# SAN MATEO COUNTY NARCOTICS TASK FORCE

Financial Statements and Independent Auditor's Reports

For the Fiscal Year Ended June 30, 2007

# SAN MATEO COUNTY NARCOTICS TASK FORCE

# June 30, 2007

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#### Office of Controller



#### TOM HUENING CONTROLLER

ROBERT G. ADLER ASSISTANT CONTROLLER

KANCHAN K. CHARAN **DEPUTY CONTROLLER** 

TELEPHONE: (650) 363-4777

FAX: (650) 363-7888 www.co.sanmateo.ca.us/controller

555 COUNTY CENTER, 4<sup>™</sup> FLOOR REDWOOD CITY

#### **Independent Auditor's Report**

To the Board of Directors San Mateo County Narcotics Task Force

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the San Mateo County Narcotics Task Force (the NTF) as of and for the year ended June 30, 2007, which collectively comprise the NTF's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the NTF's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the NTF as of June 30, 2007, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with Government Auditing Standards, we have issued our report dated November 1, 2007, on our consideration of the NTF's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information on pages 3 through 7 and 20 through 24, respectively, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the NTF's basic financial statements. The combining nonmajor fund financial statements and Schedule of Cities Support are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining nonmajor fund financial statements on pages 25 through 27 and the Schedule of Cities Support on page 28 have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

County of San Mater Controller

Redwood City, California November 1, 2007

Our discussion and analysis of San Mateo County Narcotics Task Force's (the NTF) financial performance provides an overview of the NTF's financial activities for the fiscal year ended June 30, 2007. We encourage readers to consider the information presented here in conjunction with the basic financial statements and related notes.

#### **Financial Highlights**

- The NTF's total net assets as of June 30, 2007 amounted to \$1,057,830, which is an increase of \$252,015 from prior year. Most of the increase was due to the excess of revenues over expenditures in the Cities and Justice Forfeiture Funds.
- Most of the \$1,057,830 in net assets was comprised of cash deposited in the County Treasury.
- The NTF received \$194,361 from the Department of Justice Anti-Drug Abuse Enforcement Grant (formerly Byrne Grant) during the current fiscal year.
- During fiscal year ended June 30, 2007, the NTF also received \$316,626 from the California Office of Emergency Services California Multi-Jurisdictional Methamphetamine Enforcement Team Program (Cal-MMET Grant).
- Revenue for governmental funds during the year totaled \$3,791,507 and comprised of supports, forfeitures investment earnings and other revenues as follows Sheriff's Fund: \$1,910,289; Cities Fund: \$1,066,302; Forfeitures Funds: \$283,834; Anti-Drug Abuse Enforcement (Byrne) Grant: \$194,361; Marijuana Fund: \$20,095; and Cal-MMET Grant: \$316,626. The DARE Fund, an agency fund for reporting purposes, had inflows of \$11,918.

#### **Overview of the Financial Statements**

The NTF's basic financial statements consist of three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

#### **Government-Wide Financial Statements**

The *government-wide financial statements* are designed to provide the reader with a broad overview of the NTF's finances, in a manner similar to a private-sector business.

The *statement of net assets* presents information on the NTF's assets and liabilities, with the difference reported as *net assets*. Changes in net assets over time provide an indicator of whether the financial position of the NTF is improving or deteriorating. When both restricted and unrestricted net assets are available for the same purpose, the NTF uses restricted assets only after unrestricted assets are depleted.

The *statement of activities* reports how the NTF's net assets changed during the most recent fiscal year. Changes in net assets are reported as soon as underlying events occur, regardless of the timing of the related cash flows. Thus, some revenues and expenses reported in the Statement of Activities may result in cash flows only in future periods.

The government-wide financial statements can be found on pages 8 and 9 of this report.

#### **Fund Financial Statements**

A fund is a grouping of related accounts that is used to control resources that have been segregated for specific activities or objectives. Fund financial statements report funds classified as major individually. Funds classified as non-major are grouped and reported in a single column. The NTF also uses fund accounting to ensure compliance with various legal requirements, such as the annually adopted budget. Accordingly, budgetary comparisons have been included in the supplementary information for each of the major funds to demonstrate compliance with budgets.

Fund financial statements report essentially the same information as in the government-wide financial statements. However, unlike the government-wide financial statements, fund financial statements focus on near-term inflows and outflows of expendable resources, as well as on balances of expendable resources available at the end of the fiscal year.

The NTF classifies all of its funds as governmental, except for the DARE Fund, which is classified as a fiduciary agency fund. Unlike the government-wide financial statements discussed above, the financial statements for governmental funds focus on the inflows, outflows and balances of expendable resources, rather than net assets. This information is useful for evaluating the NTF's current financing requirements.

The NTF reports the following major governmental funds in individual columns:

- The <u>Sheriff's Fund (General Fund)</u> is used to account for the financial participation of the County Sheriff's Office in the NTF. This participation is carried out through the normal County appropriation process.
- The <u>Cities Fund</u> is used to account for the support provided by the cities to the NTF. This support is provided in the form of loaned law enforcement officers and cash contributions.
- The <u>State Forfeitures Fund</u> is used to account for funds arising from state asset forfeitures occurring through the NTF's drug interdiction activities. Expenditures are limited by statute and are specifically approved by the Board. This fund also accounts for the Northern California High Intensity Drug Trafficking Area (HIDTA) grant received.
- The <u>Justice Forfeitures Fund</u> is used to account for forfeitures received from the federal government's Department of Justice. Expenditures are limited to prescribed law enforcement purposes. This fund also accounts for the Department of Justice Organized Crime Drug Enforcement Task Force (OCDETF) grant received.

In addition to the major funds described above, there are other funds classified as non-major funds using criteria prescribed by the Governmental Accounting Standards Board. These non-major funds include Treasury Forfeitures Fund, Marijuana Fund, the Anti-Drug Abuse Enforcement Program Fund (formerly Byrne Grant) and the Cal-MMET Program Fund, which are grouped and reported in a single column. Details of non-major funds are reported in the Supplementary Information section.

The fund financial statements can be found on pages 10 through 12 of this report.

#### **Notes to the Financial Statements**

The notes provide additional information that is essential to the full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 13 through 19 of this report.

#### **Other Information**

This report also presents certain required supplementary information concerning compliance with the NTF's annual budget. This information, as well as associated notes, immediately follows the basic financial statements and the accompanying notes.

The combining statements present non-major governmental funds and appear immediately following the required supplementary information on budget comparisons.

#### **Government-Wide Financial Analysis**

Net Assets							
2007 2006							
Cash and cash equivalents	\$1,040,821	\$ 806,397					
Securities lending collateral	191,259	124,868					
Accounts receivable, net	95	-					
Interest receivable	14,625	10,852					
Deposit and prepaid expenses	4,000	4,392					
Total Assets	1,250,800	946,509					
Accounts payable	1,711	15,826					
Securities lending collateral due	191,259	124,868					
Total Liabilities	192,970	140,694					
Total Net Assets - Unrestricted	\$1,057,830	\$ 805,815					

- Total assets stand at \$1,250,800, an increase of \$304,291 or 32% compared to the previous fiscal year. This increase was mostly due to an increase in cash and cash equivalents.
- Total liabilities increased \$52,276 or 37% between fiscal years to \$192,970. Most of the increase is due to an increase in securities lending collateral.

Changes in Net Assets						
	2007	2006				
Revenues and Other Financing Sources:						
Supports – Contributions	\$3,549,767	\$3,267,453				
Forfeiture funds	148,406	163,187				
Investment earnings	53,496	36,908				
Securities lending income	8,279	5,462				
Other income	31,559	14,424				
Total Revenues	3,791,507	3,487,433				
Expenditures:						
Salaries & benefits	2,915,954	2,834,864				
Supplies & general operating expenses	473,026	442,275				
Rent expense	78,892	65,264				
Securities lending expenses	8,078	5,287				
Special investigation	63,542	40,000				
Total Expenses	3,539,492	3,387,690				
Change in Net Assets	252,015	99,744				
Net assets - July 1	805,815	706,071				
Net assets - June 30	\$ 1,057,830	\$ 805,815				

- Revenues earned during the current period were \$3,791,507, an increase of \$304,074 or 9% compared to the prior fiscal year. This was the result of the NTF's participation in the Cal-MMET Grant Program and an increase in City contributions.
- Total Expenses incurred during the year amounted to \$3,539,492, for an increase of \$151,802 or 4%. Most of the increase was due to increases in the salaries & benefits packages of assigned agents from the Sheriff's Office and Cities including agents assigned to work in the Cal-MMET Grant Program.

#### **Budgetary Analysis**

	Final Budgeted Expenditures	Actual Expenditures	Variance	
Sheriff's Fund	\$ 1,802,014	\$ 1,910,289	\$ (108,275)	
Cities Fund	434,834	372,301	62,533	
Forfeitures Fund	111,594	164,042	(52,448)	
	\$ 2,348,442	\$ 2,446,582	\$ (98,140)	

Total actual expenditures for the major funds were greater than the final budget by a net amount of \$98,140 as of June 30, 2007. The negative variance in the Sheriff's Fund was due to the negotiated increases in salaries and benefits that were not in the budget, but were offset by an increase in Sheriff's contributions. The negative variance in the Forfeitures Fund was primarily due to a negative variance in repair and maintenance expenditures and unbudgeted salary expenditures, most of which were reimbursed by grant funds that are recorded as revenue.

The budgetary comparison statements can be found on pages 20 to 22 of this report.

#### **Beyond FY2006-07**

The San Mateo County Narcotics Task Force (SMCNTF) will be fortunate enough to receive the State of California's Anti-Drug Abuse/Byrne Grant in the amount of \$202,798. The operational period for this grant is from July 1, 2007 to June 30, 2008. This amount is slightly more than the \$200,423 awarded in FY 2006/2007. Shortly after entering into FY 2007/2008, the State of California informed the NTF of their intent to augment the NTF's funding to \$290,654. The funds received will be used to supplement the NTF's existing revenue sources for FY 2007/2008 and will be used in the following areas:

- Overtime expenses for City, Sheriff's Office, and San Mateo County Probation Officer assigned to the NTF
- Mandatory Grant Related Audit Expenses
- Purchase of a Drug Endangered Children/Multi-Use Van

The NTF has been designated an Initiative of the Northern California High Intensity Drug Trafficking Area (NCHIDTA). In our proposed budget for CY 2008, the NTF requested \$90,000. If approved for the full amount the funds will be used to supplement the NTF's existing revenue sources for FY 2007/2008 and possibly into FY 2008/2009 and will be used in the following areas:

- Overtime expenses for City, Sheriff's Office, BNE Supervisor, and the San Mateo County Probation Officer assigned to the NTF
- Training and travel expenses
- Rent NTF Warehouse Space
- Vehicle Lease
- Equipment

#### Beyond FY2006-2007 (continued)

The San Mateo County Narcotics Task Force (the NTF) will be fortunate enough to participate in the California Multi-Jurisdictional Methamphetamine Enforcement Teams (Cal-MMET) Grant Program. The grant award amount for FY 2007-2008 will be \$330,000. The operational period for this grant is from July 1, 2007 to June 30, 2008. This amount is unchanged from the funding received during FY 2006-2007. The funds received will again be used to fund two Special Agents as well as related overtime. The supplemental funding will be used in the following areas:

- Overtime expenses for City, Sheriff's Office, and the San Mateo County Probation Officer assigned to the NTF
- Salary and benefit expenses for one Sheriff's Deputy and one City Police Officer assigned to the NTF Cal-MMET Grant Program.

The NTF will participate in the Drug Enforcement Administration's (DEA) Domestic Cannabis Eradication/Suppression Program (DCESP). Annually, the NTF seeks participation in the program to defray the costs relating to the eradication and suppression of illicit marijuana. In our proposed budget for CY 2008, the NTF requested \$35,000. If approved for the requested amount, the funds will be used to supplement the NTF's existing revenue sources for FY 2007-2008 and possibly into FY 2008-2009. The supplemental funding will be used in the following areas:

- Overtime expenses for City, Sheriff's Office, and the San Mateo County Probation Officer assigned to the NTF
- Training and travel expenses
- Demand Reduction
- Equipment
- Uniform Shirts

#### **Requests for Information**

This financial report is designed to provide a general overview of the NTF's finances for all those interested. Questions concerning any of the information provided in this report, or requests for additional financial information should be addressed to San Mateo County Narcotics Task Force, 3130 La Selva, Ste. 301, San Mateo, CA 94402-5329.

# BASIC FINANCIAL STATEMENTS Government-Wide Financial Statements

## Statement of Net Assets June 30, 2007

	Governmental Activities	
Assets Cash and cash equivalents (Note 1(c) and 2)	\$	1,040,821
Securities lending collateral (Note 2 (e))	φ	191,259
Accounts receivable, net		95
Interest receivable		14,625
Deposit and prepaid expenses (Note 1(c))		4,000
Total Assets		1,250,800
Liabilities		
Accounts payable		1,711
Securities lending collateral due (Note 2 (e))		191,259
Total Liabilities		192,970
Net Assets		
Unrestricted	\$	1,057,830

The notes to the financial statements are an integral part of this statement

# Statement of Activities For the Year Ended June 30, 2007

	Governmental Activities	
Expenses		
Salaries & benefits	\$	2,915,954
Supplies & general operating expenses		41,945
Membership dues		205
Repair and maintenance		77,438
Rent (Note 5)		78,892
Employee training		31,230
Contract and professional services		13,828
Special investigation		63,542
Telephone and pager		26,642
Capital outlay (Note 4)		90,515
Other services		191,223
Total Program Expenses		3,531,414
Program Revenues		
Operating grants and contributions		3,549,767
Forfeiture funds (Note 3 (b))		148,406
Other		31,559
Total Program Revenues		3,729,732
Net Program Revenue		198,318
General Revenues		
Securities lending activities:		
Securities lending income		8,279
Securities lending expense		(8,078)
Investment earnings (Note 3 (c))		53,496
Change in Net Assets		252,015
Net Assets - Beginning		805,815
Net Assets - Ending	\$	1,057,830

The notes to the financial statements are an integral part of this statement

# BASIC FINANCIAL STATEMENTS Fund Financial Statements

## Balance Sheet Governmental Funds June 30, 2007

		Cities Fund	Fo	State rfeitures Fund		Justice orfeitures Fund	Gove	Other ernmental Funds	Go	Total evernmental Funds
Assets										
Cash and cash equivalents (Note 1(c) and 2) Securities lending collateral (Note 2 (e)) Receivables:	\$	361,051 66,346	\$	254,299 46,729	\$	423,669 77,853	\$	1,802 331	\$	1,040,821 191,259
Accounts		-		95		-				95
Interest Deposit and prepaid expenses (Note 1(c)) Total Assets	•	6,189 4,000 437,586		3,111	•	5,304 - 506,826	•	21 - 2,154	•	14,625 4,000 1,250,800
Total Assets	Ψ	+37,300	Ψ	304,234	Ψ	300,820	Ψ	2,134	Ψ	1,230,000
Liabilities										
Accounts payable Securities lending collateral due (Note 2 (e)) Total Liabilities	\$	194 66,346 66,540	\$	122 46,729 46,851	\$	1,395 77,853 79,248	\$	331 331	\$	1,711 191,259 192,970
Fund Balances (Note 1(c))										
Reserved for deposit Unreserved Total Fund Balances		4,000 367,046 371,046		257,383 257,383		427,578 427,578		1,823 1,823		4,000 1,053,830 1,057,830
Total Liabilities and Fund Balances	\$	437,586	\$	304,234	\$	506,826	\$	2,154	\$	1,250,800

The notes to the financial statements are an integral part of this statement

#### Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Year Ended June 30, 2007

	Sheriff's	Cities	State Forfeitures	Justice Forfeitures	Other Governmental Funds	Total Governmental Funds
Revenues (Note 3)						
Supports	\$ 1,888,180	\$ 1,035,951	\$ 55,423	\$ 39,131	\$ 531,082	\$ 3,549,767
Forfeitures	-	-	63,897	84,509	-	148,406
Investment earnings	-	24,770	11,242	17,407	77	53,496
Securities lending income	-	2,872	2,023	3,370	14	8,279
Other	22,109	2,709	6,741	<u> </u>		31,559
Total Revenues	1,910,289	1,066,302	139,326	144,417	531,173	3,791,507
Expenditures						
Salaries & benefits	1,685,886	791,802	17,303	50,175	370,788	2,915,954
Supplies & general operating expenses	16,523	8,386	2,923	-	14,113	41,945
Membership dues	155	50	-	-	-	205
Repair and maintenance	5,206	4,125	53,595	-	14,512	77,438
Rent (Note 5)	33,620	33,620	11,652	-	-	78,892
Employee training	8,582	8,332	11,968	398	1,950	31,230
Contract and professional services	5,148	3,340	5,340	-	-	13,828
Special investigation	50,000	13,542	-	-	-	63,542
Telephone and pager	13,977	9,379	2,154	-	1,132	26,642
Other services	91,192	53,425	8,534	-	38,072	191,223
Securities lending expenditures	-	2,802	1,974	3,288	14	8,078
Capital outlay (Note 4)				<u>-</u>	90,515	90,515
Total Expenditures	1,910,289	928,803	115,443	53,861	531,096	3,539,492
Excess of Revenues Over Expenditures/ Net Change in Fund Balances	-	137,499	23,883	90,556	77	252,015
Fund Balances - Beginning		233,547	233,500	337,022	1,746	805,815
Fund Balances - Ending	\$ -	\$ 371,046	\$ 257,383	\$ 427,578	\$ 1,823	\$ 1,057,830

## Statement of Fiduciary Assets and Liabilities Agency Fund June 30, 2007

	DARE Fund	
Assets		
Cash and cash equivalents (Note 1(c) and 2)	\$	13,633
Securities lending collateral (Note 2 (e))		2,505
Interest receivable		111
Total Assets	\$	16,249
Liabilities		
Accounts payable	\$	13,744
Securities lending collateral held (Note 2 (e))		2,505
Total Liabilities	\$	16,249

The notes to the financial statements are an integral part of this statement

# BASIC FINANCIAL STATEMENTS Notes to the Basic Financial Statements

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### (a) Description of the Reporting Entity

A Joint Powers Agreement (the Agreement) between San Mateo County (County) and cities within the county established the San Mateo County Narcotics Task Force (the NTF) in 1985. The Agreement was amended in 2005 to allow participation of police protection districts. Agreements also exist with the California Highway Patrol and other agencies.

The participating cities and district support the NTF by providing cash or by lending law enforcement officers and other staff. The proportionate funding commitments of the agencies are based on an agreed upon formula generally related to population and assessed property values within the respective jurisdictions.

The NTF is under the direction of a Board of Directors (the Board) comprised of the Sheriff, the District Attorney, and three Chiefs of Police elected by the San Mateo County Chiefs of Police Association. The Board appoints a commander responsible for the operation of the NTF. The financial activities of the NTF are recorded in nine separate units/funds based on specified activities or objectives. Those units/funds are as follows: Sheriff's Appropriation, Cities, State Forfeitures, Drug Awareness Resistance Education (DARE), Justice Forfeitures, Treasury Forfeitures, Marijuana, Anti-Drug Abuse Enforcement Program (formerly referred to as the Byrne Grant), and the California Multi-Jurisdictional Methamphetamine Enforcement Team Program (Cal-MMET).

#### (b) Basis of Presentation

#### Government-wide Financial Statements

The statement of net assets and statement of activities report the financial activities of the NTF as a whole. These statements exclude financial information relating to the DARE agency fund, which is presented separately under the fund financial statements. The statement of activities presents a comparison between direct expenses and program revenues of the NTF. Direct expenses are those that are specifically associated with the NTF program. Program revenues refer to grants, contributions and other revenues that meet the operational or capital requirements of the program. Any revenues not classified as program revenues represent general revenues.

#### Fund Financial Statements

The fund financial statements provide information about the NTF's funds. The emphasis of fund financial statements is on major governmental funds, each displayed in a separate column. All remaining governmental funds are aggregated and reported as non-major funds.

The NTF reports the following major governmental funds:

<u>Sheriff's Office Appropriation</u>: The financial participation of the Sheriff's Office in the NTF is carried out through the normal County appropriation process. Officers and other employees provided by the Sheriff's Office are carried on the regular County payroll, and other operating expenses borne by the Sheriff's Office are paid through the normal County disbursement process. In addition, the Sheriff's Office provides cash for use in special investigations.

<u>Cities Support:</u> Cash support provided by the cities is deposited with the County Treasurer and is accounted for in a trust fund within the County's accounting system - Integrated Financial and Administrative Solution (IFAS). Cities support provided in the form of loaned law enforcement officers is also recorded in the trust fund.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>State Forfeiture Funds:</u> Funds arising from state asset forfeitures occurring through the NTF's drug interdiction activities are also deposited with the County Treasurer and separately accounted for in a trust fund in IFAS. These funds initially are collected by state law enforcement agencies and processed by them in accordance with applicable criminal statutes. Once the legal and administrative requirements are met, the funds allocated to the NTF are deposited with the County Treasurer. Expenditures are limited by statutes and are specifically approved by the Board.

Justice Forfeitures Fund: The Justice Forfeiture Fund separately tracks forfeitures received from the federal government's Department of Justice. The Attorney General's authority to share federally forfeited property with participating state and local law enforcement agencies is established by federal law. Any state or local law enforcement agency that directly participates in an investigation or prosecution that results in a federal forfeiture may request an equitable share of the net proceeds of the forfeiture. Amounts received from participating federal entities in the Justice Program are posted to this fund and deposited with the County Treasurer. Expenditures are limited to law enforcement purposes as stated in *A Guide to Equitable Sharing of Federally Forfeited Property for State and Local Law Enforcement Agencies* (March 1994).

#### (c) Basis of Accounting

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred regardless of when the related cash flows take place. Nonexchange transactions, in which the NTF gives (or receives) value without directly receiving (or giving) equal value in exchange, include grants and other entitlements. On an accrual basis, revenues from the grants and entitlements are recognized when all the eligibility requirements are satisfied.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. Revenues from reimbursement type programs are considered to be available when they are collectible within six months of the end of the current fiscal period in order to properly match revenues with related expenditures. Expenditures are recognized in the accounting period in which the liability is incurred.

Since the County of San Mateo holds title to capital assets purchased by the NTF (see Note 4), any capital asset acquisitions financed by the NTF are expensed.

When both restricted and unrestricted net assets are available for the same purpose, restricted resources are used only after the unrestricted resources are depleted.

<u>Cash Equivalents:</u> Cash is pooled with other funds of the County to earn a higher rate of return than could be earned by investing the funds individually. NTF considers its equity in the County's investment pool to be cash equivalents.

<u>Receivables:</u> All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible.

<u>Interfund Transactions:</u> Receivables and payables that arise from transactions with other funds/agencies are recorded in the period in which the transactions are executed. Where necessary, eliminations are made in the government-wide financial statements to minimize double counting internal activities.

#### 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

<u>Deposit/Prepaid Expense:</u> An asset is established at the date of payment and subsequently amortized over the accounting periods that are expected to benefit from the initial payment. As deposits are not current financial resources, the fund balance is reserved by the amount presented on the fund financial statements' balance sheet.

<u>Fund Balance:</u> In the fund financial statements, the governmental funds' unreserved fund balance represents the amount available for future operations. These funds report reservations of fund balance for amounts not available for appropriation.

#### (d) Accounting Estimates

The preparation of basic financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results based on subsequent events could differ from those estimates.

#### 2. CASH AND CASH EQUIVALENTS

#### (a) Cash and Cash Equivalents

Cash is pooled with other funds in the San Mateo County Investment Pool (County Pool), which is a governmental investment pool managed and directed by the elected San Mateo County Treasurer. The County Pool is not registered with the Securities and Exchange Commission as an investment company. An oversight committee, comprised of local government officials and various participants, provide oversight to the management of the fund in accordance with the California Government Code. The NTF is a voluntary participant in the investment pool.

Cash and cash equivalents in the County Pool are reported at fair value, as required by GASB 31. The change in fair value for the year is recorded as unrealized gain or loss and reported as part of investment earnings. Fair value is based on information provided by the County Treasurer. The fair value of cash and cash equivalents as of June 30, 2007 approximates book value.

#### (b) Authorized Investments of the County Investment Pool

The County Pool's Investment Policy and the California Government Code allow the County Pool to invest in the investment types in the following tables, provided the credit ratings of the issuers are acceptable to the County Pool. The following tables also identify certain requirements of the County Pool and California Government Code that address interest rate risk, credit risk, and concentration of credit risk.

## 2. CASH AND CASH EQUIVALENTS

### (c) Authorized Investments of the County Investment Pool (Continued)

Authorized Investment Type	Maximum Maturity	Minimum Credit Quality	Maximum % Allowed in Portfolio	Maximum % Investment in One Issuer
U.S. Treasury Obligations	15 years	-	100	100
Obligations of U.S. Agencies or government sponsored enterprises	15 years	-	100	100
Bankers acceptances	180 days	A-1/P-1	15	10
Collateralized time deposits within the state of California Negotiable certificates of deposit	1 year 5 years	- -	30 30	10 5
Commercial paper/Floating rate notes	270 days or less	A-1/P-1	40	10
Repurchase agreements	1 year	-	100	50
Reverse repurchase agreements	92 days	-	20	20
Corporate bonds and medium term notes	5 years	A	30 Up to the	10
Local Agency Investment Fund (LAIF)	-	-	current state	-
Shares of beneficial interest	30 days	-	10	5
Mortgage backed securities	5 years	A	20	5

At June 30, 2007, the County Pool was invested in the following securities:

			Maturity	
Investment Type	Interest Rate	Maturities	(Years)	Rating
U.S. government securities:				
Not on securities loan	2.625%-4.75%	5/15/08-5/31/12	0.54	Exempt
Loaned securities for cash collateral	2.625%-4.75%	5/15/08-5/31/12	2.08	Exempt
U.S. government agency securities:				
Not on securities loan	2.50%-5.70%	8/1/07-4/2/14	1.52	AAA
Loaned securities for cash collateral		10/19/07-		
	2.50%-5.125%	5/14/10	0.04	AAA
Negotiable certificates of deposit	5.26%-5.36%	7/6/07-9/26/07	0.07	A-1
Commercial paper-discount	5.32%-5.35%	7/2/07	0.01	A-1, A-1+
Corporate bonds	2.50%-4.375%	7/12/07-4/1/09	1.02	A, A+, AA, AA-,
_				AAA
Floating rate securities	5.35% - 5.61%	7/18/07-	0.16	A, A-, A+, AA,
		10/15/07		AA-, AAA
Local Agency Investment Fund (LAIF)	5.23%	On Demand	0.08	Unrated

#### 2. CASH AND CASH EQUIVALENTS (Continued)

#### (c) County Investment Pool: Credit Risk

Credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. State law and the San Mateo County's Investment Policy limits County Pool investments in commercial paper to the rating of A1 by Standards & Poor's or P-1 by Moody's Investors Service. State law and the San Mateo County's Investment Policy also limit County Pool investments in corporate bonds to the rating of A by both Standards & Poor's and Moody's Investors Service. The County Pool does not have credit limits on government agency securities.

State law restricts the County Pool's investments in commercial paper to 40% of its investment pool and to 10% per issuer. State law also limits the County's investments in corporate bonds and medium term notes to 30% of its investment pool and 10% per issuer. At June 30, 2007, the County Pool had 3.72% of its investment pool in Federal Home Loan Mortgage Corporation, 5.57% in Federal Home Loan Bank, 5.34% in Federal Home Loan Mortgage Association, 25.34% in corporate bonds and 20.54% in commercial paper. The County Pool did not have 5% or more of its net investment in commercial paper, corporate bonds, or medium term notes of a single organization.

#### (d) County Investment Pool: Interest Rate Risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the County Pool manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations.

The County Pool monitors the interest rate risk inherent in its investment portfolio by measuring its weighted average maturity, which at June 30, 2007, was one year. The County investment policy limits the weighted average maturity to 5 years.

#### (e) Securities Lending Transactions

State Statutes and San Mateo County's Investment Policy permits the use of a securities lending program with its principal custodian bank. The investment policy allows the custodial bank to lend up to 20% of the portfolio within the guidelines of the investment policy. The custodial agreement authorizes the bank to loan securities in the San Mateo County Investment Pool. The loaned securities represent securities on loan to brokers or dealers by the San Mateo County Investment Pool. The County receives a fee from the borrower for the use of the loaned securities. If loaned securities are not returned by the borrower, the County's Custodian is responsible for replacement of the loaned securities with similar securities. All securities loan agreements can be terminated on demand within a period specified in each agreement by either the County or borrowers.

The loaned securities as of June 30, 2007 consisted of U.S. Treasury notes and bonds, and U.S. government securities. In return, the County receives collateral in the form of cash or securities equal to at least 102% of the transferred securities plus accrued interest for reinvestment. As of June 30, 2007, all of the cash collateral were invested in repurchase agreements and commercial paper with weighted average maturity of 8 days. The repurchase agreements are held by the Bank of New York in the County's name and were rated at least AAA

#### 2. CASH AND CASH EQUIVALENTS (Continued)

by Standard and Poor's at June 30, 2007. The County does not match the maturities of investments made with cash collateral with the securities on loan.

The relationship between the maturities of the investment pool and the County's loans is affected by the maturities of the securities loans made by the other entities that use the agent's pool, which San Mateo County cannot determine. Securities lending collateral represents investments in an investment pool purchased with cash collateral that may not be pledged or sold without default by the borrower. Total cash collateral as of June 30, 2007 amounted to \$193,764, of which \$2,505 is reported in the fiduciary agency fund and \$191259 in the governmental funds.

The value of underlying securities loaned by the County's investment pool as of June 30, 2007 amounted to \$190,198.

NTF does not have any exposure to credit risk related to the securities lending transactions as of June 30, 2007, because the market value of the cash collateral exceeds that of the borrowed securities.

#### 3. REVENUES

#### (a) Sheriff and City Support

Based on the requirements of the Agreement, the County is obligated to provide eight peace officers and one clerical staff to the NTF. The cost of these personnel, and certain other services and supplies for which the county appropriated funds, is accounted for in a budget unit of the Sheriff's Office. The total amount spent for the NTF by the Sheriff's Office is presented as supports revenue under the Sheriff's Fund.

The cities' financial obligation is determined each year based on the budget of the NTF as established by the Board. This amount is apportioned among the participating cities in accordance with a formula that uses the population and assessed values of properties as a basis. The cities have the option to contribute cash or law enforcement personnel to satisfy their financial obligation. The support revenues from the cities represent cash contributions and payroll costs incurred by the cities for personnel assigned to the NTF.

#### (b) Forfeitures

Forfeiture revenues represent funds arising from asset forfeitures occurring through the NTF's drug interdiction activities. These funds are initially collected by the state or federal law enforcement agencies and processed by them in accordance with the applicable criminal statutes. Forfeiture revenues are recorded when received. Fifteen percent of the state forfeiture revenues received by the NTF are mandated by the State to fund DARE programs.

#### (c) Interest Income

Interest is received quarterly from the County Treasurer on investments made by the NTF in the San Mateo County investment pool. Interest is recorded in the year it is earned and is available to pay current liabilities.

#### 4. CAPITAL OUTLAYS

In accordance with the terms of the Agreement, the County of San Mateo holds title to capital assets purchased by the NTF.

#### 5. OBLIGATION UNDER OPERATING LEASE

The NTF is obligated under a rental agreement to account for an operating lease. The term of the lease expires on December 31, 2009. Currently, the NTF shares its rental facility with the Special Investigation Unit (SIU) of the San Mateo County Sheriff's Office and the San Mateo County Vehicle Theft Task Force (VTTF). In return, the NTF receives rent reimbursement of two-thirds of monthly rent paid, of which one-third is made by the SIU and one-third by the VTTF. The following is a schedule of future minimum rent payments:

Year			
Ending	Rental	Sublease	Net Rental
June 30,	Payment	Rental Income	Payment
2008	103,824	69,216	34,608
2009	103,824	69,216	34,608
2010	51,912	34,608	17,304

Rent expenditure under the operating lease for fiscal year ended June 30, 2007 was \$67,240.

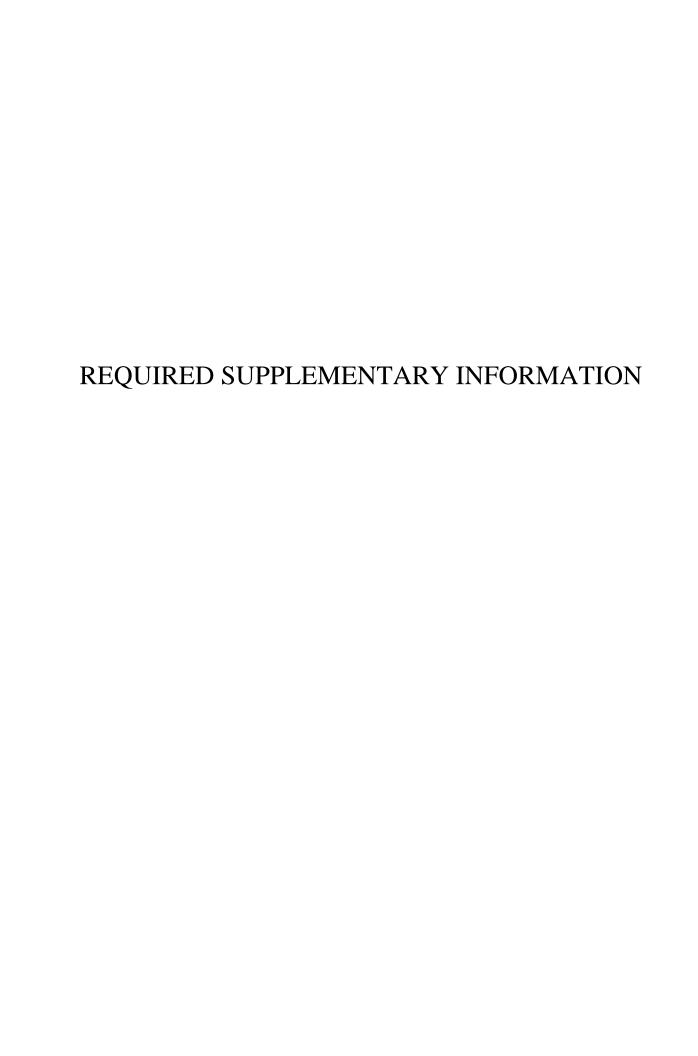
#### 6. RISK MANAGEMENT

NTF is exposed to various risks of losses related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disaster. Per the Agreement, the County of San Mateo added the NTF to its excess liability insurance coverage. The existing insurance coverage is valid through May 22, 2008. The County Counsel provides legal representation for any claims or litigation of the NTF at no charge per the Agreement.

Claims have not exceeded coverage in any of the past three fiscal years and there has not been a significant reduction in coverage in fiscal year 2006-07.

#### 7. CONTINGENT LIABILITIES

Amounts received or receivable from grant agencies are subject to audit and adjustments by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures that may be disallowed by the grantor cannot be determined at this time, although the NTF expects such amounts, if any, to be immaterial.



#### Sheriff's Fund Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2007

								iance with al Budget
		Budgeted A	Amoun	nts	Acti	ual Amounts	I	Positive
	•	Original		Final	Bud	getary Basis	(N	legative)
Revenues								
Supports	\$	1,797,004	\$	1,802,014	\$	1,888,180	\$	86,166
Other						22,109		22,109
Total Revenues		1,797,004		1,802,014		1,910,289		108,275
Expenditures								
Salaries & benefits		1,508,213		1,508,213		1,685,886		(177,673)
Supplies & general operating expenses		32,745		32,745		16,523		16,222
Membership dues		250		250		155		95
Repair and maintenance		8,600		8,600		5,206		3,394
Rent		33,620		33,620		33,620		-
Employee training		7,750		7,750		8,582		(832)
Contract and professional services		6,353		6,353		5,148		1,205
Special investigation		50,000		50,000		50,000		_
Telephone and pager		23,453		23,453		13,977		9,476
Other services		126,020		131,030		91,192		39,838
Total Expenditures		1,797,004		1,802,014		1,910,289		(108,275)
Excess of Revenues Over Expenditures/								
Net Change in Fund Balances	\$	-	\$	-		-	\$	-
Fund Balances - Beginning						-		
Fund Balances - Ending					\$	-		

The accompanying notes are an integral part of this schedule

### Cities Fund Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2007

Original         Final         Budgetary Basis         (Negative           Revenues         Supports         \$ 482,251         \$ 482,251         \$ 482,251         \$	get
Supports \$ 482,251 \$ 482,251 \$ -	:)
Investment earnings 14,000 14,000 24,840 10,8	40
Other - 2,709 2,7	
Total Revenues 496,251 496,251 509,800 13,5	49
Expenditures	
Salaries & benefits 64,980 64,980 -	
Agency rebates (Note 2) 173,122 173,122 -	
Supplies & general operating expenses 19,950 19,950 8,386 11,5	64
Repair and maintenance 8,600 8,600 4,125 4,4	75
Membership dues 250 250 50 2	00
Rent 33,620 33,620 -	
	82)
	12
Special investigation 50,000 50,000 13,542 36,4	58
Telephone and pager 15,226 15,226 9,379 5,8	47
Other services 55,579 58,084 53,425 4,6	59
Total Expenditures 432,329 434,834 372,301 62,5	33
Excess of Revenues Over Expenditures/	
Net Change in Fund Balances \$ 63,922 \$ 61,417 137,499 \$ 76,0	82
Fund Balances - Beginning 214,013	
Fund Balances - Ending \$ 351,512	

The accompanying notes are an integral part of this schedule

# Forfeitures Funds (1) Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget and Actual For the Year Ended June 30, 2007

		Budgeted A Original	mou	nts Final		al Amounts getary Basis	Fin:	ance with al Budget ositive egative)
		Ji igiliai		Tillai	Duug	ctary Basis	(11	cgative)
Revenues								
Supports	\$	75,000	\$	75,000	\$	94,554	\$	19,554
Forfeitures		100,000		100,000		148,406		48,406
Investment earnings		20,000		20,000		28,857		8,857
Other		21,500		21,500		6,741		(14,759)
Total Revenues		216,500		216,500		278,558		62,058
Expenditures								
Salaries & benefits		25,000		50,000		67,478		(17,478)
Supplies & general operating expenses		13,500		13,500		2,923		10,577
Membership dues		-		-		-		-
Repair and maintenance		15,980		15,980		53,595		(37,615)
Rent		-		11,718		11,652		66
Employee training		11,650		11,650		12,366		(716)
Contract and professional services		3,352		3,352		5,340		(1,988)
Telephone and pager		4,000		4,000		2,154		1,846
Other services		1,394		1,394		8,534		(7,140)
Total Expenditures		74,876		111,594		164,042		(52,448)
Excess of Revenues Over Expenditures/ Net Change in Fund Balances	\$	141,624	\$	104,906		114,516	\$	9,610
Fund Balances - Beginning						572,268		
Fund Balances - Ending					\$	686,784		
Reconciliation of budgetary basis to the Statement of Rev in Fund Balances on page 12:	venues,	Expenditures	s and	Changes				
Net Change in Fund Balance - budgetary basis (fro Net change in fund balance for the non-major Trea		· ·			\$	114,516		
Fund (see note below)						(77)		
Net Change in Fund Balance - GAAP basis for ma	Net Change in Fund Balance - GAAP basis for major funds							
Net change in fund balance - State Forfeitures Fun	ıd				\$	23,883		
Net change in fund balance - Justice Forfeitures Fo	und					90,556		
					\$	114,439		

<sup>(1)</sup> For budgeting purposes it is expeditious for the San Mateo County Narcotics Task Force to combine all the forfeiture funds as one budgetary unit. This schedule includes the budgeted to actual comparisons of the two major forfeitures funds (Justice Forfeitures and State Forfeitures) as well as the non-major Treasury Forfeitures Fund.

#### SAN MATEO COUNTY NARCOTICS TASK FORCE NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION JUNE 30, 2007

#### 1. BUDGETS, BUDGETARY PROCESS, AND ENCUMBRANCES

The Board adopts an annual operating budget, which can be amended by the Board throughout the year. The basis used to prepare the budget is the same as the basis used to reflect actual revenues and expenditures, except that budgeted revenues and expenditures for all Forfeitures Funds are combined as one budget and only cash contributions and non-contributed personnel costs are recognized in the Cities Fund budget. Adjustments were made to certain budgeted accounts to reflect changes made in financial statement presentation.

Through the County's budgetary process, the Sheriff obtains the approval for the amount to be contributed to the NTF. This includes the salaries and benefits of the staff loaned to the NTF as required by the Joint Powers Agreement between San Mateo County and cities within the County, and any additional amount the Sheriff deems necessary.

The NTF uses an encumbrance system in IFAS to assist in controlling expenditures. Purchase orders, contracts, and other commitments for the expenditures of monies are recorded under this system in order to reserve applicable appropriations. Encumbrances outstanding at year-end are recorded as reservations of fund balance as they do not constitute expenditures or liabilities because the commitments will be reappropriated and honored during the subsequent year.

As required under Generally Accepted Accounting Principles (GAAP), the NTF records the actual non-cash personnel contributions and rebates using modified accrual basis of accounting in the fund financial statements.

The following are reconciliations of budgetary basis for the Cities Fund as presented on page 21 to the *Statement of Revenues, Expenditures and Changes in Fund Balances* on page11 for revenues, expenditures and fund balance:

#### Explanation of difference between budgetary revenues and GAAP revenues:

Actual amount "Total Revenues" (budgetary basis)	\$ 509,800
Securities lending income not included in budgetary basis	2,872
Portion of interest income earned on securities lending transactions	(70)
Personnel services contributed by cities recognized as revenue net of rebates per GAAP	553,700
Total Revenues as reported on the Statement of Revenues, Expenditures and Changes in Fund Balances	\$ 1,066,302
Explanation of difference between budgetary expenditures and GAAP expenditures:	
Actual amount "Total Expenditures" (budgetary basis)	\$ 372,301
Securities lending expense not included in budgetary basis	2,802
Cost of contributed personnel services net of rebates recognized as salaries and benefits expense per GAAP	 553,700
Total Expenditures as reported on the Statement of Revenues, Expenditures and	
Changes in Fund Balances	\$ 928,803

#### SAN MATEO COUNTY NARCOTICS TASK FORCE NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION JUNE 30, 2007

#### 1. BUDGETS, BUDGETARY PROCESS, AND ENCUMBRANCES (Continued)

The amount reported in the Cities Fund as fund balance on the budgetary basis of accounting on page 21 differs from the fund balance reported in the *Statement of Revenues*, *Expenditures*, *and Changes in Fund Balance* on page 11 because of the cumulative effect of transactions such as those described in the previous reconciliations.

#### 2. AGENCY REBATES

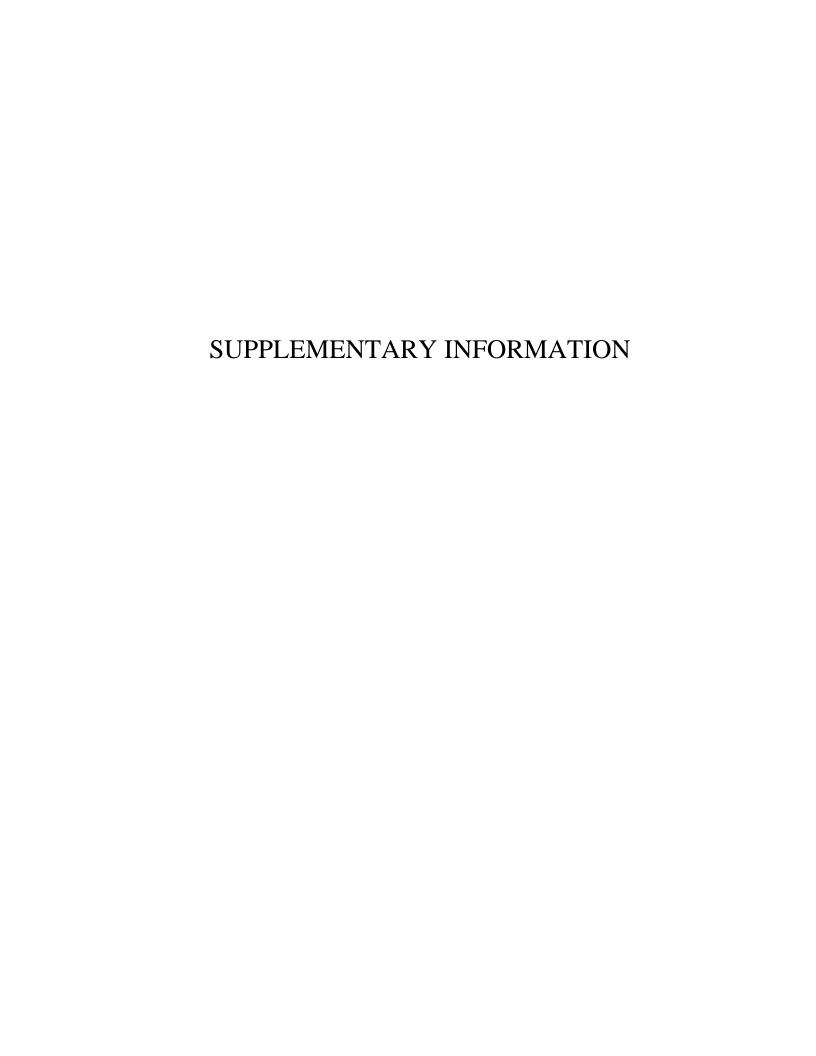
Certain cities choose to satisfy their financial obligation to the NTF by contributing law enforcement personnel. If personnel salaries exceed the obligation, rebates are paid to the cities.

#### 3. EXPENDITURES IN EXCESS OF BUDGET

The Sheriff's Fund expenditures for salaries and benefits exceeded the budgeted amount by \$177,673. This variance is due to negotiated salaries and benefits increases for agents provided by the Sheriff's Office during the year. There was also a minor unfavorable variance in the employee training expenditures.

The Cities fund had a minor unfavorable variance of \$682 in the employee training expenditures.

The Forfeiture Funds expenditures for salaries and benefits exceeded the budgeted amount by \$17,478. This variance relates to overtime on special investigations that was reimbursed by HIDTA and OCDETF. Expenditures for other services exceeded the budgeted amount by \$7,140. This variance is due to expenditures for a motor vehicle lease that was not budgeted for but was reimbursed with HIDTA funds. The expenditures for repair and maintenance exceeded the budgeted amount by \$37,615, which relates to increased fuel costs and aircraft maintenance charges that were reimbursed by HIDTA funds. There were also minor unfavorable variances in the employee training and contract and professional services expenditures. All reimbursements are included in revenues.



#### NONMAJOR GOVERNMENTAL FUNDS

<u>Treasury Forfeiture Funds:</u> The Treasury Forfeiture Fund separately tracks forfeitures received from the federal government's Department of the Treasury. The authority and guidelines for use are similar to Justice forfeitures as detailed in the *Guide to Equitable Sharing for Foreign Countries and Federal, State and Local Law Enforcement Agencies* (April 2004).

<u>Marijuana Fund:</u> This fund separately tracks applicable expenditures and grant revenues received by the Sheriff's Office for programs to support the implementation of marijuana suppression activities and to expand, improve, or augment existing prosecution processes for illegal marijuana cultivators and traffickers. Expenditures are limited to law enforcement and education activities related to the grant.

<u>Anti-Drug Abuse Enforcement Program Fund</u>: This fund separately tracks funds received from the Office of Homeland Security, formerly the Office of Criminal Justice Planning, for the purpose of supporting the NTF's efforts to interdict the flow of drugs throughout the County. Funds are spent in accordance with a preauthorized budget approved by the Federal Agency.

<u>Cal-MMET Program Fund</u>: This fund separately tracks funds received from the Governor's Office of Emergency Services (OES) California Multi-Jurisdictional Methamphetamine Enforcement Team Program for the purpose of supporting the NTF's effort to interdict the flow of methamphetamine throughout the County. Funds are spent in accordance with a preauthorized budget approved by OES and the guidelines in the OES *Recipient Handbook* (2006 version).

# Combining Balance Sheet Nonmajor Governmental Funds June 30, 2007

	easury feitures
Assets	
Cash and cash equivalents Securities lending collateral Interest receivable	\$ 1,802 331 21
Total Assets	\$ 2,154
Liability	
Securities lending collateral due	\$ 331
Fund Balance	
Unreserved Total Liability and Fund Balance	\$ 1,823 2,154

Note: There were no assets or liabilities to report for the nonmajor Marijuana, Anti-Drug Abuse Enforcement Program (Byrne Grant) or Cal-MMET Funds.

#### Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Nonmajor Governmental Funds For the Year Ended June 30, 2007

	easury feitures	_ Ma	rijuana	Enf	nti-Drug Abuse orcement rogram		ıl-MMET Program	Gov	Total onmajor ernmental Funds
Revenues				·		<u></u>			_
Supports	\$ -	\$	20,095	\$	194,361	\$	316,626	\$	531,082
Investment earnings	77		-		-		-		77
Securities lending income	 14		-						14
Total Revenues	 91		20,095		194,361		316,626		531,173
Expenditures									
Salaries & benefits	-		14,901		166,849		189,038		370,788
Employee training	-		1,950		-		-		1,950
Supplies and general operating	-		3,044		-		11,069		14,113
Repair and maintenance	-		200		3,496		10,816		14,512
Telephone and pager	-		-		-		1,132		1,132
Other services	-		-		-		38,072		38,072
Securities lending expenditures	14		-		-				14
Capital outlay	 				24,016		66,499		90,515
Total Expenditures	 14		20,095		194,361		316,626		531,096
Excess of Revenues Over Expenditures/									
Net Change in Fund Balances	77		-		-		-		77
Fund Balances - Beginning	 1,746								1,746
Fund Balances - Ending	\$ 1,823	\$	-	\$	-	\$	-	\$	1,823

## Schedule Of Cities Support For the Year Ended June 30, 2007

City/ Agency	 Cash Support	Loaned Officer		]	Rebates	Total	
Atherton	\$ 22,798	\$	53,878	\$	(13,901)	\$	62,775
Belmont	31,059		-		-		31,059
Brisbane	7,833		-		-		7,833
Broadmoor	-		91,760		(39,074)		52,686
Burlingame	40,528		-		-		40,528
Colma	3,326		-		-		3,326
Daly City	-		115,194		(9,329)		105,865
East Palo Alto	26,163		-		-		26,163
Foster City	40,786		-		-		40,786
Half Moon Bay	15,646		-		-		15,646
Hillsborough	27,886		-		-		27,886
Menlo Park	51,293		-		-		51,293
Millbrae	39,851		-		-		39,851
Pacifica	38,540		-		-		38,540
Redwood City	-		166,662		(31,754)		134,908
San Bruno	-		152,328		(49,087)		103,241
San Carlos	23,692		-		-		23,692
San Mateo	112,850		-		-		112,850
So. San Francisco	 -		147,000		(29,977)		117,023
Total	\$ 482,251	\$	726,822	\$	(173,122)	\$	1,035,951