

COUNTY OF SAN MATEO Inter-Departmental Correspondence County Manager's Office



DATE: September 12, 2014 BOARD MEETING DATE: September 30, 2014 SPECIAL NOTICE/HEARING: Yes VOTE REQUIRED: Majority

- TO: Honorable Board of Supervisors
- FROM: John L. Maltbie, County Manager
- **SUBJECT:** Final Budget Changes to the Fiscal Year 2014-15 Recommended Budget

RECOMMENDATION:

Approve the following actions related to final budget changes to the Fiscal Year 2014-15 Recommended Budget:

- 1. Adopt Resolutions:
 - a. approving the revised County of San Mateo budget as to the expenditures for Fiscal Year 2014-15 and making appropriations therefore;
 - b. approving the revised County of San Mateo budget as to the means of financing for Fiscal Year 2014-15;
 - c. establishing the appropriation limit for the County of San Mateo for Fiscal Year 2014-15;
- 2. Adopt an ordinance amending the Master Salary Ordinance for changes related to the Fiscal Year 2014-15 budget

BACKGROUND:

The County Budget Act (Government Code §§ 29000-29144 and § 30200) requires that the Board of Supervisors adopt the County budget by October 2. On September 18, 2013, as part of the new two year budget process, the Board of Supervisors approved the FY 2013-14 Adopted Budget and received the FY 2014-15 Recommended Budget. On June 17, 2014 the Board formally approved the FY 2014-15 Recommended Budget with mid-term funding adjustments totaling \$163.6 million (net of Library adjustments). These adjustments were delineated in the June 17 Board memo and included the proceeds from the sale of Circle Star Plaza, negotiated Salary and Benefit increases, new capital improvement projects, adjustments to Measure A initiatives, fully annualized cost-of-living adjustments to the community-based organizations, and the AB109 Realignment and Unified Re-Entry System budgets. The purpose of this budget transmittal is to seek formal approval of the FY 2014-15 Adopted Budget, which has been amended to include year-end Fund Balance adjustments; the reappropriation of

capital improvement projects, IT projects and Measure A initiatives; and other adjustments deemed necessary to ensure the effective delivery of services that contribute to achieving County goals.

DISCUSSION:

The Recommended Budget that the Board approved on June 17 was \$2.1 billion with 5,365 authorized positions. With the completion of the County's financial year-end closing activities and availability of updated information, increases of \$164.6 million are proposed to the FY 2014-15 Adopted Budget. These consist of \$125.7 million in final Fund Balance adjustments and \$38.9 million in September revisions, with a net increase of 15 positions. With these changes, the revised FY 2014-15 Budget for all funds is \$2.2 billion with 5,260 positions including moving County Library positions to an information only budget unit. The revised budget for the General Fund is \$1.5 billion with 4,118 positions. The September revisions are considerably larger than in prior years due to the reappropriation of unspent Measure A funding allocated to departments in FY 2013-14 and a recently negotiated HPSM capitated rate, which will be discussed in greater detail later in this memo.

It should be further noted that budget information for the County Library – a non-County entity – is displayed in the County budget on an information only basis, similar to First 5, SamCERA, and the Housing Authority. Previously, budget information regarding the County Library was not displayed in this manner which had the potential for confusion. Since this change is made prior to approval of the FY 2014-15 Adopted budget, it is retroactive to July 1, 2014. As a result, any reference in this memorandum to the County's budget, including the Recommended Budget approved by the Board on June 17, 2014, is net of the County Library's budget figures and adjustments and any reference to the County Library's budget will be denoted as "Information Only."

The following table summarizes the final Fund Balance adjustments and September revisions by County Agency:

County Agencies	FY 2014-15 Recomm Budget	Final F/B Adjustments (Attach B)	September Revisions (Attach C)	FY 2014-15 Final Budget	FY 2014-15 Final Positions
Criminal Justice	366,743,958	1,581,461	1,408,327	369,733,746	1,310
Health Services	634,082,902	7,878,519	13,251,199	655,212,620	2,112
Social Services	208,713,306	2,893,147	1,843,430	213,449,983	844
Community Services	424,465,418	49,492,031	(1,695,213)	472,262,236	506
Administration and Fiscal	<u>427,721,372</u>	<u>63,890,010</u>	<u>24,062,874</u>	<u>515,674,256</u>	<u>488</u>
Total All Agencies	2,061,726,956	125,735,168	38,870,717	2,226,332,841	5,260
Information Only:					
First 5 San Mateo County	25,876,832	757,600	0	26,634,432	8
Retirement Office (SamCERA)	10,866,650	0	0	10,866,650	21
County Library	38,661,039	2,903,682	25,733	41,590,454	121
Housing Authority	73,293,337	0	0	73,293,337	45

Retirement Unfunded Liability

With robust investment earnings (net of fees) of 17.3% and the additional pension contribution of \$50 million, the funded ratio on the actuarial value of assets as of June 30, 2014 in the Retirement Fund has increased from 73.3% to 78.8%. The funded ratio based on the market value of assets (commonly referred to as "mark to market") as of June 30, 2014 is 86.7%. The unfunded liability has been reduced from \$954.1 million to \$803.9 million. This is tremendous news. Achieving the assumed rate of return of 7.25% over the next ten years, in concert with the additional contributions, would eliminate the County's unfunded liability by 2023. This puts us ahead of the game but as we know the game can change so we must remain steadfast in our efforts to aggressively pay down this debt. Including the FY 2013-14 investment returns, the five-year earnings average is 13%, which ranks SamCERA's earnings in the top third of peer retirement systems nationwide.

Final Fund Balance Adjustments

As adopted by Board Resolution, final Fund Balance adjustments are included in the Recommended Budget and comply with County Reserves Policy guidelines. Following FY 2014-15 year-end closing activities, additional Fund Balances of \$126.2 million for all County funds (\$74.6 million in the General Fund and \$51.6 million in all other funds) are included in the budget. The Fund Balance adjustments in the table above are offset by revenue reductions of \$434,586. These adjustments are summarized in Attachment B.

Affordable Care Act – Health System Adjustments

We are now seeing the effects of the expansion of Medi-Cal under the Affordable Care Act. Due to the great work of HSA, the Health Coverage Unit in the Health System, and many community partners, enrollment in Medi-Cal has far exceeded the prediction of 10,000 additional Medi-Cal members in San Mateo County. As of August 1, the Health Plan of San Mateo (HPSM) had 29,000 additional Medi-Cal members for a total Medi-Cal membership of 100,000.

An additional, unexpected change with California's implementation of the Affordable Care Act was the addition of treatment for substance use and moderate mental illnesses for adults. Prior to January 1 of this year, Medi-Cal benefits were limited to treatment only for very serious mental conditions.

This growth in Medi-Cal membership and benefits presents challenges for the Health System. For the San Mateo Medical Center (SMMC), 14,000 additional Medi-Cal members are now assigned to SMMC in place of 9,000 ACE members. (Enrollment in ACE went down to 20,000 and has been holding steady.) While this change has improved SMMC's finances, it has also stressed SMMC's capacity, as Medi-Cal members are entitled to be seen for urgent care within 48 hours, primary care within two weeks, and specialty care within 30 days –standards that the ACE program does not have. With current resources, SMMC is not able to meet the Medi-Cal standards routinely.

In addition, Behavioral Health and Recovery Services (BHRS) now has the responsibility to provide treatment for moderate mental illnesses for 100,000 HPSM members (mental health services for HPSM members are provided by BHRS). BHRS did not have the funding to expand its use of its network of private providers to meet this demand.

The opportunity that the ACA brought is that in late July, HPSM announced that it has funding for these new Medi-Cal members and services that it will pay to the Health System through a new form of payment – capitation (a fee per member per month, not a fee for each procedure provided). In this final budget, the Health System has updated its budget to reflect changes from the new HPSM contract. Because these changes are much larger than are typical for a September budget, I have asked the Health System will bring additional changes, totally funded by HPSM, to the Board in the next several months. During this time the Health System will continue its analysis of needed service delivery improvements to meet the requirements of these additional patients. Several months experience with this added caseload will enable the Health System to make more accurate budget projections for FY 2015-17 including General Fund support for indigent caseloads.

Final Budget Changes (September Revisions)

Final budget changes for all County funds (Attachment C) result in a net increase to the County Budget of \$38.9 million and a net increase of 16 positions. One position, a Management Analyst III-U in the County Manager's Office, was added through a midyear Salary Ordinance Amendment in January 2014 and is added to the budget now to reconcile the Adopted Budget with the Master Salary Ordinance. Attachment A contains a summary of position changes.

Key September Revisions include:

Measure A Reappropriations (\$14.2 million)

Measure A funding not spent in FY 2013-14 is reappropriated, bringing the total Measure A budget for FY 2014-15 to \$67.9 million. Attachment D contains a summary of Measure A funded initiatives.

General Purpose Revenue Adjustments (\$8.3 million)

General Purpose revenues are adjusted upwards by \$8.3 million, including Secured Property Tax and In-Lieu Vehicle License Fees to reflect 5.8% roll growth, as well as adjustments to reflect anticipated actuals for Former RDA Pass-Through Payments, Triple Flip Sales Tax, Vehicle Rental Tax, State-Mandated SB90 revenue, and OMB Circular A-87 overhead reimbursements from Non-General Fund departments. Of this amount, \$3.6 million is one-time: FY 2012-13 Triple Flip shortfall (\$1,940,694) and Pre-2004 SB90 Mandates (\$1,685,106), both of which are included in the Governor's FY 2014-15 Adopted Budget. The additional revenues are set side in Reserves.

Transition to Health Plan of San Mateo Capitated Revenue Structure (\$6.9 million)

The transition to a capitated revenue structure with the HPSM contract along with the increased membership resulting from the Affordable Care Act has led the Health System to make some immediate changes, including:

- Expansion of HR support for recruitments
- Deployment of a joint pilot Psychiatric Emergency Response Team with the Sheriff's Office
- Expansion of Medicated Assisted Treatment Program
- Establishment of an Office of Managed Care
- Expansion of the Pain Management Clinic
- Expansion of Specialty Care
- Expansion of Urgent Care
- Acute Psychiatry Services safety initiative
- Phone system upgrade
- Daly City Clinic Remodel

2700 Middlefield Road Land Acquisition and Fair Oaks Settlement (\$11.3 million)

Funding is appropriated to cover the acquisition of 2700 Middlefield Road (\$10 million) and settlement costs related to the Fair Oaks Clinic (\$1.3 million).

Countywide IT / Payroll System Replacement (\$6.9 million)

One-time funds totaling \$6.9 million are reappropriated for countywide IT projects, including Payroll System replacement, Criminal Justice Information System middleware, Office 365 migration, Cardkey System upgrade, County website and social media, mobile access, server/storage back-up consolidation, and the IT Strategic Plan.

Property Tax System Replacement Project (\$2.5 million)

The Tax-Collector, Assessor, and Controller's Offices contracted with Gartner to document the business requirements for a new Integrated Assessment and Tax System (ATS). The requirements phase is currently underway and is expected to be completed by August 2015. The Property Tax System Replacement expenditures, which include staffing costs, project manager costs and contract costs, are funded from reserves dedicated to this effort by the Assessor-County Clerk-Recorder, the Controller's Office, the Treasurer-Tax Collector and Non-Departmental Services.

Countywide Capital Projects (\$5.3 million)

One-time funds totaling \$5.3 million are reappropriated for various capital projects, including Cordilleras Mental Health Facility replacement, Medical Center co-generation, Maguire Correctional Facility SB1022 grant match, Alpine Trail and Memorial Park improvement projects, and the County Facility Master Plan.

Human Services Agency (HSA) Facility Renovations (\$1.1 million)

HSA reserves are appropriated for renovations of office facilities in San Carlos and Daly City. The San Carlos office is being remodeled and consolidated for efficient use of space. The Daly City office will be remodeled in accordance with the Service Delivery Redesign model consistent with other HSA offices, including a self-service kiosk in the lobby, family-friendly interview rooms, and efficient staff work spaces.

Children and Family Services Mobile Device Project (\$500,000)

HSA reserves are appropriated for the Children and Family Services (CFS) mobile devices project, which will assess and address needs of CFS staff, beginning with the Emergency Response Unit. A mobile case management system will be implemented to enable staff to access the CFS system remotely while in the field, enhancing efficiency and increasing productivity.

Sheriff's Grant and Position (\$175,000)

Due to increased workload in the Northern California Regional Intelligence Center (NCRIC), one Unclassified Crime Analyst is being added. The position is fully grant funded.

Funding to StarVista for the Daybreak Program (\$100,000)

Measure A funding is allocated to StarVista to address funding shortfalls for the Daybreak program for one year to provide the program with an opportunity to develop a sustainable budget plan. These funds must be matched by StarVista through other funding sources.

Workforce and Economic Development (WED) Program

The County will contract out Workforce and Economic Development (WED). This action deletes 19 of the WED program positions and moves the reduction in Salaries and Benefits to contract services.

Community Corrections Partnership (CCP) Grant Program

This action transfers the Community Corrections Partnership grant program, funded annually by AB109 Public Safety Realignment Sales Tax revenue of \$1 million, from the Probation Department to the County Manager's Office for coordinated oversight of the program.

Net County Cost Adjustments (\$677,644)

Ongoing Net County Cost adjustments are made, as follows: 1) Planning and Building adding a Management Analyst and an Administrative Secretary and deleting a vacant Office Specialist to address administrative support needs (\$107,428); Public Safety Communications - adding an Assistant Public Safety Communications Manager-U to provide management support (\$137,470); 3) Controller's Office and Treasurer's Office covering countywide related banking fees, including payroll, electronic banking and lock box services (\$125,387); 4) Human Resources/Shared Services – transferring a Principal Management Analyst from Workforce and Economic Development to Shared Services to assist with countywide contract administration and procurement (\$151,069); 5) Office of Sustainability – adding benefits for two Fellowships (\$50,000); and 6) Memberships and Contributions – adding adjustments for CSAC, ABAG and the Historical Society (\$44,445). Other adjustments to various departments, primarily for service charges and debt service increases, account for the difference (\$61,845).

SHARED VISION 2025:

The approval of these final budget changes contributes to the Shared Vision outcome of a Collaborative Community by ensuring that the County budget is adopted in accordance with the law, and that resources are appropriated in all programs to ensure the effective delivery of services that contribute to achieving County goals, the improvement and maintenance of long-term capital assets and payment of debt, and compliance with the County's Fund Balance and Reserves Policies.

FISCAL IMPACT:

The impact of all September changes on Total Requirements for all funds is an increase of \$164.6 million in FY 2014-15. County Fund Balance has increased by \$126.2 million. General Fund Reserves now total \$216.0 million, which represents 16.9% of Net Appropriations. The ongoing Net County Cost, as a result of these revisions, increases by \$677,644.

ATTACHMENTS

Attachment A – Position Changes Summary

Attachment B – Final Fund Balance Adjustments

- Attachment C September Revisions (Final Budget Changes)
- Attachment D Measure A Initiatives
- Attachment E Capital Improvement Projects

Attachment F – Memberships and Contributions

FY 2014-15 Recommended Budget Hearings ATTACHMENT A

POSITION CHANGES SUMMARY

BUDGET UNIT ID	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION	
3053P	Sheriff's Office	Crime Analyst - U	B010	1.00		Sheriff's Office Investigations Unit: One Crime Analyst - U has been added to support the services provided by an Intelligence Analyst from the Northern California Regional Intelligence Center.	
		Criminal J	ustice - Totals	1.00	0.00		
						Health System Human Resources Support: One Administrative Assistant II-U has been added to provide administrative support to Human Resources in an effort to reduce the recruitment backlog and fill new vacancies. This position is funded with Health Plan of San Mateo capitated revenue.	
5500P	Health Administration	Administrative Assistant II-U	E089	1.00			
6240P	Family Health Services	Program Services Manager	D088	1.00		Salary Ordinance Reconciliation: various	
6240P	Family Health Services	Medical Office Services Supervisor	E421	1.00		position changes have been made to align with position changes already made in the	
6240P	Family Health Services	Community Program Supervisor	G236		(1.00)	Salary Ordinance.	
6140P	Behavioral Health & Recovery Services	Mental Health Program Specialist	G081	1.00		Psychiatric Emergency Partnership: One Mental Health Program Specialist has been added to pilot a joint response to individuals experiencing a mental health crisis. This position is funded with Health Plan of San Mateo capitated revenue.	
6170P	Behavioral Health & Recovery Services	Case Management Assessment Specialist II - U	B013	9.00			
6170P	Behavioral Health & Recovery Services	Clinical Services Manager II	D055	1.00			
6170P	Behavioral Health & Recovery Services	Behavioral Health and Recovery Services Analyst II	B279	1.00		Madiantad Assisted Transmont Dragram.	
6170P	Behavioral Health & Recovery Services	Patient Services Assistant II- U	B084	1.00		Medicated Assisted Treatment Program: Various positions have been added to provide high-risk Medi-Cal beneficiaries with	
6170P	Behavioral Health & Recovery Services	Medical Office Specialist-U	B076	1.00		access to treatment and case management services including medication assisted	
6170P	Behavioral Health & Recovery Services	Behavioral Health and Recovery Services Supervisor	G080	1.00		treatment to abate substance abuse. These positions are funded with Health Plan of Sa Mateo capitated revenue.	
6170P	Behavioral Health & Recovery Services	Staff Physician	F124	1.00]	
6170P	Behavioral Health & Recovery Services	Financial Services Manager II	D151	1.00			
6170P	Behavioral Health & Recovery Services	Systems Engineer-U	B128	1.00			
6300B	Correctional Health	Licensed Psychiatric Technician	F120		(1.00)	<u>Salary Ordinance Reconciliation</u> : Various position changes have been made to align	
6300B	Correctional Health	Marriage and Family Therapist II	G120		(1.00)	with position changes have been made to align Salary Ordinance.	

BUDGET UNIT ID	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION	
6300B	Correctional Health	Psychologist II	F050	1.00			
6600B	San Mateo Medical Center	Financial Services Manager II	D151	1.00		Office of Managed Care: One Financial Services Manager II has been added to support the creation of an Office of Managed Care. The Office of Managed Care will assure that the Health Plan of San Mateo members assigned to the San Mateo Medical Center have the right care at the right time and right place, with the right experience. This position is funded with Health Plan of San Mateo capitated revenue.	
6600B	San Mateo Medical Center	Nurse Practioner	F009	1.00		Pain Clinic Expansion: Various positions have been added to support the expansion of	
6600B	San Mateo Medical Center	Adult Psychiatrist	F140	1.00		the Pain Clinic to all satellite clinics. These positions are funded with Health Plan of San	
6600B	San Mateo Medical Center	Patient Services Assistant II- U	B084	1.00		Mateo capitated revenue and fee for service revenue from HPSM for services to non-MCE	
6600B	San Mateo Medical Center	Psychiatric Social Worker II-U	B111	1.00		Medi-Cal patients.	
6600B	San Mateo Medical Center	Nurse Practioner	F009	2.00		Urgent Care Capacity Expansion: Various positions have been added to expand Urgent	
6600B	San Mateo Medical Center	Medical Services Assistant II- U	B082	2.00		Care capacity in order to meet the Health Plan of San Mateo access standards. These	
6600B	San Mateo Medical Center	Patient Services Assistant II- U	B084	2.00		positions are funded with Health Plan of San Mateo capitated revenue.	
6600B	San Mateo Medical Center	Supervising Creative Arts Therapist	F168	1.00		Acute Psychiatric Services Safety: Various	
6600B	San Mateo Medical Center	Medical Director	D155	1.00		positions have been added to expand Psychiatry staffing in an effort to ensure staff and patient safety. These positions are	
6600B	San Mateo Medical Center	Clinical Nurse	F011	1.00		funded with Health Plan of San Mateo capitated revenue.	
6600B	San Mateo Medical Center	Clinical Services Manager I	D144	1.00			
		Health Se	rvices - Totals	37.00	(3.00)		
7420P	Human Services Agency	Marriage and Family Therapist II	G120		(1.00)	<u>Add/Delete</u> : One vacant Marriage and Family Therapist II position has been deleted and one Psychiatric Social Worker II has been	
7420P	Human Services Agency	Psychiatric Social Worker II	G035	1.00		added in order to be consistent with other classifications in the unit.	
						Add/Delete: One vacant Social Worker III position has been deleted and one	
7420P	Human Services Agency	Social Worker III Supervising Mental Health	G096		(1.00)	Supervising Mental Health Clinician has bee added to provide ongoing supervision of Psychiatric Social Workers in the Family	
7420P	Human Services Agency	Clinician	F005	1.00		Resource Centers.	

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BUDGET UNIT ID	DEPARTMENT / DIVISION	CLASSIFICATION	JOB CLASS CODE	ADD	DEL	DESCRIPTION	
7420P 7420P	Human Services Agency Human Services Agency	Office Assistant II Information Technology Analyst	E335 V235	1.00	(1.00)	<u>Add/Delete:</u> One vacant Office Assistant II position has been deleted and one Information Technology Analyst position has been added due to increased demand for information technology support, largely driven by increase in CalHEERS (California Healthcare Eligibility, Enrollment, and Retention System) and Medi-Cal support	
7220P	Human Services Agency	Human Services Supervisor- U	B060		(1.00)	Salary Ordinance Reconciliation: One vacant Human Services Supervisor-U position has been deleted and one Benefits Analyst I-U has been added to align with position	
7220P	Human Services Agency	Benefits Analyst I-U	B123	1.00		changes already made in the Salary Ordinance.	
2600P	Department of Child Support Services	Child Support Supervisor	E434		(1.00)		
2600P	Department of Child Support Services	Child Support Technician	E432		(1.00)	Elimination of vacant positions: Four vacant positions have been eliminated with no	
2600P	Department of Child Support Services	Office Assistant II	E335		(1.00)	impact to performance as work has been distributed to other filled positions.	
2600P	Department of Child Support Services	Administrative Assistant I - Confidential	E031		(1.00)		
		Social Se	ervices - Totals	4.00	(8.00)		
						Planning and Building Administration: One Management Analyst III has been added to fulfill tasks previously performed by previously deleted ASM position including budgeting, contract administration, supervision and other responsibilities. This position is funded by Net County Cost.	
3810P	Planning and Building	Management Analyst III	D181	1.00		Add/Delete:One Administrative Secretary II	
3842P	Planning and Building	Administrative Secretary II - Confidential	E005	1.00		has been added and one Office Specialist has been deleted to allow the Building program to have a lead relative to office	
3842P	Planning and Building	Office Specialist	E337		(1.00)	support staff. The incumbent in the Office Specialist position will be reclassified.	
1240B	Public Safety Communications	Assistant Public Safety Communications Manager	B162 ervices - Totals	1.00	(1.00)	Public Safety Communication Administration: One Assistant Public Safety Communications Manager has been added to assist with the day to day responsibilities of Public Safety Communications while the current Manager focuses on the building of the new Public Safety Communications facility. This position is funded by Net County Cost.	

BUDGET **DEPARTMENT /** JOB CLASS CLASSIFICATION ADD DEL DESCRIPTION UNIT ID DIVISION CODE Salary Ordinance Reconciliation: One Management Analyst -U is added to reconcile with the Master Salary Ordinance. This position was added in a Salary Ordinance 1210P County Manager's Office Management Analyst III-U B219 1.00 Amendment in January. Workforce Economic 1218P Development Office Assistant II E335 (1.00)Workforce Economic Job Development Specialist II-1218P Development Unclassified (2.00) B141 Workforce Economic Principal Management 1218P Development Analyst D180 (1.00)Workforce Economic Director of Workforce and 1218P Development Economic Development D018 (1.00)Workforce Economic 1218P Development Administrative Assistant I E029 (1.00) Workforce Economic Human Services Supervisor -WED- Service Delivery Redesign: Various 1218P Development B060 (2.00) U positions are eliminated due to the transition Workforce Economic of the Workforce Economic Development 1218P Development Community Worker II- U B184 (1.00) program from a County-staffed program to a Workforce Economic **Employment Services** contracted program. 1218P Development Specialist II - U B144 (3.00) Workforce Economic Employment Services 1218P Development Specialist II G238 (2.00)Workforce Economic 1218P Development Job Development Specialist II G235 (2.00) Workforce Economic 1218P Development Human Services Supervisor G232 (2.00)Workforce Economic G231 1218P Development Human Services Analyst II (1.00) Principal Management 1780P Shared Services D180 1.00 Analyst 2.00 (19.00) Administration and Fiscal Services - Totals 47.00 (31.00) TOTAL POSITION CHANGES 16.00 NET POSITION CHANGES

FY 2014-15 Recommended Budget Hearings

ATTACHMENT B

FUND BALANCE ADJUSTMENTS

Budget Unit ID	Budget Unit Name	Final Fund Balance Adjustment	Description of Change
1940B	Message Switch	76,692	Set aside in Reserves
2510B	District Attorney	372,838	Set aside in Reserves
2700B	County Support of the Courts	0	No change
2800B	Private Defender Program	0	No change
3000B	Sheriff's Office	(170,391)	Covered Fund Balance shortfall by reducing Reserves
3200B	Probation Department	1,295,261	Appropriated to Capital Assets - Software
3300B	Coroner's Office	0	No change
	Criminal Justice - General Fund	1,574,400	
5500B	Health Administration	(9,507)	Covered Fund Balance shortfall by adjusting revenue
5510B	Health Coverage Unit	444,093	Reduced Revenues
5550B	Public Health, Policy and Planning	256,491	Appropriated \$71,457 for IT projects, the remainder is set aside in Animal Control Reserves
5560B	Health IT	823,562	Appropriated for IT projects
5600B	Emergency Medical Services	0	No change
5700B	Aging and Adult Services	153,932	Appropriated \$25,411 for IT projects, \$8,424 for conservatee gun destruction, the remainder is set aside in Reserves
5850B	Contributions to the Medical Center	0	No change
5900B	Environmental Health Services	366,711	Appropriated \$144,536 for IT projects, the remainder is set aside in Reserves
6100B	Behavioral Health and Recovery Services	0	No change
6240B	Family Health Services	171,672	Appropriated \$128,512 for IT projects, the remainder is set aside in Reserves
6300B	Correctional Services	244,976	Appropriated \$177,079 for for Correctional Health's digital X-ray project, \$10,458 for IT projects, the remainder is set aside in Reserves
6900B	IHSS Public Authority	0	No change
	Health Services - General Fund	2,451,930	
2600B	Department of Child Support Services	0	No change

7000B	Human Services Agency	2,893,147	Set aside in Reserves
	Social Services - General Fund	2,893,147	
1220B	Real Property	887,543	Set aside in Reserves
1240B	Public Safety Communications	114,190	Appropriated \$114,190 for Salaries and Benefits to offset the anticipated cost commensurate with actual costs incurred in FY 2013-14
1260B	Agricultural Commissioner/Sealer	33,816	Appropriated \$32,500 for in-ground taxi dyanometer installation project, and \$1,316 for non-fixed asset equipment and supplies
3570B	Local Agency Formation Commission	30,334	Set aside in Reserves
3580B	Fire Protective Services	0	No change
3800B	Planning and Building	1,179,048	Appropriated \$416,850 for Extra Help and Agile staff, \$356,000 to fund ongoing and new contracts, the remainder is set aside in Reserves
3900B	Parks Division	148,961	Set aside in Reserves
4510B	Public Works Administrative Services	0	No change
4600B	Engineering Services	206,820	Appropriated for ongoing Pescadero Flooding/Water Supply analysis project
4730B	Facilities Services	504,036	Appropriated \$232,350 for facility management costs related to the Administrative Office of the Courts, \$5,000 for a STARS award project and \$262,686 to pay for administrative and overhead costs in the recently re- structured Capital Projects units
4840B	Utilities	1,053,533	Appropriated \$89,920 for ASBS Special Protections Compliance and \$600,000 for disputed CSCSD sewage treatment costs, the remainder is set aside in Reserves
7930B	Department of Housing	0	No change
	Community Services - General Fund	4,158,281	
1100B	Board of Supervisors	0	No change
1200B	County Manager's Office	414,104	Set aside in Reserves
1218B	Workforce and Economic Development	60,000	Reappropriated to Salaries and Benefits
1300B	Assessor-County Clerk-Recorder	913,794	Appropriated \$200,000 for Property Tax System, the remainder is set aside in Reserves
1400B	Controller's Office	(177,146)	Transferred fund balance to Property Tax Sstem Fund
1500B	Tax Collector/Treasurer	(221,214)	Transferred fund balance to Property Tax Sstem Fund
1600B	County Counsel	653,537	Set aside in Reserves

1700B	Human Resources	424,355	Reduced Fund Balance due to the FY 2012-13 year-end transfer of Departmental Reserves to General Fund/Non-Departmental Services
1780B	Shared Services	3,604	Appropriated for auto claim settlement in mail services
1800B	Information Services Department	4,901,209	Appropriated \$3,843,173 in funds received from other departments for current and future projects. The balance is set aside in Reserves
8000B	Non-Departmental Services	56,569,629	Set aside in Reserves (\$53,515,664) and Contingencies (\$3,053,965)
	Administration and Fiscal-General Fund	63,541,872	
	Subtotal General Fund	74 (10 (20	
		74,619,630	
5630B	Emergency Medical Services Fund	241,683	Set aside in Reserves
5800B	IHSS Public Authority	0	No change
6600B	San Mateo Medical Center	5,619,492	Set aside in Reserves
	Health Services -Non-General Funds	5,861,175	
3550B	Structural Fire	1,305,495	Appropriated \$353,555 for increased contract fire protection costs and miscellaneous expenses, the remainder is set aside in Reserves
3560B	County Service Area #1	528,206	Set aside in Reserves
3950B	Fish and Game	59,816	Set aside in Reserves
3960B	Off-Highway Vehicle License Fees	0	No change
3970B	Parks Acquisition and Development	1,204,422	Set aside in Reserves
3980B	Coyote Point Marina	(20,885)	Covered Fund Balance shortfall by reducing Reserves
4520B	Road Construction and Operations	16,285,711	Set aside in Reserves
4740B	Construction Services	188,485	Appropriated for unanticipated project expenses
4760B	Vehicle and Equipment Services	1,013,771	Set aside in Reserves
4820B	Waste Management	3,904,719	Appropriated \$1,036,000 for landfill gas monitoring and maintenance, feasibility studies for solid waste disposal and recycling, CalRecycle grant work and continued implementation of FY 2013-14 projects such as illegal dumping tracking software, Volunteer Academy, RecycleWorks website conversion to Drupal, Green Business Program expenses and AB 341 activities, the remainder is set aside in Reserves
4830B	Transportation Services	1,232,921	Appropriated for various street resurfacing projects

4840B	Utilities	17,789,964	Appropriated \$3,073,000 for various utility infrastructure projects, the remainder is set aside in Reserves.
4850B	Airports	423,575	Appropriated \$100,000 for the Half Moon Bay Airport hangar fire insurance deductable, the remainder is set aside in Reserves
8200B	Accumulated Capital Outlay Fund	1,434	Set aside in Reserves
8300B	Courthouse Construction Fund	163,423	Set aside in Reserves
8400B	Criminal Justice Construction Fund	74,420	Set aside in Reserves
8500B	Capital Projects Fund	1,178,273	Set aside in Reserves
	Community Services -Non-General Funds	45,333,750	
8900B	Debt Service Fund	348,138	Set aside in Reserves
	Administration and Fiscal -Non-General Funds	348,138	
	Subtotal Non-General Funds	51,543,063	
	TOTAL ALL COUNTY FUNDS	<u>126,162,693</u>	
1950B	First 5 San Mateo County (Information Only)	757,600	Appropriated \$370,433 for the Race to the Top Program the remainder is set aside in reserves.
2000B	Retirement Office (Information Only)	0	No change
3700B	County Library (Information Only)	2,478,682	Appropriated \$1,233,300 to support library operations and services including technology support and early literacy efforts, the remainder is set aside in Reserves
7930B	Housing Authority (Informational Only)	0	No change

FY 2014-15 Recommended Budget Hearings ATTACHMENT C

SEPTEMBER REVISIONS

Board of Supervisors (1100B)

FY 2014-15 September Revisions:

1. Miscellaneous Other Adjustments:

Miscellaneous other adjustments are made, including funding and expenditures for an upgrade of personal computers.

Total Requirements	Total Sources	Net County Cost	Positions
30,800	0	0	0
(30,800)	0	0	0

Total Requirements	Total Sources	Net County Cost	Positions
0	0	0	0

County Manager / Clerk of the Board (1200B)

FY 2014-15 September Revisions:

1. <u>Community Corrections Partnership (CCP) Matching Grant Program:</u>

Move the revenues, expenditures and oversight of the AB109 Public Safety Realignment matching grant program back to the County Manager's Office for consolidated oversight of the program.

Total Requirements	Total Sources	Net County Cost	Positions
1,004,653	1,004,653	0	0

2. North Fair Oaks Forward Donation:

Add donation funds from Kaiser Permanente and corresponding expenditures for the North Fair Oaks Forward initiative.

Total Requirements	Total Sources	Net County Cost	Positions
25,000	25,000	0	0

3. Office of Sustainability:

Add funding for benefits for two positions in the Office of Sustainability that was not included in the Recommended Budget.

Total Requirements	Total Sources	Net County Cost	Positions
50,000	0	50,000	0

4. North Fair Oaks Measure A:

Unspent Measure A funds for the North Fair Oaks Forward project is reappropriated and transferred from Planning and Buildings to the County Manager's Office.

Total Requirements	Total Sources	Net County Cost	Positions
6,441,343	6,441,343	0	0

5. Village Concept Study:

Non-Departmental funding and corresponding expenditures are appropriated to hire a contractor to conduct a Village Concept study.

Total Requirements	Total Sources	Net County Cost	Positions
30,000	0	30,000	0
(30,000)	0	(30,000)	0

6. Workforce Employment Development (WED) Program:

The WED program is being contracted out. Nineteen positions are deleted and contract expenditures are added. The filled positions have been placed by Human Resources.

Total Requirements	Total Sources	Net County Cost	Positions
582,428	583,428	0	(19)

7. Management Analyst - U:

One Unclassified Management Analyst was added to the County Manager's Office in January through a Salary Ordinance Amendent. This adjustment is to reconcile the budget with the Master Salary Ordinance. Funding for this position is already included in the Sheriff's Office and Non-Departmental Reserves.

Total Requirements	Total Sources	Net County Cost	Positions
115,297	0	115,297	1
(115,297)	0	(115,297)	0

8. <u>Miscellaneous Other Adjustments:</u>

Miscellaneous other adjustments are made, including adjustments to rent and service charges and funds for an upgrade of personal computers.

Total Requirements	Total Sources	Net County Cost	Positions
107,329	0	107,329	0
(55,500)	0	(55,500)	0

Total Requirements	Total Sources	Net County Cost	Positions
7,572,825	7,470,996	101,829	0

Public Safety Communications (1240B)

FY 2014-15 September Revisions:

1. Addition of one Unclassified Assistant Public Safety Communications Manager:

One Unclassified Assistant Public Safety Communications Manager is added to manage the program during the time in which the current manager is dedicated to building a new facility.

Total Requirements	Total Sources	Net County Cost	Positions
137,470	0	137,470	1

Total Requirements	Total Sources	Net County Cost	Positions
137,470	0	137,470	1

Assessor-County Clerk-Recorder (1300D)

FY 2014-15 September Revisions:

1. Appraisal Services Revisions:

Includes reappropriation for the Evaluation of Assessment System RFP project not completed in FY 2013-14; and appropriation for the Redwood City facility and security improvements. Costs are offset by reserves.

Total Requirements	Total Sources	Net County Cost	Positions
0	0	395,000	0
0	0	(395,000)	0

2. County Clerk-Recorder Revisions:

Includes reappropriation for SouthTech Land/Clerk-Docs upgrades and Electronic Recording Upgrade projects not completed in FY 2013-14. Reduces reserves to offset one-time projects including Telephone System enhancements and preservation of historical records. Costs are offset by reserves.

Total Requirements	Total Sources	Net County Cost	Positions
0	0	565,000	0
0	0	(565,000)	0

3. Elections Revisions:

Includes reappropriation for projects not completed in FY 2013-14 including the Election mail sorter server upgrade and new phone system wiring setup; and appropriation for AB 2028 All-Mail Ballot community education and outreach, and facility improvements for the Tower Road election phone facility improvements. Costs are offset by reserves.

Total Requirements	Total Sources	Net County Cost	Positions
0	0	448,000	0
0	0	(448,000)	0

Total Requirements	Total Sources	Net County Cost	Positions
0	0	0	0

Controller (1400B)

FY 2014-15 September Revisions:

1. <u>Property Tax System Replacement and Staffing:</u>

The Property Tax System requires increased staffing costs and contract costs.

Total Requirements	Total Sources	Net County Cost	Positions
2,591,140	0	2,591,140	0
(2,502,480)	40,840	(2,543,320)	0

Total Requirements	Total Sources	Net County Cost	Positions
88,660	40,840	47,820	0

Treasurer - Tax Collector (1500B)

FY 2014-15 September Revisions:

1. Miscellaneous Adjustments:

Includes adjustments for internal banking fees, facility rental charges, and debt service, partially offset by reserves. Net County Cost is increased due to the internal banking fees.

Total Requirements	Total Sources	Net County Cost	Positions
103,644	26,077	77,567	0

Total Requirements	Total Sources	Net County Cost	Positions
103,644	26,077	77,567	0

County Counsel (1600B)

FY 2014-15 September Revisions:

Miscellaneous:

Includes Liability Insurance and a Net County Cost increase for Facility Rental Charges.

Total Requirements	Total Sources	Net County Cost	Positions
38,598	0	38,598	0
(33,494)	0	(33,494)	0

Total Requirements	Total Sources	Net County Cost	Positions
5,104	0	5,104	0

Human Resources (1700B)

FY 2014-15 September Revisions:

1. <u>Recruitment Services:</u>

Beginning this fiscal year, the HR Shared Services Division will be responsible for Countywide contracts administration. This will involve developing a new contracts system and providing ongoing training and support to County departments. A management position (Principal Management Analyst) is transferred from the County Manager's Office/Workforce and Economic Development Division. The Net County Cost is increased to offset costs associated with the position. A corresponding reduction is reflected in the County Manager's Office budget.

Total Requirements	Total Sources	Net County Cost	Positions
155,918	0	155,918	0
(155,918)	0	(155,918)	0

Total Requirements	Total Sources	Net County Cost	Positions
0	0	0	0

Shared Services(1780B)

FY 2014-15 September Revisions:

1. Mail Equipment:

In FY 2013-14, new mail equipment was acquired through the County's Internal Lease Program. A six-year loan repayment plan has been established. Year two (FY 2014-15) payment is now included in the HR Shared Services Division budget.

Total Requirements	Total Sources	Net County Cost	Positions
0	0	16,814	0
0	0	(16,814)	0

2. Salaries and Benefits

Total Requirements	Total Sources	Net County Cost	Positions
0	0	151,069	0

Total Requirements	Total Sources	Net County Cost	Positions
0	0	151,069	0

Information Services Department (1800B)

FY 2014-15 September Revisions:

1. Service Charge Adjustments:

Adjustments have been made to reflect decreased charges for County-owned space as well as Auto Insurance claims.

Total Requirements	Total Sources	Net County Cost	Positions
9,547	0	9,547	0
(9,547)	0	(9,547)	0

2. Measure A:

Roll over Measure A funding for the Core Agencies and Network System upgrade projects.

Total Requirements	Total Sources	Net County Cost	Positions
2,900,008	2,900,008	0	0

3. Technology Initiatives

Reappropriate funding for technology initiatives such as Automated Time Keeping System (ATKS), CardKey, Criminal Justice Integration, Data Center Relocation, and WorkDay implementation.

Total Requirements	Total Sources	Net County Cost	Positions
7,593,333	0	7,593,333	0
(7,491,102)	102,231	(7,491,102)	0

Total Requirements	Total Sources	Net County Cost	Positions
3,002,239	3,002,239	0	0

District Attorney's Office (2510B)

FY 2014-15 September Revisions:

1. Real Estate Grant and Victim Witness Grant:

Newly acquired Real Estate Grant funding and unspent Victim Witness grant funding from FY 2013-14 is reappropriated in FY 2014-15. Corresponding expenditures are added.

Total Requirements	Total Sources	Net County Cost	Positions
293,308	293,308	0	0

Total Requirements	Total Sources	Net County Cost	Positions
293,308	293,308	0	0

Department of Child Support Services (2600B)

FY 2014-15 September Revisions:

1. Elimination of Vacant Positions and Reduction of Electronic Data Processing Funding:

Four vacant positions are eliminated (Child Support Supervisor, Child Support Technician, Office Assistant II, Administrative Assistant I - Confidential) and work has been distributed to other filled positions. The allocation of Electronic Data Processing funds to support the Child Support statewide automation system has been reduced and there is also a reduction in use of local funds to draw down federal dollars.

Total Requirements	Total Sources	Net County Cost	Positions
(388,152)	(277,406)	(110,746)	(4)
110,746	0	110,746	0

2. Miscellaneous Other Adjustments:

Miscellaneous other adjustments are made including rent and service charges.

Total Requirements	Total Sources	Net County Cost	Positions
1,606	1,060	546	0
(546)	0	(546)	0

Total Requirements	Total Sources	Net County Cost	Positions
(276,346)	(276,346)	0	(4)

Sheriff's Office (3000B)

FY 2014-15 September Revisions:

1. State Homeland Security Grant:

Newly acquired FY 2014 State Homeland Security Grant for the Office of Emergency Services.

Total Requirements	Total Sources	Net County Cost	Positions
829,367	829,367	0	0

2. Justice Assistance Grant:

Newly acquired FY 2014 Justice Assistance Grant for crime analysis fees which are allocated to the cities of Daly City, East Palo Alto, Redwood City, San Mateo, and South San Francisco.

Total Requirements	Total Sources	Net County Cost	Positions
109,810	109,810	0	0

3. MOU with the City of Daly City Police Department:

Newly acquired funding through a MOU with the City of Daly City Police Department for services provided by an Intelligence Analyst from the Northern California Regional Intelligence Center.

Total Requirements	Total Sources	Net County Cost	Positions
175,000	175,000	0	1

4. Federal Urban Area Security Initiative Grant Funds:

Reappropriating FY 2013 Urban Area Security Initiative grant funds to other business travel expenses, contracts special program services and fixed assets - equipment.

Total Requirements	Total Sources	Net County Cost	Positions
1,012,873	1,012,873	0	0

5. Psychiatric Emergency Response Team:

In collaboration with the Health System and County Manager's Office, appropriating Non-Departmental funding for the services of a Deputy Sheriff on the Psychiatric Emergency Response Team (PERT).

Total Requirements	Total Sources	Net County Cost	Positions
91,000	0	91,000	0
(91,000)	0	(91,000)	0

Total Requirements	Total Sources	Net County Cost	Positions
2,127,050	2,127,050	0	0

Probation Department (3200D)

FY 2014-15 September Revisions:

1. <u>Community Corrections Partnership (CCP) Matching Grant Program:</u>

Moves the revenues, expenditures, and oversight of the AB109 Public Safety Realignment matching grant program back to the County Manager's Office for consolidated oversight of the program.

Total Requirements	Total Sources	Net County Cost	Positions
(1,004,653)	(1,004,653)	0	0

2. PIMS Project:

The Probation Information Management System project is still in progress. Unspent funds were included in the yearend Fund Balance transfer to Reserves. The project is being funded by Reserves.

Total Requirements	Total Sources	Net County Cost	Positions
1,295,261	0	1,295,261	0
(1,295,261)	0	(1,295,261)	0

Total Requirements	Total Sources	Net County Cost	Positions
(1,004,653)	(1,004,653)	0	0

Coroner's Office (3300B)

FY 2014-15 September Revisions:

1. Miscellaneous Other Adjustments:

Micellaneous other adjustments are made to Interagency Agreements and a decrease in Reserves resulting in a decrease in Net County Cost to meet the target.

Total Requirements	Total Sources	Net County Cost	Positions
6,986	0	6,986	0
(14,047)	0	(14,047)	0

Total Requirements	Total Sources	Net County Cost	Positions
(7,060)	0	(7,060)	0

County Library (3700B)

FY 2014-15 September Revisions:

1. Adjustments Reflecting Changes in Donations and Support Costs:

Modest adjustments to reflect Donations and Friends supported activities, and adjustments allocating support costs to each branch.

Total Requirements	Total Sources	Net County Cost	Positions
1,169,556	25,733	1,143,823	0
(1,218,823)	0	(1,218,823)	0

2. City of Pacifica Library Support Reduction:

Elimination of \$75k representing support from the City of Pacifica for additional hours of operation.

Total Requirements	Total Sources	Net County Cost	Positions
0	(75,000)	75,000	0

3. Measure A Reappropriation:

Unspent Measure A funds for Library Capital Needs to support Pacifica Library facility planning efforts are reappropriated bringing the FY 2014-15 total to \$1,000,000.

Total Requirements	Total Sources	Net County Cost	Positions
500,000	500,000	0	0

4. Miscellaneous Other Adjustments:

Miscellaneous other adjustments are made including adjustments to rent and service charges.

Total Requirements	Total Sources	Net County Cost	Positions
12,155	0	(12,155)	0
(12,155)	0	12,155	0

Total Requirements	Total Sources	Net County Cost	Positions
450,733	450,733	0	0

Planning and Building (3800B)

FY 2014-15 September Revisions:

1. Highway 1 Safety and Mobility Improvements:

In alignment with the Midcoast Safety and Mobility Study, Planning and Building is implementing a series of safety and mobility improvements to Highway 1 including installation of pedestrian crossings, medians, and turn lanes in El Granada.

Total Requirements	Total Sources	Net County Cost	Positions
150,000	0	150,000	0
(150,000)	0	(150,000)	0

2. Deferred Revenue Reappropriation:

Unspent funds from FY 2013-14 are reappropriated to fund ongoing project-related contracts funded by applicants/ developers.

Total Requirements	Total Sources	Net County Cost	Positions
65,057	65,057	0	0

3. Administrative Staffing:

One Management Analyst III is added to support the department with budgeting, contract administration, and supervision. This position replaces a previously eliminated Administrative Services Manager position.

Total Requirements	Total Sources	Net County Cost	Positions
101,065	0	101,065	1

4. Airport Roundtable Staff Reimbursement Reclassification:

Reclassification of revenues received from the Airport Roundtable for staff time and contractor expenses.

Total Requirements	Total Sources	Net County Cost	Positions
0	107,000	107,000	0
0	(107,000)	(107,000)	0

5. <u>Coordination of Surfer's Beach Improvements</u>

Grant funds and Non-Departmental Reserves are transferred from Parks Acquisition and Development Fund to Planning and Building for the coordination and implementation of improvements at Surfer's Beach.

Total Requirements	Total Sources	Net County Cost	Positions
450,000	280,000	170,000	0
(170,000)	0	(170,000)	0

6. <u>Measure A Reappropriation and Transfer - North Fair Oaks Forward:</u>

\$3,361,343 in unspent Measure A funds from FY 2013-14 are reappropriated, bringing the total FY 2014-15 amount for the North Fair Oaks Forward initiative to \$6,441,343. All FY 2014-15 funds are also transferred to the County Manager's Office for coordination and oversight of the project.

Total Requirements	Total Sources	Net County Cost	Positions
3,361,343	3,361,343	0	0
(6,441,343)	(6,441,343)	0	0

7. Miscellaneous Other Adjustments:

Miscellaneous other adjustments are made including adjustments to rent and service charges and add/delete position changes.

Total Requirements	Total Sources	Net County Cost	Positions
59,634	0	59,634	1
(53,271)	0	(53,271)	(1)

Total Requirements	Total Sources	Net County Cost	Positions
(2,627,515)	(2,734,943)	107,428	1

Parks Department (3900D)

FY 2014-15 September Revisions:

1. Measure A Reappropriation:

Unspent Measure A funds for Operations and Maintenance Initiative are reappropriated bringing the FY 2014-15 total to \$2,725,347.

Total Requirements	Total Sources	Net County Cost	Positions
959,139	959,139	0	0

2. <u>Coordination of Improvements at Surfer's Beach:</u>

Grant funding and Non-Departmental Reserves are transferred from Parks Acquisition and Development Fund to Building and Planning for the coordination and implementation of improvements at Surfer's Beach.

Total Requirements	Total Sources	Net County Cost	Positions
(450,000)	(450,000)	0	0

3. <u>Reclassification of Reserves:</u>

Reserves are being used to cover an increase in Risk Management Charges, rent and other charges. This is being offset by Non-Departmental Reserves with a minor increase to Net County Cost.

Total Requirements	Total Sources	Net County Cost	Positions
150,721	0	49,377	0
(101,344)	0	0	0

Total Requirements	Total Sources	Net County Cost	Positions
588,516	509,139	49,377	0

Department of Public Works (4500D)

FY 2014-15 September Revisions:

1. Administration:

Reappropriates SMC Saves Water Quality Inspections grant funding for mobility project and appropriates funding for succession planning and departmental organizational planning as a management position retirement has been identified to occur in FY 2014-15.

Total Requirements	Total Sources	Net County Cost	Positions
175,739	175,739	0	0

2. Facilities Services:

Facility rental rates are reduced by \$66,142 and anticipated lease revenues are adjusted downwards by \$2,906. These revenue reductions are offset by adjustments to Services and Supplies and Other Charges.

Total Requirements	Total Sources	Net County Cost	Positions
(69,048)	(69,048)	0	0

3. Road Construction and Operations:

Adjustments are made to various road projects to reflect FY 2013-14 activity, including the Seal Cove Roadway Improvement Project.

Total Requirements	Total Sources	Net County Cost	Positions
(1,302,544)	(1,302,544)	0	0

4. Vehicle and Equipment Services:

Adjusts SMC Saves grant anticipated expenditures.

Total Requirements	Total Sources	Net County Cost	Positions
255,041	255,041	0	0

5. Utilities:

Adjustment made for Areas of Special Biological Significance grant funding and expenditures in FY 2014-15. Work anticipated in FY 2013-14 did not occur due to delay in project approval and implementation process. Moves Crystal Springs County Sanitation District appropriations for Crystal Springs/El Cerrito Trunk Sewer Project to Contingencies. Funds for the San Francisquito Creek Flood Reduction, Ecosystem Restoration, and Recreation Project - San Francisco Bay to Highway 101 section are appropriated from Reserves.

Total Requirements	Total Sources	Net County Cost	Positions
2,262,784	2,262,784	0	0

6. <u>Airports:</u>

Adjusts appropriation for FAA Fuel Facility and Pump Station Project and adjusts rental revenue as Silicon Valley Clean Water will no longer need use of County facilities for their construction project.

Total Requirements	Total Sources	Net County Cost	Positions
(256,881)	(256,881)	0	0

7. Measure A Reappropriation:

Unspent Measure A funds for the Bicycle Coordinator are reappropriated bringing the FY 2014-15 total to \$129,537.

Total Requirements	Total Sources	Net County Cost	Positions
54,037	54,037	0	0

Total Requirements	Total Sources	Net County Cost	Positions
1,119,128	1,119,128	0	0

Health System (5000D)

FY 2014-15 September Revisions:

1. Health Plan of San Mateo Capitaton Contract - Revenue Displacement:

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is anticipating displacement of approximately \$66 million in existing revenues as follows: Realignment - Mobile Clinic (440,449); Realignment - STD Clinic (440,449); AB85 Cost Guarantee (4,300,000); HPSM PCP Cap Rate (1,200,791); Realignment (14,001,046); HPSM IGT (14,000,000); DSH (1,978,000); SNCP (2,429,000); AB915 MediCal OP CPEs (2,657,084); Health Administration IGT (4,037,820); Net Patient Revenue - IP (4,037,380) and Net Patient Revenue - OP (16,281,232).

Total Requirements	Total Sources	Net County Cost	Positions
0	(65,803,251)	(65,803,251)	0
0	65,803,251	65,803,251	0

2. Health Plan of San Mateo Capitaton Contract - Human Resources Support:

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is expanding its recruitment efforts to both reduce a current backlog of unfilled vacancies and to fill new vacancies created by the capitation rate contract with HPSM. One permanent position and two Agile positions are added. These positions are fully funded by HPSM capitated revenue.

Total Requirements	Total Sources	Net County Cost	Positions
236,486	236,486	0	1

3. Health Plan of San Mateo Capitaton Contract - Psychiatric Emergency Response Team:

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is launching a pilot project in collaboration with the Sheriff's Office to better respond to individuals experiencing a mental health crisis. One permanent positions is added. This position is fully funded by HPSM capitated revenue.

Total Requirements	Total Sources	Net County Cost	Positions
158,833	158,833	0	1

4. <u>Health Plan of San Mateo Capitaton Contract - Medicated Assisted Treatment Program:</u>

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is launching a new service to provide high-risk Medi-Cal beneficiaries with access to treatment and case management services including medication assisted treatment to abate substance abuse. Seventeen permanent positions are added. These positions are fully funded by HPSM capitated revenue.

Total Requirements	Total Sources	Net County Cost	Positions
2,578,000	2,578,000	0	17

5. <u>Health Plan of San Mateo Capitaton Contract - Office of Managed Care:</u>

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is establishing an Office of Managed Care. The Office of Managed Care will assure that HPSM members assigned to the Medical Center have access to the right care at the right time. One permanent and three Agile positions are added. These positions are fully funded by HPSM capitated revenue.

Total Requirements	Total Sources	Net County Cost	Positions
364,525	364,525	0	1

6. <u>Health Plan of San Mateo Capitaton Contract - Pain Management Clinic Expansion:</u>

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is expanding its current Pain Management services by opening a clinic in the north county. Four permanent positions are added. These positions are funded by HPSM capitated revenue and HPSM fee for service revenue for services to non-MCE Medi-Cal patients.

Total Requirements	Total Sources	Net County Cost	Positions
416,256	416,256	0	4

7. Health Plan of San Mateo Capitaton Contract - Specialty Care Expansion:

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is expanding its Speciality Care capacity by increasing its Specialty Care contracts with current providers such as dermatology specialists. This expansion is fully funded by HPSM capitated revenue.

Total Requirements	Total Sources	Net County Cost	Positions
500,000	500,000	0	0

8. Health Plan of San Mateo Capitaton Contract - Urgent Care Expansion:

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is expanding its Urgent Care capacity at all clinic loations in order to meet the Health Plan of San Mateo access standards requiring patients be able to access Urgent Care within 48 hours. Six permanent positions are added. These positions are fully funded by HPSM capitated revenue.

Total Requirements	Total Sources	Net County Cost	Positions
467,804	467,804	0	6

9. Health Plan of San Mateo Capitaton Contract - Acute Psychiatry Services Safety:

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is changing its staffing structure in an effort to ensure staff and patient safety. Four permanent positions are added. These positions are fully funded by HPSM capitated revenue.

Total Requirements	Total Sources	Net County Cost	Positions
504,833	504,833	0	4

10. Health Plan of San Mateo Capitaton Contract - Phone System Upgrade:

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is upgrading its phone system to better serve the increasing number of patients trying to call Medical Center clinics. This upgrade is fully funded by HPSM capitated revenue.

Total Requirements	Total Sources	Net County Cost	Positions
1,500,000	1,500,000	0	0

11. <u>Health Plan of San Mateo Capitaton Contract - Daly City Clinic Renovation:</u>

As part of the transition from a fee for service to a capitation rate contract with the Health Plan of San Mateo (HPSM), the Health System is renovating its Daly City Clinic to accommodate additional staff and services that will be provided there. This upgrade is fully funded by HPSM capitated revenue.

Total Requirements	Total Sources	Net County Cost	Positions
200,000	200,000	0	0

12. Public Health Laboratory Revenue Adjustments:

Revenues are adjusted upwards to reflect anticipated revenues as a result of the revised fee-schedule and increased volumes at the laboratory. Additional revenues are appropriated to purchase laboratory supplies and cover program improvement initiatives.

Total Requirements	Total Sources	Net County Cost	Positions
150,000	150,000	0	0

13. Fluorescent Light Take Back Grant:

Environmental Health has been awarded a grant from the California Department of Resources Recycling and Recovery to expand its fluorescent light take-back program with retail stores.

Total Requirements	Total Sources	Net County Cost	Positions
75,550	75,550	0	0

14. Mapping Lead Exposure in Children Risk Factors:

Environmental Health is conducting a Geographic Information System project to map risk factors for lead exposure in children. This project is funded through the Millennium Lead Settlement.

Total Requirements	Total Sources	Net County Cost	Positions
30,000	30,000	0	0

15. OMB Circular A-87 Charges:

A-87 Overhead Charges for the Medical Center are adjusted based on the FY 2014-15 Final Allocation Plan.

Total Requirements	Total Sources	Net County Cost	Positions
794,285	794,285	0	0

16. Cordilleras Replacement Project Planning Reappropriation:

Unspent funds from FY 2013-14 are reappropriated to FY 2014-15 to allow for completion of the Cordilleras Replacement Project planning activities.

Total Requirements	Total Sources	Net County Cost	Positions
283,832	150,000	133,832	0
(133,832)	0	(133,832)	0

17. Measure A Reappropriation:

Unspent Measure A funds for various projects are reappropriated, bringing the total FY 2014-15 amount for Measure A funded initiatives to \$9,886,064. Funds are reappropriated as follows: Coastside Medical Services \$253,649; Mental Health System of Care for Adults \$2,644,209; Prevention and Early Intervention - At Risk Children \$1,532,373.

Total Requirements	Total Sources	Net County Cost	Positions
4,430,231	4,430,231	0	0

18. Public Administrator Transition Reappropriation:

Unspent Public Administrator Transition funds in the amount of \$591,206 are reappropriated.

Total Requirements	Total Sources	Net County Cost	Positions
(591,206)	0	(591,206)	0
591,206	0	591,206	0

19. Miscellaneous Other Adjustments:

Miscellaneous other adjustments are made including adjustments to rent and service charges.

Total Requirements	Total Sources	Net County Cost	Positions
694,396	694,396	0	0

Total Requirements	Total Sources	Net County Cost	Positions
13,251,199	13,251,199	0	34

Human Services Agency (7000B)

FY 2014-15 September Revisions:

1. Facility Renovations:

Reserves are appropriated for renovations of office facilities in San Carlos and Daly City. The San Carlos office is being remodeled and consolidated for efficient use of space. The Daly City office will be remodeled in accordance with the Service Delivery Redesign model consistent with other HSA offices, including a self-service kiosk in the lobby, family-friendly interview rooms, and efficient work spaces for staff.

Total Requirements	Total Sources	Net County Cost	Positions
1,115,000	0	1,115,000	0
(1,115,000)	0	(1,115,000)	0

2. <u>Children and Family Services Mobile Devices Project:</u>

Reserves are appropriated for the Children and Family Services (CFS) mobile devices project. This project will assess and address needs of CFS staff, beginning with the Emergency Response Unit. A mobile case management system will be implemented to enable staff to access the CFS system remotely while in the field, enhancing efficiency and increasing productivity.

Total Requirements	Total Sources	Net County Cost	Positions
500,000	0	500,000	0
(500,000)	0	(500,000)	0

3. Caltrans Work Crew Program:

A grant from the California Department of Transportation (Caltrans) will continue to provide transitional employment to formerly incarcerated individuals. Under an agreement with HSA, JobTrain will administer the Transitional Employment Program for a minimum of 80 work crew members over the two-year contract.

Total Requirements	Total Sources	Net County Cost	Positions
1,143,713	1,143,713	0	0

4. Employment Services Provided in Job Information Centers:

Job Information Centers (JICs) are used by the full spectrum of County residents seeking employment services. Net County Cost is being moved from General Assistance (GA) to SMCWorks in response to the continuing demand for the employment services provided in the JICs. This shift in Net County Cost is enabled by a reduction in GA costs. In the event that the GA costs increase, the Net County Cost will be returned to the GA program.

Total Requirements	Total Sources	Net County Cost	Positions
(600,000)	0	(600,000)	0
600,000	0	600,000	0

5. <u>New Information System for Homeless Shelters - Clarity system:</u>

Non-departmental reserves will fund the expansion of a contract with Bitfocus, Inc. in order to add homeless service providers to the Bitfocus system, known as Clarity. This expansion will support a transition from the existing Housing Management Information System (HMIS) to the Clarity system, which is compliant with U.S. Department of Housing and Urban Development (HUD) requirements.

Total Requirements	Total Sources	Net County Cost	Positions
302,765	0	302,765	0
(302,765)	0	(302,765)	0

6. Administration and Support of Clarity Human Services System - AgreeYa:

Non-departmental reserves will fund an agreement with AgreeYa to provide system administration and technical support for the Clarity system. Clarity is currently used by the Core Service Agencies and is being expanded to homeless service providers.

Total Requirements	Total Sources	Net County Cost	Positions
263,000	0	263,000	0
(263,000)	0	(263,000)	0

7. Measure A - Funding to StarVista for Daybreak Program:

Measure A funding is allocated to StarVista to address funding shortfalls in the Daybreak program for one year to provide the program with an opportunity to develop a sustainable budget plan. These funds must be matched by StarVista through other funding sources.

Total Requirements	Total Sources	Net County Cost	Positions
100,000	100,000	0	0

8. <u>Measure A - Reappropriated Funding:</u>

Unspent Measure A funding is reappropriated for the Re-entry Employment Program (\$19,746), Prevention and Early Intervention Programs (\$253,242 for Family Resource Centers, \$77,000 for Differential Response), Emergency Housing Assistance (\$182,821), Homeless Outreach Teams (\$83,608), the East Palo Alto Homeless Shelter (\$26,236), and Veterans Services (\$100,000). See Attachment D - Measure A Reappropriations for further details.

Total Requirements	Total Sources	Net County Cost	Positions
742,653	742,653	0	0

9. Position Adjustments:

Four vacant positions are eliminated and four positions are added. Vacant positions being eliminated are one Marriage and Family Therapist II, one Social Worker III, one Office Assistant II, and one Human Services Supervisor - U. New positions being added are one Psychiatric Social Worker II, one Supervising Mental Health Clinician, one Information Technology Analyst, and one Benefits Analyst I- U. The increased cost of the added positions is funded by realignment funds.

Total Requirements	Total Sources	Net County Cost	Positions
106,104	106,104	0	0

10. Miscellaneous Other Adjustments:

Miscellaneous other adjustments are made including rent, service charges, and the purchase of fixed assets, such as industrial kitchen appliances for the Receiving Home, security equipment, and information technology switches.

Total Requirements	Total Sources	Net County Cost	Positions
27,406	27,406	0	0

Total Requirements	Total Sources	Net County Cost	Positions
2,119,876	2,119,876	0	0

Non-Departmental Services (8000B)

FY 2014-15 September Revisions:

1. General Purpose Revenue Adjustments:

General Purpose revenues are adjusted upwards by \$8.3 million, including Secured Property Tax and In-Lieu Vehicle License Fees to reflect 5.8% roll growth, as well as adjustments to reflect anticipated actuals for Former RDA Pass-Through Payments, Triple Flip Sales Tax, Vehicle Rental Tax, State-Mandated SB90 revenue, and OMB Circular A-87 overhead reimbursements from Non-General Fund departments. Of this amount, \$3.6 million is one-time: FY 2012-13 Triple Flip shortfall (\$1,940,694) and Pre-2004 SB90 Mandates (\$1,685,106), both of which are included in the Governor's FY 2014-15 Adopted Budget. The additional revenues are set side in Reserves.

Total Requirements	Total Sources	Net County Cost	Positions
8,276,563	8,276,563	0	0

2. Net County Cost Adjustments:

Ongoing Net County Cost adjustments are made, as follows: 1) Planning and Building - adding a Management Analyst and an Administrative Secretary and deleting a vacant Office Specialist to address administrative support needs (\$107,428); Public Safety Communications - adding an Assistant Public Safety Communications Manager-U to provide management support (\$137,470); 3) Controller's Office and Treasurer's Office - covering countywide related banking fees, including payroll, electronic banking and lock box services (\$125,387); 4) Human Resources/Shared Services – transferring a Principal Management Analyst from Workforce and Economic Development to Shared Services to assist with countywide contract administration and procurement (\$151,069); 5) Office of Sustainability – adding benefits for two Fellowships (\$50,000); and 6) Memberships and Contributions – adding adjustments for CSAC, ABAG and the Historical Society (\$44,445). Other adjustments to various departments, primarily for service charges and debt service increases, account for the difference (\$61,845).

Total Requirements	Total Sources	Net County Cost	Positions
(677,664)	0	(677,664)	0

3. Retiree Health Annual Required Contribution:

Ongoing adjustment is made to appropriate sufficient funding to cover the County's Annual Required Contribution (ARC) to CalPERS for Retiree Health. With this adjustment, sufficient funds are appropriated in Non-Departmental Services and department operating budgets to cover the FY 2014-15 ARC of \$17,527,000.

Total Requirements	Total Sources	Net County Cost	Positions
1,850,000	0	1,850,000	0

4. <u>2700 Middlefield Road Land Acquisition and Fair Oaks Settlement:</u>

Funding is appropriated to cover the acquisition of 2700 Middlefield Road (\$10 million) and settlement costs related to the Fair Oaks Clinic (\$1.3 million).

Total Requirements	Total Sources	Net County Cost	Positions
11,300,000	0	11,300,000	0

5. <u>Countywide IT / Property Tax System Replacement:</u>

One-time funds totaling \$6,946,329 are reappropriated for countywide IT projects, including Payroll System replacement, Criminal Justice Information System middleware, Office 365 migration, Cardkey System upgrade, County website and social media, mobile access, server/storage back-up consolidation, and the IT Strategic Plan. New one-time funding is added for the Property Tax System Replacement project (\$1,615,411).

Total Requirements	Total Sources	Net County Cost	Positions
8,561,740	0	8,561,740	0

6. Countywide Capital Projects:

One-time funds totaling \$5,320,784 are reappropriated for various capital projects, including Cordilleras Mental Health Facility replacement, Medical Center co-generation, Maguire Correctional Facility SB1022 grant match, Alpine Trail and Memorial Park improvement projects, and the County Facility Master Plan.

Total Requirements	Total Sources	Net County Cost	Positions
5,320,784	0	5,320,784	0

7. Miscellaneous Project Contributions:

One-time adjustments for department projects are made to reflect year-end actuals and carryforward amounts, including Village Concept, SMCSaves, Sheriff's Jail Management System, Psyche Emergency Response Team, Public Administrator transition, Core Service Agency automation project, Surfer's Beach improvements, and Midcoast Safety and Mobility Study.

Total Requirements	Total Sources	Net County Cost	Positions
(368,276)	0	(368,276)	0

8. Measure A - Early Learning and Trust Fund (Big Lift):

Unspent Measure A funding for the Big Lift is reappropriated, bringing the FY 2014-15 amount to \$10 million.

Total Requirements	Total Sources	Net County Cost	Positions
5,000,000	5,000,000	0	0

9. Reserves and Contingencies Adjustment:

Reserves are adjusted downward to fund ongoing (\$1,850,000) and one-time (\$24,814,248) September revisions.

Total Requirements	Total Sources	Net County Cost	Positions
(26,664,248)	0	(26,664,248)	0

Total Requirements	Total Sources	Net County Cost	Positions
12,598,899	13,276,563	(677,664)	0

Capital Projects (8500D)

FY 2014-15 September Revisions:

1. Revenue Adjustments and Reclassification:

Incoming transfers from departments have been reclassified from Interfund Revenue to Operating Transfers In for accounting purposes only.

Total Requirements	Total Sources	Net County Cost	Positions
0	(960,336)	960,336	0
0	960,336	(960,336)	0

2. Capital Project Budget Adjustments:

Adjustments are made to project budgets to reflect updated cost estimates for existing projects including the new jail, Public Safety Dispatch Center, Pescadero fire station, multiple photovoltaic solar panel installation projects and projects at the Youth Services Center, San Mateo Medical Center and other County facilities. Bond Proceeds have been reduced by \$1,494,623 due to expenditures in FY 2013-14 for the Skylonda Fire Station project.

Total Requirements	Total Sources	Net County Cost	Positions
(3,189,043)	2,635,044	(5,824,087)	0

3. Measure A Adjustments:

Measure A funds for Buildings and Facilities Infrastructure are reduced by \$5,824,087. Of that amount, \$324,087 is due to construction activity during FY 2013-14 and the balance of \$5.5 million is deferred for the Public Safety Dispatch Center and the Pescadero Fire Station projects. These funds will be reappropriated in the FY 2015-17 budget cycle.

Total Requirements	Total Sources	Net County Cost	Positions
0	(5,824,087)	5,824,087	0

Total Requirements	Total Sources	Net County Cost	Positions
(3,189,043)	(3,189,043)	0	0

Debt Service Fund (8900D)

FY 2014-15 September Revisions:

1. <u>Debt Service Adjustment:</u>

Incoming transfers from departments for debt service have been reclassified from Interfund Revenue to Operating Transfers In for accounting purposes only. In addition, debt service from departments is reduced by \$33,731 based on updated debt service schedules.

Total Requirements	Total Sources	Net County Cost	Positions
(33,731)	(995,386)	961,655	0
0	961,655	(961,655)	0

Total Requirements	Total Sources	Net County Cost	Positions
(33,731)	(33,731)	0	0

FY 2014-15 Recommended Budget Hearings ATTACHMENT D

MEASURE A REAPPROPRIATIONS

Measure A Reappropriations

Measure A Proposals	Budget Unit	Departments	FY 2013-14 Reapprop.	FY 2014-15 Recomm.
Agreement with Seton Medical Center	8000D	Non-Departmental Services	0	7,200,000
Bicycle Coordinator	4500D	Department of Public Works	54,037	129,537
Parks Projects	8500D	Capital Projects	(50,751)	3,232,249
Pescadero Fire Station	8500D	Capital Projects	(2,133,355)	1,866,645
Fair Oaks Library	8500D	Capital Projects	(126,834)	373,166
Cordilleras Mental Health Facility	8500D	Capital Projects	(31,487)	171,301
Public Dispatch Center	8500D	Capital Projects	(3,640,697)	4,359,303
Sustainability Projects	8500D	Capital Projects	159,037	217,612
Coastside Response Coordinator	3000B	Sheriff's Office	0	32,772
Core Service Agencies - Performance Management System	1800B	Information Services Dept.	136,506	161,506
County Fire Engine and Vehicle Replacement Fund	3580B	Fire Protection Services	1,952,676	3,452,676
Court Appointed Special Advocates (CASA) for Foster Care	7000D	Human Services Agency	0	100,000
Early Learning and Care Trust Fund	8000B	Non-Departmental Services	5,000,000	10,000,000
East Palo Alto Homeless Shelter Operating Expenses	7000D	Human Services Agency	26,236	526,236
Farm Labor Housing Rehabilitation and Replacement	7900D	Department of Housing	0	500,000
Homeless Outreach Teams	7000D	Human Services Agency	83,608	233,608
Library Capital Needs	3700B	County Library	500,000	1,000,000
Library Summer Reading Programs	3700B	County Library	0	206,300
Coastside Medical Services	5000D	Health System	253,649	1,546,557
Mental Health System of Care for Adults	5000D	Health System	2,644,209	4,126,238
North Fair Oaks General Plan Implementation	3800B	Planning and Building	3,361,343	6,441,343
Parks Department Operations and Maintenance	3900B	Parks Department	959,139	2,725,347
Prevention and Early Intervention - At Risk Children	5000D	Health System	1,532,373	4,563,269
Prevention and Early Intervention - At Risk Children	7000D	Human Services Agency	330,242	2,042,031
SamTrans - Services to Youth, Elderly, and Disabled	8000B	Non-Departmental Services	0	5,000,000
School Safety	3000B	Sheriff's Office	0	481,377
Technology Infrastructure and Open Data	1800B	Information Services Dept.	2,763,502	5,993,502
Veterans Services and Needs Assessment	7000D	Human Services Agency	100,000	358,306
Consultant to study Planning and Building Fees	3800B	Planning and Building		0
Contribution to Parks Foundation	3900B	Parks Department	0	0
CORE Agencies Emergency Housing Assitance	7000D	Human Services Agency	182,821	182,821
CORA - Legal Expenses	7000D	Human Services Agency	0	0
Re-entry Employment Preparation Program (REEP)	7000D	Human Services Agency	19,746	235,866
StarVista - Daybreak Program	7000D	Human Services Agency	100,000	100,000
Parks Capital Equipment	3970B	Parks Acq Development Fund		300,000
Total - Measure A Proposals			\$14,176,000	\$67,859,568

FY 2014-15 Recommended Budget Hearings ATTACHMENT E

CAPITAL PROJECTS SUMMARY

CAPITAL PROJECTS SUMMARY FY 2014-15

Project Description	Final Budget FY 2014-15
Cordilleras Mental Health Facility Replacement	2,500,000
Cordilleras Water Tower Fencing	34,586
Health Administration Convert Mechanical System	171,273
Health Services Administration 225 37th Ave. Upgrades	485,000
San Mateo Medical Center Replace Expansion Joints in Multiple Locations	82,290
San Mateo Medical Center-Admin. Seismic Improvements OSHPD-Required	62,983
Health Services Projects - County General Fund	3,336,132
Mike Nevin Medical Center-Install DDC Controls System	406,619
San Mateo Medical Center HVAC Equipment Controls Upgrade	812,345
San Mateo Medical Center Co-Generation Plant	1,410,619
San Mateo Medical Center Psychiatric Unit Patient Safety Remodel	125,779
San Mateo Medical Center Remodel Operating Room	373,549
San Mateo Medical Center Remodel Psychiatric Emergency Entrance	190,395
San Mateo Medical Center Replace. Switches & Ballasts in Radiology and ICU	9,325
San Mateo Medical Center Replace Heat Exchangers on Low Capacity Boilers	297,188
San Mateo Medical Center Retrofit Water Tank	426,626
Medical Center Projects - County General Fund	4,052,445
Countywide Upgrade Radio Sites	65,716
Demolition/Remediation Land General Fund	884,485
Expense Account Non-Capitalizable Expenses GF	999,016
Maguire Correctional Facility Maintain Co-Generation System	66,872
Maguire Correctional Facility Replace Fire Alarm	127,568
Maguire Correctional Facility SB1022 Match	4,000,000
Maguire Correctional Facility Upgrade Safety and Control Equipment	380,611
Preconstruction Structure GF	5,950,822
San Mateo County Honor Camp Site Characterization	105,140
Youth Services Center Maintain Co-Generation System	99,293
Criminal Justice Projects - County General Fund	12,679,524
Alpine Trail Improve Bike/Pedestrian Trail	504,585
Alpine Trail Slide Repairs	298,343
Devil's Slide Construct Trail	66,794
Memorial Park Replace Wastewater System and Potable Water System	901,927
Parks and Marina Projects - County General Fund	1,771,649
Human Services Building 2500 Middlefield Install Generator Set	323,519
Human Services Projects - County General Fund	323,519
Animal Care Shelter	2,500,000
Capital Project Development	198,830
CGC Forklift Replacement	4,182
County Facility Master Plan Phase Two	6,773,105
Countywide Electrical Specifications and Safety Compliance	42,298
East Palo Alto Government Center Replace HVAC	529,390
East Palo Alto Photovoltaic Solar Project	1,038,407
El Cerrito Trunk Sewer Repair Relief Line	29,580

CAPITAL PROJECTS SUMMARY FY 2014-15

Project Description	Final Budget FY 2014-15
Elections Registration Photovoltaic Solar Project	590,650
Emergent Special Jobs-GF	256,952
Graffiti Abatement Program	76,780
Integrated Workplace Management System	350,310
Maguire Correctional Facility Addition Domestic Water Heater Replacement	399,876
Maguire Correctional Facility Replace Faucets & Manual Flush Valves	150,257
Maguire Correctional Facility Replace Fire Alarm	542,143
Motor Pool Move PG&E Pipe to Winslow Street	716,023
New Jail Project Management - Department of Public Works	46,504
Northern Courts /Administrative Offices of Courts Install Building Fire Alarm	43,581
Northern Courts Replace Boilers	433
San Carlos Airport Levees Complete Environmental Review	147,797
San Mateo Medical Center Clinic Analyze and Upgrade HVAC Cooling System	779,560
San Mateo Medical Center Photovoltaic Solar Project	5,200,141
Seal Cove Paving	82,851
Strategic Energy Master Plan Project Development	2,681,247
Tower Road Street Improvements-GF	149,133
Other County Projects - County General Fund	23,330,027
Alpine Trail Slide Repairs	300,000
Other County Projects - Department General Fund	300,000
"Our Place" Child Care Center Replace Cabinets, Cabinet Doors & Countertops	30,000
Agriculture Building Replace Carpet	24,295
California Department of Fire Belmont Apparatus Fixtures	18,249
California Department of Fire Belmont Paint Barracks/Exterior Apparatus Bldg.	47,907
California Department of Fire Belmont Replace Emergency Generator Unit	145,850
California Department of Fire Pescadero Replace Water Heater	11,000
Camp Glenwood Resurface Existing Basketball Court	80,000
Camp Glenwood Upgrade Telephone System	30,000
Cordilleras - Regulatory Compliance Boiler Burner Retrofit	15,776
Cordilleras Prepare & Paint Interior	53,819
County Center Parking Upgrade Meters	75,000
County Center Replace Bird netting	26,504
County Facilities Upgrade Domestic Water Fixtures Upgrade	1,097,213
County Office Building 1 Regulatory Compliance Boiler Burner Retrofit	102,344
County Office Building 1 Replace Condensate Pans	85,000
County Office Building 1 Replace Existing Cooling Tower	225,000
County Office Building 1 Replace Hydraulic Compactor	60,000
County Office Building 1 Replace Wallpaper In The 1st Floor Lobby	11,319
County Office Building 1 Seal and Repair Air Handlers in Mechanical Rooms	250,000
County Office Building 1 Waterproof Floor in Roof Boiler Room	75,000
County Office Building 2 Regulatory Compliance Boiler Burner Retrofit	37,286
County Office Building Replace Chilled Water Pump in Boiler Room	50,000
County Office Building Two Replace Building Automation System	440,685

Project Description	Final Budget FY 2014-15
County Parking Structure Reset Pavers	75,000
Countywide Survey Update - New FCIS Projects Development	228,120
Crime Lab Install Bird Netting	50,000
Crime Lab Paint Exterior	50,000
Crime Lab Upgrade Lighting Control Systems	100,000
Election Registration Building Mechanical Upgrades	149,349
Facilities Projects Warranty and Close-out	250,000
Grant Yard Replace Metal Roof	525,000
Grant Yard Replace Two Emergency Generators	37,572
Hall of Justice Entrance Architectural Evaluation	25,000
Hall of Justice Replace Bird Netting	20,000
Hall of Justice Replace Hydraulic Compactor	35,000
Hall of Justice Replace Transfer Switch	25,000
Health Services Building Paint Interior & Exterior	67,775
Health Services Building Replace Carpet Phase III	108,621
Health Services Building Replace Wall Paper	21,831
Health Services Replace ADA Ramp	50,000
Health Services Replace Vinyl Sheet Flooring	75,492
Honor Camp Install Monitoring Well	75,000
Kemp Camp Repair Roof	10,000
La Honda Replace Underground Diesel Storage Tank	221,268
Maguire Correctional Facility Add Main Line to Main Sewer	25,000
Maguire Correctional Facility Install Earthquake Valve at Main Gas Line	50,000
Maguire Correctional Facility Replace Outdoor Air Handling Units	550,000
Maguire Correctional Facility Replace Roll Up Door at Sally Port	15,000
Maguire Correctional Facility Upgrade Automation System Control	176,444
Maguire Facility Replace Carpet Project (Continued)	113,244
Old Courthouse Museum Replace Roof	125,000
San Mateo Medical Center Install Roofing Membrane	15,000
San Mateo Medical Center Non-Structural Deficiency Corrections	200,000
San Mateo Medical Center Refurbish 20 Air Handlers	500,000
San Mateo Medical Center Regulatory Compliance Boiler Burner Retrofit	210,000
San Mateo Medical Center Repair Backflow Devices	100,000
San Mateo Medical Center Repair Fire Doors	50,000
San Mateo Medical Center Replace Boiler Brick Lining	35,000
San Mateo Medical Center Replace Carpet	12,628
San Mateo Medical Center Replace Emergency Generator	713,272
San Mateo Medical Center Replace Ice Machines	50,000
San Mateo Medical Center Replace Lobby Safety Kit	15,000
San Mateo Medical Center Replace Smoke Detector	681,089
South San Francisco Adult Probation Replace Offices Carpet	46,883
Work Furlough Replace Roof	83,601
Youth Services Center Correct Safety Deficiency	30,000

CAPITAL PROJECTS SUMMARY FY 2014-15

Project Description	Final Budget FY 2014-15
Youth Services Center Repair Roof	60,000
Youth Services Center Replace Diesel Tank Piping	30,000
Youth Services Center Replace Exterior Lighting	130,000
Youth Services Center Resurface Parking	138,955
Youth Services Center Upgrade Lighting Controls System	110,000
County Projects - FCIS	9,458,389
Cordilleras Mental Health Facility Replacement	171,301
Health Services Projects - Measure A	171,301
Public Dispatch and Emergency Operations Center	4,359,303
Criminal Justice Projects - Measure A	4,359,303
Coyote Point Beach Area Playground	105,013
Coyote Point Park Lighting Improvements	106,000
Crystal Springs Trail Hwy 92 Crossing Plans	150,000
Crystal Springs Trail South of Dam	358,000
Flood Park Baseball Field Renovation	294,236
Huddart Park Meadow Lawn Renovation	50,000
Huddart Park Toyon Shower Building Renovation	290,000
Huddart Richards Road Repairs	210,000
Memorial Homestead Youth Camp Septic Repairs	125,000
Memorial Park Campground Repairs	90,000
Memorial Park Fuel Storage Plans	15,000
Memorial Park Potable Water Construction Phase I	60,000
Old Guadalupe Trail Renovations	350,000
Ralston Trail Repaving	323,000
San Pedro Valley Visitor Center Energy/Renovation	25,000
San Pedro Valley Weiler Ranch Road Culverts Plans	30,000
Vegetation Fuel Management Reduction	50,000
Wunderlich Carriage House Restroom ADA Improvements	351,000
Wunderlich Stable Hay Barn Plans and Construction	250,000
Parks Projects - Measure A	3,232,249
Fair Oaks Library & HSA Remodel	373,166
Library Projects - Measure A	373,166
Pescadero Fire Station Replacement	1,866,645
Fire Protection Projects - Measure A	1,866,645
Sustainability Projects - CGC Vehicle Charging Stations	68,521
Sustainability Projects - COB2 Hand Dryer Units	149,091
Other County Projects - Measure A	217,612
Coyote Point Bay Trail Construction	74,163
Coyote Point Park Water Distribution System	221,478
Crystal Springs Construct Trail South of Dam to Highway 35	165,421
Fitzgerald Marine Reserve Reconstruct Parking Lot	233,108
Mirada Surf Install Restroom and Install Coastal Trail	17,726
Pigeon Point Construct Guard Rail	73,606

Project Description	Final Budget FY 2014-15
San Bruno Mountain Park Rehabilitate Crocker Entrance	158,500
San Bruno Mountain Plan and Construct Ridge to Bay Trail	367,029
San Bruno Mountain Repave Parking Lot	175,000
San Pedro Valley Park Construct Vehicle Wash Down Racks	193,070
Parks and Marina Projects - Parks Acq and Development Fund	1,679,101
County Office Building One Install Radio Shop Fire Alarm	13,852
Other County Projects - Risk Management	13,852
2014 MSCC Bond Administration Program	95,791
Youth Services Center / Justice Center Plan	39,071
YSC Replace Deficient Security and Surveillance System	97,201
Criminal Justice Projects - Bond Proceeds	232,063
Skylonda 2013 Series A Bond Administration	24,004
Skylonda Fire Station Replacement	2,506,372
Fire Protection Projects - Bond Proceeds	2,530,377
San Mateo Medical Center Computer Aided Design Schematic Drawings	11,828
Health Services Projects - Facility Surcharge	11,828
Camp Glenwood Improvement Project	600,805
Hall of Justice Replace Cooling Tower and Vinyl Flooring	126,233
Criminal Justice Projects - Facility Surcharge	727,038
Huddart Park Repair Septic Vaults	84,396
Huddart Park Restroom Building ADA Improvements	100,000
Memorial Park Fuel Storage Project	10,000
Parks Vegetation Management Fuel Load Reduction	27,707
Parks and Marina Projects - Facility Surcharge	222,103
California Department of Fire Belmont Conduct Structural Analysis of Hose Twr.	94,503
Fire Protection Projects - Facility Surcharge	94,503
Alameda Streetscape Replace Tree	35,310
Maguire Correctional Facility Replace Fire Alarm System	671,018
Pal Care Childcare Center Roof Replacement and Deck Improvement	369,708
Other County Projects - Facility Surcharge	1,076,036
Tower Road Street Improvements-County Office of Education	149,131
Other County Projects - Other Funding	149,131
Grand Total	72,207,993

FY 2014-15 Recommended Budget Hearings ATTACHMENT F

MEMBERSHIPS AND CONTRIBUTIONS SUMMARY

ATTACHMENT F MEMBERSHIPS AND CONTRIBUTIONS FY 2014-15

	Recommended		Final Budget
MEMBERSHIPS AND CONTRIBUTIONS FY 2013-15	FY 2014-15	Change	FY 2014-15
Memberships and Cost Shares:			
Alliance for Innovation	7,500	-	7,500
Association of Bay Area Governments (ABAG)	74,389	1,914	76,303
Association of Bay Area Governments/IRWM Drought Solicitation		13,740	13,740
Association of Bay Area Governments/Hazardous Waste	10,404	156	10,560
County Administrative Officers Association of CA (CAOA)	3,982	-	3,982
California State Association of Counties (CSAC)	115,047	-	115,047
California State Association of Counties (CSAC) Litigation Fees	- /	12,522	12,522
City/County Association of Governments (C/CAG)	21,289	-	21,289
Joint Venture Silicaon Valley Network	25,000	-	25,000
National Association of Counties (NACO)	14,525	-	14,525
San Mateo County Economic Development Association	15,000	-	15,000
Sustainable San Mateo County	9,000	-	9,000
Urban County Caucus (UCC)	37,000	-	37,000
Memberships and Cost Shares Total	333,136	28,332	361,468
Contributions:		0	
Haf Moon Bay / Coastside Chamber of Commerce	7,500	0	7,500
Middlefield Road Cultural Festival	25,000	0	25,000
National Organization to Insure a Sound-Controlled Environment	1,155	0	1,155
Peninsula Conflict Resolution Center (PCRC)	8,320	250	8,570
San Mateo County Library Joint Powers Authority	137,366	3138	140,504
Contributions Total	179,341	3,388	182,729
Sponsorships:			
Agricultural Workshop	5,000	-	5,000
Disaster Preparedness Day	5,000	-	5,000
Older Driver Safety Seminars	5,000	-	5,000
Seniors on the Move Conference	25,000	-	25,000
Streets Alive	5,000	-	5,000
Sponsorships Total	45,000	-	45,000
Grand Total	557,477	31,720	589,197

RESOLUTION NO.

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

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RESOLUTION ADOPTING THE BUDGET OF THE COUNTY OF SAN MATEO AS TO EXPENDITURES FOR THE FISCAL YEAR 2014-15 AND MAKING APPROPRIATIONS THEREFORE

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, this Board has, pursuant to law, held its hearing on the budget of the

County of San Mateo as to expenditures for the fiscal year 2014-15, and there being no

additional requests or applications on file with the Board for further hearing on the said

budget; and

WHEREAS, Government Code Section 29088 requires the Board to adopt the budget by resolution no later than October 2.

NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED AS FOLLOWS:

- The Board of Supervisors of the County of San Mateo does hereby adopt the budget of the County of San Mateo for the fiscal year 2014-15 as to the expenditures program as now determined and hereinafter specified under the general classes of salaries and employee benefits, services and supplies, other charges, fixed assets, other financing uses and expenditures transfers and reimbursements;
- The hereinafter specified proposed expenditures are appropriated to the several offices, departments, services, institutions, and districts for the fiscal year 2014-15;
- 3. Revenues classified as tax proceeds received during the fiscal year in excess

of that amount budgeted in conformance with California Constitution Article XIIIB shall be deemed appropriated to Contingencies at the end of the fiscal year;

- 4. The Clerk of the Board shall forward certified copies of this Resolution to the County Controller, who is hereby authorized and directed to open books of the account for the fiscal year 2014-15, setting forth each of said appropriation accounts with the various departments and districts whose affairs and funds are under supervision and control of the Board, and to allow requisition against the same commencing July 1, 2014; and
- The herein above expenditures, by general classes as aforesaid are detailed in the Recommended Budget adopted June 17, 2014 and the Final Budget adopted September 30, 2014.

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RESOLUTION NO.

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

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RESOLUTION ESTABLISHING APPROPRIATION LIMIT FOR THE COUNTY OF SAN MATEO FOR FISCAL YEAR 2014-15

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, on November 6, 1979, California voters passed Proposition 4, an

initiative to restrict government spending by establishing limits on the annual

appropriations of local agencies; and

WHEREAS, Proposition 4 added Article XIIIB to the California State constitution;

(commencing with Section 7900) to Title I of the Government Code prescribing procedures to be used in implementing Article XIIIB; and

WHEREAS, Article XIIIB of the California Constitution was amended by Proposition 111; and

WHEREAS, Government Code Section 7910 requires local jurisdictions to establish by resolution their Appropriation Limit each year for the following fiscal year; and

WHEREAS, the growth factors used to determine the cost-of-living adjustment are California Per Capita Personal Income and Population Percentage Changes (Combined Counties), as provided by the State Department of Finance.

NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED, by the Board of Supervisors that the Appropriation Limit for the County of San Mateo and certain Board governed special districts for the 2014-15 fiscal year shall be \$431,539,912; and

BE IT FURTHER RESOLVED, that the documentation used in the computation of the aforementioned Appropriation Limit be made available to the public for review in the County Controller's Office.

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RESOLUTION NO.

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

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RESOLUTION ADOPTING THE BUDGET OF THE COUNTY OF SAN MATEO AS TO THE MEANS OF FINANCING FOR THE FISCAL YEAR 2014-15

RESOLVED, by the Board of Supervisors of the County of San Mateo, State of California, that

WHEREAS, that pursuant to the law in such cases made and provided, the Board of Supervisors of the County of San Mateo, State of California, does hereby adopt the summarization of the Final Budget by funds and the <u>means of financing and</u> <u>the estimated revenue accruals</u> including taxes to be collected on the current year secured tax roll for the fiscal year 2014-15 as set forth in the Recommended Budget adopted on June 17, 2014 and the September 30, 2014 Final Budget and summarized herein; and

NOW, THEREFORE, IT IS HEREBY DETERMINED AND ORDERED, that the

County Controller shall set forth and tabulate on the budget forms prescribed by the State Controller, State Schedules 1 through 15. Upon finalization by the County Controller, these schedules will be included in the Adopted Budget book for Fiscal Year 2014-15.

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ORDINANCE NO.

BOARD OF SUPERVISORS, COUNTY OF SAN MATEO, STATE OF CALIFORNIA

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AN ORDINANCE AMENDING ORDINANCE NUMBER 04709

The Board of Supervisors of the County of San Mateo, State of California,

ordains as follows:

SECTION 1. Part 14 of the Ordinance is amended as indicated:

ORGANIZATION 12000 COUNTY MANAGER'S OFFICE

- 1. Item D018, Director of Workforce and Economic Development is decreased by 1 position for a new total of 0 positions.
- 2. Item D180, Principal Management Analyst is decreased by 1 position for a new total of 2 positions.

ORGANIZATION 12400 CMO PUBLIC SAFETY COMMUNICATIONS

1. Item B162, Assistant Public Safety Communications Manager is increased by 1 position for a new total of 1 position.

ORGANIZATION 17800 SHARED SERVICES

1. Item D180, Principal Management Analyst is increased by 1 position for a new total of 1 position.

ORGANIZATION 26000 CHILD SUPPORT SERVICES

- 1. Item E434, Child Support Services Supervisor-E is decreased by 1 position for a new total of 7 positions.
- 2. Item E432, Child Support Technician is decreased by 1 position for a new total of 5 positions.
- 3. Item E334S, Office Assistant II is decreased by 1 position for a new total of 4 positions.
- 4. Item E031, Administrative Assistant I Confidential is decreased by 1 position for a new total of 0 positions.

ORGANIZATION 30000 SHERIFF'S OFFICE

1. Item B010, Crime Analyst - Unclassified is increased by 1 position for a new total of 20 positions.

ORGANIZATION 38000 PLANNING

- 1. Item D184S, Management Analyst Series is increased by 1 position for a new total of 1 position.
- 2. Item E005, Administrative Secretary II Confidential is increased by 1 position for a new total of 1 position.
- 3. Item E337, Office Specialist is decreased by 1 position for a new total of 1 position.

ORGANIZATION 55000 HEALTH ADMINISTRATION

1. Item B134, Administrative Assistant II - Unclassified is increased by 1 position for a new total of 1 position.

ORGANIZATION 61000 BEHAVIORAL HEALTH AND RECOVERY

- 1. Item B013S, Case Management/Assessment Specialist Unclassified Series is increased by 9 positions for a new total of 10 positions.
- 2. Item D055, Clinical Services Manager II Mental Health is increased by 1 position for a new total of 5 positions.
- 3. Item G081, Mental Health Program Specialist is increased by 1 position for a new total of 20 positions.
- 4. Item B278S, Behavioral Health and Recovery Services Analyst Unclassified Series is increased by 1 position for a new total of 1 position.
- 5. Item B083S, Patient Services Assistant Unclassified Series is increased by 1 position for a new total of 1 position.
- 6. Item B076, Medical Office Specialist Unclassified is increased by 1 position for a new total of 1 position.
- 7. Item G080, Behavioral Health and Recovery Services Supervisor, is increased by 1 position for a new total of 4 positions.
- 8. Item F122S, Physician Series is increased by 1 position for a new total of 26 positions.
- 9. Item D151, Financial Services Manager II is increased by 1 position for a new

total of 2 positions.

10. Item B128, Systems Engineer - Unclassified, is increased by 1 position for a new total of 1 position.

ORGANIZATION 66000 SAN MATEO MEDICAL CENTER

- 1. Item D151, Financial Services Manager II is increased by 1 position for a new total of 3 positions.
- 2. Item F009S, Patient Care Series is increased by 6 positions for a new total of 374 positions.
- 3. Item F122S, Physician Series is increased by 1 position for a new total of 58 positions.
- 4. Item B083S, Patient Services Assistant II Unclassified Series is increased by 3 positions for a new total of 4 positions.
- 5. Item B112S, Mental Health Case Worker Unclassified Series is increased by 1 position for a new total of 1 position.
- 6. Item F168, Supervising Creative Arts Therapist E is increased by 1 position for a new total of 2 positions.
- 7. Item D155, Medical Director is increased by 1 position for a new total of 5 positions.
- 8. Item D144, Clinical Services Manager I Nursing is increased by 1 position for a new total of 10 positions.

ORGANIZATION 70000 HUMAN SERVICES AGENCY

- 1. Item G098S, Social Worker Series is decreased by 1 position for a new total of 103 positions.
- 2. Item F005S, Mental Health Case Worker Series is increased by 1 position for a new total of 2 positions.
- 3. Item E334S, Office Assistant II is decreased by 1 position for a new total of 49 positions.
- 4. Item V235, Information Technology Technician Series is increased by 1 position for a new total of 9 positions.
- 5. Item G112S, Community Worker Series is decreased by 2 positions for a new total of 21 positions.

6. Item G234S, Job Development Specialist Series is increased by 2 positions for a new total of 7 positions.

SECTION 3. The changes for Organization 12000 and Organization 70000, Items 5 and 6 are effective at the start of the first pay period following adoption. All other changes are effective at the start of the first pay period 30 days following adoption.