | <u>715</u>        | <u>899</u>      | <u>184</u>                                      |
| Expenditures:                                                |                   |                 |                                                 |
| Public ways and facilities                                   |                   |                 |                                                 |
| Services and supplies                                        | 2,719             | 907             | 1,812                                           |
| Total expenditures                                           | <u>2,719</u>      | <u>907</u>      | <u>1,812</u>                                    |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ (2,004)</u> | (8)             | <u>\$ 1,996</u>                                 |
| Fund balance - July 1, 1999                                  |                   | <u>3,579</u>    |                                                 |
| Fund balance - June 30, 2000                                 |                   | <u>\$ 3,571</u> |                                                 |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**Other Special Revenue Funds - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                                                                                   | <u>Budget</u>     | <u>Actual</u>   | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|-------------------------------------------------------------------------------------------------------------------|-------------------|-----------------|-------------------------------------------------|
| <b><u>SOLID WASTE FUND</u></b>                                                                                    |                   |                 |                                                 |
| Revenues:                                                                                                         |                   |                 |                                                 |
| Licenses and permits                                                                                              | \$ -              | \$ 2,415        | \$ 2,415                                        |
| Use of money and property                                                                                         | 300               | 679             | 379                                             |
| Intergovernmental                                                                                                 | 190               | -               | (190)                                           |
| Charges for services                                                                                              | 4,560             | 2,559           | (2,001)                                         |
| Other                                                                                                             | 364               | 123             | (241)                                           |
| Total revenues                                                                                                    | <u>5,414</u>      | <u>5,776</u>    | <u>362</u>                                      |
| Expenditures:                                                                                                     |                   |                 |                                                 |
| Health and sanitation                                                                                             |                   |                 |                                                 |
| Salaries and benefits                                                                                             | 981               | 593             | 388                                             |
| Services and supplies                                                                                             | 6,999             | 1,444           | 5,555                                           |
| Other charges                                                                                                     | 1,675             | 1,675           | -                                               |
| Capital outlay                                                                                                    | 50                | 1               | 49                                              |
| Total expenditures                                                                                                | <u>9,705</u>      | <u>3,713</u>    | <u>5,992</u>                                    |
| Excess (deficiency) of revenues<br>over (under) expenditures                                                      | <u>(4,291)</u>    | <u>2,063</u>    | <u>6,354</u>                                    |
| Other financing sources (uses):                                                                                   |                   |                 |                                                 |
| Operating transfers in                                                                                            | -                 | 32              | 32                                              |
| Operating transfers out                                                                                           | (1,050)           | -               | 1,050                                           |
| Total financing sources (uses)                                                                                    | <u>(1,050)</u>    | <u>32</u>       | <u>1,082</u>                                    |
| Excess (deficiency) of revenues and other financing sources<br>over (under) expenditures and other financing uses | <u>\$ (5,341)</u> | <u>2,095</u>    | <u>\$ 7,436</u>                                 |
| Fund balance - July 1, 1999                                                                                       |                   | <u>7,216</u>    |                                                 |
| Fund balance - June 30, 2000                                                                                      |                   | <u>\$ 9,311</u> |                                                 |

(Continued)

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**Other Special Revenue Funds - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                              | <u>Budget</u>    | <u>Actual</u>   | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|--------------------------------------------------------------|------------------|-----------------|-------------------------------------------------|
| <b>HIGHLANDS LANDSCAPE FUND</b>                              |                  |                 |                                                 |
| Revenues:                                                    |                  |                 |                                                 |
| Taxes                                                        | \$     2         | \$     3        | \$     1                                        |
| Total revenues                                               | <u>2</u>         | <u>3</u>        | <u>1</u>                                        |
| Expenditures:                                                |                  |                 |                                                 |
| General Government                                           |                  |                 |                                                 |
| Services and supplies                                        | 4                | -               | 4                                               |
| Total expenditures                                           | <u>4</u>         | <u>-</u>        | <u>4</u>                                        |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$    (2)</u> | 3               | <u>\$     5</u>                                 |
| Fund balance - July 1, 1999                                  |                  | <u>2</u>        |                                                 |
| Fund balance - June 30, 2000                                 |                  | <u>\$     5</u> |                                                 |

(Continued)

County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Other Special Revenue Funds - Budget and Actual on a Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                                                   | <u>Budget</u>      | <u>Actual</u>   | Variance<br>Favorable<br>(Unfavorable) |
|-------------------------------------------------------------------------------------------------------------------|--------------------|-----------------|----------------------------------------|
| <b><u>DRAINAGE DISTRICT FUND</u></b>                                                                              |                    |                 |                                        |
| Revenues:                                                                                                         |                    |                 |                                        |
| Taxes                                                                                                             | \$ 13              | \$ 20           | \$ 7                                   |
| Use of money and property                                                                                         | 6                  | 9               | 3                                      |
| Total revenues                                                                                                    | <u>19</u>          | <u>29</u>       | <u>10</u>                              |
| Expenditures:                                                                                                     |                    |                 |                                        |
| Health and sanitation                                                                                             |                    |                 |                                        |
| Services and supplies                                                                                             | 195                | 12              | 183                                    |
| Total expenditures                                                                                                | <u>195</u>         | <u>12</u>       | <u>183</u>                             |
| Excess (deficiency) of revenues<br>over (under) expenditures                                                      | <u>\$ (176)</u>    | 17              | <u>\$ 193</u>                          |
| Fund balance - July 1, 1999                                                                                       |                    | <u>176</u>      |                                        |
| Fund balance - June 30, 2000                                                                                      |                    | <u>\$ 193</u>   |                                        |
| <br>Total - Other Special Revenue Funds                                                                           |                    |                 |                                        |
| Excess (deficiency) of revenues and other financing sources<br>over (under) expenditures and other financing uses | <u>\$ (10,227)</u> | <u>\$ 1,991</u> | <u>\$ 12,218</u>                       |



## **FINANCIAL SECTION**

**SUPPLEMENTARY INFORMATION  
DEBT SERVICE FUNDS**

## **DEBT SERVICE FUNDS**

The Debt Service Funds accumulate monies for payment of certain capital projects and general long-term debt not being financed by proprietary funds or Pension Trust Fund.

### **JOINT POWERS FINANCING AUTHORITY**

The San Mateo County Joint Powers Financing Authority (the Authority) is a joint exercise of powers agency organized under the laws of the State of California by agreements dated May 15, 1993 and composed of the County of San Mateo and the Community Development Commission for the County of San Mateo. The Authority was formed to assist the County of San Mateo in the financing of public capital improvements.

The Authority and the County of San Mateo have a financial and operational relationship which requires under generally accepted accounting principles that the Authority's financial statements be blended into the County of San Mateo's financial statements. The Authority's policies are determined by a five member board appointed by the San Mateo County Board of Supervisors. The Authority has no employees and all staff work is done by the County of San Mateo staff or by consultants to the Authority.

The Authority issues lease revenue bonds to generate the funds needed to finance public capital improvements. The lease revenue bonds are payable by a pledge of revenues consisting primarily of base rental payments payable by the County of San Mateo pursuant to Master Facility Leases between the Authority and the County of San Mateo for the use, benefit and enjoyment of the public of said capital facilities.

### **OTHER DEBT SERVICE FUND**

This Debt Service Fund was established to centrally budget all County debt service payments. Amounts are transferred into this fund from the various funding sources before payments are made.

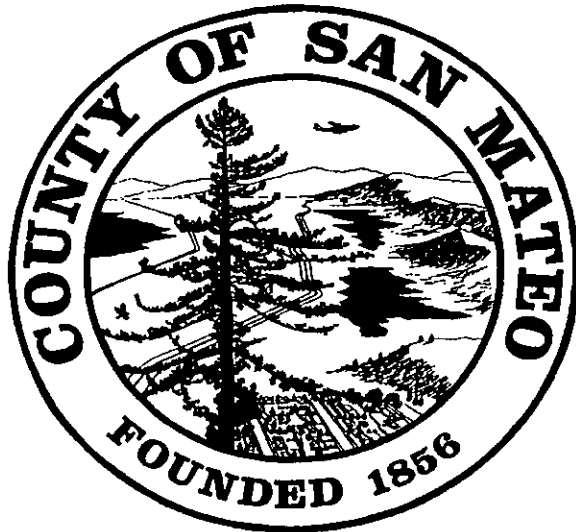
County of San Mateo  
Combining Balance Sheet  
Debt Service Funds  
June 30, 2000  
(Dollars in Thousands)

|                               | Joint Powers<br>Financing<br>Authority | Other<br>Debt<br>Service | Total            |
|-------------------------------|----------------------------------------|--------------------------|------------------|
| <u>Assets</u>                 |                                        |                          |                  |
| Cash and investments          | \$ 49,666                              | \$ 5,264                 | \$ 54,930        |
| Interest receivable           | 287                                    | 25                       | 312              |
| Other receivables             | 7,582                                  | -                        | 7,582            |
| Due from other funds          | -                                      | 589                      | 589              |
| Total assets                  | <u>\$ 57,535</u>                       | <u>\$ 5,878</u>          | <u>\$ 63,413</u> |
| <u>Liabilities and Equity</u> |                                        |                          |                  |
| Liabilities:                  |                                        |                          |                  |
| Accounts payable              | <u>\$ 1,173</u>                        | <u>\$ -</u>              | <u>\$ 1,173</u>  |
| Total liabilities             | <u>1,173</u>                           | <u>-</u>                 | <u>1,173</u>     |
| Equity:                       |                                        |                          |                  |
| Fund balances:                |                                        |                          |                  |
| Reserved                      |                                        |                          |                  |
| Debt service                  | <u>56,362</u>                          | <u>5,878</u>             | <u>62,240</u>    |
| Total equity                  | <u>56,362</u>                          | <u>5,878</u>             | <u>62,240</u>    |
| Total liabilities and equity  | <u>\$ 57,535</u>                       | <u>\$ 5,878</u>          | <u>\$ 63,413</u> |

County of San Mateo  
Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
Debt Service Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                                                      | Joint Powers<br>Financing<br>Authority | Other<br>Debt<br>Service | Total     |
|----------------------------------------------------------------------------------------------------------------------|----------------------------------------|--------------------------|-----------|
| Revenues:                                                                                                            |                                        |                          |           |
| Use of money and property                                                                                            | \$ 4,540                               | \$ 119                   | \$ 4,659  |
| Intergovernmental                                                                                                    | 524                                    | -                        | 524       |
| Other                                                                                                                | 985                                    | 121                      | 1,106     |
| Total revenues                                                                                                       | 6,049                                  | 240                      | 6,289     |
| Expenditures:                                                                                                        |                                        |                          |           |
| General government                                                                                                   | 115                                    | -                        | 115       |
| Capital outlay                                                                                                       | 21,317                                 | -                        | 21,317    |
| Debt service:                                                                                                        |                                        |                          |           |
| Principal retirement                                                                                                 | 5,095                                  | -                        | 5,095     |
| Interest                                                                                                             | 13,624                                 | 2,308                    | 15,932    |
| Total expenditures                                                                                                   | 40,151                                 | 2,308                    | 42,459    |
| Excess (deficiency) of revenues over (under) expenditures                                                            | (34,102)                               | (2,068)                  | (36,170)  |
| Other financing sources (uses):                                                                                      |                                        |                          |           |
| Operating transfers in                                                                                               | 16,448                                 | 19,978                   | 36,426    |
| Operating transfers out                                                                                              | -                                      | (16,448)                 | (16,448)  |
| Total other financing sources (uses)                                                                                 | 16,448                                 | 3,530                    | 19,978    |
| Excess (deficiency) of revenues and other<br>financing sources over (under) expenditures<br>and other financing uses | (17,654)                               | 1,462                    | (16,192)  |
| Fund balances - July 1, 1999 (as restated)                                                                           | 74,016                                 | 4,416                    | 78,432    |
| Fund balances - June 30, 2000                                                                                        | \$ 56,362                              | \$ 5,878                 | \$ 62,240 |





## **FINANCIAL SECTION**

**SUPPLEMENTARY INFORMATION  
CAPITAL PROJECTS FUNDS**

## **CAPITAL PROJECTS FUNDS**

Capital Project Funds are used to account for financial resources to be used for the acquisition of land or acquisition and construction of major facilities other than those financed in the proprietary fund types.

### **PARKS ACQUISITION FUND**

The Parks Acquisition Fund is used for the acquisition of land for the County Park System and the development of County park facilities. Revenue in this fund came from one-time sale of land at San Bruno Mountain. Payments were made to this fund until August 1996 and interest has accrued on unspent balances.

### **ACCUMULATED CAPITAL OUTLAY FUND**

This fund accounts for appropriations for County capital improvement projects, facilities maintenance projects payments. Revenue is generated from the sale of County real property and from interest earnings on fund balances.

### **CRIMINAL FACILITY FUND**

For every \$10.00 of all criminal and traffic fines, bail and imposed penalties, a \$2.25 penalty assessment, which is added to the fine, is placed into this fund for purposes of construction, reconstruction, expansion, improvement, operation or maintenance of county criminal justice facilities which includes, but is not limited to, jails, women's centers, detention facilities, juvenile halls and courtrooms. A penalty assessment of \$1.50 is placed in this fund for every parking offense paid. The Probation Department of the County also deposits \$1.00 for every \$10.00 in fines collected pursuant to Government Code 76004.

### **COURTHOUSE CONSTRUCTION FUND**

Source of revenue for this fund is identical to all the sources of revenues for the Criminal Facility Construction Fund above. Revenues received are intended for the construction, rehabilitation, lease and financing of courtrooms or of a courtroom building or buildings containing facilities necessary for the operations of the courts.

### **OTHER CAPITAL PROJECTS FUND**

This fund was established to centrally budget other capital improvement projects in the County.

**County of San Mateo  
Combining Balance Sheet  
Capital Projects Funds  
June 30, 2000  
(Dollars in Thousands)**

|                               | <u>Parks<br/>Acquisition</u> | <u>Accumulated<br/>Capital<br/>Outlay</u> | <u>Criminal<br/>Facility</u> | <u>Courthouse<br/>Construction</u> | <u>Other<br/>Capital<br/>Projects</u> | <u>Total</u>    |
|-------------------------------|------------------------------|-------------------------------------------|------------------------------|------------------------------------|---------------------------------------|-----------------|
| <u>Assets</u>                 |                              |                                           |                              |                                    |                                       |                 |
| Cash and investments          | \$ 1,235                     | \$ 289                                    | \$ 1,347                     | \$ 1,908                           | \$ 1,255                              | \$ 6,034        |
| Interest receivable           | 12                           | 4                                         | 22                           | 24                                 | -                                     | 62              |
| Other receivable              | -                            | -                                         | -                            | -                                  | 57                                    | 57              |
| Due from other funds          | -                            | -                                         | -                            | 3                                  | 438                                   | 441             |
| Advances to other funds       | -                            | 3,000                                     | -                            | -                                  | -                                     | 3,000           |
| Total assets                  | <u>\$ 1,247</u>              | <u>\$ 3,293</u>                           | <u>\$ 1,369</u>              | <u>\$ 1,935</u>                    | <u>\$ 1,750</u>                       | <u>\$ 9,594</u> |
| <u>Liabilities and equity</u> |                              |                                           |                              |                                    |                                       |                 |
| Liabilities:                  |                              |                                           |                              |                                    |                                       |                 |
| Accounts payable              | \$ 1                         | \$ -                                      | \$ -                         | \$ -                               | \$ 763                                | \$ 764          |
| Accrued liabilities           | -                            | -                                         | -                            | -                                  | 7                                     | 7               |
| Due to other funds            | -                            | 20                                        | -                            | 149                                | 128                                   | 297             |
| Total liabilities             | <u>1</u>                     | <u>20</u>                                 | <u>-</u>                     | <u>149</u>                         | <u>898</u>                            | <u>1,068</u>    |
| Equity:                       |                              |                                           |                              |                                    |                                       |                 |
| Reserved for:                 |                              |                                           |                              |                                    |                                       |                 |
| Encumbrances                  | -                            | -                                         | -                            | -                                  | 354                                   | 354             |
| Advances                      | -                            | 3,000                                     | -                            | -                                  | -                                     | 3,000           |
| Unreserved:                   |                              |                                           |                              |                                    |                                       |                 |
| Designated - other            | 94                           | -                                         | 1,201                        | 1,407                              | -                                     | 2,702           |
| Undesignated                  | 1,152                        | 273                                       | 168                          | 379                                | 498                                   | 2,470           |
| Total equity                  | <u>1,246</u>                 | <u>3,273</u>                              | <u>1,369</u>                 | <u>1,786</u>                       | <u>852</u>                            | <u>8,526</u>    |
| Total liabilities and equity  | <u>\$ 1,247</u>              | <u>\$ 3,293</u>                           | <u>\$ 1,369</u>              | <u>\$ 1,935</u>                    | <u>\$ 1,750</u>                       | <u>\$ 9,594</u> |

County of San Mateo  
Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
Capital Projects Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                                                      | Parks<br>Acquisition | Accumulated<br>Capital<br>Outlay | Criminal<br>Facility | Courthouse<br>Construction | Other<br>Capital<br>Projects | Total    |
|----------------------------------------------------------------------------------------------------------------------|----------------------|----------------------------------|----------------------|----------------------------|------------------------------|----------|
| Revenues:                                                                                                            |                      |                                  |                      |                            |                              |          |
| Use of money and property                                                                                            | \$ 58                | \$ 25                            | \$ 87                | \$ 107                     | \$ (64)                      | \$ 213   |
| Intergovernmental                                                                                                    | 20                   | -                                | -                    | -                          | 893                          | 913      |
| Fines, forfeitures and penalties                                                                                     | -                    | -                                | 1,261                | 1,269                      | -                            | 2,530    |
| Other                                                                                                                | 18                   | -                                | -                    | -                          | 782                          | 800      |
| Total revenues                                                                                                       | 96                   | 25                               | 1,348                | 1,376                      | 1,611                        | 4,456    |
| Expenditures:                                                                                                        |                      |                                  |                      |                            |                              |          |
| Capital outlay                                                                                                       | 51                   | 153                              | -                    | 563                        | 8,514                        | 9,281    |
| Total expenditures                                                                                                   | 51                   | 153                              | -                    | 563                        | 8,514                        | 9,281    |
| Excess (deficiency) of revenues<br>over (under) expenditures                                                         | 45                   | (128)                            | 1,348                | 813                        | (6,903)                      | (4,825)  |
| Other financing sources (uses):                                                                                      |                      |                                  |                      |                            |                              |          |
| Operating transfers in                                                                                               | -                    | -                                | -                    | -                          | 6,841                        | 6,841    |
| Operating transfers out                                                                                              | -                    | -                                | (1,100)              | (693)                      | -                            | (1,793)  |
| Total other financing sources ( uses)                                                                                | -                    | -                                | (1,100)              | (693)                      | 6,841                        | 5,048    |
| Excess (deficiency) of revenues and other<br>financing sources over (under)<br>expenditures and other financing uses | 45                   | (128)                            | 248                  | 120                        | (62)                         | 223      |
| Fund balances - July 1, 1999                                                                                         | 1,201                | 3,401                            | 1,121                | 1,666                      | 914                          | 8,303    |
| Fund balances - June 30, 2000                                                                                        | \$ 1,246             | \$ 3,273                         | \$ 1,369             | \$ 1,786                   | \$ 852                       | \$ 8,526 |

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**Parks Acquisition Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                               | <u>Budget</u>     | <u>Actual</u>   | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|---------------------------------------------------------------|-------------------|-----------------|-------------------------------------------------|
| Revenues:                                                     |                   |                 |                                                 |
| Use of money and property                                     | \$ 10             | \$ 58           | \$ 48                                           |
| Intergovernmental                                             | 766               | 20              | (746)                                           |
| Other                                                         | <u>-</u>          | <u>18</u>       | <u>18</u>                                       |
| Total revenues                                                | <u>776</u>        | <u>96</u>       | <u>(680)</u>                                    |
| Expenditures:                                                 |                   |                 |                                                 |
| Capital outlay                                                | <u>1,905</u>      | <u>-</u>        | <u>1,905</u>                                    |
| Total expenditures                                            | <u>1,905</u>      | <u>-</u>        | <u>1,905</u>                                    |
| Excess (deficiency) of revenues<br>over ( under) expenditures | <u>\$ (1,129)</u> | 96              | <u>\$ 1,225</u>                                 |
| Fund balance - July 1, 1999                                   |                   | <u>1,150</u>    |                                                 |
| Fund balance - June 30, 2000                                  |                   | <u>\$ 1,246</u> |                                                 |

County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Accumulated Capital Outlay Fund - Budget and Actual on a Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                              | <u>Budget</u>   | <u>Actual</u>   | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|--------------------------------------------------------------|-----------------|-----------------|-------------------------------------------------|
| Revenues:                                                    |                 |                 |                                                 |
| Use of money and property                                    | <u>\$ -</u>     | <u>\$ 25</u>    | <u>\$ 25</u>                                    |
| Total revenues                                               | <u>-</u>        | <u>25</u>       | <u>25</u>                                       |
| Expenditures:                                                |                 |                 |                                                 |
| Capital outlay                                               | <u>411</u>      | <u>153</u>      | <u>258</u>                                      |
| Total expenditures                                           | <u>411</u>      | <u>153</u>      | <u>258</u>                                      |
| Excess (deficiency) of revenues<br>over (under) expenditures | <u>\$ (411)</u> | <u>(128)</u>    | <u>\$ 283</u>                                   |
| Fund balance - July 1, 1999                                  |                 | <u>3,401</u>    |                                                 |
| Fund balance - June 30, 2000                                 |                 | <u>\$ 3,273</u> |                                                 |

**County of San Mateo**  
**Schedule of Revenues, Expenditures and Changes in Fund Balance**  
**Criminal Facility Fund - Budget and Actual on a Budgetary Basis**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                | <u>Budget</u>  | <u>Actual</u>   | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|------------------------------------------------|----------------|-----------------|-------------------------------------------------|
| Revenues:                                      |                |                 |                                                 |
| Use of money and property                      | \$ 60          | \$ 87           | \$ 27                                           |
| Charges for services                           | <u>1,100</u>   | <u>1,261</u>    | <u>161</u>                                      |
| Total revenues                                 | <u>1,160</u>   | <u>1,348</u>    | <u>188</u>                                      |
| Other financing uses:                          |                |                 |                                                 |
| Operating transfers out                        | <u>(1,100)</u> | <u>(1,100)</u>  | <u>-</u>                                        |
| Total other financing uses                     | <u>(1,100)</u> | <u>(1,100)</u>  | <u>-</u>                                        |
| Excess of revenue over<br>other financing uses | <u>\$ 60</u>   | 248             | <u>\$ 188</u>                                   |
| Fund balance - July 1, 1999                    |                | <u>1,122</u>    |                                                 |
| Fund balance - June 30, 2000                   |                | <u>\$ 1,370</u> |                                                 |

County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Courthouse Construction Fund - Budget and Actual on a Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

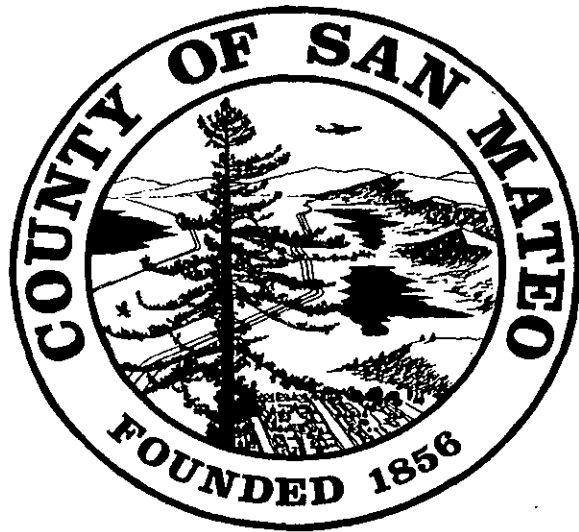
|                                                                                       | <u>Budget</u>   | <u>Actual</u>   | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|---------------------------------------------------------------------------------------|-----------------|-----------------|-------------------------------------------------|
| Revenues:                                                                             |                 |                 |                                                 |
| Use of money and property                                                             | \$ 60           | \$ 107          | \$ 47                                           |
| Charges for services                                                                  | <u>1,100</u>    | <u>1,269</u>    | <u>169</u>                                      |
| Total revenues                                                                        | <u>1,160</u>    | <u>1,376</u>    | <u>216</u>                                      |
| Expenditures:                                                                         |                 |                 |                                                 |
| Capital outlay                                                                        | <u>852</u>      | <u>563</u>      | <u>289</u>                                      |
| Total expenditures                                                                    | <u>852</u>      | <u>563</u>      | <u>289</u>                                      |
| Excess (deficiency) of revenues<br>over (under) expenditures                          | <u>308</u>      | <u>813</u>      | <u>505</u>                                      |
| Other financing uses:                                                                 |                 |                 |                                                 |
| Operating transfers out                                                               | <u>(601)</u>    | <u>(693)</u>    | <u>(92)</u>                                     |
| Total other financing uses                                                            | <u>(601)</u>    | <u>(693)</u>    | <u>(92)</u>                                     |
| Excess (deficiency) of revenues over (under)<br>expenditures and other financing uses | <u>\$ (293)</u> | <u>120</u>      | <u>\$ 413</u>                                   |
| Fund balance - July 1, 1999                                                           |                 | <u>1,666</u>    |                                                 |
| Fund balance - June 30, 2000                                                          |                 | <u>\$ 1,786</u> |                                                 |



County of San Mateo  
Schedule of Revenues, Expenditures and Changes in Fund Balance  
Other Capital Projects Fund - Budget and Actual on a Budgetary Basis  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                          | <u>Budget</u>   | <u>Actual</u> | <u>Variance<br/>Favorable<br/>(Unfavorable)</u> |
|------------------------------------------------------------------------------------------|-----------------|---------------|-------------------------------------------------|
| Revenues:                                                                                |                 |               |                                                 |
| Use of money and property                                                                | \$ -            | \$ (64)       | \$ (64)                                         |
| Intergovernmental                                                                        | 6,556           | 893           | (5,663)                                         |
| Charges for services                                                                     | 494             | -             | (494)                                           |
| Other                                                                                    | 13,332          | 782           | (12,550)                                        |
| Total revenues                                                                           | <u>20,382</u>   | <u>1,611</u>  | <u>(18,771)</u>                                 |
| Expenditures:                                                                            |                 |               |                                                 |
| Capital outlay                                                                           | <u>24,803</u>   | <u>8,868</u>  | <u>15,935</u>                                   |
| Total Expenditures                                                                       | <u>24,803</u>   | <u>8,868</u>  | <u>15,935</u>                                   |
| Excess (deficiency) of revenues under expenditures                                       | (4,421)         | (7,257)       | (2,836)                                         |
| Other financing sources:                                                                 |                 |               |                                                 |
| Operating transfers in                                                                   | <u>3,549</u>    | <u>6,841</u>  | <u>3,292</u>                                    |
| Excess (deficiency) of revenues and other financing sources<br>over (under) expenditures | <u>\$ (872)</u> | (416)         | <u>\$ 456</u>                                   |
| Fund Balances - July 1, 1999                                                             |                 | <u>913</u>    |                                                 |
| Fund Balances - June 30, 2000                                                            |                 | <u>\$ 497</u> |                                                 |

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## **FINANCIAL SECTION**

**SUPPLEMENTARY INFORMATION  
ENTERPRISE FUNDS**

## **ENTERPRISE FUNDS**

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to have the costs (expenses, including depreciation and amortization) of providing goods or services to the general public on a continuing basis be financed or recorded primarily through user charges; or where the County has decided that periodic determination of revenues earned, expenses incurred and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes.

### **SAN MATEO COUNTY GENERAL HOSPITAL**

This fund was established to account for operations of the San Mateo County General Hospital involved in providing health services to County residents. Revenues are principally fees for patient services, payments from Federal and State programs such as Medicare, Medi-Cal and Short-Doyle, realignment revenues and subsidies from the General Fund. On July 1, 1999, the operations of the Crystal Springs Rehabilitation Enterprise Fund were consolidated into this fund in order to streamline the process of monitoring financial activities and to reflect the physical consolidation of the facilities.

### **CRYSTAL SPRINGS REHABILITATION CENTER**

This fund accounts for the operations of a highly skilled nursing care facility for County residents (regardless of ability to pay) at the new Health Center located in the City of San Mateo. Revenues are principally fees for patient services, payments from Federal and State programs such as Medicare and Medi-Cal, realignment revenues and subsidies from the General Fund. On July 1, 1999, this fund's operations were consolidated into the San Mateo County General Hospital Enterprise Fund in order to streamline the process of monitoring financial activities and to reflect the physical consolidation of the facilities.

### **COMMUNITY HEALTH CLINICS**

This fund was established to account for the operations of the community oriented primary care and specialty services to meet the health care needs of the County through convenient, integrated and accessible community based clinics. The operations of this fund were previously combined with that of the San Mateo County General Hospital Enterprise Fund and were separated out to identify operations related only to clinic operations.

## **AIRPORTS**

This fund was established to provide for operations and maintenance of the San Carlos and Half Moon Bay aviation facilities. Revenues include receipts under rental and lease arrangements involving County airport facilities and Federal aid.

## **COYOTE POINT MARINA**

This fund provides and maintains a fully utilized recreational facility for the boating public. Revenues arise from berth and facility rentals as well as interest earnings.

**County of San Mateo  
Combining Balance Sheet  
Enterprise Funds  
June 30, 2000  
(Dollars in Thousands)**

|                                                            | San Mateo<br>County<br>General<br>Hospital | Community<br>Health<br>Clinics | Airports         | Coyote<br>Point<br>Marina | Total            |
|------------------------------------------------------------|--------------------------------------------|--------------------------------|------------------|---------------------------|------------------|
| <b><u>Assets</u></b>                                       |                                            |                                |                  |                           |                  |
| Cash and investments                                       | \$ 3                                       | \$ -                           | \$ 103           | \$ 1,320                  | \$ 1,426         |
| Accounts receivable, net of allowance of \$ 50,677         | 5,090                                      | 5,781                          | 12               | 11                        | 10,894           |
| Interest receivable                                        | -                                          | -                              | 1                | 16                        | 17               |
| Due from other funds                                       | 419                                        | 59                             | -                | -                         | 478              |
| Due from other governmental agencies                       | 9,376                                      | 3,867                          | 17               | -                         | 13,260           |
| Deposits                                                   | 370                                        | -                              | -                | -                         | 370              |
| Inventories                                                | 364                                        | -                              | -                | -                         | 364              |
| Other assets                                               | 48                                         | 8                              | -                | -                         | 56               |
| Fixed assets - net of accumulated depreciation of \$21,041 | 21,510                                     | 311                            | 14,006           | 8,767                     | 44,594           |
| <b>Total assets</b>                                        | <b>\$ 37,180</b>                           | <b>\$ 10,026</b>               | <b>\$ 14,139</b> | <b>\$ 10,114</b>          | <b>\$ 71,459</b> |
| <b><u>Liabilities and Equity</u></b>                       |                                            |                                |                  |                           |                  |
| <b>Liabilities:</b>                                        |                                            |                                |                  |                           |                  |
| Accounts payable                                           | \$ 2,935                                   | \$ 740                         | \$ 7             | \$ 13                     | \$ 3,695         |
| Accrued salaries and benefits                              | 4,344                                      | 1,286                          | 8                | 7                         | 5,645            |
| Due to other funds                                         | 12,001                                     | 7,834                          | 7                | -                         | 19,842           |
| Advances from other funds                                  | 2,500                                      | -                              | -                | -                         | 2,500            |
| Due to other governmental agencies                         | -                                          | -                              | 94               | -                         | 94               |
| Deferred revenue                                           | -                                          | 61                             | -                | -                         | 61               |
| Deposits                                                   | 70                                         | -                              | 1                | 3                         | 74               |
| Long-term debt                                             | 845                                        | 59                             | -                | 1,757                     | 2,661            |
| <b>Total liabilities</b>                                   | <b>22,695</b>                              | <b>9,980</b>                   | <b>117</b>       | <b>1,780</b>              | <b>34,572</b>    |
| <b>Equity:</b>                                             |                                            |                                |                  |                           |                  |
| Contributed capital                                        | 1,839                                      | 5                              | 12,024           | -                         | 13,868           |
| Retained earnings                                          | 12,646                                     | 41                             | 1,998            | 8,334                     | 23,019           |
| <b>Total equity</b>                                        | <b>14,485</b>                              | <b>46</b>                      | <b>14,022</b>    | <b>8,334</b>              | <b>36,887</b>    |
| <b>Total liabilities and equity</b>                        | <b>\$ 37,180</b>                           | <b>\$ 10,026</b>               | <b>\$ 14,139</b> | <b>\$ 10,114</b>          | <b>\$ 71,459</b> |

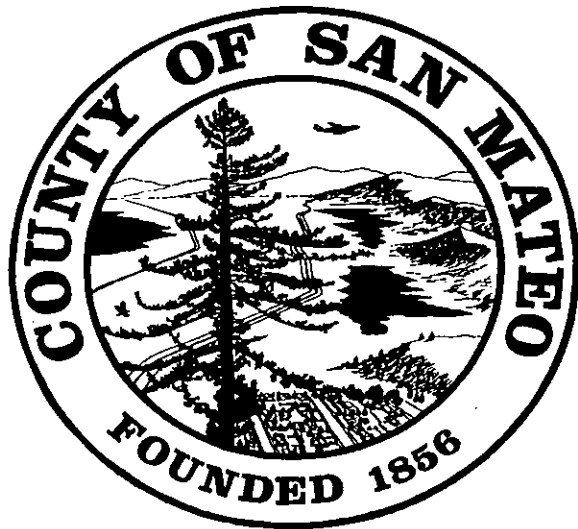
County of San Mateo  
Combining Statement of Revenues, Expenses and Changes in Retained Earnings  
Enterprise Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                       | San Mateo<br>County<br>General<br>Hospital | Crystal<br>Springs<br>Rehabilitation<br>Center | Community<br>Health<br>Clinics | Airports | Coyote<br>Point<br>Marina | Total      |
|-----------------------------------------------------------------------|--------------------------------------------|------------------------------------------------|--------------------------------|----------|---------------------------|------------|
| Operating revenues:                                                   |                                            |                                                |                                |          |                           |            |
| Charges for services                                                  | \$ 80,997                                  | \$ -                                           | \$ 65,771                      | \$ 7     | \$ -                      | \$ 146,775 |
| Less:                                                                 |                                            |                                                |                                |          |                           |            |
| Contractual allowances                                                | (21,739)                                   | -                                              | (21,487)                       | -        | -                         | (43,226)   |
| Charity allowances and policy discounts                               | (13,777)                                   | -                                              | (25,245)                       | -        | -                         | (39,022)   |
| Net charges for services                                              | 45,481                                     | -                                              | 19,039                         | 7        | -                         | 64,527     |
| Rent and concessions                                                  | -                                          | -                                              | 20                             | 1,278    | 903                       | 2,201      |
| Other                                                                 | 153                                        | -                                              | 50                             | 49       | 1                         | 253        |
| Total operating revenues                                              | 45,634                                     | -                                              | 19,109                         | 1,334    | 904                       | 66,981     |
| Operating expenses:                                                   |                                            |                                                |                                |          |                           |            |
| Professional, nursing and ancillary services                          | 46,018                                     | -                                              | -                              | -        | -                         | 46,018     |
| Emergency and clinic                                                  | 3,750                                      | -                                              | 37,297                         | -        | -                         | 41,047     |
| General and administrative                                            | 21,244                                     | -                                              | -                              | 1,124    | 492                       | 22,860     |
| Support services                                                      | 9,090                                      | -                                              | -                              | -        | -                         | 9,090      |
| Geropsychiatric program                                               | 1,788                                      | -                                              | -                              | -        | -                         | 1,788      |
| Rehabilitation program                                                | 3,884                                      | -                                              | -                              | -        | -                         | 3,884      |
| Depreciation and amortization                                         | 896                                        | -                                              | 43                             | 189      | 185                       | 1,313      |
| Bad debts                                                             | 2,368                                      | -                                              | 2,429                          | -        | -                         | 4,797      |
| Total operating expenses                                              | 89,038                                     | -                                              | 39,769                         | 1,313    | 677                       | 130,797    |
| Operating income (loss)                                               | (43,404)                                   | -                                              | (20,660)                       | 21       | 227                       | (63,816)   |
| Nonoperating revenues (expenses):                                     |                                            |                                                |                                |          |                           |            |
| State and federal grants                                              | 36,241                                     | -                                              | 17,869                         | -        | 226                       | 54,336     |
| Interest revenue                                                      | 43                                         | -                                              | -                              | 10       | 125                       | 178        |
| Interest expense                                                      | (195)                                      | -                                              | (4)                            | (10)     | (53)                      | (262)      |
| Total nonoperating revenues (expenses)                                | 36,089                                     | -                                              | 17,865                         | -        | 298                       | 54,252     |
| Income (loss) before operating transfers                              | (7,315)                                    | -                                              | (2,795)                        | 21       | 525                       | (9,564)    |
| Operating transfer in                                                 | 11,710                                     | -                                              | 3,233                          | -        | -                         | 14,943     |
| Operating transfer out                                                | (9,702)                                    | -                                              | (344)                          | -        | -                         | (10,046)   |
| Net income (loss)                                                     | (5,307)                                    | -                                              | 94                             | 21       | 525                       | (4,667)    |
| Add depreciation on fixed assets acquired with<br>contributed capital | -                                          | -                                              | -                              | 158      | -                         | 158        |
| Net increase (decrease) in retained earnings                          | (5,307)                                    | -                                              | 94                             | 179      | 525                       | (4,509)    |
| Retained earnings (deficit) - July 1, 1999 (as restated)              | 17,953                                     | 456                                            | (53)                           | 1,819    | 7,809                     | 27,984     |
| Residual equity transfer to other funds                               | -                                          | (456)                                          | -                              | -        | -                         | (456)      |
| Retained earnings - June 30, 2000                                     | \$ 12,646                                  | \$ -                                           | \$ 41                          | \$ 1,998 | \$ 8,334                  | \$ 23,019  |

**County of San Mateo**  
**Combining Statement of Cash Flows**  
**Enterprise Funds**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                                                                  | San Mateo<br>County<br>General<br>Hospital | Community<br>Health<br>Clinics | Airports | Coyote<br>Point<br>Marina | Total       |
|--------------------------------------------------------------------------------------------------|--------------------------------------------|--------------------------------|----------|---------------------------|-------------|
| Operating activities:                                                                            |                                            |                                |          |                           |             |
| Operating income (loss)                                                                          | \$ (43,404)                                | \$ (20,660)                    | \$ 21    | \$ 227                    | \$ (63,816) |
| Adjustment to reconcile operating income (loss) to<br>net cash provided by operating activities: |                                            |                                |          |                           |             |
| Depreciation and amortization                                                                    | 896                                        | 43                             | 189      | 185                       | 1,313       |
| Provision for allowance for doubtful accounts                                                    | (3,761)                                    | 23,221                         | -        | 6                         | 19,466      |
| Loss on disposal of fixed assets                                                                 | 408                                        | 84                             | -        | -                         | 492         |
| (Increase) decrease in:                                                                          |                                            |                                |          |                           |             |
| Accounts receivable                                                                              | 7,468                                      | (29,002)                       | 2        | (6)                       | (21,538)    |
| Due from other funds                                                                             | 367                                        | (59)                           | 49       | 5                         | 362         |
| Deposits                                                                                         | (370)                                      | -                              | -        | -                         | (370)       |
| Other assets                                                                                     | 23                                         | (3)                            | -        | -                         | 20          |
| Inventories                                                                                      | (65)                                       | -                              | -        | -                         | (65)        |
| Increase (decrease) in:                                                                          |                                            |                                |          |                           |             |
| Accounts payable                                                                                 | 1,018                                      | 740                            | 3        | 12                        | 1,773       |
| Accrued salaries and benefits                                                                    | (1,021)                                    | 1,286                          | 2        | 3                         | 270         |
| Due to other funds                                                                               | 6,257                                      | 7,834                          | (11)     | -                         | 14,080      |
| Advances from other funds                                                                        | 2,500                                      | -                              | (93)     | -                         | 2,407       |
| Due to other governmental agencies                                                               | (98)                                       | -                              | (23)     | -                         | (121)       |
| Deferred revenue                                                                                 | -                                          | 61                             | -        | -                         | 61          |
| Deposits                                                                                         | 69                                         | -                              | -        | -                         | 69          |
| Net cash provided by (used in) operating activities                                              | (29,713)                                   | (16,455)                       | 139      | 432                       | (45,597)    |
| Cash flows from noncapital and related financing activities:                                     |                                            |                                |          |                           |             |
| State and Federal grants received                                                                | 29,642                                     | 14,002                         | 13       | 226                       | 43,883      |
| Operating transfers in                                                                           | 11,710                                     | 3,233                          | -        | -                         | 14,943      |
| Operating transfers out                                                                          | (9,702)                                    | (344)                          | -        | -                         | (10,046)    |
| Net cash provided by noncapital and related financing activities                                 | 31,650                                     | 16,891                         | 13       | 226                       | 48,780      |
| Cash flows from capital and related financing activities:                                        |                                            |                                |          |                           |             |
| Purchase of fixed assets                                                                         | (1,609)                                    | (406)                          | (174)    | (1,767)                   | (3,956)     |
| Disposal of fixed assets                                                                         | 404                                        | -                              | -        | -                         | 404         |
| Proceeds from loan                                                                               | -                                          | -                              | -        | 676                       | 676         |
| Principal paid on loans and notes payable                                                        | -                                          | -                              | -        | (97)                      | (97)        |
| Principal paid on capital leases                                                                 | (580)                                      | (31)                           | -        | -                         | (611)       |
| Contributed capital                                                                              | -                                          | 5                              | -        | -                         | 5           |
| Interest paid                                                                                    | (195)                                      | (4)                            | (10)     | (53)                      | (262)       |
| Net cash used in capital and related financing activities                                        | (1,980)                                    | (436)                          | (184)    | (1,241)                   | (3,841)     |
| Cash flows from investing activities:                                                            |                                            |                                |          |                           |             |
| Interest on investments                                                                          | 43                                         | -                              | 9        | 109                       | 161         |
| Net cash provided by investing activities                                                        | 43                                         | -                              | 9        | 109                       | 161         |
| Net decrease in cash and cash equivalents                                                        | -                                          | -                              | (23)     | (474)                     | (497)       |
| Cash and cash equivalents - July 1, 1999                                                         | 3                                          | -                              | 126      | 1,794                     | 1,923       |
| Cash and cash equivalents - June 30, 2000                                                        | \$ 3                                       | \$ -                           | \$ 103   | \$ 1,320                  | \$ 1,426    |
| Noncash capital and related financing activities:                                                |                                            |                                |          |                           |             |
| Acquired equipment with a \$301.                                                                 |                                            |                                |          |                           |             |
| Capital Contribution of \$894.                                                                   |                                            |                                |          |                           |             |
| Capital Deletion of \$596.                                                                       |                                            |                                |          |                           |             |





## **FINANCIAL SECTION**

**SUPPLEMENTARY INFORMATION  
INTERNAL SERVICE FUNDS**

## **INTERNAL SERVICE FUNDS**

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments of the County on a cost reimbursement basis.

### **FLEET MAINTENANCE**

Fleet Maintenance is responsible for purchases and maintenance of all County vehicles and administers a lease program for county departments. Full service repair facilities are operated in Belmont and Redwood City.

### **TOWER ROAD CONSTRUCTION**

Tower Road Construction provides quality, cost-effective maintenance, repair and renovation of County facilities to ensure a safe, accessible, efficient and attractive environment for the public and all County employees. Remodeling and other craft services beyond the scope of building maintenance is provided to County departments and other government agencies on a fee for service basis. Capital project management and support and maintenance services to the Lighting Districts are also provided by this unit.

### **SELF INSURANCE FUNDS**

These funds are established to account for administrative costs and for payments of claims under the various insurance programs. Revenues are primarily premiums paid by other operating funds and interest on investments. The insurance programs are:

- Worker's Compensation Insurance Fund
- Long-Term Disability Trust Fund
- Employee Benefits Trust Fund
- Personal Injury and Property Damage Fund

County of San Mateo  
Combining Balance Sheet  
Internal Service Funds  
June 30, 2000  
(Dollars in Thousands)

|                               | Fleet<br>Maintenance | Tower<br>Road<br>Construction | Worker's<br>Compensation<br>Insurance | Long-Term<br>Disability<br>Trust | Employee<br>Benefits<br>Trust | Personal<br>Injury and<br>Property<br>Damage | Total            |
|-------------------------------|----------------------|-------------------------------|---------------------------------------|----------------------------------|-------------------------------|----------------------------------------------|------------------|
| <u>Assets</u>                 |                      |                               |                                       |                                  |                               |                                              |                  |
| Cash and investments          | \$ 2,951             | \$ 16                         | \$ 9,358                              | \$ 1,975                         | \$ 4,398                      | \$ 2,619                                     | \$ 21,317        |
| Interest receivable           | 29                   | -                             | 92                                    | 19                               | 48                            | 30                                           | 218              |
| Other receivables             | -                    | 78                            | -                                     | -                                | -                             | -                                            | 78               |
| Due from other funds          | 154                  | 60                            | -                                     | -                                | -                             | -                                            | 214              |
| Inventories                   | 99                   | -                             | -                                     | -                                | -                             | -                                            | 99               |
| Total assets                  | <u>\$ 3,233</u>      | <u>\$ 154</u>                 | <u>\$ 9,450</u>                       | <u>\$ 1,994</u>                  | <u>\$ 4,446</u>               | <u>\$ 2,649</u>                              | <u>\$ 21,926</u> |
| <u>Liabilities and Equity</u> |                      |                               |                                       |                                  |                               |                                              |                  |
| Liabilities:                  |                      |                               |                                       |                                  |                               |                                              |                  |
| Accounts payable              | \$ 58                | \$ 35                         | \$ -                                  | \$ -                             | \$ 59                         | \$ 11                                        | \$ 163           |
| Accrued salaries and benefits | 14                   | 32                            | -                                     | 4                                | -                             | -                                            | 50               |
| Accrued liabilities           | -                    | 3                             | -                                     | -                                | -                             | -                                            | 3                |
| Due to other funds            | 282                  | 30                            | -                                     | -                                | -                             | 67                                           | 379              |
| Deposits                      | 68                   | -                             | -                                     | -                                | -                             | -                                            | 68               |
| Estimated claims              | -                    | -                             | 12,300                                | 1,700                            | 327                           | 3,043                                        | 17,370           |
| Total liabilities             | <u>422</u>           | <u>100</u>                    | <u>12,300</u>                         | <u>1,704</u>                     | <u>386</u>                    | <u>3,121</u>                                 | <u>18,033</u>    |
| Equity:                       |                      |                               |                                       |                                  |                               |                                              |                  |
| Retained earnings (deficit)   | <u>2,811</u>         | <u>54</u>                     | <u>(2,850)</u>                        | <u>290</u>                       | <u>4,060</u>                  | <u>(472)</u>                                 | <u>3,893</u>     |
| Total equity (deficit)        | <u>2,811</u>         | <u>54</u>                     | <u>(2,850)</u>                        | <u>290</u>                       | <u>4,060</u>                  | <u>(472)</u>                                 | <u>3,893</u>     |
| Total liabilities and equity  | <u>\$ 3,233</u>      | <u>\$ 154</u>                 | <u>\$ 9,450</u>                       | <u>\$ 1,994</u>                  | <u>\$ 4,446</u>               | <u>\$ 2,649</u>                              | <u>\$ 21,926</u> |

County of San Mateo  
Combining Statement of Revenues, Expenses and Changes in Retained Earnings (Deficit)  
Internal Service Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                             | Fleet<br>Maintenance | Tower<br>Road<br>Construction | Worker's<br>Compensation<br>Trust | Long-Term<br>Disability<br>Trust | Employee<br>Benefits<br>Trust | Personal<br>Injury and<br>Property<br>Damage | Total     |
|---------------------------------------------|----------------------|-------------------------------|-----------------------------------|----------------------------------|-------------------------------|----------------------------------------------|-----------|
| Operating revenues:                         |                      |                               |                                   |                                  |                               |                                              |           |
| Charges for services                        | \$ 2                 | \$ 154                        | \$ 6,963                          | \$ 503                           | \$ 27,978                     | \$ 3,597                                     | \$ 39,197 |
| Other                                       | 4,475                | 2,141                         | 50                                | 2                                | -                             | 19                                           | 6,687     |
| Total operating revenues                    | 4,477                | 2,295                         | 7,013                             | 505                              | 27,978                        | 3,616                                        | 45,884    |
| Operating expenses:                         |                      |                               |                                   |                                  |                               |                                              |           |
| General and administrative                  | 3,807                | 2,324                         | 2,048                             | 230                              | 932                           | 920                                          | 10,261    |
| Benefits and claims                         | -                    | -                             | 7,346                             | 769                              | 1,731                         | 1,414                                        | 11,260    |
| Insurance premiums                          | 274                  | -                             | 129                               | -                                | 23,575                        | 2,013                                        | 25,991    |
| Total operating expenses                    | 4,081                | 2,324                         | 9,523                             | 999                              | 26,238                        | 4,347                                        | 47,512    |
| Operating income (loss)                     | 396                  | (29)                          | (2,510)                           | (494)                            | 1,740                         | (731)                                        | (1,628)   |
| Nonoperating revenues (expenses)            |                      |                               |                                   |                                  |                               |                                              |           |
| Interest revenue                            | 132                  | -                             | 484                               | 87                               | 278                           | 169                                          | 1,150     |
| Interest expense                            | -                    | (12)                          | -                                 | -                                | -                             | -                                            | (12)      |
| Total nonoperating revenues (expenses)      | 132                  | (12)                          | 484                               | 87                               | 278                           | 169                                          | 1,138     |
| Income (loss) before operating transfers    | 528                  | (41)                          | (2,026)                           | (407)                            | 2,018                         | (562)                                        | (490)     |
| Operating transfers in                      | 73                   | 60                            | -                                 | -                                | -                             | -                                            | 133       |
| Net income (loss)                           | 601                  | 19                            | (2,026)                           | (407)                            | 2,018                         | (562)                                        | (357)     |
| Retained earnings (deficit) - July 1, 1999  | 2,210                | 35                            | (824)                             | 697                              | 2,042                         | 90                                           | 4,250     |
| Retained earnings (deficit) - June 30, 2000 | \$ 2,811             | \$ 54                         | \$ (2,850)                        | \$ 290                           | \$ 4,060                      | \$ (472)                                     | \$ 3,893  |

County of San Mateo  
Combining Statement of Cash Flows  
Internal Service Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                                                                            | Fleet<br>Maintenance | Tower<br>Road<br>Construction | Worker's<br>Compensation<br>Trust | Long-Term<br>Disability<br>Trust | Employee<br>Benefits<br>Trust | Personal<br>Injury and<br>Property<br>Damage | Total            |
|------------------------------------------------------------------------------------------------------------|----------------------|-------------------------------|-----------------------------------|----------------------------------|-------------------------------|----------------------------------------------|------------------|
| Operating activities:                                                                                      |                      |                               |                                   |                                  |                               |                                              |                  |
| Operating income (loss)                                                                                    | \$ 396               | \$ (29)                       | \$ (2,510)                        | \$ (494)                         | \$ 1,740                      | \$ (731)                                     | \$ (1,628)       |
| Adjustment to reconcile operating income (loss) to<br>net cash provided by (used in) operating activities: |                      |                               |                                   |                                  |                               |                                              |                  |
| (Increase) decrease in:                                                                                    |                      |                               |                                   |                                  |                               |                                              |                  |
| Other receivables                                                                                          | -                    | 13                            | -                                 | -                                | -                             | -                                            | 13               |
| Due from other funds                                                                                       | (154)                | (22)                          | -                                 | -                                | -                             | 99                                           | (77)             |
| Inventories                                                                                                | 1                    | -                             | -                                 | -                                | -                             | -                                            | 1                |
| Increase (decrease) in:                                                                                    |                      |                               |                                   |                                  |                               |                                              |                  |
| Accounts payable                                                                                           | 17                   | (5)                           | -                                 | (1)                              | (1,506)                       | 11                                           | (1,484)          |
| Accrued salaries and benefits                                                                              | 7                    | 8                             | -                                 | 4                                | -                             | -                                            | 19               |
| Accrued liabilities                                                                                        | -                    | 4                             | -                                 | -                                | -                             | -                                            | 4                |
| Due to other funds                                                                                         | 13                   | (2)                           | -                                 | -                                | -                             | (34)                                         | (23)             |
| Deposits                                                                                                   | 68                   | -                             | -                                 | -                                | -                             | -                                            | 68               |
| Estimated claims                                                                                           | -                    | -                             | 2,083                             | 658                              | (2,173)                       | (130)                                        | 438              |
| Net cash provided by (used in) operating activities                                                        | <u>348</u>           | <u>(33)</u>                   | <u>(427)</u>                      | <u>167</u>                       | <u>(1,939)</u>                | <u>(785)</u>                                 | <u>(2,669)</u>   |
| Cash flows from noncapital financing activities:                                                           |                      |                               |                                   |                                  |                               |                                              |                  |
| Operating transfers in                                                                                     | <u>73</u>            | <u>60</u>                     | <u>-</u>                          | <u>-</u>                         | <u>-</u>                      | <u>-</u>                                     | <u>133</u>       |
| Cash flows from capital and related financing activities:                                                  |                      |                               |                                   |                                  |                               |                                              |                  |
| Interest paid                                                                                              | <u>-</u>             | <u>(12)</u>                   | <u>-</u>                          | <u>-</u>                         | <u>-</u>                      | <u>-</u>                                     | <u>(12)</u>      |
| Cash flows from investing activities:                                                                      |                      |                               |                                   |                                  |                               |                                              |                  |
| Interest on investments                                                                                    | <u>102</u>           | <u>-</u>                      | <u>392</u>                        | <u>68</u>                        | <u>231</u>                    | <u>139</u>                                   | <u>932</u>       |
| Net increase (decrease) in cash and cash equivalents                                                       | <u>523</u>           | <u>15</u>                     | <u>(35)</u>                       | <u>235</u>                       | <u>(1,708)</u>                | <u>(646)</u>                                 | <u>(1,616)</u>   |
| Cash and cash equivalents - July 1, 1999                                                                   | <u>2,428</u>         | <u>1</u>                      | <u>9,393</u>                      | <u>1,740</u>                     | <u>6,106</u>                  | <u>3,265</u>                                 | <u>22,933</u>    |
| Cash and cash equivalents - June 30, 2000                                                                  | <u>\$ 2,951</u>      | <u>\$ 16</u>                  | <u>\$ 9,358</u>                   | <u>\$ 1,975</u>                  | <u>\$ 4,398</u>               | <u>\$ 2,619</u>                              | <u>\$ 21,317</u> |

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## **FINANCIAL SECTION**

**SUPPLEMENTARY INFORMATION  
TRUST AND AGENCY FUNDS**

## TRUST AND AGENCY FUNDS

### TRUST FUNDS

#### ***EXPENDABLE TRUST FUNDS:***

***Law Library*** – This fund accounts for all operations and reporting of the County Law Library.

***Parks*** – These funds account for receipts of certain monies used to finance various activities of the different County parks.

***INVESTMENT TRUST*** - These funds are used by the County to account for the assets of legally separate entities who deposit cash with the County Treasurer. These include school and community college districts, other special districts governed by local boards, regional boards and authorities and pass through funds for tax collections for cities. These funds represent the assets, primarily cash and investments, and the related liability of the County to disburse these monies on demand.

***PENSION TRUST*** - This Fund, which is under the control of the Board of Retirement, accumulates contributions from the County, its employees and other participating employers, and earnings from the Fund's investments. Disbursements are made from the Fund for retirement, disability and death benefits (based on a defined benefit formula) and administrative expenses. This Fund includes all assets of the San Mateo County Employees' Retirement Association.

### AGENCY FUNDS

***COUNTY LIBRARY*** - This fund supports the County public library system in 11 of the cities in the County as well as the unincorporated areas through 12 branch libraries. Informational, cultural and recreational services are provided to the public. The Library is governed by a Joint Powers Authority, consisting of one Council Member from each of the cities served and one member of the Board of Supervisors. Property taxes provide most of the Fund's revenues.

***TRIAL COURTS OPERATION*** – This fund is used to account for the financial activities of the trial courts operation.

***UNAPPORTIONED TAX*** – These funds account for property tax receipts awaiting apportionment to governmental agencies and recipient County funds.

***TAX LOSS RESERVE*** – This fund accumulates all interest and penalties received from delinquent secured taxes.



## **AGENCY FUNDS (Continued)**

***PUBLIC ADMINISTRATOR*** – This fund is used to account for all of the Public Administrator's monies held by the County in a fiduciary capacity.

***PUBLIC GUARDIAN*** – This fund is used to account for all of the Public Guardian's monies held by the County in a fiduciary capacity.

***COUNTY AGENCY*** – These funds are used to account for all assets under the control of various County offices and are used to accumulate sources for specific purposes. Examples include payroll liability trust funds, sales tax trust funds, a multitude of departmental holding funds (e.g., Sheriff's trust funds, Tax Collector's trust funds) and outstanding checks issued holding funds.

***OTHER AGENCY*** – These funds are used to account for assets held for other governmental agencies and governmental units by the County in a fiduciary capacity.

County of San Mateo  
Combining Balance Sheet  
Trust and Agency Funds  
June 30, 2000  
(Dollars in Thousands)

|                                                        | <u>Expendable Trust</u>      |                 | <u>Investment</u><br><u>Trust</u> | <u>Pension</u><br><u>Trust</u> | <u>Agency Funds</u>             |                                         |                                    |
|--------------------------------------------------------|------------------------------|-----------------|-----------------------------------|--------------------------------|---------------------------------|-----------------------------------------|------------------------------------|
|                                                        | <u>Law</u><br><u>Library</u> | <u>Parks</u>    |                                   |                                | <u>County</u><br><u>Library</u> | <u>Trial Courts</u><br><u>Operation</u> | <u>Unapportioned</u><br><u>Tax</u> |
| <u>Assets</u>                                          |                              |                 |                                   |                                |                                 |                                         |                                    |
| Cash and investments                                   | \$ 28                        | \$ 1,087        | \$ 847,878                        | \$ 1,385,719                   | \$ 2,191                        | \$ 12,255                               | \$ 12,433                          |
| Receivables:                                           |                              |                 |                                   |                                |                                 |                                         |                                    |
| Tax, net of allowance of \$16,509                      | -                            | -               | -                                 | -                              | 941                             | -                                       | -                                  |
| Accounts, net of allowance of \$156,177                | -                            | -               | -                                 | -                              | -                               | -                                       | -                                  |
| Interest                                               | -                            | -               | 9,107                             | 3,269                          | 18                              | 120                                     | -                                  |
| Other                                                  | -                            | -               | -                                 | 1,665                          | -                               | -                                       | -                                  |
| Due from other funds                                   | -                            | -               | 1,214                             | -                              | -                               | 48                                      | 251                                |
| Due from other governmental agencies                   | -                            | -               | 4                                 | -                              | -                               | 140                                     | 150                                |
| Deposits                                               | -                            | -               | 13                                | -                              | -                               | -                                       | -                                  |
| Other assets                                           | -                            | -               | 83                                | -                              | -                               | -                                       | -                                  |
| Fixed assets, net of accumulated depreciation of \$138 | -                            | -               | -                                 | 34                             | -                               | -                                       | -                                  |
| Total assets                                           | <u>\$ 28</u>                 | <u>\$ 1,087</u> | <u>\$ 858,299</u>                 | <u>\$ 1,390,687</u>            | <u>\$ 3,150</u>                 | <u>\$ 12,563</u>                        | <u>\$ 12,834</u>                   |
| <u>Liabilities and Equity</u>                          |                              |                 |                                   |                                |                                 |                                         |                                    |
| Liabilities:                                           |                              |                 |                                   |                                |                                 |                                         |                                    |
| Accounts payable                                       | \$ -                         | \$ -            | \$ 149                            | \$ 2,066                       | \$ 132                          | \$ 662                                  | \$ -                               |
| Accrued salaries and benefits                          | -                            | -               | 47                                | 13                             | 137                             | 379                                     | -                                  |
| Accrued liabilities                                    | -                            | -               | 102                               | -                              | -                               | -                                       | -                                  |
| Due to other funds                                     | -                            | 29              | 1,205                             | -                              | 9                               | 2,209                                   | 12,834                             |
| Advances from other funds                              | -                            | -               | -                                 | -                              | -                               | -                                       | -                                  |
| Due to other governmental agencies                     | -                            | -               | -                                 | -                              | -                               | -                                       | -                                  |
| Deferred revenue                                       | -                            | -               | -                                 | -                              | 941                             | -                                       | -                                  |
| Deposits                                               | -                            | -               | -                                 | -                              | -                               | -                                       | -                                  |
| Fiduciary liability                                    | -                            | -               | -                                 | -                              | 1,931                           | 9,313                                   | -                                  |
| Long-term debt                                         | -                            | -               | -                                 | 7,552                          | -                               | -                                       | -                                  |
| Total liabilities                                      | <u>-</u>                     | <u>29</u>       | <u>1,503</u>                      | <u>9,631</u>                   | <u>3,150</u>                    | <u>12,563</u>                           | <u>12,834</u>                      |
| Equity:                                                |                              |                 |                                   |                                |                                 |                                         |                                    |
| Fund balances:                                         |                              |                 |                                   |                                |                                 |                                         |                                    |
| Reserved for:                                          |                              |                 |                                   |                                |                                 |                                         |                                    |
| Pool participants                                      | -                            | -               | 856,796                           | -                              | -                               | -                                       | -                                  |
| Employees' pension benefits                            | -                            | -               | -                                 | 1,381,056                      | -                               | -                                       | -                                  |
| Unreserved                                             | 28                           | 1,058           | -                                 | -                              | -                               | -                                       | -                                  |
| Total equity                                           | <u>28</u>                    | <u>1,058</u>    | <u>856,796</u>                    | <u>1,381,056</u>               | <u>-</u>                        | <u>-</u>                                | <u>-</u>                           |
| Total liabilities and equity                           | <u>\$ 28</u>                 | <u>\$ 1,087</u> | <u>\$ 858,299</u>                 | <u>\$ 1,390,687</u>            | <u>\$ 3,150</u>                 | <u>\$ 12,563</u>                        | <u>\$ 12,834</u>                   |

(Continued)

County of San Mateo  
Combining Balance Sheet  
Trust and Agency Funds  
June 30, 2000  
(Dollars in Thousands)

|                                                        | Agency Funds        |                         |                    |                  |                  | Total               |
|--------------------------------------------------------|---------------------|-------------------------|--------------------|------------------|------------------|---------------------|
|                                                        | Tax Loss<br>Reserve | Public<br>Administrator | Public<br>Guardian | County<br>Agency | Other<br>Agency  |                     |
| <u>Assets</u>                                          |                     |                         |                    |                  |                  |                     |
| Cash and investments                                   | \$ 29,352           | \$ 5,066                | \$ 33,964          | \$ 37,205        | \$ 28,130        | \$ 2,395,308        |
| Receivables:                                           |                     |                         |                    |                  |                  |                     |
| Tax, net of allowance of \$16,509                      | -                   | -                       | -                  | 23,639           | 67,548           | 92,128              |
| Accounts, net of allowance of \$156,177                | -                   | -                       | -                  | 10,367           | -                | 10,367              |
| Interest                                               | 289                 | 50                      | 334                | 344              | 380              | 13,911              |
| Other                                                  | -                   | -                       | 117                | 4,986            | 1                | 6,769               |
| Due from other funds                                   | 1,345               | -                       | 6                  | 11,712           | 399              | 14,975              |
| Due from other governmental agencies                   | -                   | -                       | -                  | -                | 1,129            | 1,423               |
| Deposits                                               | -                   | -                       | 121                | -                | -                | 134                 |
| Other assets                                           | -                   | 745                     | 13,398             | 361              | -                | 14,587              |
| Fixed assets, net of accumulated depreciation of \$138 | -                   | -                       | -                  | -                | -                | 34                  |
| Total assets                                           | <u>\$ 30,986</u>    | <u>\$ 5,861</u>         | <u>\$ 47,940</u>   | <u>\$ 88,614</u> | <u>\$ 97,587</u> | <u>\$ 2,549,636</u> |
| <u>Liabilities and Equity</u>                          |                     |                         |                    |                  |                  |                     |
| Liabilities:                                           |                     |                         |                    |                  |                  |                     |
| Accounts payable                                       | \$ -                | \$ 149                  | \$ 2               | \$ 245           | \$ 414           | 3,819               |
| Accrued salaries and benefits                          | -                   | -                       | -                  | 980              | -                | 1,556               |
| Accrued liabilities                                    | -                   | 18                      | 106                | 78               | -                | 304                 |
| Due to other funds                                     | -                   | -                       | 643                | 391              | 48               | 17,368              |
| Advances from other funds                              | 6,423               | 20                      | 50                 | 3,055            | -                | 9,548               |
| Due to other governmental agencies                     | -                   | -                       | -                  | -                | 446              | 446                 |
| Deferred revenue                                       | -                   | -                       | -                  | -                | -                | 941                 |
| Deposits                                               | -                   | -                       | 59                 | -                | -                | 59                  |
| Fiduciary liability                                    | 24,563              | 5,674                   | 47,080             | 83,865           | 96,679           | 269,105             |
| Long-term debt                                         | -                   | -                       | -                  | -                | -                | 7,552               |
| Total liabilities                                      | <u>30,986</u>       | <u>5,861</u>            | <u>47,940</u>      | <u>88,614</u>    | <u>97,587</u>    | <u>310,698</u>      |
| Equity:                                                |                     |                         |                    |                  |                  |                     |
| Fund balances:                                         |                     |                         |                    |                  |                  |                     |
| Reserved for:                                          |                     |                         |                    |                  |                  |                     |
| Pool participants                                      | -                   | -                       | -                  | -                | -                | 856,796             |
| Employees' pension benefits                            | -                   | -                       | -                  | -                | -                | 1,381,056           |
| Unreserved                                             | -                   | -                       | -                  | -                | -                | 1,086               |
| Total equity                                           | <u>-</u>            | <u>-</u>                | <u>-</u>           | <u>-</u>         | <u>-</u>         | <u>2,238,938</u>    |
| Total liabilities and equity                           | <u>\$ 30,986</u>    | <u>\$ 5,861</u>         | <u>\$ 47,940</u>   | <u>\$ 88,614</u> | <u>\$ 97,587</u> | <u>\$ 2,549,636</u> |

County of San Mateo  
Statement of Net Assets  
Investment and Pension Trust Funds  
June 30, 2000  
(Dollars in Thousands)

|                                                                 | Investment<br>Trust | Pension<br>Trust    | Total               |
|-----------------------------------------------------------------|---------------------|---------------------|---------------------|
| <u>Assets</u>                                                   |                     |                     |                     |
| Cash and cash equivalents                                       | \$ 847,878          | \$ 14,423           | \$ 862,301          |
| Receivables:                                                    |                     |                     |                     |
| Interest income                                                 | 9,107               | 3,269               | 12,376              |
| Contributions                                                   | -                   | 1,577               | 1,577               |
| Due from other funds                                            | 1,214               | -                   | 1,214               |
| Due from other governmental agencies                            | 4                   | -                   | 4                   |
| Prepaid Expense                                                 | -                   | 88                  | 88                  |
| Fixed income securities:                                        |                     |                     |                     |
| Domestic                                                        | -                   | 379,427             | 379,427             |
| International                                                   | -                   | 212                 | 212                 |
| Equities:                                                       |                     |                     |                     |
| Domestic                                                        | -                   | 687,492             | 687,492             |
| International                                                   | -                   | 204,599             | 204,599             |
| Real Estate                                                     | -                   | 99,566              | 99,566              |
| Deposits                                                        | 13                  | -                   | 13                  |
| Other assets                                                    | 83                  | -                   | 83                  |
| Fixed assets, at cost, net of accumulated depreciation of \$138 | -                   | 34                  | 34                  |
| Total assets                                                    | <u>858,299</u>      | <u>1,390,687</u>    | <u>2,248,986</u>    |
| <u>Liabilities</u>                                              |                     |                     |                     |
| Accounts payable                                                | 149                 | 2,066               | 2,215               |
| Accrued salaries and benefits                                   | 47                  | 13                  | 60                  |
| Other accrued liabilities                                       | 102                 | -                   | 102                 |
| Due to other funds                                              | 1,205               | -                   | 1,205               |
| Notes payable                                                   | -                   | 7,552               | 7,552               |
| Total liabilities                                               | <u>1,503</u>        | <u>9,631</u>        | <u>11,134</u>       |
| Net assets held in trust for pool participants/pension benefits | <u>\$ 856,796</u>   | <u>\$ 1,381,056</u> | <u>\$ 2,237,852</u> |

County of San Mateo  
Combining Statement of Net Assets  
Investment Trust Funds  
June 30, 2000  
(Dollars in Thousands)

|                                                | <u>Special<br/>Districts</u> | <u>School<br/>Districts</u> | <u>Other</u>      | <u>Total</u>      |
|------------------------------------------------|------------------------------|-----------------------------|-------------------|-------------------|
| <u>Assets</u>                                  |                              |                             |                   |                   |
| Cash and investments                           | \$ 71,096                    | \$ 456,432                  | \$ 320,350        | \$ 847,878        |
| Interest receivable                            | 740                          | 5,203                       | 3,164             | 9,107             |
| Due from other funds                           | 41                           | 1,173                       | -                 | 1,214             |
| Due from other governmental agencies           | 4                            | -                           | -                 | 4                 |
| Deposits                                       | 13                           | -                           | -                 | 13                |
| Other assets                                   | 80                           | 3                           | -                 | 83                |
| Total assets                                   | <u>71,974</u>                | <u>462,811</u>              | <u>323,514</u>    | <u>858,299</u>    |
| <u>Liabilities</u>                             |                              |                             |                   |                   |
| Accounts payable                               | 149                          | -                           | -                 | 149               |
| Accrued salaries and benefits                  | 47                           | -                           | -                 | 47                |
| Other accrued liabilities                      | -                            | 102                         | -                 | 102               |
| Due to other funds                             | 4                            | 1,201                       | -                 | 1,205             |
| Total liabilities                              | <u>200</u>                   | <u>1,303</u>                | <u>-</u>          | <u>1,503</u>      |
| Net assets held in trust for pool participants | <u>\$ 71,774</u>             | <u>\$ 461,508</u>           | <u>\$ 323,514</u> | <u>\$ 856,796</u> |

County of San Mateo  
Combining Statement of Changes in Net Assets  
Investment Trust Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                                        | Special Districts<br>under<br>Local Board | School<br>Districts | Other<br>Investment<br>Funds | Total        |
|--------------------------------------------------------|-------------------------------------------|---------------------|------------------------------|--------------|
| <b>Additions:</b>                                      |                                           |                     |                              |              |
| Contribution to pooled investments                     | \$ 128,614                                | \$ 1,355,454        | \$ 303,437                   | \$ 1,787,505 |
| Total contributions                                    | 128,614                                   | 1,355,454           | 303,437                      | 1,787,505    |
| Net investment income:                                 |                                           |                     |                              |              |
| Net depreciation in the fair value of plan investments | (692)                                     | (7,475)             | (444)                        | (8,611)      |
| Interest income                                        | 3,988                                     | 27,021              | 17,283                       | 48,292       |
| Net investment income                                  | 3,296                                     | 19,546              | 16,839                       | 39,681       |
| Total additions                                        | 131,910                                   | 1,375,000           | 320,276                      | 1,827,186    |
| <b>Deductions:</b>                                     |                                           |                     |                              |              |
| Distribution from pooled investments                   | 127,862                                   | 1,343,713           | 283,712                      | 1,755,287    |
| Total deductions                                       | 127,862                                   | 1,343,713           | 283,712                      | 1,755,287    |
| Net increase                                           | 4,048                                     | 31,287              | 36,564                       | 71,899       |
| Net assets held in trust, July 1, 1999                 | 67,726                                    | 430,221             | 286,950                      | 784,897      |
| Net assets held in trust, June 30, 2000                | \$ 71,774                                 | \$ 461,508          | \$ 323,514                   | \$ 856,796   |

**County of San Mateo**  
**Combining Statement of Revenues, Expenditures and Changes in Fund Balances**  
**Expendable Trust Funds**  
**For the fiscal year ended June 30, 2000**  
**(Dollars in Thousands)**

|                                                           | Law<br>Library | Parks    | Total    |
|-----------------------------------------------------------|----------------|----------|----------|
| Revenues:                                                 |                |          |          |
| Charges for services                                      | \$ 204         | \$ 20    | \$ 224   |
| Other                                                     | 263            | 215      | 478      |
| Total revenues                                            | 467            | 235      | 702      |
| Expenditures:                                             |                |          |          |
| Education                                                 | 529            | -        | 529      |
| Recreation                                                | -              | 78       | 78       |
| Total expenditures                                        | 529            | 78       | 607      |
| Excess (deficiency) of revenues over (under) expenditures | (62)           | 157      | 95       |
| Fund balances - July 1, 1999 (as restated)                | 90             | 901      | 991      |
| Fund balances - June 30, 2000                             | \$ 28          | \$ 1,058 | \$ 1,086 |

County of San Mateo  
Combining Statement of Changes in Assets and Liabilities  
Agency Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                      | Balance<br>July 1, 1999 | Additions        | Deletions        | Balance<br>June 30, 2000 |
|--------------------------------------|-------------------------|------------------|------------------|--------------------------|
| <b>COUNTY LIBRARY</b>                |                         |                  |                  |                          |
| Assets:                              |                         |                  |                  |                          |
| Cash and investments                 | \$ 2,332                | \$ 12,635        | \$ 12,776        | \$ 2,191                 |
| Tax, net of allowance                | -                       | 1,218            | 277              | 941                      |
| Interest receivable                  | -                       | 18               | -                | 18                       |
| Total assets                         | <u>\$ 2,332</u>         | <u>\$ 13,871</u> | <u>\$ 13,053</u> | <u>\$ 3,150</u>          |
| Liabilities:                         |                         |                  |                  |                          |
| Accounts payable                     | \$ 375                  | \$ 3,200         | \$ 3,443         | \$ 132                   |
| Accrued salaries and benefits        | 74                      | 137              | 74               | 137                      |
| Due to other funds                   | 5                       | 9                | 5                | 9                        |
| Deferred revenue                     | 941                     | -                | -                | 941                      |
| Fiduciary liability                  | 937                     | 994              | -                | 1,931                    |
| Total liabilities                    | <u>\$ 2,332</u>         | <u>\$ 4,340</u>  | <u>\$ 3,522</u>  | <u>\$ 3,150</u>          |
| <b>TRIAL COURTS OPERATION</b>        |                         |                  |                  |                          |
| Assets:                              |                         |                  |                  |                          |
| Cash and investments                 | \$ 5,746                | \$ 39,473        | \$ 32,964        | \$ 12,255                |
| Interest receivable                  | -                       | 120              | -                | 120                      |
| Due from other funds                 | 37                      | 48               | 37               | 48                       |
| Due from other governmental agencies | 1,228                   | 140              | 1,228            | 140                      |
| Total assets                         | <u>\$ 7,011</u>         | <u>\$ 39,781</u> | <u>\$ 34,229</u> | <u>\$ 12,563</u>         |
| Liabilities:                         |                         |                  |                  |                          |
| Accounts payable                     | \$ 336                  | \$ 5,947         | \$ 5,621         | \$ 662                   |
| Accrued salaries and benefits        | 208                     | 379              | 208              | 379                      |
| Due to other funds                   | 38                      | 2,209            | 38               | 2,209                    |
| Fiduciary liability                  | 6,429                   | 2,884            | -                | 9,313                    |
| Total liabilities                    | <u>\$ 7,011</u>         | <u>\$ 11,419</u> | <u>\$ 5,867</u>  | <u>\$ 12,563</u>         |

(Continued)



County of San Mateo  
Combining Statement of Changes in Assets and Liabilities  
Agency Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                      | Balance<br>July 1, 1999 | Additions           | Deletions           | Balance<br>June 30, 2000 |
|--------------------------------------|-------------------------|---------------------|---------------------|--------------------------|
| <b><u>UNAPPORTIONED TAXES</u></b>    |                         |                     |                     |                          |
| Assets:                              |                         |                     |                     |                          |
| Cash and investments                 | \$ 3,009                | \$ 1,934,906        | \$ 1,925,482        | \$ 12,433                |
| Due from other funds                 | -                       | 251                 | -                   | 251                      |
| Due from other governmental agencies | 611                     | -                   | 461                 | 150                      |
| Total assets                         | <u>\$ 3,620</u>         | <u>\$ 1,935,157</u> | <u>\$ 1,925,943</u> | <u>\$ 12,834</u>         |
| Liabilities:                         |                         |                     |                     |                          |
| Due to other funds                   | \$ 3,620                | \$ 12,834           | \$ 3,620            | \$ 12,834                |
| Total liabilities                    | <u>\$ 3,620</u>         | <u>\$ 12,834</u>    | <u>\$ 3,620</u>     | <u>\$ 12,834</u>         |
| <b><u>TAX LOSS RESERVE</u></b>       |                         |                     |                     |                          |
| Assets:                              |                         |                     |                     |                          |
| Cash and investments                 | \$ 25,511               | \$ 6,161            | \$ 2,320            | \$ 29,352                |
| Interest Receivable                  | -                       | 289                 | -                   | 289                      |
| Due from other funds                 | 903                     | 1,345               | 903                 | 1,345                    |
| Total assets                         | <u>\$ 26,414</u>        | <u>\$ 7,795</u>     | <u>\$ 3,223</u>     | <u>\$ 30,986</u>         |
| Liabilities:                         |                         |                     |                     |                          |
| Advances from other funds            | \$ 6,423                | \$ -                | \$ -                | \$ 6,423                 |
| Fiduciary liability                  | 19,991                  | 4,572               | -                   | 24,563                   |
| Total liabilities                    | <u>\$ 26,414</u>        | <u>\$ 4,572</u>     | <u>\$ -</u>         | <u>\$ 30,986</u>         |

(Continued)

County of San Mateo  
Combining Statement of Changes in Assets and Liabilities  
Agency Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                    | Balance<br>July 1, 1999 | Additions        | Deletions        | Balance<br>June 30, 2000 |
|------------------------------------|-------------------------|------------------|------------------|--------------------------|
| <b><u>PUBLIC ADMINISTRATOR</u></b> |                         |                  |                  |                          |
| Assets:                            |                         |                  |                  |                          |
| Cash and investments               | \$ 6,656                | \$ 12,643        | \$ 14,233        | \$ 5,066                 |
| Interest receivable                | -                       | 50               | -                | 50                       |
| Other assets                       | -                       | 2,656            | 1,911            | 745                      |
| Total assets                       | <u>\$ 6,656</u>         | <u>\$ 15,349</u> | <u>\$ 16,144</u> | <u>\$ 5,861</u>          |
| Liabilities:                       |                         |                  |                  |                          |
| Accounts payable                   | \$ 1                    | \$ 7,825         | \$ 7,677         | \$ 149                   |
| Accrued liabilities                | 25                      | 18               | 25               | 18                       |
| Advances from other funds          | 20                      | -                | -                | 20                       |
| Fiduciary liability                | 6,610                   | -                | 936              | 5,674                    |
| Total liabilities                  | <u>\$ 6,656</u>         | <u>\$ 7,843</u>  | <u>\$ 8,638</u>  | <u>\$ 5,861</u>          |
| <b><u>PUBLIC GUARDIAN</u></b>      |                         |                  |                  |                          |
| Assets:                            |                         |                  |                  |                          |
| Cash and investments               | \$ 28,815               | \$ 39,121        | \$ 33,972        | \$ 33,964                |
| Interest receivable                | 144                     | 198              | 8                | 334                      |
| Other receivables                  | 105                     | 12               | -                | 117                      |
| Due from other funds               | 5                       | 6                | 5                | 6                        |
| Deposits                           | 142                     | -                | 21               | 121                      |
| Other assets                       | 18,579                  | 13,811           | 18,992           | 13,398                   |
| Total assets                       | <u>\$ 47,790</u>        | <u>\$ 53,148</u> | <u>\$ 52,998</u> | <u>\$ 47,940</u>         |
| Liabilities:                       |                         |                  |                  |                          |
| Accounts payable                   | \$ 1                    | \$ 33            | \$ 32            | \$ 2                     |
| Accrued liabilities                | 85                      | 21               | -                | 106                      |
| Due to other funds                 | 408                     | 643              | 408              | 643                      |
| Advances from other funds          | 50                      | -                | -                | 50                       |
| Deposits                           | 54                      | 5                | -                | 59                       |
| Fiduciary liability                | 47,192                  | -                | 112              | 47,080                   |
| Total liabilities                  | <u>\$ 47,790</u>        | <u>\$ 702</u>    | <u>\$ 552</u>    | <u>\$ 47,940</u>         |

(Continued)

County of San Mateo  
Combining Statement of Changes in Assets and Liabilities  
Agency Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                               | Balance<br>July 1, 1999 | Additions           | Deletions           | Balance<br>June 30, 2000 |
|-------------------------------|-------------------------|---------------------|---------------------|--------------------------|
| <b>COUNTY AGENCY</b>          |                         |                     |                     |                          |
| Assets:                       |                         |                     |                     |                          |
| Cash and investments          | \$ 77,275               | \$ 3,856,436        | \$ 3,896,506        | \$ 37,205                |
| Receivables:                  |                         |                     |                     |                          |
| Tax, net of allowance         | 22,678                  | 21,423              | 20,462              | 23,639                   |
| Accounts, net of allowance    | 8,258                   | 2,118               | 9                   | 10,367                   |
| Interest                      | -                       | 344                 | -                   | 344                      |
| Other                         | 4,718                   | 1,138               | 870                 | 4,986                    |
| Due from other funds          | 3,842                   | 11,712              | 3,842               | 11,712                   |
| Other assets                  | 361                     | -                   | -                   | 361                      |
| Total assets                  | <u>\$ 117,132</u>       | <u>\$ 3,893,171</u> | <u>\$ 3,921,689</u> | <u>\$ 88,614</u>         |
| Liabilities:                  |                         |                     |                     |                          |
| Accounts payable              | \$ 433                  | \$ 208,760          | \$ 208,948          | \$ 245                   |
| Accrued salaries and benefits | 12,546                  | 414,491             | 426,057             | 980                      |
| Accrued liabilities           | 8                       | 208,760             | 208,690             | 78                       |
| Due to other funds            | 857                     | 421                 | 887                 | 391                      |
| Advances from other funds     | 3,055                   | -                   | -                   | 3,055                    |
| Fiduciary liability           | 100,233                 | -                   | 16,368              | 83,865                   |
| Total liabilities             | <u>\$ 117,132</u>       | <u>\$ 832,432</u>   | <u>\$ 860,950</u>   | <u>\$ 88,614</u>         |

(continued)

County of San Mateo  
Combining Statement of Changes in Assets and Liabilities  
Agency Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                      | Balance<br>July 1, 1999 | Additions         | Deletions         | Balance<br>June 30, 2000 |
|--------------------------------------|-------------------------|-------------------|-------------------|--------------------------|
| <b><u>OTHER AGENCY</u></b>           |                         |                   |                   |                          |
| Assets:                              |                         |                   |                   |                          |
| Cash and investments                 | \$ 46,090               | \$ 153,542        | \$ 171,502        | \$ 28,130                |
| Tax receivables                      | -                       | 87,414            | 19,866            | 67,548                   |
| Interest receivable                  | -                       | 502               | 122               | 380                      |
| Other receivables                    | -                       | 1                 | -                 | 1                        |
| Due from other funds                 | 17                      | 399               | 17                | 399                      |
| Due from other governmental agencies | 293                     | 1,629             | 793               | 1,129                    |
| Total assets                         | <u>\$ 46,400</u>        | <u>\$ 243,487</u> | <u>\$ 192,300</u> | <u>\$ 97,587</u>         |
| Liabilities:                         |                         |                   |                   |                          |
| Accounts payable                     | \$ 594                  | \$ 41,650         | \$ 41,830         | \$ 414                   |
| Due to other funds                   | 74                      | 56                | 82                | 48                       |
| Due to other governmental agencies   | -                       | 446               | -                 | 446                      |
| Fiduciary liability                  | 45,732                  | 50,947            | -                 | 96,679                   |
| Total liabilities                    | <u>\$ 46,400</u>        | <u>\$ 93,099</u>  | <u>\$ 41,912</u>  | <u>\$ 97,587</u>         |

(Continued)

County of San Mateo  
Combining Statement of Changes in Assets and Liabilities  
Agency Funds  
For the fiscal year ended June 30, 2000  
(Dollars in Thousands)

|                                      | Balance<br>July 1, 1999 | Additions           | Deletions           | Balance<br>June 30, 2000 |
|--------------------------------------|-------------------------|---------------------|---------------------|--------------------------|
| <b>TOTALS</b>                        |                         |                     |                     |                          |
| Assets:                              |                         |                     |                     |                          |
| Cash and investments                 | \$ 195,434              | \$ 6,054,917        | \$ 6,089,755        | \$ 160,596               |
| Receivables:                         |                         |                     |                     |                          |
| Tax, net of allowance                | 22,678                  | 110,055             | 40,605              | 92,128                   |
| Accounts, net of allowance           | 8,258                   | 2,118               | 9                   | 10,367                   |
| Interest                             | 144                     | 1,521               | 130                 | 1,535                    |
| Other                                | 4,823                   | 1,151               | 870                 | 5,104                    |
| Due from other funds                 | 4,804                   | 13,761              | 4,804               | 13,761                   |
| Due from other governmental agencies | 2,132                   | 1,769               | 2,482               | 1,419                    |
| Deposits                             | 142                     | -                   | 21                  | 121                      |
| Other assets                         | 18,940                  | 16,467              | 20,903              | 14,504                   |
| Total assets                         | <u>\$ 257,355</u>       | <u>\$ 6,201,759</u> | <u>\$ 6,159,579</u> | <u>\$ 299,535</u>        |
| Liabilities:                         |                         |                     |                     |                          |
| Accounts payable                     | \$ 1,740                | \$ 267,415          | \$ 267,551          | \$ 1,604                 |
| Accrued salaries and benefits        | 12,828                  | 415,007             | 426,339             | 1,496                    |
| Accrued liabilities                  | 118                     | 208,799             | 208,715             | 202                      |
| Due to other funds                   | 5,002                   | 16,172              | 5,040               | 16,134                   |
| Advances from other funds            | 9,548                   | -                   | -                   | 9,548                    |
| Due to other government agencies     | -                       | 446                 | -                   | 446                      |
| Deferred revenue                     | 941                     | -                   | -                   | 941                      |
| Deposits                             | 54                      | 5                   | -                   | 59                       |
| Fiduciary liability                  | 227,124                 | 59,397              | 17,416              | 269,105                  |
| Total liabilities                    | <u>\$ 257,355</u>       | <u>\$ 967,241</u>   | <u>\$ 925,061</u>   | <u>\$ 299,535</u>        |

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STATISTICAL  
SECTION







County of San Mateo  
General Governmental Revenues By Source  
Last Ten Fiscal Years  
(Dollars In Thousands)

| <u>Fiscal Year</u> | <u>Taxes</u> | <u>Licenses and Permits</u> | <u>Use of Money and Property</u> | <u>Inter-Governmental</u> | <u>Charges for Services</u> | <u>Fines, Forfeitures and Penalties</u> | <u>Other</u> | <u>Total</u> |
|--------------------|--------------|-----------------------------|----------------------------------|---------------------------|-----------------------------|-----------------------------------------|--------------|--------------|
| 1991               | \$ 142,610   | \$ 2,699                    | \$ 14,279                        | \$ 184,881                | \$ 32,575                   | \$ 7,177                                | \$ 7,848     | \$ 392,069   |
| % of Total         | 36.4         | 0.7                         | 3.6                              | 47.2                      | 8.3                         | 1.8                                     | 2.0          | 100.0        |
| % Change           | -            | -                           | -                                | -                         | -                           | -                                       | -            | -            |
| 1992               | 153,583      | 2,693                       | 16,572                           | 215,558                   | 37,418                      | 4,672                                   | 11,563       | 442,059      |
| % of Total         | 34.7         | 0.6                         | 3.7                              | 48.8                      | 8.5                         | 1.1                                     | 2.6          | 100.0        |
| % Change           | 7.7          | (0.2)                       | 16.1                             | 16.6                      | 14.9                        | (34.9)                                  | 47.3         | 12.8         |
| 1993               | 148,470      | 2,612                       | 17,165                           | 229,445                   | 38,502                      | 4,719                                   | 10,990       | 451,903      |
| % of Total         | 32.9         | 0.6                         | 3.8                              | 50.8                      | 8.5                         | 1.0                                     | 2.4          | 100.0        |
| % Change           | (3.3)        | (3.0)                       | 3.6                              | 6.4                       | 2.9                         | 1.0                                     | (5.0)        | 2.2          |
| 1994               | 120,880      | 3,052                       | 12,980                           | 294,716                   | 43,653                      | 3,512                                   | 25,082       | 503,875      |
| % of Total         | 24.0         | 0.6                         | 2.6                              | 58.4                      | 8.7                         | 0.7                                     | 5.0          | 100.0        |
| % Change           | (18.6)       | 16.8                        | (24.4)                           | 28.4                      | 13.4                        | (25.6)                                  | 128.2        | 11.5         |
| 1995               | 118,301      | 3,240                       | 18,150                           | 309,461                   | 43,458                      | 3,893                                   | 17,538       | 514,041      |
| % of Total         | 23.0         | 0.6                         | 3.5                              | 60.2                      | 8.5                         | 0.8                                     | 3.4          | 100.0        |
| % Change           | (2.1)        | 6.2                         | 39.8                             | 5.0                       | (0.4)                       | 10.8                                    | (30.1)       | 2.0          |
| 1996               | 116,487      | 2,426                       | 22,093                           | 313,837                   | 51,326                      | 4,881                                   | 12,890       | 523,940      |
| % of Total         | 22.2         | 0.5                         | 4.2                              | 59.9                      | 9.8                         | 0.9                                     | 2.5          | 100.0        |
| % Change           | (1.5)        | (25.1)                      | 21.7                             | 1.4                       | 18.1                        | 25.4                                    | (26.5)       | 1.9          |
| 1997               | 116,039      | 2,592                       | 20,082                           | 315,663                   | 59,123                      | 2,470                                   | 19,764       | 535,733      |
| % of Total         | 21.7         | 0.5                         | 3.7                              | 58.9                      | 11.0                        | 0.5                                     | 3.7          | 100.0        |
| % Change           | (0.4)        | 6.8                         | (9.1)                            | 0.6                       | 15.2                        | (49.4)                                  | 53.3         | 2.3          |
| 1998               | 123,070      | 3,162                       | 24,116                           | 314,056                   | 63,717                      | 7,110                                   | 15,545       | 550,776      |
| % of Total         | 22.3         | 0.6                         | 4.4                              | 57.0                      | 11.6                        | 1.3                                     | 2.8          | 100.0        |
| % Change           | 6.1          | 22.0                        | 20.1                             | (0.5)                     | 7.8                         | 187.9                                   | (21.3)       | 2.8          |
| 1999               | 125,733      | 3,716                       | 17,300                           | 331,205                   | 72,386                      | 8,330                                   | 16,027       | 574,697      |
| % of Total         | 21.9         | 0.7                         | 3.0                              | 57.6                      | 12.6                        | 1.4                                     | 2.8          | 100.0        |
| % Change           | 2.2          | 17.5                        | (28.3)                           | 5.5                       | 13.6                        | 17.2                                    | 3.1          | 4.3          |
| 2000               | 135,970      | 6,079                       | 23,954                           | 363,420                   | 66,842                      | 11,626                                  | 22,363       | 630,254      |
| % of Total         | 21.6         | 1.0                         | 3.8                              | 57.7                      | 10.6                        | 1.8                                     | 3.5          | 100.0        |
| % Change           | 8.1          | 63.6                        | 38.5                             | 9.7                       | (7.7)                       | 39.6                                    | 39.5         | 9.7          |

Note: Includes all governmental fund types ( General, Special Revenue, Debt Service and Capital Project Funds).

**County of San Mateo**  
**General Governmental Revenues By Source - Constant Value**  
**Last Ten Fiscal Years**  
**(Dollars In Thousands)**

| <b>Fiscal Year</b> | <b>Taxes</b> | <b>Licenses and Permits</b> | <b>Use of Money and Property</b> | <b>Inter-Governmental</b> | <b>Charges for Services</b> | <b>Fines, Forfeitures and Penalties</b> | <b>Other</b> | <b>Total</b> |
|--------------------|--------------|-----------------------------|----------------------------------|---------------------------|-----------------------------|-----------------------------------------|--------------|--------------|
| 1991               | \$ 142,610   | \$ 2,699                    | \$ 14,279                        | \$ 184,881                | \$ 32,575                   | \$ 7,177                                | \$ 7,848     | \$ 392,069   |
| % of Total         | 36.4         | 0.7                         | 3.6                              | 47.2                      | 8.3                         | 1.8                                     | 2.0          | 100.0        |
| % Change           | -            | -                           | -                                | -                         | -                           | -                                       | -            | -            |
| 1992               | 148,625      | 2,606                       | 16,037                           | 208,600                   | 36,210                      | 4,521                                   | 11,190       | 427,789      |
| % of Total         | 34.7         | 0.6                         | 3.7                              | 48.8                      | 8.5                         | 1.1                                     | 2.6          | 100.0        |
| % Change           | 4.2          | (3.4)                       | 12.3                             | 12.8                      | 11.2                        | (37.0)                                  | 42.6         | 9.1          |
| 1993               | 139,945      | 2,462                       | 16,179                           | 216,270                   | 36,291                      | 4,448                                   | 10,359       | 425,954      |
| % of Total         | 32.9         | 0.6                         | 3.8                              | 50.8                      | 8.5                         | 1.0                                     | 2.4          | 100.0        |
| % Change           | (5.8)        | (5.5)                       | 0.9                              | 3.7                       | 0.2                         | (1.6)                                   | (7.4)        | (0.4)        |
| 1994               | 112,100      | 2,830                       | 12,037                           | 273,311                   | 40,482                      | 3,257                                   | 23,260       | 467,277      |
| % of Total         | 24.0         | 0.6                         | 2.6                              | 58.4                      | 8.7                         | 0.7                                     | 5.0          | 100.0        |
| % Change           | (19.9)       | 14.9                        | (25.6)                           | 26.4                      | 11.5                        | (26.8)                                  | 124.5        | 9.7          |
| 1995               | 107,610      | 2,947                       | 16,510                           | 281,495                   | 39,531                      | 3,541                                   | 15,953       | 467,587      |
| % of Total         | 23.0         | 0.6                         | 3.5                              | 60.2                      | 8.5                         | 0.8                                     | 3.4          | 100.0        |
| % Change           | (4.0)        | 4.1                         | 37.2                             | 3.0                       | (2.3)                       | 8.7                                     | (31.4)       | 0.1          |
| 1996               | 103,569      | 2,157                       | 19,643                           | 279,032                   | 45,634                      | 4,340                                   | 11,460       | 465,835      |
| % of Total         | 22.2         | 0.5                         | 4.2                              | 59.9                      | 9.8                         | 0.9                                     | 2.5          | 100.0        |
| % Change           | (3.8)        | (26.8)                      | 19.0                             | (0.9)                     | 15.4                        | 22.6                                    | (28.2)       | (0.4)        |
| 1997               | 99,761       | 2,228                       | 17,265                           | 271,382                   | 50,829                      | 2,124                                   | 16,992       | 460,581      |
| % of Total         | 21.7         | 0.5                         | 3.7                              | 58.9                      | 11.0                        | 0.5                                     | 3.7          | 100.0        |
| % Change           | (3.7)        | 3.3                         | (12.1)                           | (2.7)                     | 11.4                        | (51.1)                                  | 48.3         | (1.1)        |
| 1998               | 102,546      | 2,635                       | 20,094                           | 261,681                   | 53,091                      | 5,924                                   | 12,953       | 458,924      |
| % of Total         | 22.3         | 0.6                         | 4.4                              | 57.0                      | 11.6                        | 1.3                                     | 2.8          | 100.0        |
| % Change           | 2.8          | 18.3                        | 16.4                             | (3.6)                     | 4.5                         | 178.9                                   | (23.8)       | (0.4)        |
| 1999               | 100,513      | 2,971                       | 13,830                           | 264,772                   | 57,867                      | 6,659                                   | 12,812       | 459,424      |
| % of Total         | 21.9         | 0.7                         | 3.0                              | 57.6                      | 12.6                        | 1.4                                     | 2.8          | 100.0        |
| % Change           | (2.0)        | 12.8                        | (31.2)                           | 1.2                       | 9.0                         | 12.4                                    | (1.1)        | 0.1          |
| 2000               | 104,691      | 4,681                       | 18,444                           | 279,819                   | 51,466                      | 8,952                                   | 17,219       | 485,272      |
| % of Total         | 21.6         | 1.0                         | 3.8                              | 57.7                      | 10.6                        | 1.8                                     | 3.5          | 100.0        |
| % Change           | 4.2          | 57.6                        | 33.4                             | 5.7                       | (11.1)                      | 34.4                                    | 34.4         | 5.6          |

**Notes:**

(1) Includes all governmental fund types (General, Special Revenue, Debt Service and Capital Project Funds)

(2) The information for the years 1992 through 2000 has been adjusted to the 1991 value of the dollar, using the average Consumer Price Index - Urban for each year. This information has been provided for informational purposes as an indication of the true changes in the County's revenues since 1991.

**County of San Mateo**  
**General Governmental Expenditures By Function**  
**Last Ten Fiscal Years**  
**(Dollars In Thousands)**

| <b>Fiscal Year</b> | <b>General Government</b> | <b>Public Protection</b> | <b>Public Ways and Facilities</b> | <b>Health and Sanitation</b> | <b>Public Assistance</b> | <b>Education</b> | <b>Recreation</b> | <b>Capital Outlay</b> | <b>Debt Service</b> | <b>Total</b> |
|--------------------|---------------------------|--------------------------|-----------------------------------|------------------------------|--------------------------|------------------|-------------------|-----------------------|---------------------|--------------|
| 1991               | \$ 33,016                 | \$ 133,016               | \$ 13,271                         | \$ 59,569                    | \$ 113,803               | \$ 8,083         | \$ 5,400          | \$ 11,760             | \$ 5,259            | \$ 383,177   |
| % of Total         | 8.6                       | 34.7                     | 3.5                               | 15.5                         | 29.7                     | 2.1              | 1.4               | 3.1                   | 1.4                 | 100.0        |
| % Change           | -                         | -                        | -                                 | -                            | -                        | -                | -                 | -                     | -                   | -            |
| 1992               | 35,453                    | 138,220                  | 18,805                            | 71,925                       | 124,205                  | 8,721            | 5,609             | 23,392                | 9,129               | 435,459      |
| % of Total         | 8.1                       | 31.7                     | 4.3                               | 16.5                         | 28.6                     | 2.0              | 1.3               | 5.4                   | 2.1                 | 100.0        |
| % Change           | 7.4                       | 3.9                      | 41.7                              | 20.7                         | 9.1                      | 7.9              | 3.9               | 98.9                  | 73.6                | 13.6         |
| 1993               | 32,443                    | 140,948                  | 28,802                            | 82,928                       | 142,823                  | 8,671            | 5,425             | 30,645                | 7,243               | 479,928      |
| % of Total         | 6.8                       | 29.4                     | 6.0                               | 17.3                         | 29.7                     | 1.8              | 1.1               | 6.4                   | 1.5                 | 100.0        |
| % Change           | (8.5)                     | 2.0                      | 53.2                              | 15.3                         | 15.0                     | (0.6)            | (3.3)             | 31.0                  | (20.7)              | 10.2         |
| 1994               | 37,855                    | 143,643                  | 15,881                            | 98,130                       | 151,509                  | 8,524            | 5,290             | 30,736                | 7,573               | 499,141      |
| % of Total         | 7.6                       | 28.8                     | 3.2                               | 19.6                         | 30.3                     | 1.7              | 1.1               | 6.2                   | 1.5                 | 100.0        |
| % Change           | 16.7                      | 1.9                      | (44.9)                            | 18.3                         | 6.1                      | (1.7)            | (2.5)             | 0.3                   | 4.6                 | 4.0          |
| 1995               | 39,075                    | 160,527                  | 17,244                            | 104,657                      | 156,665                  | 8,597            | 5,223             | 25,963                | 16,458              | 534,409      |
| % of Total         | 7.3                       | 30.0                     | 3.2                               | 19.6                         | 29.3                     | 1.6              | 1.0               | 4.9                   | 3.1                 | 100.0        |
| % Change           | 3.2                       | 11.8                     | 8.6                               | 6.7                          | 3.4                      | 0.9              | (1.3)             | (15.5)                | 117.3               | 7.1          |
| 1996               | 37,861                    | 155,878                  | 17,945                            | 96,294                       | 169,435                  | 8,068            | 4,872             | 28,611                | 22,389              | 541,353      |
| % of Total         | 7.0                       | 28.8                     | 3.3                               | 17.8                         | 31.3                     | 1.5              | 0.9               | 5.3                   | 4.1                 | 100.0        |
| % Change           | (3.1)                     | (2.9)                    | 4.1                               | (8.0)                        | 8.2                      | (6.2)            | (6.7)             | 10.2                  | 36.0                | 1.3          |
| 1997               | 42,141                    | 188,657                  | 15,495                            | 101,421                      | 129,215                  | 8,229            | 5,046             | 35,919                | 26,007              | 552,130      |
| % of Total         | 7.6                       | 34.2                     | 2.8                               | 18.4                         | 23.4                     | 1.5              | 0.9               | 6.5                   | 4.7                 | 100.0        |
| % Change           | 11.3                      | 21.0                     | (13.7)                            | 5.3                          | (23.7)                   | 2.0              | 3.6               | 25.5                  | 16.2                | 2.0          |
| 1998               | 44,811                    | 162,311                  | 20,033                            | 108,679                      | 151,800                  | 9,194            | 5,501             | 25,948                | 16,827              | 545,104      |
| % of Total         | 8.2                       | 29.8                     | 3.7                               | 19.9                         | 27.8                     | 1.7              | 1.0               | 4.8                   | 3.1                 | 100.0        |
| % Change           | 6.3                       | (14.0)                   | 29.3                              | 7.2                          | 17.5                     | 11.7             | 9.0               | (27.8)                | (35.3)              | (1.3)        |
| 1999               | 43,233                    | 166,206                  | 15,044                            | 118,811                      | 156,236                  | 5,274            | 5,914             | 46,107                | 22,503              | 579,328      |
| % of Total         | 7.5                       | 28.7                     | 2.6                               | 20.5                         | 27.0                     | 0.9              | 1.0               | 7.9                   | 3.9                 | 100.0        |
| % Change           | (3.5)                     | 2.4                      | (24.9)                            | 9.3                          | 2.9                      | (42.6)           | 7.5               | 77.7                  | 33.7                | 6.3          |
| 2000               | 44,420                    | 177,912                  | 15,921                            | 134,028                      | 171,723                  | 185              | 6,182             | 38,414                | 22,238              | 611,023      |
| % of Total         | 7.3                       | 29.1                     | 2.6                               | 21.9                         | 28.1                     | -                | 1.1               | 6.3                   | 3.6                 | 100.0        |
| % Change           | 2.7                       | 7.0                      | 5.8                               | 12.8                         | 9.9                      | (96.5)           | 4.5               | (16.7)                | (1.2)               | 5.5          |

Note: Includes all governmental fund types (General, Special Revenue, Debt Service and Capital Project Funds).

**County of San Mateo**  
**General Governmental Expenditures By Function - Constant Dollar Value**  
**Last Ten Fiscal Years**  
**(Dollars in Thousands)**

| <b>Fiscal Year</b> | <b>General Government</b> | <b>Public Protection</b> | <b>Public Ways and Facilities</b> | <b>Health and Sanitation</b> | <b>Public Assistance</b> | <b>Education</b> | <b>Recreation</b> | <b>Capital Outlay</b> | <b>Debt Service</b> | <b>Total</b> |
|--------------------|---------------------------|--------------------------|-----------------------------------|------------------------------|--------------------------|------------------|-------------------|-----------------------|---------------------|--------------|
| 1991               | \$ 33,016                 | \$ 133,016               | \$ 13,271                         | \$ 59,569                    | \$ 113,803               | \$ 8,083         | \$ 5,400          | \$ 11,760             | \$ 5,259            | \$ 383,177   |
| % of Total         | 8.6                       | 34.7                     | 3.5                               | 15.5                         | 29.7                     | 2.1              | 1.4               | 3.1                   | 1.4                 | 100.0        |
| % Change           | -                         | -                        | -                                 | -                            | -                        | -                | -                 | -                     | -                   | -            |
| 1992               | 34,309                    | 133,758                  | 18,198                            | 69,603                       | 120,196                  | 8,439            | 5,428             | 22,637                | 8,834               | 421,402      |
| % of Total         | 8.1                       | 31.7                     | 4.3                               | 16.5                         | 28.6                     | 2.0              | 1.3               | 5.4                   | 2.1                 | 100.0        |
| % Change           | 3.9                       | 0.6                      | 37.1                              | 16.8                         | 5.6                      | 4.4              | 0.5               | 92.5                  | 68.0                | 10.0         |
| 1993               | 30,580                    | 132,855                  | 27,148                            | 78,166                       | 134,622                  | 8,173            | 5,113             | 28,885                | 6,827               | 452,369      |
| % of Total         | 6.8                       | 29.4                     | 6.0                               | 17.3                         | 29.7                     | 1.8              | 1.1               | 6.4                   | 1.5                 | 100.0        |
| % Change           | (10.9)                    | (0.7)                    | 49.2                              | 12.3                         | 12.0                     | (3.2)            | (5.8)             | 27.6                  | (22.7)              | 7.3          |
| 1994               | 35,106                    | 133,210                  | 14,728                            | 91,003                       | 140,505                  | 7,905            | 4,906             | 28,504                | 7,023               | 462,890      |
| % of Total         | 7.6                       | 28.8                     | 3.2                               | 19.6                         | 30.3                     | 1.7              | 1.1               | 6.2                   | 1.5                 | 100.0        |
| % Change           | 14.8                      | 0.3                      | (45.7)                            | 16.4                         | 4.4                      | (3.3)            | (4.0)             | (1.3)                 | 2.9                 | 2.3          |
| 1995               | 35,544                    | 146,020                  | 15,686                            | 95,199                       | 142,507                  | 7,820            | 4,751             | 23,617                | 14,971              | 486,115      |
| % of Total         | 7.3                       | 30.0                     | 3.2                               | 19.6                         | 29.3                     | 1.6              | 1.0               | 4.9                   | 3.1                 | 100.0        |
| % Change           | 1.2                       | 9.6                      | 6.5                               | 4.6                          | 1.4                      | (1.1)            | (3.2)             | (17.1)                | 113.2               | 5.0          |
| 1996               | 33,662                    | 138,591                  | 15,955                            | 85,615                       | 150,645                  | 7,173            | 4,332             | 25,438                | 19,906              | 481,317      |
| % of Total         | 7.0                       | 28.8                     | 3.3                               | 17.8                         | 31.3                     | 1.5              | 0.9               | 5.3                   | 4.1                 | 100.0        |
| % Change           | (5.3)                     | (5.1)                    | 1.7                               | (10.1)                       | 5.7                      | (8.3)            | (8.8)             | 7.7                   | 33.0                | (1.0)        |
| 1997               | 36,229                    | 162,192                  | 13,321                            | 87,194                       | 111,089                  | 7,075            | 4,338             | 30,880                | 22,359              | 474,677      |
| % of Total         | 7.6                       | 34.2                     | 2.8                               | 18.4                         | 23.4                     | 1.5              | 0.9               | 6.5                   | 4.7                 | 100.0        |
| % Change           | 7.6                       | 17.0                     | (16.5)                            | 1.8                          | (26.3)                   | (1.4)            | 0.1               | 21.4                  | 12.3                | (1.4)        |
| 1998               | 37,338                    | 135,242                  | 16,692                            | 90,555                       | 126,484                  | 7,661            | 4,584             | 21,621                | 14,021              | 454,198      |
| % of Total         | 8.2                       | 29.8                     | 3.7                               | 19.9                         | 27.8                     | 1.7              | 1.0               | 4.8                   | 3.1                 | 100.0        |
| % Change           | 3.1                       | (16.6)                   | 25.3                              | 3.9                          | 13.9                     | 8.3              | 5.7               | (30.0)                | (37.3)              | (4.3)        |
| 1999               | 34,561                    | 132,868                  | 12,026                            | 94,980                       | 124,898                  | 4,216            | 4,728             | 36,859                | 17,989              | 463,125      |
| % of Total         | 7.5                       | 28.7                     | 2.6                               | 20.5                         | 27.0                     | 0.9              | 1.0               | 7.9                   | 3.9                 | 100.0        |
| % Change           | (7.4)                     | (1.8)                    | (28.0)                            | 4.9                          | (1.3)                    | (45.0)           | 3.1               | 70.5                  | 28.3                | 2.0          |
| 2000               | 34,202                    | 136,985                  | 12,259                            | 103,196                      | 132,220                  | 142              | 4,760             | 29,577                | 17,122              | 470,463      |
| % of Total         | 7.3                       | 29.1                     | 2.6                               | 21.9                         | 28.1                     | -                | 1.1               | 6.3                   | 3.6                 | 100.0        |
| % Change           | (1.0)                     | 3.1                      | 1.9                               | 8.7                          | 5.9                      | (96.6)           | 0.7               | (19.8)                | (4.8)               | 1.6          |

**Notes:**

(1) Includes all governmental fund types (General, Special Revenue, Debt Service and Capital Project Funds).

(2) The information for the years 1992 through 2000 has been adjusted to the 1991 value of the dollar, using the average Consumer Price Index - Urban for each year. This information has been provided for informational purposes as an indication of the true changes in the expenditure level of the County since 1991.

**County of San Mateo**  
**Assessed Value of Taxable Property**  
**Last Ten Fiscal Years**  
**(Dollars In Thousands)**

| Fiscal<br>Year | Assessed Value |               |                      |               | Exemptions   | Assessed<br>Value Less<br>Exemptions | Net Increase |            |
|----------------|----------------|---------------|----------------------|---------------|--------------|--------------------------------------|--------------|------------|
|                | Land           | Improvements  | Personal<br>Property | Total         |              |                                      | Amount       | Percentage |
| 1991           | \$ 16,030,933  | \$ 28,285,886 | \$ 4,489,727         | \$ 48,806,546 | \$ 2,090,243 | \$ 46,716,303                        | \$ 5,034,401 | 12.1%      |
| 1992           | 17,254,535     | 29,709,362    | 4,782,044            | 51,745,941    | 2,137,498    | 49,608,443                           | 2,892,140    | 6.2        |
| 1993           | 18,226,256     | 30,821,279    | 5,064,503            | 54,112,038    | 2,247,765    | 51,864,273                           | 2,255,830    | 4.5        |
| 1994           | 19,286,944     | 31,740,656    | 5,549,457            | 56,577,057    | 2,283,008    | 54,294,049                           | 2,429,776    | 4.7        |
| 1995           | 20,091,729     | 32,333,105    | 5,522,456            | 57,947,290    | 2,355,848    | 55,591,442                           | 1,297,393    | 2.4        |
| 1996           | 20,885,722     | 33,211,707    | 5,518,896            | 59,616,325    | 2,399,481    | 57,216,844                           | 1,625,402    | 2.9        |
| 1997           | 21,588,762     | 34,095,034    | 5,506,158            | 61,189,954    | 2,420,565    | 58,769,389                           | 1,552,545    | 2.7        |
| 1998           | 22,903,356     | 35,630,836    | 5,866,439            | 64,400,631    | 2,502,633    | 61,897,998                           | 3,128,609    | 5.3        |
| 1999           | 24,984,417     | 37,877,826    | 6,795,063            | 69,657,306    | 2,542,875    | 67,114,431                           | 5,216,433    | 8.4        |
| 2000           | 27,524,696     | 41,465,238    | 6,594,451            | 75,584,385    | 2,669,020    | 72,915,365                           | 5,800,934    | 8.6        |

Note: Article XIII A, added to California Constitution by Proposition 13 in 1978, fixed the base for valuation of property subject to taxes at the full cash value which appeared on the Assessor's 1975-76 assessment roll. Thereafter, full cash value can be increased:  
a) to reflect annual inflation up to 2 percent; b) to reflect current market value at time of ownership change and c) to reflect market value for new construction.

**County of San Mateo  
Property Tax Rates  
Direct and Overlapping Governments  
Last Ten Fiscal Years**

| <u>Fiscal Year<br/>Ended<br/>June 30</u> | <u>County-<br/>wide<br/>Rate</u> | <u>Local<br/>Special<br/>Districts</u> | <u>Schools</u> | <u>Cities</u> | <u>Total</u> |
|------------------------------------------|----------------------------------|----------------------------------------|----------------|---------------|--------------|
| 1991                                     | 1.0000                           | 0.0019                                 | 0.0092         | 0.0049        | 1.0160       |
| 1992                                     | 1.0000                           | 0.0015                                 | 0.0081         | 0.0039        | 1.0135       |
| 1993                                     | 1.0000                           | 0.0016                                 | 0.0093         | 0.0033        | 1.0142       |
| 1994                                     | 1.0000                           | 0.0013                                 | 0.0038         | 0.0031        | 1.0082       |
| 1995                                     | 1.0000                           | 0.0013                                 | 0.0071         | 0.0026        | 1.0110       |
| 1996                                     | 1.0000                           | 0.0006                                 | 0.0070         | 0.0023        | 1.0099       |
| 1997                                     | 1.0000                           | 0.0004                                 | 0.0107         | 0.0025        | 1.0136       |
| 1998                                     | 1.0000                           | 0.0004                                 | 0.0261         | 0.0022        | 1.0287       |
| 1999                                     | 1.0000                           | 0.0004                                 | 0.0269         | 0.0021        | 1.0294       |
| 2000                                     | 1.0000                           | 0.0003                                 | 0.0325         | 0.0020        | 1.0348       |

Note : California voters, on June 6, 1978, approved a constitutional amendment to article XIII A of the California Constitution, commonly known as Proposition 13, which limits the taxing power of California public agencies. Legislation enacted by the California Legislature to implement Article XIII A (Statutes of 1978, Chapter 292, as amended) provides that notwithstanding any other law, local agencies may not levy property tax except to pay debt service on indebtedness approved by voters prior to July 1, 1978, and that each County will levy the maximum tax permitted by Article XIII A of \$1 per \$100 of full cash value. Assessed value is equal to full cash value, pursuant to Senate Bill 1656, Statutes of 1978. The rates shown above are percentages of assessed valuation.

**County of San Mateo  
Property Taxes  
Direct and Overlapping Governments  
Last Ten Fiscal Years  
(Dollars In Thousands)**

| <u>Fiscal Year<br/>Ended<br/>June 30</u> | <u>County</u> | <u>Local<br/>Special<br/>Districts</u> | <u>Schools</u> | <u>Cities</u> | <u>Total</u> |
|------------------------------------------|---------------|----------------------------------------|----------------|---------------|--------------|
| 1991                                     | \$ 476,461    | \$ 768                                 | \$ 4,208       | \$ 2,163      | \$ 483,600   |
| 1992                                     | 505,385       | 663                                    | 3,651          | 1,094         | 510,793      |
| 1993                                     | 508,624       | 702                                    | 4,301          | 934           | 514,561      |
| 1994                                     | 479,274       | 615                                    | 2,098          | 1,550         | 483,537      |
| 1995                                     | 490,628       | 580                                    | 3,609          | 1,348         | 496,165      |
| 1996                                     | 504,702       | 360                                    | 4,029          | 1,230         | 510,321      |
| 1997                                     | 517,947       | 207                                    | 6,136          | 1,390         | 525,680      |
| 1998                                     | 544,959       | 194                                    | 14,982         | 1,324         | 561,459      |
| 1999                                     | 590,190       | 217                                    | 18,375         | 1,342         | 610,124      |
| 2000                                     | 640,788       | 186                                    | 23,307         | 1,356         | 665,637      |

Note : This schedule shows the property tax levies by major group of taxing agencies.

**County of San Mateo  
Ten Principal Taxpayers  
Year Ended June 30, 2000**

| <u>Taxpayer</u>        | <u>Nature of Business</u>     | <u>1999-2000<br/>Assessed<br/>Valuation<br/>(In 000's)</u> | <u>% of Total<br/>County<br/>Assessed<br/>Valuation</u> |
|------------------------|-------------------------------|------------------------------------------------------------|---------------------------------------------------------|
| United Airlines        | Air Carrier                   | \$ 2,443,775                                               | 3.350                                                   |
| Genentech, Inc.        | Bio-technology                | 631,127                                                    | 0.870                                                   |
| Pacific Gas & Electric | Public Utility                | 568,592                                                    | 0.780                                                   |
| Speiker Properties     | Real Estate Investment Trusts | 434,854                                                    | 0.600                                                   |
| Pacific Bell           | Public Utility                | 419,275                                                    | 0.580                                                   |
| Sun Microsystems       | Computer Products             | 413,979                                                    | 0.570                                                   |
| Oracle                 | Software                      | 377,678                                                    | 0.520                                                   |
| American Airlines      | Air Carrier                   | 274,548                                                    | 0.380                                                   |
| Sprint                 | Telecommunications            | 170,538                                                    | 0.230                                                   |
| Delta Airlines         | Air Carrier                   | 149,257                                                    | 0.200                                                   |
| Total                  |                               | <u>\$ 5,883,623</u>                                        | <u>8.080</u>                                            |



County of San Mateo  
Direct and Overlapping Debt Statement  
As of June 30, 2000  
(Dollars in Thousands)

|                                      |                                                    |
|--------------------------------------|----------------------------------------------------|
| 1999-00 Assessed Valuation           | \$ 72,915,365 (includes unitary utility valuation) |
| Redevelopment Incremental Valuation: | 4,968,075                                          |
| Adjusted Assessed Valuation:         | <u>\$ 67,947,290</u>                               |

| OVERLAPPING TAX AND ASSESSMENT DEBT:                        | % Applicable | Debt 6/30/00   |
|-------------------------------------------------------------|--------------|----------------|
| Jefferson and Sequoia Union High School Districts           | 100.00%      | \$ 72,170      |
| Cabrillo Unified School District                            | 100.00%      | 32,981         |
| South San Francisco Unified School District                 | 100.00%      | 38,015         |
| Laguna Salada School District                               | 100.00%      | 30,122         |
| Redwood City School District                                | 100.00%      | 43,410         |
| San Mateo-Foster City School District                       | 100.00%      | 74,234         |
| Other School Districts                                      | 100.00%      | 111,681        |
| Cities                                                      | 100.00%      | 29,270         |
| San Mateo Parking District                                  | 100.00%      | 670            |
| Estero Municipal Improvement District                       | 100.00%      | 24,971         |
| Redwood City General Improvement District No. 1-64          | 100.00%      | 11,370         |
| Midpeninsula Regional Open Space Park                       | 30.31%       | 12,022         |
| Other Special Districts                                     | 100.00%      | 205            |
| Highlands Recreation Community Facilities District No. 88-1 | 100.00%      | 185            |
| 1915 Act Special Assessment Bonds                           | 100.00%      | <u>92,635</u>  |
| TOTAL OVERLAPPING TAX AND ASSESSMENT DEBT                   |              | <u>573,941</u> |

|                                                                       |         |                   |
|-----------------------------------------------------------------------|---------|-------------------|
| DIRECT AND OVERLAPPING GENERAL FUND OBLIGATION DEBT:                  |         |                   |
| San Mateo County General Fund Obligations                             | 100.00% | 259,605           |
| San Mateo County Board of Education Certificates of Participation     | 100.00% | 5,480             |
| San Mateo County Flood Control District Certificates of Participation | 100.00% | 15,585            |
| San Mateo Community College District Certificates of Participation    | 100.00% | 635               |
| School District General Fund Obligations                              | 100.00% | 30,169            |
| City of Burlingame General Fund Obligations                           | 100.00% | 24,345            |
| City of Redwood City General Fund Obligations                         | 100.00% | 32,355            |
| Other City General Fund Obligations                                   | 100.00% | 53,289            |
| Midpeninsula Regional Open Space Park Certificates of Participation   | 30.31%  | 22,527            |
| Sanitary District Certificates of Participation                       | 100.00% | <u>1,662</u>      |
| TOTAL GROSS DIRECT AND OVERLAPPING GENERAL FUND OBLIGATION DEBT       |         | <u>445,652</u>    |
| Less: City of Burlingame Certificates of Participation                |         | 15,700            |
| Montara Sanitary District Certificates of Participation               |         | <u>610</u>        |
| TOTAL NET DIRECT AND OVERLAPPING GENERAL FUND OBLIGATION DEBT         |         | <u>\$ 429,342</u> |

|                           |                        |
|---------------------------|------------------------|
| GROSS COMBINED TOTAL DEBT | <u>\$ 1,019,593</u> ** |
| NET COMBINED TOTAL DEBT   | <u>\$ 1,003,283</u>    |

\*\* Excludes tax and revenue anticipation notes, revenue, mortgage revenue and tax allocation bonds and non-bonded capital lease obligations.

|                                           |       |
|-------------------------------------------|-------|
| Ratios to 1999-00 Assessed Valuation:     |       |
| Total Overlapping Tax and Assessment Debt | 0.79% |

|                                        |       |
|----------------------------------------|-------|
| Ratios to Adjusted Assessed Valuation: |       |
| Combined Direct Debt (\$275,190)       | 0.38% |
| Gross Combined Total Debt              | 1.50% |
| Net Combined Total Debt                | 1.48% |

|                                                   |                 |
|---------------------------------------------------|-----------------|
| STATE SCHOOL BUILDING AID REPAYABLE AS OF 6/30/00 | <u>\$ 2,297</u> |
|---------------------------------------------------|-----------------|

**County of San Mateo**  
**Schedule of Insurance in Force**  
**As of June 30, 2000**  
**(In Thousands)**

| <u>Coverage</u>                                    | <u>Face Amount</u> |                                |
|----------------------------------------------------|--------------------|--------------------------------|
| <b>Fire</b>                                        |                    |                                |
| Building and Contents - All Locations - All Risk   | \$ 408,613         | Per Occurrence                 |
| Replacement Value                                  | \$ 100             | Deductible                     |
| <b>Boiler</b>                                      |                    |                                |
| Boiler and Machinery - All Pressure Vessels        | \$ 15,000          | Per Occurrence                 |
|                                                    | \$ 2.5             | Deductible                     |
| <b>Crime</b>                                       |                    |                                |
| Money and Securities                               | \$ 500             | On and off Premises            |
|                                                    | \$ 5,000           | Forgery                        |
|                                                    | \$ 20              | Deductible                     |
| Employee Blanket Bond - Faithful Performance       | \$ 10,000          | Per Occurrence                 |
| - Fidelity                                         | \$ 10,000          | Excess of Faithful Performance |
|                                                    | \$ 20              | Deductible                     |
| <b>Liability</b>                                   |                    |                                |
| Comprehensive General and Auto Liability           | \$ 25,000          | Per Claim and Aggregate        |
|                                                    | \$ 250             | Self-Insured Retention         |
| Medical Malpractice                                | \$ 40,000          | Per Claim and Aggregate        |
|                                                    | \$ 10              | Deductible                     |
| Worker's Compensation                              | Statutory          | (No Specific Limit)            |
|                                                    | \$ 275             | Self-Insured Retention         |
| Fiduciary Liability                                | \$ 10,000          | Per Occurrence and             |
| San Mateo County Employees' Retirement Association | \$ 1               | Annual Aggregate               |
|                                                    |                    | Deductible                     |
| Aircraft Liability                                 | \$ 50,000          | Per Occurrence                 |
| Airport/Hangar Keeper's Legal Liability            | \$ 50,000          | Per Occurrence and Aggregate   |
| Marina Operator's Legal Liability                  | \$ 5,000           | Per Occurrence and Aggregate   |
|                                                    | \$ 500             | Deductible                     |

**County of San Mateo  
Demographic Statistics  
Last Ten Fiscal Years**

| <u>Year</u> | <u>Population (1)</u> | <u>Per Capita<br/>Income (1)</u> | <u>Median<br/>Age (2)</u> | <u>Public School<br/>Enrollment (3)</u> | <u>Unemployment<br/>Rate % (4)</u> |
|-------------|-----------------------|----------------------------------|---------------------------|-----------------------------------------|------------------------------------|
| 1991        | 662,000               | \$ 31,042                        | NA                        | 80,385                                  | 4.0                                |
| 1992        | 670,400               | 31,985                           | NA                        | 82,887                                  | 5.1                                |
| 1993        | 676,100               | 32,857                           | NA                        | 85,206                                  | 5.0                                |
| 1994        | 681,700               | 33,994                           | NA                        | 86,583                                  | 4.7                                |
| 1995        | 689,700               | 36,162                           | 36.0                      | 88,064                                  | 4.2                                |
| 1996        | 698,000               | 39,413                           | NA                        | 89,850                                  | 3.4                                |
| 1997        | 711,700               | 41,567                           | NA                        | 91,954                                  | 2.7                                |
| 1998        | 721,400               | 43,338                           | NA                        | 92,763                                  | 2.4                                |
| 1999        | 722,800               | NA                               | NA                        | 92,825                                  | 2.1                                |
| 2000        | 730,000 (e)           | NA                               | 37.0 (e)                  | 92,285                                  | 2.0                                |

Source: (1) State Department of Finance  
(2) Association of Bay Area Governments (California)  
(3) State Department of Education and San Mateo County Office of Education  
(4) State of California, Employment Development Department  
(e) Estimate/projection  
NA - Not Available

**Construction and Bank Deposits  
Last Ten Fiscal Years**

| <u>Year</u> | <u>New Dwelling Units (1)</u> |                            | <u>Construction Valuation (000's)</u> |                                 | <u>Bank<br/>Deposits (2)<br/>(000's)</u> |
|-------------|-------------------------------|----------------------------|---------------------------------------|---------------------------------|------------------------------------------|
|             | <u>Single<br/>Family</u>      | <u>Multiple<br/>Family</u> | <u>Residential (1)</u>                | <u>Non-<br/>Residential (1)</u> |                                          |
| 1991        | 503                           | 331                        | \$ 289,566                            | \$ 182,853                      | NA                                       |
| 1992        | 342                           | 596                        | 251,469                               | 156,763                         | NA                                       |
| 1993        | 421                           | 89                         | 229,828                               | 166,773                         | NA                                       |
| 1994        | 599                           | 301                        | 283,457                               | 291,961                         | \$ 10,323,409                            |
| 1995        | 717                           | 707                        | 330,871                               | 211,575                         | 10,273,142                               |
| 1996        | 673                           | 432                        | 302,251                               | 223,216                         | 10,223,902                               |
| 1997        | 922                           | 597                        | 424,466                               | 470,272                         | 10,806,308                               |
| 1998        | 988                           | 1,187                      | 545,702                               | 421,845                         | 11,521,817                               |
| 1999        | 837                           | 629                        | 515,218                               | 437,069                         | 12,040,333                               |
| 2000        | 838                           | 833                        | 476,690                               | 665,973                         | NA                                       |

Source: (1) Construction Industry Research Board  
(2) Federal Deposit Insurance Corporation  
NA - Not Available

**COUNTY OF SAN MATEO  
MISCELLANEOUS STATISTICS**

**GEOGRAPHICAL LOCATION:** San Mateo County is located to the south of San Francisco in the Bay Area. It is bordered by the City/County of San Francisco on the North, by the Pacific Ocean on the West and South, by the San Francisco Bay on the East, by the County of Santa Clara on the South East, and by the County of Santa Cruz on the South South East.

**ALTITUDE** Sea level to 2,417 feet at Sierra Morena

**AREA OF COUNTY** 447 square miles (contains 20 incorporated cities and the San Francisco International Airport)

**COUNTY SEAT:** Redwood City, California

**FORM OF GOVERNMENT:** San Mateo County is a Charter County established on April 19, 1856 and governed by a five member Board of Supervisors.

**ROADS:** 320.52 miles of County maintained streets and roads in the unincorporated areas.

|                                    | MARCH 1996<br><u>PRIMARY ELECTION</u> | NOVEMBER 1996<br><u>GENERAL ELECTION</u> | JUNE 1998<br><u>PRIMARY ELECTION</u> | NOVEMBER 1998<br><u>GENERAL ELECTION</u> | MARCH 2000<br><u>PRIMARY ELECTION</u> |
|------------------------------------|---------------------------------------|------------------------------------------|--------------------------------------|------------------------------------------|---------------------------------------|
| <b>REGISTERED VOTERS</b>           | 330,333                               | 355,082                                  | 336,746                              | 325,117                                  | 315,188                               |
| Democrats                          | 170,277                               | 184,444                                  | 174,279                              | 166,899                                  | 160,802                               |
| Republicans                        | 103,459                               | 107,088                                  | 99,180                               | 95,333                                   | 89,709                                |
| Other (including Decline to State) | 43,114                                | 63,550                                   | 63,287                               | 62,885                                   | 64,677                                |
| <b>NUMBER VOTING</b>               | 148,727                               | 254,429                                  | 150,967                              | 210,282                                  | 181,190                               |
| <b>PERCENT VOTING</b>              | 45.0%                                 | 71.6%                                    | 44.8%                                | 64.7%                                    | 57%                                   |

| COUNTY EMPLOYEES<br>AT JANUARY 1: | YEAR | NUMBER OF<br><u>EMPLOYEES</u> | PERCENT OF<br>INCREASE<br>(DECREASE) | EMPLOYEES<br>PER THOUSAND<br><u>OF POPULATION</u> |
|-----------------------------------|------|-------------------------------|--------------------------------------|---------------------------------------------------|
|                                   | 1991 | 4,853                         | 2.4                                  | 7.3                                               |
|                                   | 1992 | 4,806                         | -1.0                                 | 7.2                                               |
|                                   | 1993 | 4,762                         | -0.9                                 | 7.0                                               |
|                                   | 1994 | 4,596                         | -3.5                                 | 6.7                                               |
|                                   | 1995 | 4,716                         | 2.6                                  | 6.8                                               |
|                                   | 1996 | 4,760                         | 0.9                                  | 6.8                                               |
|                                   | 1997 | 4,693                         | -1.4                                 | 6.6                                               |
|                                   | 1998 | 4,749                         | 1.2                                  | 6.6                                               |
|                                   | 1999 | 4,535                         | -4.5                                 | 6.2                                               |
|                                   | 2000 | 4,598                         | 1.4                                  | 6.3                                               |