The public shall have an opportunity to comment on any action item as each item is considered by the Committee prior to action being taken as noted on the agenda and at the end of the meeting. This opportunity is non-transferrable, and speakers are limited to one two-minute (3) comment for each action item.

1. Welcome and Announcements – 2:00 – 2:10 PM

   Dan Belville, Director, San Mateo County OES and Rita Mancera, Executive Director, Puente: Co-Chairs of the Steering Committee
   
   a. Steering Committee Roll Call (See Attachment A: Steering Committee Roster)

   Roll Call: Steering Committee Members are asked to introduce themselves in alphabetical order and state their name, their title & organization

   b. Agenda Review

   c. Steering Committee Meeting #2 Minutes (See Attachment B)

      i. Comments from Steering Committee Members

      ii. Action: Adopt Steering Committee Meeting Minutes

2. Steering Committee Business – 2:10 – 3:00 PM

   Dan Belville, Director, San Mateo County OES and Rita Mancera, Executive Director, Puente: Co-Chairs of the Steering Committee

   a. Discussion: Social Equity in the Local Hazard Mitigation Plan Workshop, held on April 7 (See Attachment C)

      Hilary Papendick, County Office of Sustainability

      i. Opportunity for Steering Committee Member Comment

      ii. Opportunity for Planning Partner Comment

      iii. Opportunity for Public Comment

      iv. Next Steps

   b. Discussion: Review and Approve Objectives (see Attachment D)

      Rob Flaner, Tetra Tech

      i. Opportunity for Steering Committee Member Comment

      ii. Opportunity for Planning Partner Comment

      iii. Opportunity for Public Comment
iv. Action: Approve Objectives (note that Guiding Principles & Goals were approved by Steering Committee Action on February 22, 2021)

3. **Planning Process – 3:00 – 3:15 PM**

Bart Spencer, Tetra Tech, Inc.

a. Information on Phase 1 and 2 Annex Activities (See Attachment E)
   i. Phase 2 templates have been sent to Planning Partners and are due back on May 21
   ii. Phase 2 Q&A Session for Cities/County was held on April 12th
   iii. Phase 2 Q&A Session for Special Districts was held on April 13th

b. Information on Phase 3 Annex Activities
   i. Phase 3 Assignments will be sent out on or before June 1 and are due by July 31
   ii. Planning Partners will be **REQUIRED** to attend one of the following Workshops
      1. Cities/Townships/County
         a. Monday, June 14 from 1 to 3 pm **OR**
         b. Wednesday, June 16 from 10 am to noon
      2. Special Districts
         a. Tuesday, June 15 from 1 to 3 pm **OR**
         b. Wednesday, June 16 from 1 to 3 pm
   iii. Weekly (non-mandatory) Q&A Sessions with Tetra Tech will also be scheduled beginning the week of June 21 through July 31st

c. Core Capabilities Exercise (See Attachment F)
   i. Intended to help San Mateo County and its Annex Partners better understand the perceived and actual capabilities within the County
   ii. Next Steps:
      1. Tetra Tech will send survey out to Steering Committee Members, Core Planning Team Members and Planning Partners on Tuesday, April 27
      2. Please take the survey and send it back no later than Tuesday, May 4
      3. Results will be reported out at the CPT and SC Meeting on May 24

4. **Public Outreach 3:15 – 3:45 PM**

Jeana Wiser, Tetra Tech, Inc.

a. Survey #1 Update as of April 19th
   i. 867 Surveys have been received
   ii. English – 855; Spanish – 9; Chinese – 2; Filipino/Tagalog – 1
   iii. Zip Code analysis continues as part of County’s and Planning Partners’ targeted outreach efforts (see Attachment G for more information)

Hilary Papendick and Ann Ludwig, San Mateo County

b. Update on County & Planning Partner Enhanced Outreach Efforts (See Attachment G)
5. Public Comment and Adjournment – 3:45 – 4:00 PM

Opportunity for Public Comment

Note that the public shall have an opportunity to comment on any action item as each item is considered by the Committee prior to action being taken.

This opportunity is non-transferrable, and speakers are limited to one three-minute (3) comment each.

6. Adjourn – Dan Belville and Rita Mancera, Co-Chairs

Next Meeting will be on Monday, May 24, 2021 from 2 pm – 4 pm

Agenda Items for Next Steering Committee Meeting include:

b. Report: Status Report on Social Equity Activities
b. Report: Residents Survey Results and Update on Business Survey
c. Report: Core Capabilities Exercise Results

Zoom Meeting Information
Join Zoom Meeting
https://smcgov.zoom.us/j/96551239872?pwd=T3h1RUNkU3dCRW9YbDZtVGTieTh2QT09

Meeting ID: 965 5123 9872
Passcode: 120978
One tap mobile
+16699006833,,96551239872#,,,,*120978# US (San Jose)
+12532158782,,96551239872#,,,,*120978# US (Tacoma)
ATTACHMENT A
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<th>Geographic Representation</th>
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<td>Belville</td>
<td>Dan</td>
<td>Director</td>
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<td>County</td>
<td>Countywide</td>
<td>Public Safety / Emergency Mgt.</td>
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<tr>
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<td>Bielak</td>
<td>Andrew</td>
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<tr>
<td>City of Daly City</td>
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<td>John</td>
<td>Captain (Police Department)</td>
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<td>North County</td>
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<td>Robert</td>
<td>President</td>
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<td>Disabled Community</td>
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<td>Terence</td>
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<td>Ben’Zara</td>
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<td>Education / Emergency Mgt.</td>
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<td>Violet</td>
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<td>County</td>
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<td>Timbers</td>
<td>Amelia</td>
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<td>Senior Coastsiders</td>
<td>Winter</td>
<td>Sandra</td>
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<td>Coast</td>
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ATTACHMENT B
Dan Belville welcomed all guests to the 2nd Steering Committee meeting at 2:03 PM. He asked steering committee members to introduce themselves and their titles, as well as what they have done or planned to do to promote the survey.

Rita Mancera announced new way to address comments during the meeting. Moving forward, comments from the steering committee will be addressed first, followed by those from planning partners, and then from members of the public. Those who have comments are asked to raise their hands and the facilitator will address those comments in the order they see them.

Dan discussed (non-mandatory) social equity workshop on April 7th. The county has a draft document they have developed that they will share with attendees and post to the website.

No comments were made on the agenda.

Steering Committee Business

- Steering Committee Meeting #1 Minutes
  - No comments on meeting minutes were made by committee
  - Motion to accept minutes made by Ben’Zara Minkin, seconded by Terence Kyaw
  - Minutes were accepted without dissent. Belen Seara abstained from vote as she had not attended Meeting #1.

- Addition to Ground Rules to include definition of a Quorum
  - No comments from steering committee members.
Motion to accept the definition was made by Amelia Timbers, seconded by Sandra Winters. Motion was approved without dissent.

**Planning Process**

- Discussion: Confirm Revisions to Principles & Goals from February 22\(^{nd}\) Steering Committee Meeting and Review Objectives
  - Guiding Principles
    - Belen Seara asked that persons with disabilities also be addressed under the *Prioritize multi-benefit actions...* principle
    - No additional comments from planning partners or members of the public
  - Goals
    - No discussion from steering committee, planning partners, or members of the public
  - Objectives
    - Belen Seara suggested adding an objective about the establishment of core equity units. Ben’Zara Minkin also asked for a definition of equity.
    - Bart Spencer and Rob Flaner cautioned steering committee members that since this is not a response plan, objectives need to correspond to direct actions that will mitigate hazard risk.
    - Ever Rodriguez asked if it would be helpful to include helping local response or mitigation teams. Ann Ludwig says that #15 talks about capacity building, which can be bolstered to address equity concerns.
    - Andrew Bielak discussed overlap of objectives 9 & 10 and suggested combining those objectives. Rob Flaner agreed but also stated that new California requirements are the reason for the distinction.
    - Rob Flaner gave a “rule of thumb” that there should be no more than two objectives for each goal. The group then counted the goals and determined that we had less than two objectives for each goal.
    - Further discussion of objectives was tabled for the next meeting. Edits will occur offline between now and the next meeting.
    - Rob Flaner stated that there will be a glossary of terms in the plan that will define key terms. The Objectives do not need to be used to define terms.

- Phase 1 Annex
  - Discussion
    - There are 38 participating planning partners who received information. Bart displayed the summary sheet that shows the current phase 1 status of partners.

- Phase 2 Annex
  - Discussion
    - Planning partners will be issued phase 2 information by April 5\(^{th}\). Phase 2 annexes will assess partners’ core capabilities and planning powers (plans, ordinances, etc.).
    - Rita Mancera asked which annex will cover rural areas. Bart Spencer stated that the county annex covers all unincorporated areas.

- Public Comment
  - Lynne Bramlett asked that the process be made more public so that others are better able to engage the process. Bart stated that committee members can
speak with individual jurisdictions on their planning processes and that public engagement will take place within the process of this plan.

**Hazards of Concern**

- **Discussion**
  - Rob Flaner discussed comments on hazards which had previously been provided at the February 22nd meeting. He outlined how each hazard will be assessed in the plan and which kinds of hazards are consistent with FEMA’s mission vs. those consistent with the EPA’s mission.
  - Rob Flaner discussed the 9 natural hazards that will be assessed, as well as the human-caused and technological hazards that will get profiled but not assessed.
  - No additional comments made by committee, planning partners, or the public.

- **Action**
  - Ben’Zara Minkin moved to approve hazards, seconded by Rita Mancera. Motion was approved without dissent.

**Critical Infrastructure Definition for 2021 Update**

- **Discussion**
  - Rob Flaner discussed the 2016 plan definition of critical facilities, as well as the asset groups in which the facilities were grouped. He then introduced the 2021 guidance from FEMA. Given FEMA’s new emphasis on *community lifelines* for grant funding, the 2021 guidance is based upon this construct. The 7 categories of lifelines were shown to the group.
  - Belen Seara asked how education assets (schools, childcare, etc.) will fit into the lifeline construct. Rob Flaner answered that education is not its own category, but would fall under the food, water, and shelter category (as a shelter). He stated that the construct recognizes education facilities as sheltering locations, but not for their everyday use.
  - Steering Committee and planning partner comments supported moving to the new lifelines construct, citing the increased likelihood of obtaining FEMA grant funding by adopting lifeline construct.

- **Action**
  - Robert Hall moved to approve the critical infrastructure item, seconded by Violet Saena. Motion was approved without dissent.

**Public Outreach**

- **Public workshop 1 on March 25th from 4 – 5:30 PM** was announced
  - Jeana Gomez asked that those who will attend to RSVP and stated that ADA and language translation services were offered to the public.
  - Jeana Gomez explained that the workshop will be organized to share a draft version of the StoryMap with the public. The StoryMap will become a centralized location for all hazard information.

- **Preview of StoryMap**
  - Jeana Gomez provided an overview of current content and explained that the tool that can be built upon by the county over time and can be accessed by members of the public.
She explained that additional data and public engagement information (i.e. surveys) can be added by the county to make the StoryMap more robust.

Rob Flaner answered a question regarding how the StoryMap differs from a CalOES geospatial site. He explained that the StoryMap will have San Mateo County-specific information.

- Survey update
  - Jeana Gomez and Ann Ludwig provided an update regarding the survey. In its first week of release there were 249 responses (counted prior to meeting). Several planning partners have shared the survey with their constituents already, but everyone was encouraged to do so. The goal is 1000 minimum responses.

**Steering Committee Comments**

- Violet Saena asked if the workshops and other public outreach efforts will just provide information, or will they seek to gain public input.
  - Rob Flaner said that public input is desired, but given the limitations of COVID, the digital space does not provide the same level of discussion as an in-person meeting. All meetings are meant to be interactive and tools like the StoryMap are meant to get public comment on county-specific information.
  - Jeana Wiser said she is keeping the presentation part of the public meeting to 30 minutes, leaving a lot of time for public questions and comments.

- Belen Seara asked if Tetra Tech will provide information on who is responding to surveys to make sure all communities are represented and participating.
  - Jeana Gomez said that we will obtain some information on who is taking the survey to identify gaps. The survey is scheduled to run through April 30th, but she can run through responses to obtain information on respondents, which will be passed on to the appropriate planning partners.
  - Hilary Papendick said the Office of Sustainability has been engaging different stakeholders and that they will track who is responding and where they are coming from. Rita Mancera suggested using zip codes.

- Will the StoryMap be available in multiple languages?
  - Jeana Gomez said that the County’s website recognizes Google Translate, but the StoryMap does not and will, therefore, not be available in multiple languages.

**Planning Partner Comments**

- No final comments were made by attending planning partners.

**Public Comment and Adjournment**

- No final comments made by members of the public
- Meeting was adjourned at 3:50 (15:50) PM
ATTACHMENT C
Workshop on Addressing Equity in the Local Hazard Mitigation Plan
Social Equity Workshop

Details:
• Wednesday, April 7, 2021
• Steering Committee Members and Planning Partners

Purpose:
• Present information and gather feedback on recommendations for addressing equity in the MJLHMP

Today, we are bringing back recommendations developed during the workshop to the Steering Committee for additional discussion and comment
Workshop Attendees

- 7 Steering Committee Members
- 10 Planning Partners (representing 6 cities and 2 districts)
  - Of those attendees, 5 cities have expressed interest in using a Social Equity Lens in developing their LHMP
Framework for Addressing Equity

**Decision Making**
- Adopt equity goals and objectives
- Ensure diverse representation
- Establish partnerships with community-based organizations
- Identify gaps and barriers

**Outreach and Engagement**
- Promote diverse community participation
- Identify and eliminate barriers to participation
- Partner with trusted messengers
- Translate materials
- Meet people where they are
- Transparent process

**Hazards Analysis**
- Analyze social vulnerability indicators
- Identify historic injustices
- Overlay hazards and key indicators to find hot spots
- Include community input and data

**Mitigation Actions**
- Develop actions that mitigate disparities e.g. language and evacuation barriers
- Incorporate community input and data to adjust, develop and prioritize actions.
- Assess actions for disproportionate burdens or benefits

**Implementation**
- Build community partnerships for implementation of actions
- Identify and implement equity and inclusion actions
- Track outcomes to ensure accountability
Decision Making

Actions to Date:

- Steering Committee adopted Principles and Goals that support equity in the LHMP planning process
- Steering Committee Membership includes 50% non-governmental organizations consistent with FEMA recommendations

Decision Making

| Adopt equity goals and objectives |
| Ensure diverse representation  |
| Establish partnerships with community-based organizations |
| Identify gaps and barriers         |
Future Decisions: Options for Planning Partners

• Acknowledged:
  – It is not a requirement for LHMP to utilize an “Equity Lens”
  – There are limitations regarding data available to assess social vulnerability in LHMPs

• With these points in mind, each Planning Partner will be offered the option of developing their LHMP utilizing:
  – a Standard Approach or
  – a Standard Approach combined with the Optional Approach of applying an “Social Equity/Vulnerability Lens”
Outreach and Engagement

Actions to Date:

• Targeted outreach to communities via County and planning partners
• Contracts with community-based organizations
• Survey available in 6 languages
• Presentations to community groups
• Recordings on website
• Resource documents
Overview of Partner Organizations

Pacific Islanders Together
Bay Area Community Health Alliance

- ALAS
- Senior Coastsiders
- South Coast Sustainable

Countywide:
- Center for Independence of Individuals with Disabilities

El Concilio of San Mateo County

- Nuestra Casa
- Climate Resilient Communities

Social Vulnerability Component of the National Risk Index
County-Specific Ratings

Data Sources: 2020 FEMA National Risk Index
County Equity Resource Paper

- Equity and Hazard Mitigation
- Social Vulnerability Indicators
- Data Sources
- Framework for Addressing Equity
- Example equity lens checklists
- Outreach & engagement strategies

Available on the County MJLHMP Website in the Resource Section
Example: MJLHMP Survey Respondents by Zip Code
Hazard Analysis

Standard Approach for 2021 Plan

- Each hazard of concern will be profiled.
- A key component of each hazard profile is a discussion on the impacts to people.
- This discussion will be expanded to include parameters on SV.

Optional Approach

- Risk Ranking results can be adjusted to include a SV lens.
- For those Partners that choose the SV option, project screening tools will be provided.
- SV priorities will be assigned to actions separate from implementation and grant pursuit priorities.

Hazards Analysis

National Social Vulnerability datasets that were developed to support Hazard Mitigation planning will be used to enhance the resolution of the risk assessment by:
- Including social vulnerability as a factor in measuring the impacts of hazards on people
- Graphic representation (mapping) of SV
  Will all lead to screening parameters for projects
Example: Mapping Social Vulnerability

Map shows Limited English Proficiency and People of Color + Sea Level Rise Risk

Data source: 2014 American Community Survey, SMC Sea Level Rise Vulnerability Assessment 2018
Mitigation Actions

• Proposed Approach:
  – Mitigation Action screening with equity lens tool for Partners who choose to utilize the “Equity Lens”

• Considerations
  – Benefits and burdens
  – Historic underinvestment and injustices
  – Compounding social vulnerability factors
  – Differing needs of socially vulnerable populations

Mitigation Actions

- Develop actions that mitigate disparities e.g. language and evacuation barriers
- Incorporate community input and data to adjust, develop and prioritize actions.
- Assess actions for disproportionate burdens or benefits
Mitigation Actions with an “Equity Lens”

Examples:

• Prior to a hazard event, identify lead contacts serving vulnerable populations and coordinate actions to maximize safety and information sharing.

• Prioritize retrofitting and increasing the resiliency of Public Housing (e.g. Affordable Housing) units in the designated Flood Area and other high-risk areas

Source: Baltimore DP3 -- Adaptation Clearinghouse
Implementation

Resources for Plan Development and Implementation

• Tetra Tech
  – Equity Checklist
  – Analysis of hazards with an “equity lens” and
  – Prioritization tools

• County sponsored:
  – Group work sessions on equity
  – Office hours / technical support
  – Resource documents including best practices from other jurisdictions

Build community partnerships for implementation of actions
Identify and implement equity and inclusion actions
Track outcomes to ensure accountability
Resources Available

- Group work sessions on equity
- Office hours / technical support
- Best practices from other jurisdictions
- Equity checklist/ screening tool for mitigation actions
- Technical review of Planning Partner equity work products
Next Steps

1. Update Recommendations Document and approach based on feedback today
2. Solicit interest from Planning Partners who want to apply an equity lens to their LHMP
3. Report back to the Steering Committee on May 24th
Thank you

Hilary Papendick
Climate Change Program Manager
hpapendick@smcgov.org
ATTACHMENT D
San Mateo County, CA
Multijurisdictional Local Hazard Mitigation Plan Update

Steering Committee Meeting #3
April 26, 2021
Principles, Goals and Objectives – Continued from Steering Committee #1 & 2
Guiding Principles – point to a direction, without specifying the means to achieve them.

- Guiding principles focus the range of objectives and actions to be considered.

Goals - define the benefits that a plan is trying to achieve.

- The success of a hazard mitigation plan is measured by the degree to which its goals have been met (that is, by the actual benefits in terms of actual hazard mitigation).

Objectives - something that can be accomplished at a well-defined point in time.

- Objectives are short-term and, when combined with other objectives, form a course of action to meet a goal.
- Unlike goals, objectives are specific and measurable.
• All components stand on their own merit.
• Each component is selected based on the ability to meet multiple components of the superior component.
• Objectives are utilized to prioritize actions.
• Goal for linear goal setting are multi-objective actions.
Guiding Principles –
As approved at SC Meeting #1

A guiding principle focuses the range of objectives and actions to be considered. A guiding principle is not a goal because it does not describe a hazard mitigation outcome and it is broader than a hazard-specific objective. The guiding principles for the San Mateo County Hazard Mitigation Plan are as follows:

• Provide a dynamic, actionable approach to hazard planning that integrates with other planning mechanisms to enhance or support hazard mitigation.
• Invite and enhance the public’s awareness and understanding of hazards and their input on hazard prioritization and mitigation.
• Create a decision-making tool for policy and decision makers.
• Prioritize multi-benefit actions that reduce risk to vulnerable communities, protect those most at risk, and advance equity, including across racial, ethnic and rural/urban lines.
• Promote compliance with State and Federal Program requirements.
• Assure inter-jurisdictional coordination on hazard mitigation activities.
• Integrate the concepts of climate change into the hazard mitigation planning process.
• Support economic viability, including for those who are most economically vulnerable, after a hazard event.
• Assure a safe, respectful, non-discriminatory, and inclusive response to hazard events.

NOTE: Yellow highlights indicate changes approved by the SC on 2-22-21.
Goals – As approved at SC Meeting #1

The following are the mitigation goals for this plan:

• Protect life and property including, protecting the health and safety of communities;

• **Engage the whole community** to better understand the hazards of the region and ways to reduce their personal vulnerability to those hazards;

• Promote hazard mitigation as an integrated public policy and as a standard business practice;

• Integrate climate change strategies to increase resiliency of community lifelines (infrastructure and critical facilities) from the impact of climate change;

• Protect and preserve the environment;

• Develop and implement hazard mitigation strategies that use public funds in an efficient and cost-effective way;

• Develop hazard mitigation strategies that eliminate disparities and provide access to quality services for all unserved, underserved, under-resourced, and ineffectively serviced Individuals and families; and,

• Improve community emergency management capability.

• The effectiveness of a mitigation strategy is determined by how well these goals are achieved.

**NOTE: Yellow highlights indicate changes approved by the SC on 2-22-21. The SC also requested that the previous numbers for Goals be replaced with bullets as shown here.**
Objectives – For discussion at SC Meeting #3

Each selected objective meets multiple goals, serving as a stand-alone measurement of the effectiveness of a mitigation action, rather than as a subset of a goal. The objectives also are used to help establish priorities. The objectives are as follows:

1. Improve understanding of the locations, potential impacts, and linkages among threats, hazards, vulnerability, and measures needed to protect life, safety and health.

2. Establish and maintain partnerships among all levels of government, the private sector, community groups, and institutions of higher learning that improve and implement methods to protect life and property.

3. Conduct culturally competent and transparent community outreach activities that:
   a. increase stakeholder awareness and understanding of hazard risk, mitigation options, and preparedness strategies;
   b. enable residents to inform risk assessment, ranking, and prioritization of mitigation actions and implementation measures and investments;
   c. are clear on how they incorporate input throughout the process by providing regular reports.
4. Prevent or reduce mitigation-related disparities affecting under-served and under-represented communities through plans, investments and engagement.

5. Develop and provide updated information about threats, hazards, vulnerabilities, climate change, and mitigation strategies to state, regional, and local agencies, as well as private-sector and community groups.

6. Encourage incorporation of hazard mitigation measures into repairs, major alterations, new development, and redevelopment practices, especially in areas subject to substantial hazard risk and/or repetitive loss and in socially vulnerable communities.

7. Promote and implement hazard mitigation plans and projects based on best available data and science that are consistent with state, regional, and local climate action and adaptation goals, policies, and programs.

8. Advance community resilience through preparation, adoption, and implementation of state, regional, and local hazard mitigation plans and projects.
9. Encourage life and property protection measures for all communities, with particular attention to socially vulnerable communities that have less capacity to adapt and to structures and community lifelines (infrastructure and critical facilities) located in hazard areas.

10. Actively promote effective coordination of regional and local hazard mitigation planning and action among state agencies, cities, counties, special districts, tribal organizations, councils of governments, community-led planning efforts, metropolitan planning organizations, and regional transportation organizations to create resilient and sustainable communities.

11. Improve systems that provide warning and emergency communications including evaluation of their inclusiveness and accessibility.

12. Build County and Annex Partners staff and community-based organization staff capacity to ensure effective and meaningful engagement throughout the process and equitable outcomes of hazard mitigation action efforts.

13. Retrofit, purchase, and/or relocate structures in high hazard areas, especially those known to be repetitively damaged and that will maximize public benefits and reduce negative impacts, particularly in socially vulnerable communities.

Requested Action:

Approve the Objectives as shown in this presentation at the Steering Committee Meeting on April 26, 2021.
1.1 Objectives

Each selected objective meets multiple goals, serving as a stand-alone measurement of the effectiveness of a mitigation action, rather than as a subset of a goal. The objectives also are used to help establish priorities. The objectives are as follows:

1. Improve understanding of the locations, potential impacts, and linkages among threats, hazards, vulnerability, and measures needed to protect life, safety and health.

2. Establish and maintain partnerships among all levels of government, the private sector, community groups, and institutions of higher learning that improve and implement methods to protect life and property.

3. Conduct culturally competent and transparent community outreach activities that a. increase stakeholder awareness and understanding of hazard risk, mitigation options, and preparedness strategies; b. enable residents to inform risk assessment and ranking; and which include community input into risks, prioritization of mitigation actions and implementation measures and investments; c. are clear on how they incorporate input throughout the process by providing regular reports. (this objective combines #3, #5, #6, and #14)

4. Prevent or reduce mitigation-related disparities affecting under-served and under-represented communities through plans, investments and engagement.

5. Ensure an inclusive process by considering equity throughout the process, providing opportunities for community involvement throughout planning and implementation, and endeavoring to incorporate input to the extent possible.

6. Ensure a transparent planning process which regularly reports back on how input was used.

7. Develop and provide updated information about threats, hazards, vulnerabilities, climate change, and mitigation strategies to state, regional, and local agencies, as well as private-sector and community groups.

8. Encourage incorporation of hazard mitigation measures into repairs, major alterations, new development, and redevelopment practices, especially in areas subject to substantial hazard risk and/or repetitive loss, and are in socially vulnerable communities.

9. Promote and implement hazard mitigation plans and projects based on best available data and science that are consistent with state, regional, and local climate action and adaptation goals, policies, and programs.

10. Advance community resilience through preparation, adoption, and implementation of state, regional, and local hazard mitigation plans and projects.

11. Encourage life and property protection measures for all communities, with particular attention to socially vulnerable communities that have less capacity to adapt, structures, and community lifelines (infrastructure and critical facilities) located in hazard areas.

12. Actively promote effective coordination of regional and local hazard mitigation planning and action among state agencies, cities, counties, special districts, tribal organizations, councils of governments, community-led planning efforts, metropolitan planning organizations, and regional transportation organizations to create resilient and sustainable communities.
13. Improve systems that provide warning and emergency communications including evaluation of their inclusiveness and accessibility.


15. Build County and Annex Partners staff and community-based organization staff capacity to ensure effective and meaningful engagement throughout the process implementation and equitable outcomes of hazard mitigation action efforts.

16. Retrofit, purchase, and/or relocate structures in high hazard areas, especially those known to be repetitively damaged and that will maximize public benefits and reduce negative impacts, in particular, for socially vulnerable communities.

17. Where feasible, identify and implement strategies that utilize nature-based solutions.

From Andrew Bielek at Mid-Pen Housing - Andrew’s comments were provided to the SC members who revised this document, and they have integrated his comments into the tracked changes above.

Consolidation of #2 and #14:

- Establish and maintain partnerships and encourage dialogue among all levels of government, the private sector, non-profits, educational institutions, community and faith-based organizations, and the public to implement and improve methods to protect life and property and promote hazard mitigation.

Consolidation of #3 and #7:

- Conduct transparent community outreach and planning efforts that increase stakeholder understanding of hazard risk, mitigation options, and preparedness strategies while incorporating public input and reporting on how it was used.
ATTACHMENT E
<table>
<thead>
<tr>
<th>Jurisdiction</th>
<th>Phase 1</th>
<th>Phase 2</th>
<th>Workshop</th>
<th>Phase 3</th>
<th>Notes</th>
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</tbody>
</table>

- **Annex Sent to jurisdiction**
- **Annex Not received**
- **Annex Received - needs correction**
- **Annex Received - accurate**
ATTACHMENT F
CORE CAPABILITIES EXERCISE

This exercise is intended to help San Mateo County and its Annex Partners better understand the PERCEIVED and ACTUAL capabilities within the County.
ATTACHMENT G
County and Planning Partner Enhanced Outreach Efforts

Update for Steering Committee, April 26, 2021
## County Sponsored Events
### March and April 2021

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
<th>Audience</th>
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<tbody>
<tr>
<td>March 31</td>
<td>Review of Sea Level Rise and Erosion Maps for the South Coast, from Half Moon Bay south to the County line</td>
<td>County staff and impacted Planning Partners</td>
</tr>
<tr>
<td>April 7</td>
<td>Social Equity Workshop</td>
<td>Steering Committee Members and Planning Partners (Not Mandatory)</td>
</tr>
<tr>
<td>April 14</td>
<td>Fire Modeling – Update on County’s CalTrans SB 1 Grant Work</td>
<td>County staff and impacted Planning Partners</td>
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</table>
# Upcoming County Sponsored Events & Outreach Activities

<table>
<thead>
<tr>
<th>Date</th>
<th>Event</th>
<th>Audience</th>
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<tbody>
<tr>
<td>May 6</td>
<td>Social Equity Working Group</td>
<td>Steering Committee Members and Planning Partners (Not Mandatory)</td>
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<tr>
<td>At 2 pm</td>
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<tr>
<td>May 18</td>
<td>Sediment for Survival: A Strategy for the Resilience of Bay Wetlands</td>
<td>Steering Committee Members and Planning Partners (Not Mandatory)</td>
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<tr>
<td>At 3 pm</td>
<td>in the Lower San Francisco Estuary, presentation by the San Francisco</td>
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<td></td>
<td>Estuary Institute</td>
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<tr>
<td>May 10 –</td>
<td>Business Survey</td>
<td>Distribution Partners will include: Planning Partners and Local business organizations, including:</td>
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<tr>
<td>June 11</td>
<td>(Will be available in 6 languages)</td>
<td>SAMCEDA, local chambers, Renaissance Mid-Peninsula, the Green Business program, and the Small</td>
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<td></td>
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<td>Business Development Center</td>
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### Community Based Organization Events

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<tr>
<th>Date</th>
<th>Organization</th>
<th>Event</th>
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<tr>
<td>March 25</td>
<td>Senior Coastsiders</td>
<td>Survey Outreach for Unhoused Populations</td>
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<tr>
<td>April 12</td>
<td>BACHAC</td>
<td>Monthly Meeting #1 (presentation from County staff)</td>
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<tr>
<td>April 13</td>
<td>BACHAC</td>
<td>Email blast to listserve</td>
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<tr>
<td>April 19</td>
<td>Center for Independence of Individuals with Disabilities (CID)</td>
<td>Staff Meeting</td>
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<tr>
<td>April 24</td>
<td>CID</td>
<td>CID Emergency Preparedness Program/ Food Distribution Event</td>
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<tr>
<td>April 30</td>
<td>CID</td>
<td>CID Virtual Peer Support Group Meeting</td>
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<tr>
<td>May 10</td>
<td>BACHAC</td>
<td>Monthly Meeting #2 (presentation from County staff)</td>
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<td>May 13</td>
<td>Senior Coastsiders</td>
<td>Evergreen Seniors event (panel from various coastal jurisdictions)</td>
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<td>South Coast Sustainable</td>
<td>Coastside focus group</td>
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<td>TBD</td>
<td>Nuestra Casa</td>
<td>Environmental Justice Academy focus group</td>
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<td>TBD</td>
<td>Climate Resilient Communities</td>
<td>Community leaders focus group</td>
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Example Outreach Actions

- Survey distribution at:
  - Food distribution events
  - Existing meetings
- Distribution of printed surveys
- Email blasts
- Social media posts
- Focus groups on mitigation actions
Results Tracked to Planning Partner Support

Survey data as of 3/30

Survey data as of 4/9
Results Tracked to CBO Efforts

Meeting on Monday, April 12th and Email Blast on Tuesday, April 13th
Results Tracked to CBO Efforts

Meeting on Monday, April 12th and Email Blast on Tuesday, April 13th
Thank you