



# County of San Mateo

FY 2009-10 and FY 2010-11  
Adopted Budget



# County of San Mateo

FY 2009-10 and FY 2010-11  
Adopted Budget

# County of San Mateo

## **Adopted Budget**

FY 2009-10

FY 2010-11

## **Board of Supervisors**

Mark Church, 1<sup>st</sup> District

Carole Groom, 2<sup>nd</sup> District

Richard S. Gordon, 3<sup>rd</sup> District

Rose Jacobs Gibson, 4<sup>th</sup> District

Adrienne J. Tissier, 5<sup>th</sup> District

## **Recommended By:**

David S. Boesch, County Manager

# ADOPTED BUDGET FISCAL YEAR 2009-10 ADOPTED BUDGET FISCAL YEAR 2010-11

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District Attorney / Public Administrator  
Grand Jury  
Human Resources Department  
Probation Department  
Retirement (SamCERA)  
Sheriff's Office

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Capital Projects / Facilities / Construction Funds  
County Library  
County Service Area #1  
Department of Housing  
Fire Protection  
LAFCo  
Planning and Building Department  
Public Safety Communications  
Real Property Services

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County Support of the Courts  
Trial Court Funding  
Private Defender

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Debt Service Fund

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Health System – Medical Center  
Treasurer-Tax Collector

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Controller's Office  
Department of Public Works  
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Donna Tucker

Department of Child Support Services  
First 5 San Mateo County  
Human Services Agency

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO  
**County of San Mateo  
California**

**Special Performance Measures Recognition**

For the Fiscal Year Beginning

**July 1, 2008**

President

Executive Director

# County of San Mateo



To the Citizens of San Mateo County:

The County of San Mateo's Adopted Budget for Fiscal Year 2009-10 was compiled in accordance with the County Budget Act (sections 29000 through 29144 of the Government Code), and is herewith presented. For planning purposes, the budget for Fiscal Year 2010-11 was prepared at the revenue and expenditure object level and is presented in the budget unit summaries for each County department, but is not included in the Controller's schedules.


This budget was adopted by the Board of Supervisors following a public hearing on September 29, 2009 to consider changes to the Recommended Budget, which was published on May 22, 2009 and tentatively adopted by the Board of Supervisors on June 24, 2009. The Adopted Budget sets forth the appropriations (spending limits) for the provision of services by County departments and the estimated financing sources by which the spending plan will be funded. California law requires that the County's budget must balance, that is, appropriations cannot exceed available financing sources.

This document also includes June and September budget revisions, final Fund Balance adjustments, and updated performance measure summary tables.

Shown separately in the Controller's Schedules are the managerial budgets for the County's enterprise funds, internal service funds and special districts.



David S. Boesch  
County Manager



Tom Huening  
County Controller

**FISCAL YEAR 2009-10 AND FISCAL YEAR 2010-11  
ADOPTED BUDGET**

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# County Summaries

FY 2009-10 and FY 2010-11  
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Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.

# Shared Vision 2025

## Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.

## Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.

## Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.

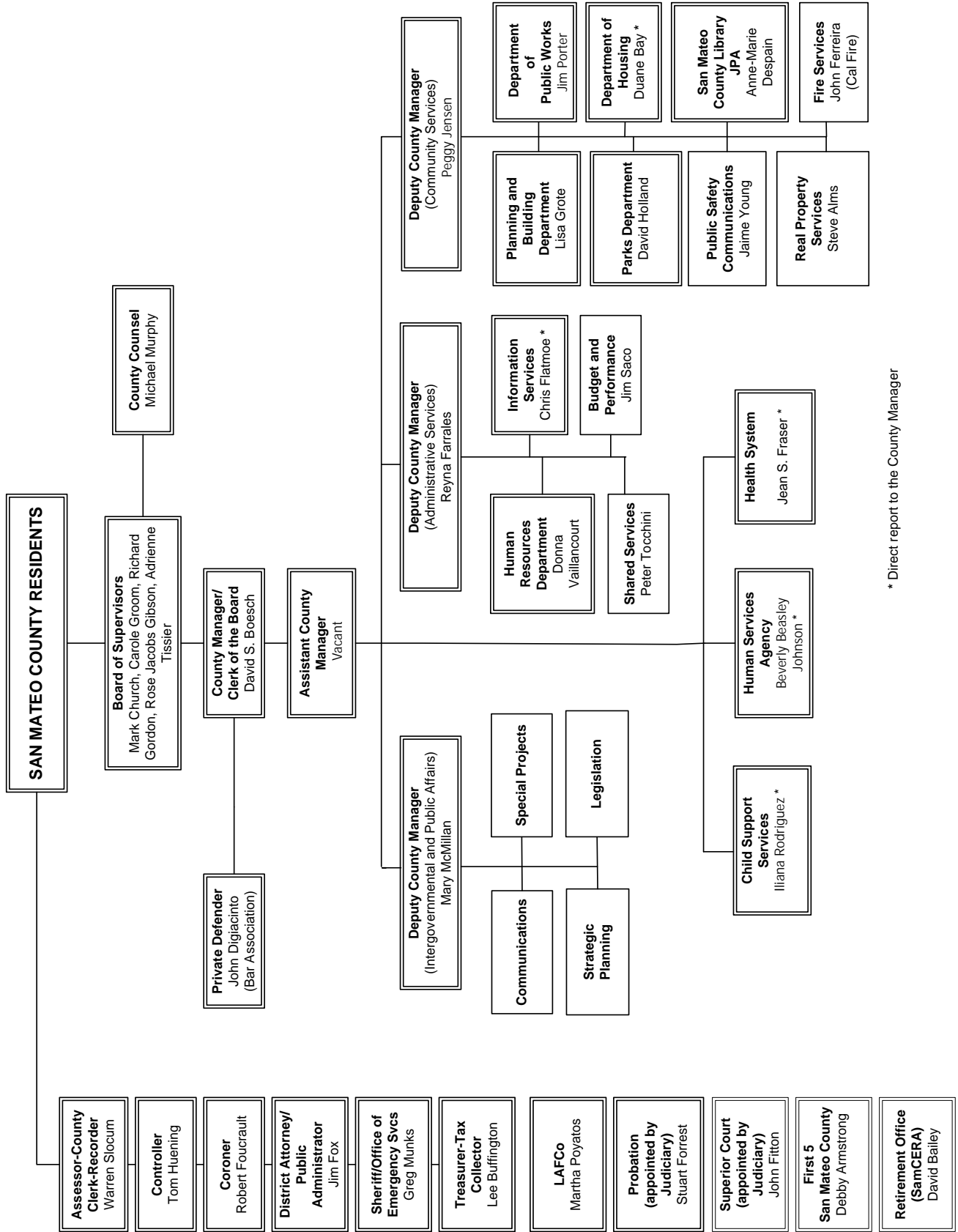
## Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.

## Collaborative Community

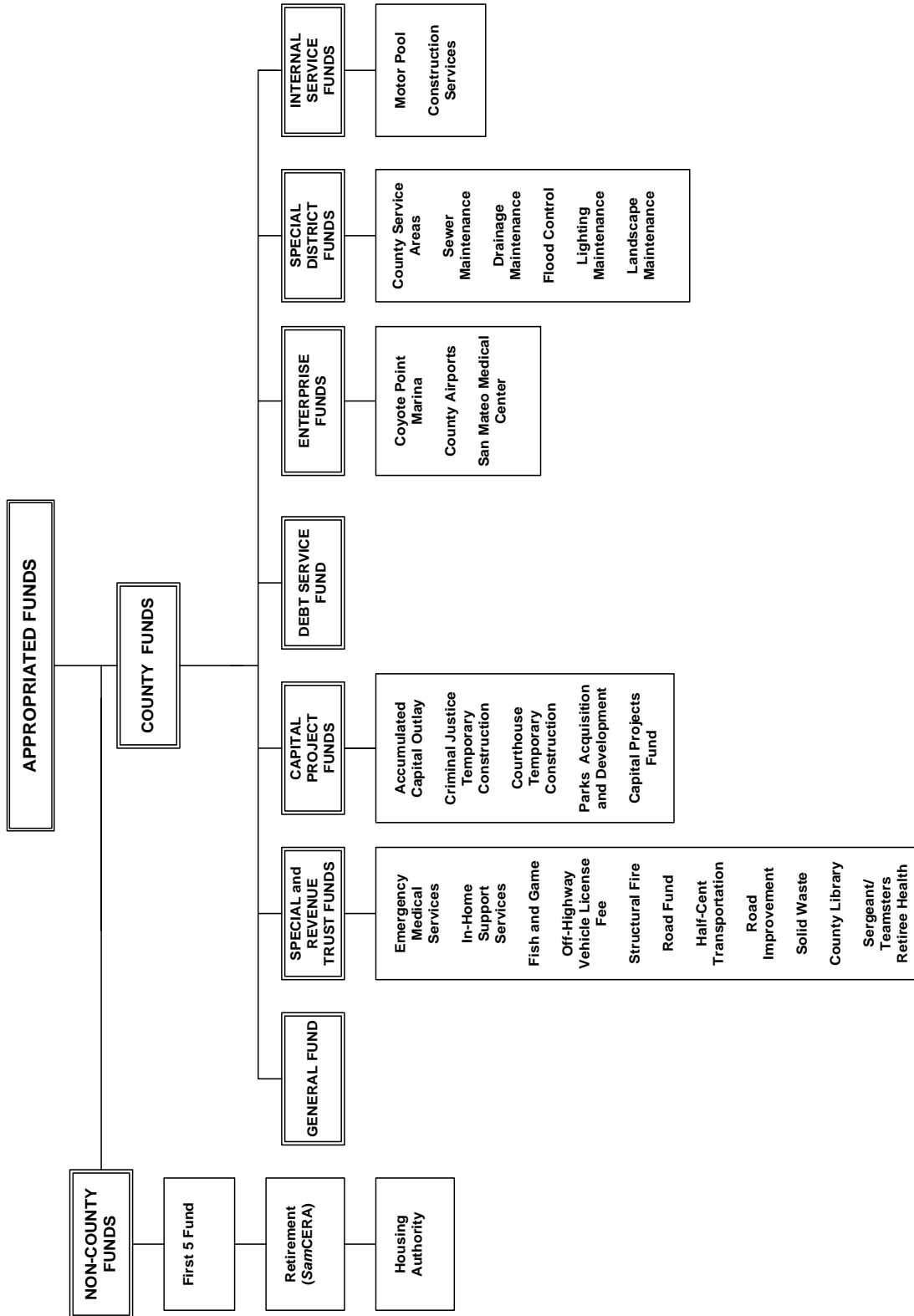
Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

*From the beginning with Shared Vision 2010 now ten years ago, the San Mateo County Board of Supervisors has regarded "visioning" not as a project, but rather a dynamic process. Shared Vision has been used to manage and be accountable for the outcomes of County government. It has also served as the catalyst for countywide leadership and action on challenging issues. It has been a means to continuously engage residents and stakeholders in setting the strategic direction of the county. And it has also served to ensure community partners, stakeholders and residents assume greater personal and collective responsibility achieving the desired future. Visioning has been both the process to establish strategic goals and the means to achieve them.*



\* Direct report to the County Manager

**COUNTY OF SAN MATEO  
FUND STRUCTURE**



## General Fund

The *General Fund* is used to account for all revenues and expenditures necessary to carry out basic governmental activities of the County that are not accounted for through other funds. For the County, the General Fund includes such activities as general government, public protection, public ways and facilities, health and sanitation, public assistance, education, and recreation services.

## Special Revenue and Trust Funds

Special Revenue Funds are used to account for revenues that are restricted by law or administrative action and expenditures for specified purposes.

The *Emergency Medical Services Fund* was established under Senate Bill 12/612 to provide financial assistance for individuals. This fund is financed by a special assessment imposed on court fines, forfeitures and traffic school fees, and used to pay physicians for uncompensated emergency care and hospitals providing disproportionate emergency and trauma care.

The *IHSS Public Authority Fund* provides for consumer assistance in finding qualified In-Home Supportive Services (IHSS) personnel, and training of as well as support for providers and recipients of IHSS via the maintenance of a registry and referral system. This fund is primarily financed by state grants.

The *County Fire Protection Fund* provides for fire protection services to both cities and unincorporated areas in the County. Revenues are derived from property taxes on all parcels within the County's fire protection districts.

The *Road Fund* provides for planning, design, construction, maintenance, and administration of the County's transportation activities. Revenues primarily come from the County's share of state highway user taxes and federal grants.

The *County Half-Cent Transportation Fund* accounts for a ½ cent sales tax revenue approved by the voters of San Mateo County in 1988. This fund is restricted for transportation programs sponsored by other County departments and outside agencies.

The *Road Improvement Fund* accounts for mitigation fees imposed on building permits to finance road improvement in the County.

The *Solid Waste Fund* accounts for revenues from management and operation of solid waste facilities owned by the County as well as aids from federal, state and other local agencies. Revenues are primarily from licenses, permits, and franchise fees. Expenditures are specifically for resource conservation programs.

The *County Library Fund* is governed by the Board of the San Mateo Joint Powers Authority (JPA). The Board has twelve members, one representative from each of the eleven cities and one from the County Board of Supervisors. The JPA is primarily financed by property taxes and provides library services to eleven cities and all unincorporated areas of the County.

Other Special Revenue Funds include:

- *Fish and Game*
- *Off-Highway Vehicle License Fees*

## Capital Project Funds

Capital Project Funds are used to account for financial resources to be used for the acquisition of land or acquisition and construction of major facilities other than those financed by the proprietary funds.

The *Parks Acquisition Fund* is used for the acquisition of land for the County Parks System and the development of County park facilities. Revenue in this fund originally came from a one-time sale of land at San Bruno Mountain. Current revenues come from grants and interest earnings.

The *Accumulated Capital Outlay Fund* accounts for appropriations for County capital improvement and facilities maintenance projects. Revenues are derived from selling the County real property and interest earnings.

The *Criminal Justice Construction Fund* was established to support construction, rehabilitation, lease and financing courtrooms. For every \$10.00 of all criminal and traffic fines, bail and imposed penalties, a \$2.25 penalty assessment is added to the fines and placed into this fund. A penalty assessment \$1.50 is put into this fund for every parking offense paid. The County's Probation Department also deposits \$1.00 into this fund for every \$10.00 in fines collected pursuant to Government Code 76004.

The *Courthouse Construction Fund* was established to finance construction, reconstruction, expansion, improvements, operation, or maintenance of criminal justice facilities. Sources of revenue for this fund are identical to the Criminal Facility Construction Fund above.

The *Capital Projects Fund* was established to centrally budget other capital improvement projects in the County.

## Debt Service Fund

Debt Service Fund is used to account for accumulation of resources for, and payment of, principal and interest on the County's general long-term debt. The Fund was established to centrally budget all County debt service payments. Amounts are transferred into this fund from the various funding sources before payments are made.

## Enterprise Funds

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is to have the costs of providing goods or services (including depreciation and amortization) to the general public be financed primarily through user charges on a continuing basis; or where the County has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The *San Mateo Medical Center (SMMC) Fund* accounts for the hospital and clinical services provided to county residents. SMMC's revenues are principally fees for patient services, payments from Federal and State programs such as Medicare, Medi-Cal, interfund revenue, realignment revenues and subsidies from the General Fund.

The *Airports Fund* was established to provide for operations and maintenance of the San Carlos and Half Moon Bay aviation facilities. Revenues are derived from facility rental and federal aid.

The *Coyote Point Marina Fund* provides and maintains a fully utilized recreational facility for the boating public. Revenues arise from berth and facility rentals as well as interest earnings.

## Special District Funds

Special District Funds are used to account for property tax revenues and user fees restricted by law to only support specified government services to the districts from which tax revenues and fees are derived.

The *County Service Area Fund* accounts for special district funds that provide refuse disposal, water, and lighting maintenance services to specific areas in the County. Revenues are derived from user charges and property taxes.

The *Sewer and Sanitation Fund* accounts for special district funds that support construction and maintenance of reliable sanitary sewer systems, providing sensitive sewage treatment and disposal to sewer and sanitary districts within the County. Revenues are derived from user charges and property taxes.

The *Flood Control Zone Fund* accounts for special district funds that support various flood control projects within the flood control districts. This fund is financed through property taxes, certificates of participation, and state and federal grants.

The *Lighting Districts Fund* accounts for special district funds that enhance the safety of residents and businesses by providing adequate lighting systems to street lighting districts within the County. Property taxes are the primary source of revenue.

Other Special District Funds include:

- *Highlands Landscape Maintenance District Fund*
- *Drainage Districts Fund*

## Internal Service Funds

Internal Service Funds are used to account for the financing of goods and services provided by one department to other departments on a cost reimbursement basis.

The *Motor Pool Internal Service Fund* provides vehicle and equipment acquisition, replacement, maintenance, repair, and fuel services to all County agencies. Full service repair facilities are operated in Belmont and Redwood City.

The *Tower Road Construction Fund* provides quality, cost-effective maintenance, repair and renovation of County facilities to ensure a safe, accessible, efficient and attractive environment for the public and all County employees. This unit also offers remodeling and craft services beyond the scope of building maintenance to County and other government agencies; as well as capital project management, support and maintenance services to the lighting districts on a fee for service basis.



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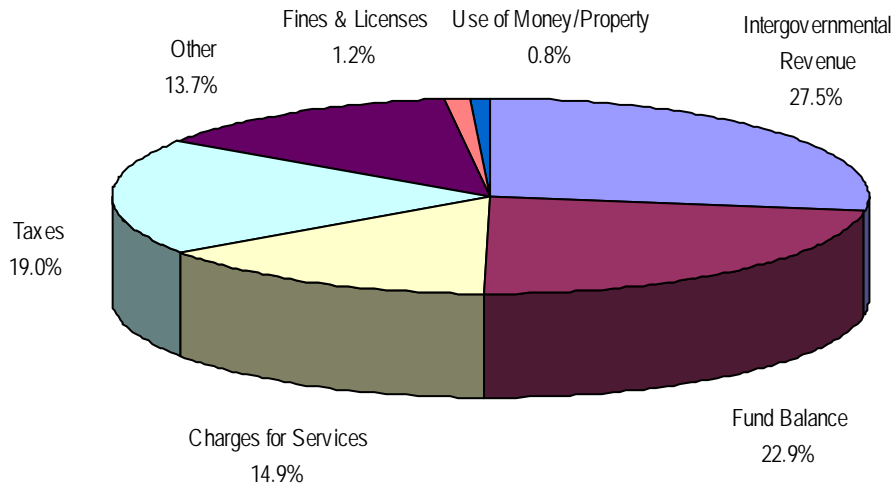
## Non-County Funds

The *San Mateo County Employees' Retirement Association (SamCERA) Pension Fund*, under the control of the Board of Retirement, accumulates contributions from the County, its employees, and other participating employers, as well as earnings from investments. Disbursements are made for administrative expenses as well as retirement, disability, and death benefits based on a defined benefit formula. This Fund includes all assets of the San Mateo County Employees' Retirement Association. All assets of SamCERA are held in this fund.

The *First 5 San Mateo County (First 5) Fund* was established in March 1999 under the authority of the California Children and Families First Act of 1998 and is used to administer receipts and disbursements of California Children and Families First 5 allocations and appropriations, including administrative and overhead costs of the Commission and staff.

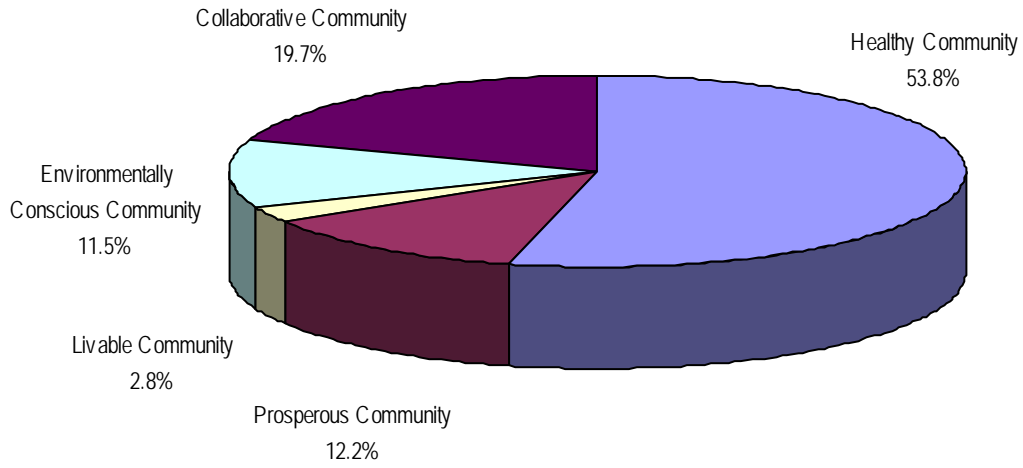
The *Housing Authority Trust Fund* is not maintained by the County, but financial information from the Fund has been entered into the County's budget system so that the Department of Housing's budget display provides an indication of the Department's total costs of providing housing services. The Housing Authority is a separate legal entity under state law administered by the Board of Supervisors as the Housing Authority Board of Commissioners. Funding is primarily provided by the U.S. Department of Housing (HUD) and tenants.

### All County Funds FY 2009-10 Adopted Sources



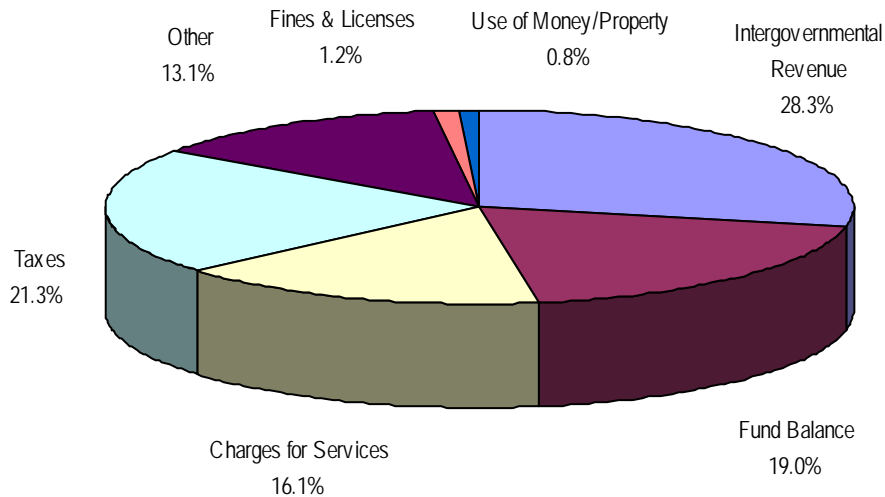
Sources of Funds	Adopted FY 2009-10	Percent of Total
Taxes	334,081,460	19.03%
Licenses, Permits and Franchises	10,482,878	0.60%
Fines, Forfeitures and Penalties	10,283,765	0.59%
Use of Money and Property	13,697,484	0.78%
Intergovernmental Revenues	483,425,814	27.54%
Charges for Services	262,072,966	14.93%
Interfund Revenue	104,756,651	5.97%
Miscellaneous Revenue	38,433,451	2.19%
Other Financing Sources	96,990,783	5.53%
Fund Balance	401,162,467	22.85%
<b>TOTAL SOURCES</b>	<b>1,755,387,719</b>	<b>100.00%</b>

### All County Funds FY 2009-10 Adopted Requirements



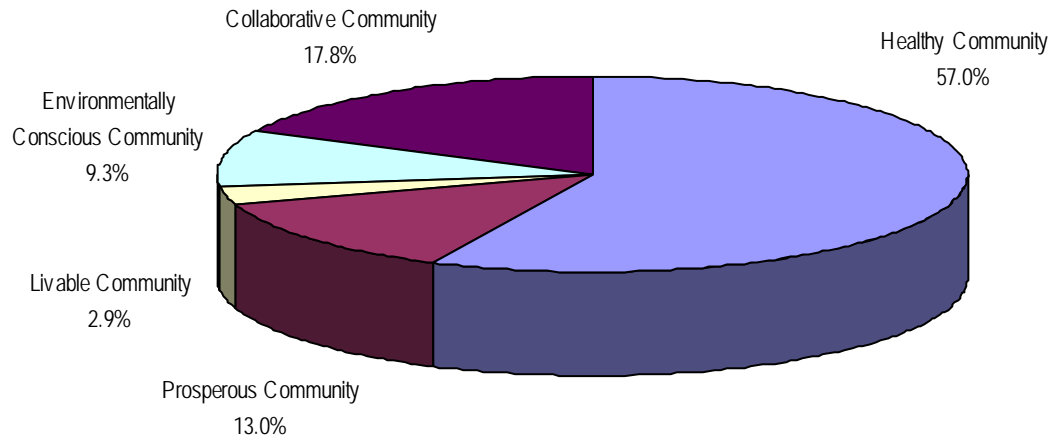
Use of Funds	Adopted FY 2009-10	Percent of Total
Healthy Community	944,890,193	53.83%
Prosperous Community	214,140,138	12.20%
Livable Community	48,795,344	2.78%
Environmentally Conscious Community	201,790,530	11.50%
Collaborative Community	345,771,514	19.70%
<b>TOTAL REQUIREMENTS</b>	<b>1,755,387,719</b>	<b>100.00%</b>

### All County Funds FY 2010-11 Adopted Sources



Source of Funds	Adopted FY 2010-11	Percent of Total
Taxes	356,898,153	21.30%
Licenses, Permits and Franchises	10,498,930	0.63%
Fines, Forfeitures and Penalties	10,428,589	0.62%
Use of Money and Property	13,857,127	0.83%
Intergovernmental Revenues	474,543,431	28.32%
Charges for Services	270,158,756	16.12%
Interfund Revenue	101,869,361	6.08%
Miscellaneous Revenue	38,142,571	2.28%
Other Financing Sources	80,035,141	4.78%
Fund Balance	319,065,489	19.04%
<b>TOTAL SOURCES</b>	<b>1,675,497,548</b>	<b>100.00%</b>

**All County Funds  
FY 2010-11 Adopted Requirements**



Use of Funds	Adopted FY 2010-11	Percent of Total
Healthy Community	954,764,683	56.98%
Prosperous Community	218,314,588	13.03%
Livable Community	49,056,825	2.93%
Environmentally Conscious Community	155,807,552	9.30%
Collaborative Community	297,553,900	17.76%
<b>TOTAL REQUIREMENTS</b>	<b>1,675,497,548</b>	<b>100.00%</b>

County of San Mateo  
Total Requirements - ALL FUNDS

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>TOTAL REQUIREMENTS</b>						
Healthy Community	600,557,765	630,078,199	640,084,785	654,234,974	14,150,189	661,977,182
Prosperous Community	187,704,305	193,639,414	224,168,787	214,140,138	(10,028,649)	218,314,588
Livable Community	22,134,955	21,667,889	22,886,493	19,516,176	(3,370,317)	19,551,453
Environmentally Conscious Community	27,768,203	27,120,937	29,639,747	33,785,492	4,145,745	33,925,608
Collaborative Community	295,106,261	290,723,660	339,265,354	292,570,504	(46,694,850)	248,297,096
<b>Subtotal General Fund</b>	<b>1,133,271,489</b>	<b>1,163,230,098</b>	<b>1,256,045,166</b>	<b>1,214,247,284</b>	<b>(41,797,882)</b>	<b>1,182,065,927</b>
Medical Center Enterprise Fund	228,790,026	260,916,173	257,363,089	256,214,576	(1,148,513)	257,970,682
Coyote Point Marina Operating Fund	2,018,253	1,914,298	2,605,194	3,967,334	1,362,140	2,432,262
County Airports Fund	9,440,471	5,551,212	5,697,825	7,590,547	1,892,722	3,901,169
Special Revenue and Trust Funds	99,214,744	112,548,306	117,790,658	105,652,512	(12,138,146)	97,015,404
Capital Projects Funds	24,094,845	22,258,074	42,835,730	49,425,950	6,590,220	22,973,297
Debt Service Fund	51,827,728	53,689,374	54,195,925	46,251,399	(7,944,526)	45,552,011
Special Districts Funds	51,421,737	54,407,701	54,385,845	56,931,284	2,545,439	47,964,097
Internal Service Funds	17,047,121	16,128,586	16,779,983	15,106,833	(1,673,150)	15,622,699
<b>Total Non-General Fund</b>	<b>483,854,926</b>	<b>527,413,725</b>	<b>551,654,249</b>	<b>541,140,435</b>	<b>(10,513,814)</b>	<b>493,431,621</b>
<b>Total Requirements - All Funds</b>	<b>1,617,126,415</b>	<b>1,690,643,823</b>	<b>1,807,699,415</b>	<b>1,755,387,719</b>	<b>(52,311,696)</b>	<b>1,675,497,548</b>
<b>Total Sources - All Funds</b>	<b>1,712,585,895</b>	<b>1,756,296,682</b>	<b>1,807,699,415</b>	<b>1,755,387,719</b>	<b>(52,311,696)</b>	<b>1,675,497,548</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	5,871.0	5,844.0	5,856.0	5,626.0	(230.0)	5,625.0
Funded FTE	5,635.5	5,623.3	5,630.7	5,429.1	(201.6)	5,428.6

County of San Mateo  
ALL FUNDS

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	370,363,702	403,950,452	361,439,483	334,081,460	(27,358,023)	356,898,153
Licenses, Permits and Franchises	11,242,953	10,132,054	11,366,252	10,482,878	(883,374)	10,498,930
Fines, Forfeitures and Penalties	9,874,079	10,558,366	10,955,912	10,283,765	(672,147)	10,428,589
Use of Money and Property	26,512,305	2,469,106	20,047,392	13,697,484	(6,349,908)	13,857,127
Intergovernmental Revenues	433,169,307	431,487,142	495,179,836	483,425,814	(11,754,022)	474,543,431
Charges for Services	214,411,245	247,300,917	272,375,585	262,072,966	(10,302,619)	270,158,756
Interfund Revenue	100,420,914	107,579,825	108,227,476	104,756,651	(3,470,825)	101,869,361
Miscellaneous Revenue	36,772,846	41,029,870	53,625,195	38,433,451	(15,191,744)	38,142,571
Other Financing Sources	99,143,400	105,524,392	81,127,834	96,990,783	15,862,949	80,035,141
<b>Total Revenue</b>	<b>1,301,910,751</b>	<b>1,360,032,126</b>	<b>1,414,344,965</b>	<b>1,354,225,252</b>	<b>(60,119,713)</b>	<b>1,356,432,059</b>
Fund Balance	410,675,144	396,264,556	393,354,450	401,162,467	7,808,017	319,065,489
<b>TOTAL SOURCES</b>	<b>1,712,585,895</b>	<b>1,756,296,682</b>	<b>1,807,699,415</b>	<b>1,755,387,719</b>	<b>(52,311,696)</b>	<b>1,675,497,548</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	646,012,207	671,715,709	707,704,895	716,127,074	8,422,179	753,088,975
Services and Supplies	383,020,325	412,732,624	493,685,399	489,226,474	(4,458,925)	447,125,684
Other Charges	279,974,285	301,942,214	332,235,544	311,223,740	(21,011,804)	306,034,201
Fixed Assets	27,289,690	16,271,164	58,707,626	57,241,228	(1,466,398)	23,550,308
Other Financing Uses	156,734,066	108,699,701	77,905,031	100,355,857	22,450,826	80,524,563
<b>Gross Appropriations</b>	<b>1,493,030,573</b>	<b>1,511,361,411</b>	<b>1,670,238,495</b>	<b>1,674,174,373</b>	<b>3,935,878</b>	<b>1,610,323,731</b>
Intrafund Transfers	(153,961,970)	(167,484,337)	(185,525,656)	(194,041,113)	(8,515,457)	(186,252,281)
<b>Net Appropriations</b>	<b>1,339,068,604</b>	<b>1,343,877,074</b>	<b>1,484,712,839</b>	<b>1,480,133,260</b>	<b>(4,579,579)</b>	<b>1,424,071,450</b>
Contingencies/Dept Reserves	278,057,811	346,766,749	322,986,576	275,254,459	(47,732,117)	251,426,098
<b>TOTAL REQUIREMENTS</b>	<b>1,617,126,415</b>	<b>1,690,643,823</b>	<b>1,807,699,415</b>	<b>1,755,387,719</b>	<b>(52,311,696)</b>	<b>1,675,497,548</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	5,871.0	5,844.0	5,856.0	5,626.0	(230.0)	5,625.0
Funded FTE	5,635.5	5,623.3	5,630.7	5,429.1	(201.6)	5,428.6

County of San Mateo  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	340,475,498	371,642,175	332,141,487	305,864,224	(26,277,263)	327,039,650
Licenses, Permits and Franchises	6,000,815	5,320,042	6,012,689	5,463,360	(549,329)	5,618,348
Fines, Forfeitures and Penalties	8,164,450	8,556,460	9,047,163	8,472,218	(574,945)	8,572,630
Use of Money and Property	19,695,970	3,252,115	15,727,139	9,806,788	(5,920,351)	9,991,431
Intergovernmental Revenues	364,673,344	346,184,638	401,764,241	396,429,922	(5,334,319)	396,974,157
Charges for Services	92,371,469	106,220,895	94,893,320	95,382,926	489,606	97,538,343
Interfund Revenue	63,575,973	70,969,674	71,463,020	73,251,223	1,788,203	74,330,205
Miscellaneous Revenue	27,020,943	27,017,685	36,109,677	28,177,648	(7,932,029)	28,079,838
Other Financing Sources	617,323	2,395,796	3,461,338	949,493	(2,511,845)	464,493
<b>Total Revenue</b>	<b>922,595,784</b>	<b>941,559,480</b>	<b>970,620,074</b>	<b>923,797,802</b>	<b>(46,822,272)</b>	<b>948,609,095</b>
Fund Balance	306,093,915	287,310,682	285,425,092	290,449,482	5,024,390	233,456,832
<b>TOTAL SOURCES</b>	<b>1,228,689,699</b>	<b>1,228,870,162</b>	<b>1,256,045,166</b>	<b>1,214,247,284</b>	<b>(41,797,882)</b>	<b>1,182,065,927</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	483,684,630	503,844,592	534,561,122	541,682,848	7,121,726	575,086,432
Services and Supplies	270,665,754	292,525,952	357,917,269	355,020,125	(2,897,144)	318,700,952
Other Charges	209,781,945	210,072,043	237,188,260	225,960,817	(11,227,443)	222,149,453
Fixed Assets	3,018,594	2,213,932	7,614,054	3,858,337	(3,755,717)	767,887
Other Financing Uses	140,551,969	90,572,891	53,579,371	71,368,180	17,788,809	61,535,536
<b>Gross Appropriations</b>	<b>1,107,702,892</b>	<b>1,099,229,410</b>	<b>1,190,860,076</b>	<b>1,197,890,307</b>	<b>7,030,231</b>	<b>1,178,240,260</b>
Intrafund Transfers	(144,913,026)	(157,541,815)	(172,853,054)	(180,568,854)	(7,715,800)	(173,878,973)
<b>Net Appropriations</b>	<b>962,789,867</b>	<b>941,687,595</b>	<b>1,018,007,022</b>	<b>1,017,321,453</b>	<b>(685,569)</b>	<b>1,004,361,287</b>
Contingencies/Dept Reserves	170,481,622	221,542,503	238,038,144	196,925,831	(41,112,313)	177,704,640
<b>TOTAL REQUIREMENTS</b>	<b>1,133,271,489</b>	<b>1,163,230,098</b>	<b>1,256,045,166</b>	<b>1,214,247,284</b>	<b>(41,797,882)</b>	<b>1,182,065,927</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	4,216.0	4,212.0	4,218.0	4,108.0	(110.0)	4,107.0
Funded FTE	4,131.6	4,140.4	4,142.7	4,038.3	(104.4)	4,037.8



## Healthy Community General Fund

### FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	1,886,785	2,001,624	2,105,612	2,156,634	51,022	2,165,458
Fines, Forfeitures and Penalties	8,143,349	8,528,526	9,029,163	8,450,218	(578,945)	8,544,630
Use of Money and Property	641,678	109,762	579,017	434,016	(145,001)	434,016
Intergovernmental Revenues	211,544,230	198,418,592	219,506,158	221,156,912	1,650,754	217,176,959
Charges for Services	62,074,813	72,998,200	69,310,546	71,564,650	2,254,104	74,376,419
Interfund Revenue	19,730,776	20,121,250	20,839,197	20,969,191	129,994	21,669,564
Miscellaneous Revenue	19,966,914	19,259,842	18,707,155	23,042,058	4,334,903	22,801,002
Other Financing Sources	518,950	1,136,402	1,084,261	576,795	(507,466)	76,795
<b>Total Revenue</b>	<b>324,507,495</b>	<b>322,574,198</b>	<b>341,161,109</b>	<b>348,350,474</b>	<b>7,189,365</b>	<b>347,244,843</b>
Fund Balance	30,143,846	29,820,877	29,820,877	31,614,823	1,793,946	30,208,125
<b>TOTAL SOURCES</b>	<b>354,651,341</b>	<b>352,395,075</b>	<b>370,981,986</b>	<b>379,965,297</b>	<b>8,983,311</b>	<b>377,452,968</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	299,770,503	309,627,536	320,444,552	329,449,954	9,005,402	351,648,682
Services and Supplies	155,676,535	176,807,534	216,532,641	205,628,066	(10,904,575)	192,124,508
Other Charges	111,142,432	106,516,139	109,565,176	107,085,169	(2,480,007)	105,685,431
Fixed Assets	718,598	1,086,241	1,305,857	723,395	(582,462)	429,935
Other Financing Uses	56,176,939	63,898,895	23,015,530	38,028,628	15,013,098	38,036,416
<b>Gross Appropriations</b>	<b>623,485,008</b>	<b>657,936,345</b>	<b>670,863,756</b>	<b>680,915,212</b>	<b>10,051,456</b>	<b>687,924,972</b>
Intrafund Transfers	(41,101,183)	(46,440,722)	(49,677,898)	(48,578,845)	1,099,053	(46,933,824)
<b>Net Appropriations</b>	<b>582,383,825</b>	<b>611,495,623</b>	<b>621,185,858</b>	<b>632,336,367</b>	<b>11,150,509</b>	<b>640,991,148</b>
Contingencies/Dept Reserves	18,173,940	18,582,576	18,898,927	21,898,607	2,999,680	20,986,034
<b>TOTAL REQUIREMENTS</b>	<b>600,557,765</b>	<b>630,078,199</b>	<b>640,084,785</b>	<b>654,234,974</b>	<b>14,150,189</b>	<b>661,977,182</b>
<b>NET COUNTY COST</b>	<b>245,906,424</b>	<b>277,683,124</b>	<b>269,102,799</b>	<b>274,269,677</b>	<b>5,166,878</b>	<b>284,524,214</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	2,406.0	2,398.0	2,404.0	2,365.0	(39.0)	2,365.0
Funded FTE	2,341.7	2,340.3	2,341.2	2,310.1	(31.1)	2,310.6

Prosperous Community  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	143,905,584	140,388,317	172,867,879	165,075,282	(7,792,597)	169,586,856
Charges for Services	1,198,806	1,329,586	1,846,160	1,433,160	(413,000)	1,433,160
Interfund Revenue	3,338,615	3,690,372	3,913,041	4,534,556	621,515	4,673,771
Miscellaneous Revenue	2,213,438	2,493,488	1,974,140	1,747,456	(226,684)	2,099,364
<b>Total Revenue</b>	<b>150,656,443</b>	<b>147,901,763</b>	<b>180,601,220</b>	<b>172,790,454</b>	<b>(7,810,766)</b>	<b>177,793,151</b>
Fund Balance	12,029,234	13,023,452	13,023,452	9,578,117	(3,445,335)	7,328,523
<b>TOTAL SOURCES</b>	<b>162,685,677</b>	<b>160,925,215</b>	<b>193,624,672</b>	<b>182,368,571</b>	<b>(11,256,101)</b>	<b>185,121,674</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	93,798,589	97,529,657	108,770,922	104,806,025	(3,964,897)	110,895,021
Services and Supplies	46,623,415	46,803,153	59,489,910	55,844,885	(3,645,025)	54,992,146
Other Charges	62,288,796	65,325,535	74,623,713	75,285,268	661,555	75,338,609
Fixed Assets	644,588	199,166	495,731	488,000	(7,731)	
Other Financing Uses	318,406	381,484	333,865	334,475	610	334,475
<b>Gross Appropriations</b>	<b>203,673,794</b>	<b>210,238,995</b>	<b>243,714,141</b>	<b>236,758,653</b>	<b>(6,955,488)</b>	<b>241,560,251</b>
Intrafund Transfers	(24,867,013)	(27,374,351)	(30,320,124)	(29,849,163)	470,961	(30,476,311)
<b>Net Appropriations</b>	<b>178,806,781</b>	<b>182,864,644</b>	<b>213,394,017</b>	<b>206,909,490</b>	<b>(6,484,527)</b>	<b>211,083,940</b>
Contingencies/Dept Reserves	8,897,524	10,774,770	10,774,770	7,230,648	(3,544,122)	7,230,648
<b>TOTAL REQUIREMENTS</b>	<b>187,704,305</b>	<b>193,639,414</b>	<b>224,168,787</b>	<b>214,140,138</b>	<b>(10,028,649)</b>	<b>218,314,588</b>
<b>NET COUNTY COST</b>	<b>25,018,628</b>	<b>32,714,199</b>	<b>30,544,115</b>	<b>31,771,567</b>	<b>1,227,452</b>	<b>33,192,914</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	1,007.0	1,012.0	1,013.0	951.0	(62.0)	951.0
Funded FTE	995.5	1,004.0	1,006.8	941.8	(65.0)	941.8

Livable Community  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	3,254,786	2,408,163	3,088,000	2,449,077	(638,923)	2,595,241
Fines, Forfeitures and Penalties	16,252	19,373	12,000	15,000	3,000	20,000
Intergovernmental Revenues	7,202,577	5,701,485	6,729,443	6,636,497	(92,946)	6,643,270
Charges for Services	2,163,071	1,455,700	2,134,990	1,549,200	(585,790)	1,679,200
Interfund Revenue	119,398	57,502	94,860	70,000	(24,860)	70,000
Miscellaneous Revenue	3,107,787	2,729,480	2,927,283	2,176,345	(750,938)	1,936,683
<b>Total Revenue</b>	<b>15,863,871</b>	<b>12,371,703</b>	<b>14,986,576</b>	<b>12,896,119</b>	<b>(2,090,457)</b>	<b>12,944,394</b>
Fund Balance	5,528,899	7,596,136	5,710,546	4,830,390	(880,156)	4,830,390
<b>TOTAL SOURCES</b>	<b>21,392,770</b>	<b>19,967,839</b>	<b>20,697,122</b>	<b>17,726,509</b>	<b>(2,970,613)</b>	<b>17,774,784</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	8,096,720	8,340,188	8,862,801	9,102,260	239,459	9,526,091
Services and Supplies	4,624,129	4,018,128	5,516,848	7,278,076	1,761,228	6,929,758
Other Charges	6,334,235	7,714,149	6,865,561	6,708,198	(157,363)	6,708,198
Fixed Assets	12,537					
Other Financing Uses	15,242					
<b>Gross Appropriations</b>	<b>19,082,864</b>	<b>20,072,465</b>	<b>21,245,210</b>	<b>23,088,534</b>	<b>1,843,324</b>	<b>23,164,047</b>
Intrafund Transfers	(3,096,243)	(2,635,726)	(2,635,822)	(5,601,646)	(2,965,824)	(5,641,882)
<b>Net Appropriations</b>	<b>15,986,620</b>	<b>17,436,739</b>	<b>18,609,388</b>	<b>17,486,888</b>	<b>(1,122,500)</b>	<b>17,522,165</b>
Contingencies/Dept Reserves	6,148,335	4,231,150	4,277,105	2,029,288	(2,247,817)	2,029,288
<b>TOTAL REQUIREMENTS</b>	<b>22,134,955</b>	<b>21,667,889</b>	<b>22,886,493</b>	<b>19,516,176</b>	<b>(3,370,317)</b>	<b>19,551,453</b>
<b>NET COUNTY COST</b>	<b>742,185</b>	<b>1,700,050</b>	<b>2,189,371</b>	<b>1,789,667</b>	<b>(399,704)</b>	<b>1,776,669</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	76.0	75.0	75.0	73.0	(2.0)	72.0
Funded FTE	75.7	74.5	74.2	72.5	(1.7)	71.5

## Environmentally Conscious Community General Fund

### FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	434,419	457,488	396,198	410,000	13,802	410,000
Fines, Forfeitures and Penalties	4,849	8,561	6,000	7,000	1,000	8,000
Use of Money and Property	535,369	660,898	538,538	688,438	149,900	709,438
Intergovernmental Revenues	58,113	23,068	297,000	2,211,169	1,914,169	2,190,169
Charges for Services	2,122,952	1,736,558	1,451,557	1,688,472	236,915	1,735,713
Interfund Revenue	16,379,075	16,693,193	18,097,100	18,961,593	864,493	19,658,041
Miscellaneous Revenue	1,021,188	606,678	218,600	358,156	139,556	388,156
Other Financing Sources	96,112	281,759	370,178	323,780	(46,398)	338,780
<b>Total Revenue</b>	<b>20,652,077</b>	<b>20,468,203</b>	<b>21,375,171</b>	<b>24,648,608</b>	<b>3,273,437</b>	<b>25,438,297</b>
Fund Balance	310,545	635,851	635,851	1,977,498	1,341,647	1,000,465
<b>TOTAL SOURCES</b>	<b>20,962,622</b>	<b>21,104,054</b>	<b>22,011,022</b>	<b>26,626,106</b>	<b>4,615,084</b>	<b>26,438,762</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	23,375,106	23,853,052	26,411,442	26,809,394	397,952	28,373,939
Services and Supplies	15,856,240	14,964,878	14,994,966	15,488,473	493,507	15,024,804
Other Charges	5,760,219	6,477,871	6,339,537	7,118,682	779,145	6,880,682
Fixed Assets	159,097	91,885	85,000	48,750	(36,250)	
Other Financing Uses	8,867,677	12,021,379	12,680,374	13,376,666	696,292	13,058,666
<b>Gross Appropriations</b>	<b>54,018,338</b>	<b>57,409,065</b>	<b>60,511,319</b>	<b>62,841,965</b>	<b>2,330,646</b>	<b>63,338,091</b>
Intrafund Transfers	(26,707,995)	(30,986,166)	(31,250,744)	(30,103,219)	1,147,525	(30,456,865)
<b>Net Appropriations</b>	<b>27,310,343</b>	<b>26,422,899</b>	<b>29,260,575</b>	<b>32,738,746</b>	<b>3,478,171</b>	<b>32,881,226</b>
Contingencies/Dept Reserves	457,860	698,038	379,172	1,046,746	667,574	1,044,382
<b>TOTAL REQUIREMENTS</b>	<b>27,768,203</b>	<b>27,120,937</b>	<b>29,639,747</b>	<b>33,785,492</b>	<b>4,145,745</b>	<b>33,925,608</b>
<b>NET COUNTY COST</b>	<b>6,805,580</b>	<b>6,016,883</b>	<b>7,628,725</b>	<b>7,159,386</b>	<b>(469,339)</b>	<b>7,486,846</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	236.0	237.0	237.0	228.0	(9.0)	228.0
Funded FTE	233.8	235.9	236.2	227.1	(9.1)	227.1

Collaborative Community  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	340,475,498	371,642,175	332,141,487	305,864,224	(26,277,263)	327,039,650
Licenses, Permits and Franchises	424,825	452,767	422,879	447,649	24,770	447,649
Use of Money and Property	18,518,923	2,481,454	14,609,584	8,684,334	(5,925,250)	8,847,977
Intergovernmental Revenues	1,962,840	1,653,175	2,363,761	1,350,062	(1,013,699)	1,376,903
Charges for Services	24,811,827	28,700,851	20,150,067	19,147,444	(1,002,623)	18,313,851
Interfund Revenue	24,008,108	30,407,357	28,518,822	28,715,883	197,061	28,258,829
Miscellaneous Revenue	711,615	1,928,197	12,282,499	853,633	(11,428,866)	854,633
Other Financing Sources	2,261	977,636	2,006,899	48,918	(1,957,981)	48,918
<b>Total Revenue</b>	<b>410,915,897</b>	<b>438,243,613</b>	<b>412,495,998</b>	<b>365,112,147</b>	<b>(47,383,851)</b>	<b>385,188,410</b>
Fund Balance	258,081,391	236,234,366	236,234,366	242,448,654	6,214,288	190,089,329
<b>TOTAL SOURCES</b>	<b>668,997,288</b>	<b>674,477,979</b>	<b>648,730,364</b>	<b>607,560,801</b>	<b>(41,169,563)</b>	<b>575,277,739</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	58,643,712	64,494,160	70,071,405	71,515,215	1,443,810	74,642,699
Services and Supplies	47,885,435	49,932,260	61,382,904	70,780,625	9,397,721	49,629,736
Other Charges	24,256,264	24,038,348	39,794,273	29,763,500	(10,030,773)	27,536,533
Fixed Assets	1,483,773	836,640	5,727,466	2,598,192	(3,129,274)	337,952
Other Financing Uses	75,173,705	14,271,132	17,549,602	19,628,411	2,078,809	10,105,979
<b>Gross Appropriations</b>	<b>207,442,889</b>	<b>153,572,540</b>	<b>194,525,650</b>	<b>194,285,943</b>	<b>(239,707)</b>	<b>162,252,899</b>
Intrafund Transfers	(49,140,591)	(50,104,849)	(58,968,466)	(66,435,981)	(7,467,515)	(60,370,091)
<b>Net Appropriations</b>	<b>158,302,298</b>	<b>103,467,691</b>	<b>135,557,184</b>	<b>127,849,962</b>	<b>(7,707,222)</b>	<b>101,882,808</b>
Contingencies/Dept Reserves	136,803,963	187,255,969	203,708,170	164,720,542	(38,987,628)	146,414,288
<b>TOTAL REQUIREMENTS</b>	<b>295,106,261</b>	<b>290,723,660</b>	<b>339,265,354</b>	<b>292,570,504</b>	<b>(46,694,850)</b>	<b>248,297,096</b>
<b>NET COUNTY COST</b>	<b>(373,891,028)</b>	<b>(383,754,320)</b>	<b>(309,465,010)</b>	<b>(314,990,297)</b>	<b>(5,525,287)</b>	<b>(326,980,643)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	491.0	490.0	489.0	491.0	2.0	491.0
Funded FTE	484.9	485.6	484.3	486.7	2.4	486.7

County of San Mateo  
ALL FUNDS

FY 2009-10 and 2010-11 Authorized Position Summary

Agency/Budget Unit/Fund	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b><u>General Fund</u></b>						
<b>Healthy Community</b>						
Health Administration	18	16	16	14	(2)	14
Health Policy and Planning	28	30	30	52	22	52
Aging and Adult Services	125	125	125	122	(3)	122
Behavioral Health and Recovery Services	412	412	413	410	(3)	410
Community Health	236	233	233	212	(21)	212
Family Health Services	180	174	174	172	(2)	172
Correctional Health Services	101	98	103	98	(5)	98
Sheriff's Office	638	645	645	639	(6)	639
Probation Department	466	463	463	445	(18)	445
District Attorney / Public Administrator	129	129	129	129	0	129
Coroner's Office	15	15	15	15	0	15
Public Safety Communications	58	58	58	57	(1)	57
<b>Prosperous Community</b>						
Human Services Agency	852	855	856	800	(56)	800
Department of Child Support Services	98	98	98	92	(6)	92
Human Resources Department	57	59	59	59	0	59
<b>Livable Community</b>						
Planning and Building	56	55	55	55	0	55
Local Agency Formation Commission	1	1	1	1	0	1
Department of Housing	19	19	19	17	(2)	16
<b>Environmentally Conscious Community</b>						
Public Works-Administrative Services	28	28	28	28	0	28
Engineering Services	30	30	30	30	0	30
Facilities Services	112	112	112	106	(6)	106
Vehicles and Equipment Services	1	1	1	1	0	1
Utilities	9	9	9	9	0	9
Parks Department	56	57	57	54	(3)	54
<b>Collaborative Community</b>						
Board of Supervisors	20	20	20	20	0	20
County Manager/Clerk of the Board	40	40	40	40	0	40
Real Property Services	4	4	4	4	0	4
Assessor-County Clerk-Recorder	124	119	119	113	(6)	113
Controller's Office	44	45	45	45	0	45
Treasurer-Tax Collector	65	67	67	66	(1)	66

## FY 2009-10 and 2010-11 Authorized Position Summary

Agency/Budget Unit/Fund	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
County Counsel	40	40	40	40	0	40
Information Services Department	154	155	154	163	9	163
<b>Total General Fund</b>	<b>4,216</b>	<b>4,212</b>	<b>4,218</b>	<b>4,108</b>	<b>(110)</b>	<b>4,107</b>
<b><u>Non-General Fund</u></b>						
<b>Healthy Community</b>						
Medical Center Enterprise Fund	1,367	1,341	1,347	1,240	(107)	1,240
<b>Livable Community</b>						
County Library Fund	128	130	130	130	0	130
<b>Environmentally Conscious Community</b>						
Road Fund	79	79	79	79	0	79
Construction Services Fund	29	29	29	16	(13)	16
Motor Pool Internal Service Fund	15	15	15	15	0	15
Solid Waste Fund	8	8	9	9	0	9
Half-Cent Transportation Fund	8	8	8	8	0	8
Sewer District Maintenance Fund	7	7	7	7	0	7
County Airports Fund	9	9	9	9	0	9
Coyote Point Marina Operating Fund	5	5	5	5	0	5
<b>Total Non-General Fund</b>	<b>1,655</b>	<b>1,632</b>	<b>1,638</b>	<b>1,518</b>	<b>(120)</b>	<b>1,518</b>
<b>Total All County Funds</b>	<b>5,871</b>	<b>5,844</b>	<b>5,856</b>	<b>5,626</b>	<b>(230)</b>	<b>5,625</b>
<b><u>Non-County Funds (Information Only)</u></b>						
First 5 San Mateo County	12	12	12	12	0	12
Retirement (SamCERA)	16	16	16	16	0	16
Housing Authority Fund	46	46	46	46	0	46

**Explanation of Position Changes:****Healthy Community**

**Health Administration:** Adds one Executive Secretary; deletes one Administrative Assistant II, one Financial Services Manager II, and one Accountant II; for a net reduction of two positions.

**Health Policy and Planning:** Adds one Administrative Assistant II, one Patient Services Specialist, 17 Health Benefits Analyst II, three Lead Health Benefits Analyst, one Health Benefits Supervisor; deletes one Executive Secretary; for a net addition of 22 positions.

**Aging and Adult Services:** Deletes one Social Worker III, one Public Health Nurse, and one Social Work Supervisor for a net reduction of three positions.

**Behavioral Health and Recovery Services:** Adds four Mental Health Program Specialists and one Community Worker; deletes two Marriage and Family Therapist I/II, two Psychiatric Social Worker II, two Community Workers, one Supervising Mental Health Clinician, and one Staff Physician; for a net reduction of three positions.

**Community Health:** Adds one Senior Accountant and one Accountant II; deletes one Administrative Secretary II, one Fiscal Office Specialist, one Financial Services Manager I, two Environmental Health Technician II, one Hazardous Materials Specialist III, seven Community Specialist II/III, one Staff Nurse, one Medical Office Assistant II, one Medical Office Specialist, one Administrative Secretary III, one Patient Services Assistant II, one Nurse Practitioner-Unclassified, one Community Worker II-Unclassified, and three Community Worker II; for a net reduction of twenty-one positions.

**Family Health Services:** Adds one Fiscal Office Specialist, two Financial Services Manager I/II, one Benefits Analyst II, and three Public Health Nurses; deletes one Senior Accountant, one Supervising Physician, one Community Program Specialist II, one Community Program Specialist III-Unclassified, four Community Worker II, and one Social Worker III; for a net reduction of two positions.

**Correctional Health Services:** Adds one Psychologist II; deletes one Community Mental Health Nurse, three Cook II and two Food Service Worker II; for a net reduction of five positions.

**San Mateo Medical Center - Administrative and Quality Management:** Transfers in one Clinical Nurse and one Patient Services Assistant II; deletes one Deputy Director of Administrative Services, one Clinical Services Manager I, one Medical Office Services Supervisor, one Medical Office Assistant II; one Patient Services Specialist, 17 Health Benefits Analyst II, three Lead Health Benefits Analyst, one Health Benefits Supervisor, one Fiscal Office Assistant II and two Office Assistant IIs for a net reduction of 27 positions.

**San Mateo Medical Center - Patient Care Services:** Transfers out one Clinical Nurse, deletes two Staff Nurses, two Charge Nurse, one Clinical Nurse and one Medical Services Assistant II; for a net reduction of seven positions.

**San Mateo Medical Center - Psychiatry Services:** Adds one Psychologist II; transfers in one Psychologist II, deletes four Licensed Vocational Nurses, one Crisis Team Technician, one Community Program Specialist III, one Staff Nurse; for a net reduction of five positions.

**San Mateo Medical Center - Clinical Ancillary and Support Services:** Transfers out one Psychologist II, deletes three Community Program Specialists, two Patient Services Assistant IIs, two Custodians, one Epidemiologist, one Management Analyst III, one Communicable Disease Investigator, one Therapy Aide, one Radiology Assistant, Medical Services Assistant II and one Medical Office Specialist; for a net reduction of 15 positions.

**San Mateo Medical Center - Long-Term Care Service:** Transfers out one Medical Services Assistant II, deletes six Medical Services Assistant IIs, five Staff Nurse positions, one Licensed Vocational Nurse and one Public Services Specialist for a net reduction of 14 positions.

**San Mateo Medical Center - Ambulatory Services:** Adds eight Medical Services Assistant IIs, two Staff Nurse positions, transfers in one Medical Services Assistant II, transfers out one Patient Services Assistant II, deletes 12 Staff Nurses, 11 Patient Services Assistant IIs, three Community Worker IIs, three Licensed Vocational Nurses, two Medical Services Assistant IIs, two Therapy Assistants, two Dietitians, two Patient Services Assistant IIs - Unclassified, one Medical Services Assistant I, one Laboratory Assistant II, one Utility Worker II, one Social Worker I, one Psychiatric Social Worker II, one Pharmacist, one Pharmacist Technician, one Occupational Therapist, one Radiologic Technologist, one Electrograph Technician, one Clinical Laboratory Scientist and one Clinical Nurse; for a net reduction of 39 positions.

**Sheriff's Office:** Adds two Sheriff's Sergeant, one Deputy Sheriff, three Crime Analysts, and one Fiscal Office Specialist - Unclassified; deletes one Sheriff's Lieutenant, one Sheriff's Sergeant, eight Deputy Sheriff's, one Management Analyst, and two Legal Office Specialists, for a net reduction of six positions.



**Probation Department:** Adds one Probation Services Manager, one Utility Worker, and one Storekeeper; and deletes two Probation Services Managers, 11 Deputy Probation Officers, one Administrative Assistant, two Seamstress's, one Accountant, one Public Services Specialist, one Linen and Housekeeping Services Supervisor, one Utility Worker, and one Administrative Secretary; for a net reduction of 18 positions.

**Public Safety Communications:** Deletes one Communications Dispatch Coordinator.

(Net change is a reduction of 88 positions in Healthy Community.)

### Prosperous Community

**Human Services Agency:** Adds one unclassified Human Services Manager I; adds one unclassified Management Analyst III; transfers in one Supervising Mental Health Clinician; one Community Program Specialist II; transfers out three Public Health Nurses; deletes one Office Specialist; one Executive Secretary; one Fiscal Office Assistant; one Department Systems Analyst; three Fraud Investigator IIs; six unclassified Benefit Analyst IIs; two Office Assistants; one Employment Services Specialist II; one Rehabilitative Production Supervisor; two Management Analyst IIIs; two Human Services Manager IIs; one Human Services Manager I; one Administrative Secretary; four Public Health Nurses; nine Social Worker IIIs; three Community Worker IIs; one Transportation Officer; and one Senior Shelter Care Counselor; for a net reduction of 40 positions.

(Net change is a reduction of 40 positions in Prosperous Community.)

### Livable Community

**Department of Housing:** Deletes one Management Analyst II and one Accountant I/II for a reduction of two positions.

**County Library:** Adds one full-time Accountant II, two Management Analysts I, and one Information Technology Technician; deletes one part-time Accountant II, one Office Assistant II, one Project Read Program Director, and one Library Services Manager; for no net change.

(Net change is a reduction of two positions in Livable Community.)

### Environmentally Conscious Community

**Facilities Services:** Adds one Craft Supervisor and two Electricians; deletes one vacant Utility Worker II, two Stationary Engineers, three Stationary Engineers, two Custodians, and one Senior Utility Worker; for a net reduction of six positions.

**Construction Services:** Deletes one Craft Supervisor, five Carpenters, four Electricians, two Utility Worker IIs, and one Elevator Maintenance Mechanic, for a reduction of 13 positions.

**Airports:** Adds one Program Service Manager I and deletes one vacant Airport Operations Supervisor, for no net change.

**Parks Department:** Deletes three Park Ranger IIs.

(Net change is a reduction of 22 positions in Environmentally Conscious Community.)

### Collaborative Community

**Assessor-County Clerk-Recorder:** Deletes one Lead Assessor / Recorder Technician, one Appraiser II, one Principal Appraiser, one Management Analyst III, one Information Technology Analyst and one Elections Specialist III; for a reduction of six positions.

**Treasurer-Tax Collector:** Deletes one Revenue Collector II.

**Information Services Department:** Transfers in two Information Technology Technicians, two Senior Information Technology Technicians, two Senior Information Technology Analysts, two Information Technology Analysts, and one Information Technology Supervisor from HSA; for a net addition of nine positions.

(Net change is an addition of two positions in Collaborative Community.)

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# Healthy Community

FY 2009-10 and FY 2010-11  
Adopted Budget



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.

# Shared Vision 2025

## Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.

## Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.

## Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.

## Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.

## Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

*From the beginning with Shared Vision 2010 now ten years ago, the San Mateo County Board of Supervisors has regarded "visioning" not as a project, but rather a dynamic process. Shared Vision has been used to manage and be accountable for the outcomes of County government. It has also served as the catalyst for countywide leadership and action on challenging issues. It has been a means to continuously engage residents and stakeholders in setting the strategic direction of the county. And it has also served to ensure community partners, stakeholders and residents assume greater personal and collective responsibility achieving the desired future. Visioning has been both the process to establish strategic goals and the means to achieve them.*

## Healthy Community FY 2009-10 and 2010-11 All Funds Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>General Fund Budgets</b>						
Health Administration	2,468,471	2,099,998	2,451,176	2,096,767	(354,409)	1,716,689
Health Policy and Planning	8,164,698	7,667,651	8,044,518	9,546,277	1,501,759	9,384,876
Aging and Adult Services	21,653,353	21,078,741	24,258,532	23,716,385	(542,147)	24,536,555
IHSS Public Authority GF	4,487,523	4,487,523	4,487,523	4,487,523		4,487,523
Behavioral Health and Recovery	125,379,319	133,477,093	133,876,615	139,327,577	5,450,962	141,982,687
Community Health	45,256,381	43,478,231	45,603,138	49,538,774	3,935,636	49,832,013
Family Health Services	24,136,024	22,511,886	24,540,815	25,192,947	652,132	26,328,304
Correctional Health Services	7,987,586	8,014,047	8,492,897	8,699,743	206,846	8,884,602
Contributions to Medical Center	77,276,502	90,841,198	81,109,653	75,570,454	(5,539,199)	71,170,454
Sheriff's Office	135,411,504	141,675,656	148,702,621	160,905,751	12,203,130	163,368,878
Message Switch	994,336	1,036,788	1,031,846	1,155,506	123,660	1,146,218
Probation Department	68,870,227	72,148,200	73,958,450	72,170,387	(1,788,063)	75,195,391
District Attorney/Public Administrator	23,622,990	25,061,819	25,829,704	25,036,849	(792,855)	26,092,491
Private Defender Program	15,248,718	15,875,032	15,875,032	16,510,529	635,497	17,168,491
County Support of the Courts	21,901,983	22,408,266	23,069,881	20,436,313	(2,633,568)	20,436,313
Grand Jury	323,660	610,583	676,491	676,491		676,491
Coroner's Office	2,701,479	2,807,531	3,073,542	3,310,212	236,670	3,285,011
Public Safety Communications	8,507,676	8,579,205	8,794,459	9,266,404	471,945	9,868,854
Fire Protection Services	6,165,336	6,218,751	6,207,892	6,590,085	382,193	6,415,341
<b>Total General Fund</b>	<b>600,557,765</b>	<b>630,078,199</b>	<b>640,084,785</b>	<b>654,234,974</b>	<b>14,150,189</b>	<b>661,977,182</b>
<b>Non-General Fund Budgets</b>						
Emergency Medical Services Fund	4,172,018	4,567,733	4,601,300	4,773,017	171,717	5,005,315
IHSS Public Authority	16,341,422	17,686,656	18,264,369	19,777,051	1,512,682	19,793,021
San Mateo Medical Center	226,858,941	258,233,647	252,981,507	252,100,576	(880,931)	253,856,682
Medical Center Capital Purchases	1,931,084	2,682,526	4,381,582	4,114,000	(267,582)	4,114,000
Structural Fire	6,377,938	6,743,810	6,798,597	6,590,085	(208,512)	6,553,788
County Service Area #1	3,002,625	3,225,998	3,252,170	3,300,490	48,320	3,464,695
<b>Total Non-General Fund</b>	<b>258,684,028</b>	<b>293,140,370</b>	<b>290,279,525</b>	<b>290,655,219</b>	<b>375,694</b>	<b>292,787,501</b>
<b>Total Requirements</b>	<b>859,241,793</b>	<b>923,218,569</b>	<b>930,364,310</b>	<b>944,890,193</b>	<b>14,525,883</b>	<b>954,764,683</b>
<b>Total Sources</b>	<b>613,335,368</b>	<b>645,535,445</b>	<b>661,261,511</b>	<b>670,620,516</b>	<b>9,359,005</b>	<b>670,240,469</b>
<b>Net County Cost</b>	<b>245,906,426</b>	<b>277,683,124</b>	<b>269,102,799</b>	<b>274,269,677</b>	<b>5,166,878</b>	<b>284,524,214</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	3,773.0	3,739.0	3,751.0	3,605.0	(146.0)	3,605.0
Funded FTE	3,574.5	3,550.0	3,556.3	3,439.1	(117.2)	3,439.7
<b>FOR INFORMATION ONLY:</b>						
First 5 San Mateo County	46,809,069	43,540,361	46,153,012	40,909,071	(5,243,941)	36,679,289

Health Department (5000D)  
ALL FUNDS

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	1,872,587	1,988,317	2,092,312	2,143,334	51,022	2,152,158
Fines, Forfeitures and Penalties	2,100,132	2,686,658	2,806,618	2,567,901	(238,717)	2,673,725
Use of Money and Property	695,265	(131,702)	571,355	494,016	(77,339)	494,016
Intergovernmental Revenues	122,532,293	115,543,089	125,347,361	130,569,019	5,221,658	131,229,476
Charges for Services	44,469,978	54,750,419	50,881,183	52,325,916	1,444,733	54,875,977
Interfund Revenue	5,880,894	5,930,560	5,625,186	5,773,571	148,385	5,773,571
Miscellaneous Revenue	11,576,614	10,483,339	10,078,991	13,936,530	3,857,539	13,720,474
Other Financing Sources	35,430	42,474	76,795	76,795		76,795
<b>Total Revenue</b>	<b>189,163,193</b>	<b>191,293,153</b>	<b>197,479,801</b>	<b>207,887,082</b>	<b>10,407,281</b>	<b>210,996,192</b>
Fund Balance	24,182,897	23,350,945	23,350,946	23,579,857	228,911	23,000,007
<b>TOTAL SOURCES</b>	<b>213,346,090</b>	<b>214,644,098</b>	<b>220,830,747</b>	<b>231,466,939</b>	<b>10,636,192</b>	<b>233,996,199</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	112,769,983	116,186,778	124,115,933	129,323,099	5,207,166	136,291,861
Services and Supplies	100,080,998	94,261,790	96,985,206	100,666,286	3,681,080	99,123,432
Other Charges	58,437,706	60,662,292	61,995,474	63,708,853	1,713,379	62,859,115
Fixed Assets	148,746	10,978	35,250	24,250	(11,000)	
Other Financing Uses	206,103					
<b>Gross Appropriations</b>	<b>271,643,536</b>	<b>271,121,839</b>	<b>283,131,863</b>	<b>293,722,488</b>	<b>10,590,625</b>	<b>298,274,408</b>
Intrafund Transfers	(31,506,804)	(24,930,107)	(28,046,696)	(27,902,846)	143,850	(27,349,226)
<b>Net Appropriations</b>	<b>240,136,732</b>	<b>246,191,733</b>	<b>255,085,167</b>	<b>265,819,642</b>	<b>10,734,475</b>	<b>270,925,182</b>
Contingencies/Dept Reserves	14,111,614	12,934,781	13,434,781	15,480,692	2,045,911	14,982,790
Non-General Fund Reserves	5,798,449	5,943,047	6,100,935	5,855,727	(245,208)	6,043,613
<b>TOTAL REQUIREMENTS</b>	<b>260,046,795</b>	<b>265,069,561</b>	<b>274,620,883</b>	<b>287,156,061</b>	<b>12,535,178</b>	<b>291,951,585</b>
<b>NET COUNTY COST</b>	<b>46,700,705</b>	<b>50,425,462</b>	<b>53,790,136</b>	<b>55,689,122</b>	<b>1,898,986</b>	<b>57,955,386</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	1,100.0	1,088.0	1,094.0	1,080.0	(14.0)	1,080.0
Funded FTE	1,050.0	1,041.8	1,047.6	1,035.6	(12.0)	1,035.6

Health Administration (5500B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	649,537	712,598	654,910	234,640	(420,270)	234,640
Charges for Services	284,651	121,734	140,000	464,513	324,513	464,513
Interfund Revenue	19,568	19,568	19,568	19,568		19,568
Miscellaneous Revenue	342,207	365,449	323,471	333,175	9,704	333,175
<b>Total Revenue</b>	<b>1,295,963</b>	<b>1,219,348</b>	<b>1,137,949</b>	<b>1,051,896</b>	<b>(86,053)</b>	<b>1,051,896</b>
Fund Balance	1,111,107	1,164,793	1,164,793	1,044,871	(119,922)	664,793
<b>TOTAL SOURCES</b>	<b>2,407,070</b>	<b>2,384,141</b>	<b>2,302,742</b>	<b>2,096,767</b>	<b>(205,975)</b>	<b>1,716,689</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,035,793	2,376,060	2,438,772	2,369,152	(69,620)	2,524,266
Services and Supplies	3,625,003	1,247,494	1,366,043	1,055,410	(310,633)	1,055,410
Other Charges	3,448,797	1,390,990	941,546	1,824,161	882,615	1,162,511
<b>Gross Appropriations</b>	<b>9,109,594</b>	<b>5,014,544</b>	<b>4,746,361</b>	<b>5,248,723</b>	<b>502,362</b>	<b>4,742,187</b>
Intrafund Transfers	(7,752,229)	(3,579,339)	(3,459,978)	(3,884,381)	(424,403)	(3,757,923)
<b>Net Appropriations</b>	<b>1,357,364</b>	<b>1,435,205</b>	<b>1,286,383</b>	<b>1,364,342</b>	<b>77,959</b>	<b>984,264</b>
Contingencies/Dept Reserves	1,111,107	664,793	1,164,793	732,425	(432,368)	732,425
<b>TOTAL REQUIREMENTS</b>	<b>2,468,471</b>	<b>2,099,998</b>	<b>2,451,176</b>	<b>2,096,767</b>	<b>(354,409)</b>	<b>1,716,689</b>
<b>NET COUNTY COST</b>	<b>61,401</b>	<b>(284,143)</b>	<b>148,434</b>		<b>(148,434)</b>	
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	18.0	16.0	16.0	14.0	(2.0)	14.0
Funded FTE	16.2	15.4	15.4	13.8	(1.7)	13.8

## Health Administration (5500B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Administrative Support

A review of administrative support for the management team of the Health System was recently conducted. As a result, tasks will be reassigned and one filled Administrative Secretary II position has been eliminated. Savings will be set aside in Reserves in anticipation of state funding reductions.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(67,632)	0	67,632	0	(1)

#### 2. Capital Projects Reimbursement

Health Policy and Planning and Correctional Health Services will reimburse Health Administration for one-time capital projects to be completed in FY 2009-10.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	126,458	(126,458)	0	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	58,826	(126,458)	67,632	0	(1)

### FY 2010-11 September Revisions

#### 3. Capital Projects

One-time capital projects completed in FY 2009-10 and funding has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(126,458)	126,458	0	0	0



Health Administration (5500B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of General Fund budgets monitored	12	13	13	11	11
Number of agreements, amendments, and other Board of Supervisor items processed (1)	385	689	660	970	970
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of Health Department budget allocated to Health Administration	1%	1%	1%	1%	1%
Percent of General Fund budgets exceeding appropriations at year-end	0%	0%	0%	0%	0%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of stakeholder survey respondents rating services good or better	92%	94%	91%	90%	90%
Percent of major ITSP projects completed on schedule (data development)	---	---	---	75%	75%

(1) Decrease in FY 2006-07 reflects contracts that were in the second or third year of an existing multi-year contract.

Health Policy and Planning (5550B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	822,919	607,456	397,000	75,000	(322,000)	75,000
Charges for Services	728,198	865,649	487,341	1,135,000	647,659	1,265,000
Interfund Revenue	14,934	18,301	20,400	37,000	16,600	37,000
Miscellaneous Revenue	4,259,634	3,790,211	4,377,936	4,380,891	2,955	4,164,835
<b>Total Revenue</b>	<b>5,825,685</b>	<b>5,281,617</b>	<b>5,282,677</b>	<b>5,627,891</b>	<b>345,214</b>	<b>5,541,835</b>
Fund Balance	203,048	260,441	260,441	371,899	111,458	260,441
<b>TOTAL SOURCES</b>	<b>6,028,733</b>	<b>5,542,058</b>	<b>5,543,118</b>	<b>5,999,790</b>	<b>456,672</b>	<b>5,802,276</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,190,748	3,307,128	3,675,777	5,098,884	1,423,107	5,320,541
Services and Supplies	9,810,706	8,665,453	8,968,992	8,670,745	(298,247)	7,770,818
Other Charges	121,666	189,931	146,436	160,847	14,411	159,847
<b>Gross Appropriations</b>	<b>13,123,120</b>	<b>12,162,512</b>	<b>12,791,205</b>	<b>13,930,476</b>	<b>1,139,271</b>	<b>13,251,206</b>
Intrafund Transfers	(5,135,897)	(4,755,302)	(5,007,128)	(4,644,640)	362,488	(4,126,771)
<b>Net Appropriations</b>	<b>7,987,223</b>	<b>7,407,210</b>	<b>7,784,077</b>	<b>9,285,836</b>	<b>1,501,759</b>	<b>9,124,435</b>
Contingencies/Dept Reserves	177,475	260,441	260,441	260,441		260,441
<b>TOTAL REQUIREMENTS</b>	<b>8,164,698</b>	<b>7,667,651</b>	<b>8,044,518</b>	<b>9,546,277</b>	<b>1,501,759</b>	<b>9,384,876</b>
<b>NET COUNTY COST</b>	<b>2,135,966</b>	<b>2,125,593</b>	<b>2,501,400</b>	<b>3,546,487</b>	<b>1,045,087</b>	<b>3,582,600</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	28.0	30.0	30.0	52.0	22.0	52.0
Funded FTE	26.0	29.9	29.9	46.5	16.5	46.5

## Health Policy and Planning (5550B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Coverage Unit Staff Consolidation

The Coverage Unit within Health Policy and Planning provides eligibility, enrollment and retention efforts for children's health insurance. There are 22 Health Benefits Analysts in the San Mateo Medical Center that provide similar services. In order to unify the Health System's efforts, these 22 positions from the San Mateo Medical Center will be transferred to Health Policy and Planning to create a single Coverage Unit. Operating costs associated with this unit has also been moved.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
275,000	1,520,546	0	0	1,245,546	22

#### 2. Evaluation Grant from Blue Shield of California Foundation

On August 4, 2009, the Board of Supervisors accepted an evaluation grant from the Blue Shield of California Foundation in the amount of \$200,000 and awarded a contract with the Urban Institute in the same amount to perform an evaluation study related to the new Innovative Care Clinic at the San Mateo Medical Center. This action aligns the budget with the previously approved items.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
200,000	200,000	0	0	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
475,000	1,720,546	0	0	1,245,546	22

### FY 2010-11 September Revisions

#### 3. Evaluation Grant from Blue Shield of California Foundation

One-time funding from the Blue Shield of California Foundation for the evaluation study has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(200,000)	(200,000)	0	0	0	0

## Health Policy and Planning (5550B) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of community members engaged in addressing high priority health issues <sup>(1)</sup>	330	300	400	300	300
Number of performance measures monitored	162	163	163	163	163
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of partner and client satisfaction with Health Policy and Planning work:					
- Technical assistance recipients <sup>(2)</sup>	---	93%	96%	90%	90%
- Task force and strategic initiative partners	94%	91%	96%	90%	90%
Number of strategic policy benchmarks reached by Policy and Planning	10	10	12	12	12
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of eligible San Mateo County children enrolled in health insurance:					
- Medi-Cal <sup>(3)</sup>	15,397	15,402	12,560	15,784	15,784
- Healthy Families	9,246	9,910	10,260	10,677	10,677
- Healthy Kids	6,315	6,414	6,080	6,300	6,300
TOTAL	30,958	31,726	28,900	32,761	32,761
Number of individuals enrolled in local adult coverage programs: <sup>(4)</sup>					
- ACE County <sup>(5)</sup>	---	8,852	10,411	10,000	10,000
- ACE (Access and Care for Everyone)	---	3,613	5,266	4,100	4,100
TOTAL	---	12,465	15,677	14,100	14,100
Percent of strategic initiative partners indicating an increased confidence in ability of the County and their organization to address key health issues: <sup>(4)</sup>					
- Internal	---	96%	98%	80%	80%
- External	---	98%	92%	80%	80%

<sup>(1)</sup> The decrease from FY 2006-07 to FY 2007-08 reflects the consolidation of participation from partnering organizations.

<sup>(2)</sup> No survey was conducted in FY 2006-07.

<sup>(3)</sup> This includes children enrolled in Full Scope No Share-of-Cost Medi-Cal only.

<sup>(4)</sup> This performance measure was added in FY 2007-08.

<sup>(5)</sup> ACE was formerly known as the WELL (Wellness, Enrollment, Linkage and Low Cost) Program.

Emergency Medical Services Fund (5630B)  
Emergency Medical Services Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	1,702,795	1,998,334	1,905,749	1,808,547	(97,202)	1,852,959
Use of Money and Property	81,508	(67,177)	60,000	60,000		60,000
Intergovernmental Revenues	9,278	(3,866)	8,537		(8,537)	
Miscellaneous Revenue	357,532	338,957	325,529	334,066	8,537	334,066
<b>Total Revenue</b>	<b>2,151,113</b>	<b>2,266,248</b>	<b>2,299,815</b>	<b>2,202,613</b>	<b>(97,202)</b>	<b>2,247,025</b>
Fund Balance	2,020,905	2,301,485	2,301,485	2,570,404	268,919	2,758,290
<b>TOTAL SOURCES</b>	<b>4,172,018</b>	<b>4,567,733</b>	<b>4,601,300</b>	<b>4,773,017</b>	<b>171,717</b>	<b>5,005,315</b>
<b>REQUIREMENTS</b>						
Services and Supplies	1,870,533	1,997,329	1,997,329	2,014,727	17,398	2,059,139
<b>Net Appropriations</b>	<b>1,870,533</b>	<b>1,997,329</b>	<b>1,997,329</b>	<b>2,014,727</b>	<b>17,398</b>	<b>2,059,139</b>
Contingencies/Dept Reserves				275,206	275,206	275,206
Non-General Fund Reserves	2,301,485	2,570,404	2,603,971	2,483,084	(120,887)	2,670,970
<b>TOTAL REQUIREMENTS</b>	<b>4,172,018</b>	<b>4,567,733</b>	<b>4,601,300</b>	<b>4,773,017</b>	<b>171,717</b>	<b>5,005,315</b>

## Aging and Adult Services (5700B) General Fund

### FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	66,224	52,323	70,000	70,000		87,000
Use of Money and Property	515,602		400,000	400,000		400,000
Intergovernmental Revenues	11,563,671	10,465,925	12,140,525	12,222,540	82,015	12,509,521
Charges for Services	2,477,935	2,264,178	3,354,542	3,242,750	(111,792)	3,495,394
Interfund Revenue	142,097	148,007	215,642	218,872	3,230	218,872
Miscellaneous Revenue	479,005	752,440	719,992	774,445	54,453	774,445
<b>Total Revenue</b>	<b>15,244,533</b>	<b>13,682,872</b>	<b>16,900,701</b>	<b>16,928,607</b>	<b>27,906</b>	<b>17,485,232</b>
Fund Balance	2,037,136	2,477,107	2,477,107	1,845,931	(631,176)	1,845,931
<b>TOTAL SOURCES</b>	<b>17,281,669</b>	<b>16,159,979</b>	<b>19,377,808</b>	<b>18,774,538</b>	<b>(603,270)</b>	<b>19,331,163</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	12,599,011	12,660,720	13,977,130	14,045,757	68,627	14,865,927
Services and Supplies	3,921,802	3,519,191	4,863,323	3,919,901	(943,422)	3,919,901
Other Charges	5,212,438	4,664,226	5,413,720	5,301,200	(112,520)	5,301,200
<b>Gross Appropriations</b>	<b>21,733,252</b>	<b>20,844,137</b>	<b>24,254,173</b>	<b>23,266,858</b>	<b>(987,315)</b>	<b>24,087,028</b>
Intrafund Transfers	(1,779,423)	(1,598,440)	(1,828,685)	(1,396,404)	432,281	(1,396,404)
<b>Net Appropriations</b>	<b>19,953,829</b>	<b>19,245,697</b>	<b>22,425,488</b>	<b>21,870,454</b>	<b>(555,034)</b>	<b>22,690,624</b>
Contingencies/Dept Reserves	1,699,524	1,833,044	1,833,044	1,845,931	12,887	1,845,931
<b>TOTAL REQUIREMENTS</b>	<b>21,653,353</b>	<b>21,078,741</b>	<b>24,258,532</b>	<b>23,716,385</b>	<b>(542,147)</b>	<b>24,536,555</b>
<b>NET COUNTY COST</b>	<b>4,371,683</b>	<b>4,918,762</b>	<b>4,880,724</b>	<b>4,941,847</b>	<b>61,123</b>	<b>5,205,392</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	125.0	125.0	125.0	122.0	(3.0)	122.0
Funded FTE	124.7	125.0	125.0	122.8	(2.3)	122.8

Conservatorship Program (5700P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	513,254		400,000	400,000		400,000
Charges for Services	2,135,706	1,884,149	3,104,542	3,109,417	4,875	3,329,061
Interfund Revenue	15,237	21,489	9,984	9,984		9,984
Miscellaneous Revenue	395,157	400,635	411,951	435,000	23,049	435,000
<b>TOTAL SOURCES</b>	<b>3,059,354</b>	<b>2,306,273</b>	<b>3,926,477</b>	<b>3,954,401</b>	<b>27,924</b>	<b>4,174,045</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,950,397	4,057,236	4,667,993	4,750,374	82,381	5,035,904
Services and Supplies	1,529,685	1,629,758	2,050,236	1,982,937	(67,299)	1,982,937
Other Charges	276,486	546,624	720,688	599,083	(121,605)	599,083
<b>Gross Appropriations</b>	<b>5,756,568</b>	<b>6,233,618</b>	<b>7,438,917</b>	<b>7,332,394</b>	<b>(106,523)</b>	<b>7,617,924</b>
Intrafund Transfers	(1,124,603)	(1,149,231)	(1,160,803)	(1,124,603)	36,200	(1,124,603)
<b>TOTAL REQUIREMENTS</b>	<b>4,631,965</b>	<b>5,084,387</b>	<b>6,278,114</b>	<b>6,207,791</b>	<b>(70,323)</b>	<b>6,493,321</b>
<b>NET COUNTY COST</b>	<b>1,572,611</b>	<b>2,778,114</b>	<b>2,351,637</b>	<b>2,253,390</b>	<b>(98,247)</b>	<b>2,319,276</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	45.0	45.0	45.0	45.0		45.0
Funded FTE	45.0	45.0	45.0	45.0		45.0

## Conservatorship Program (5700P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of persons conserved:					
- Probate	256	245	245	260	260
- Probate with Dementia Authority	121	115	107	125	125
- LPS (Lanterman Petris Short Act)	351	361	382	390	390
TOTAL	728	721	734	775	775
Total value of client assets managed by the Public Guardian <sup>(1)</sup>	\$63,953,148	\$67,609,044	\$62,901,813	\$62,000,000	\$62,000,000
Number of Trusts administered	54	56	55	55	55
Number of face-to-face visits with clients	2,865	2,767	2,792	2,800	2,800
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of all clients who received at least one face-to-face visit every 90 days	99%	96%	95%	95%	95%
Number and percent of total accountings filed requiring Public Guardian to request a continuance from the court	66 / 9%	54 / 8%	72 / 11%	60 / 10%	60 / 10%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of cases managed by the Public Guardian in which no fiduciary claims were filed against the Aging and Adult Services Division	100%	100%	100%	99%	99%
Percent of conservatees placed within San Mateo County	79%	77%	76%	78%	78%
Percent of probate conservatees for whom the Conservatorship Program has medical consent authorization	79%	81%	82%	80%	80%

<sup>(1)</sup> The anticipated decrease from FY 2007-08 forward reflects the projected impact of the current economic downturn.



Community-Based Programs (5720P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	66,224	52,323	70,000	70,000		87,000
Use of Money and Property	2,349					
Intergovernmental Revenues	11,563,671	10,465,925	12,140,525	12,222,540	82,015	12,509,521
Charges for Services	342,229	380,030	250,000	133,333	(116,667)	166,333
Interfund Revenue	126,859	126,518	205,658	208,888	3,230	208,888
Miscellaneous Revenue	83,848	351,804	308,041	339,445	31,404	339,445
<b>Total Revenue</b>	<b>12,185,180</b>	<b>11,376,599</b>	<b>12,974,224</b>	<b>12,974,206</b>	<b>(18)</b>	<b>13,311,187</b>
Fund Balance	2,037,136	2,477,107	2,477,107	1,845,931	(631,176)	1,845,931
<b>TOTAL SOURCES</b>	<b>14,222,316</b>	<b>13,853,706</b>	<b>15,451,331</b>	<b>14,820,137</b>	<b>(631,194)</b>	<b>15,157,118</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	8,648,614	8,603,485	9,309,137	9,295,383	(13,754)	9,830,023
Services and Supplies	2,392,118	1,889,433	2,813,087	1,936,964	(876,123)	1,936,964
Other Charges	4,935,952	4,117,602	4,693,032	4,702,117	9,085	4,702,117
<b>Gross Appropriations</b>	<b>15,976,684</b>	<b>14,610,519</b>	<b>16,815,256</b>	<b>15,934,464</b>	<b>(880,792)</b>	<b>16,469,104</b>
Intrafund Transfers	(654,820)	(449,209)	(667,882)	(271,801)	396,081	(271,801)
<b>Net Appropriations</b>	<b>15,321,864</b>	<b>14,161,310</b>	<b>16,147,374</b>	<b>15,662,663</b>	<b>(484,711)</b>	<b>16,197,303</b>
Contingencies/Dept Reserves	1,699,524	1,833,044	1,833,044	1,845,931	12,887	1,845,931
<b>TOTAL REQUIREMENTS</b>	<b>17,021,388</b>	<b>15,994,354</b>	<b>17,980,418</b>	<b>17,508,594</b>	<b>(471,824)</b>	<b>18,043,234</b>
<b>NET COUNTY COST</b>	<b>2,799,072</b>	<b>2,140,648</b>	<b>2,529,087</b>	<b>2,688,457</b>	<b>159,370</b>	<b>2,886,116</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	80.0	80.0	80.0	77.0	(3.0)	77.0
Funded FTE	79.7	80.0	80.0	77.8	(2.3)	77.8

## Community-Based Programs (5720P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Elimination of AIDS Case Management / Waiver Programs

The AIDS Case Management / Waiver Program has been eliminated. As a result, one vacant Social Worker III and one Public Health Nurse, contract services, and corresponding revenue have been eliminated. In addition, one vacant Social Work Supervisor from Case Management programs has been eliminated. The Net County Cost of Aging and Adult Services has been reduced through the elimination of the AIDS Case Management Program in anticipation of future funding reductions.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(167,667)	(457,331)	230,303	0	(59,361)	(3)

### FY 2010-11 September Revisions

No change.

Community-Based Programs (5720P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do</b>					
Number of Adult Protective Services (APS) cases opened	966	1,050	1,137	1,300	1,300
Number of at-risk individuals served by case management <sup>(1)</sup>	3,019	3,029	3,589	3,050	3,050
Number of people served through Area Agency on Aging funds	14,855	14,393	13,267	15,000	15,000
Number of professionals and general public receiving information and education	1,908	3,023	2,845	2,500	2,500
Number of information and referral calls answered by the TIES Line	11,214	8,948	10,124	11,000	11,000
<b>How Well We Do It (Quality)</b>					
Percent of at-risk individuals maintained in a least restrictive setting through case management	94%	95%	94%	95%	95%
Number and percent of clients assessed using the new uniform assessment tool (data development) <sup>(2)</sup>	--- / ---	--- / ---	319 / 9%	350 / 12%	350 / 12%
<b>Is Anyone Better Off? (Outcome)</b>					
Percent of APS cases effectively resolved and stabilized for at least twelve months	88%	86%	82%	88%	88%
Percent of stakeholder survey respondents indicating benefit from services provided:					
- Personal life has improved as a result of the services received (reported annually)	100%	100%	100%	97%	97%
- Gained useful knowledge through the presentations, trainings, conferences, and resources provided (reported annually)	91%	99%	100%	97%	97%

<sup>(1)</sup> "At-risk individuals" refers to those who are unable to remain safely in their own homes without case management and would otherwise be placed in an institution.

<sup>(2)</sup> Although a formal report is due to the state in May 2009, the MSSP and Linkages programs will continue using the tool after the formal trial has ended.

IHSS Public Authority (5800B)  
IHSS Public Authority Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	66,783	(96,880)				
Intergovernmental Revenues	8,220,697	9,585,444	10,279,882	11,916,885	1,637,003	11,932,855
Interfund Revenue	4,688,600	4,700,635	4,487,523	4,487,523		4,487,523
Miscellaneous Revenue	515	495				
<b>Total Revenue</b>	12,976,595	14,189,693	14,767,405	16,404,408	1,637,003	16,420,378
Fund Balance	3,364,826	3,496,963	3,496,964	3,372,643	(124,321)	3,372,643
<b>TOTAL SOURCES</b>	16,341,421	17,686,656	18,264,369	19,777,051	1,512,682	19,793,021
<b>REQUIREMENTS</b>						
Salaries and Benefits	433,710	466,451	522,328	540,348	18,020	556,318
Services and Supplies	2,758,766	2,982,882	3,109,984	3,116,338	6,354	3,116,338
Other Charges	9,651,982	10,864,680	11,135,093	12,747,722	1,612,629	12,747,722
<b>Net Appropriations</b>	12,844,458	14,314,013	14,767,405	16,404,408	1,637,003	16,420,378
Non-General Fund Reserves	3,496,964	3,372,643	3,496,964	3,372,643	(124,321)	3,372,643
<b>TOTAL REQUIREMENTS</b>	16,341,421	17,686,656	18,264,369	19,777,051	1,512,682	19,793,021

## IHSS Public Authority (5800B) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Average number of caregivers served by the Public Authority per month	2,315	2,589	2,867	2,800	2,800
Number of consumers served by the Public Authority registry	264	314	283	300	300
Number of caregivers and consumers attending Public Authority trainings per year	244	227	277	240	240
Average number of timecards processed per month	5,434	6,052	6,703	6,560	6,560
Number and percent of Independent Providers (IPs) who are relatives (data development) <sup>(1)</sup>	--- / ---	--- / ---	2,307 / 68%	2,211 / 68%	2,211 / 68%
Number and percent of Independent Providers (IPs) who live with the care recipient (data development) <sup>(2)</sup>	--- / ---	--- / ---	1,658 / 55%	1,362 / 51%	1,362 / 51%
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of consumers without caregiver resources who find an IHSS provider through the Public Authority registry <sup>(3)</sup>	100%	76%	74%	80%	80%
Percent of caregiver survey respondents rating services good or better	97%	98%	98%	90%	90%
Average number of days to obtain a match between a caregiver and consumer through PA registry	5	6	8	6	6
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of consumers indicating the quality of their living situation has improved as a result of services received through the Public Authority	93%	93%	98%	96%	96%
Percent of individuals receiving training who indicated useful knowledge gained	100%	100%	100%	95%	95%

<sup>(1)</sup> This data includes providers, active and on leave, who are relatives of the client. The type of relationship of the provider to the client is further defined and numbers for each category are: spouse (111), parent of a minor child (124), parent of an adult child (279), minor child (2), adult child (1026), other relative not clearly defined (669).

<sup>(2)</sup> This represents recipients with authorized hours (active and on leave) whose address matches the provider's time card.

<sup>(3)</sup> Variations reflect change in data collection methodology, as described in the Story Behind Performance.

IHSS Public Authority GF (6900B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>REQUIREMENTS</b>						
Other Charges	4,487,523	4,487,523	4,487,523	4,487,523		4,487,523
<b>TOTAL REQUIREMENTS</b>	4,487,523	4,487,523	4,487,523	4,487,523		4,487,523
<b>NET COUNTY COST</b>	4,487,523	4,487,523	4,487,523	4,487,523		4,487,523

Behavioral Health and Recovery Services (6100B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	31,372	32,355	32,355	34,016	1,661	34,016
Intergovernmental Revenues	70,453,627	64,340,181	71,999,072	76,318,543	4,319,471	76,672,050
Charges for Services	28,122,299	38,187,455	33,077,218	33,624,413	547,195	35,072,103
Interfund Revenue	9,561					
Miscellaneous Revenue	1,193,159	2,305,239	1,717,647	1,759,527	41,880	1,759,527
<b>Total Revenue</b>	<b>99,810,018</b>	<b>104,865,230</b>	<b>106,826,292</b>	<b>111,736,499</b>	<b>4,910,207</b>	<b>113,537,696</b>
Fund Balance	7,593,849	6,803,670	6,803,670	6,975,029	171,359	6,975,029
<b>TOTAL SOURCES</b>	<b>107,403,867</b>	<b>111,668,900</b>	<b>113,629,962</b>	<b>118,711,528</b>	<b>5,081,566</b>	<b>120,512,725</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	40,266,004	42,520,468	45,308,144	48,108,345	2,800,201	50,801,104
Services and Supplies	52,427,384	54,753,226	54,695,113	55,036,381	341,268	54,998,732
Other Charges	28,725,963	32,435,000	31,448,069	32,223,717	775,648	32,223,717
Other Financing Uses	27,226					
<b>Gross Appropriations</b>	<b>121,446,577</b>	<b>129,708,694</b>	<b>131,451,326</b>	<b>135,368,443</b>	<b>3,917,117</b>	<b>138,023,553</b>
Intrafund Transfers	(3,523,458)	(2,754,048)	(4,097,158)	(2,734,672)	1,362,486	(2,734,672)
<b>Net Appropriations</b>	<b>117,923,119</b>	<b>126,954,646</b>	<b>127,354,168</b>	<b>132,633,771</b>	<b>5,279,603</b>	<b>135,288,881</b>
Contingencies/Dept Reserves	7,456,200	6,522,447	6,522,447	6,693,806	171,359	6,693,806
<b>TOTAL REQUIREMENTS</b>	<b>125,379,319</b>	<b>133,477,093</b>	<b>133,876,615</b>	<b>139,327,577</b>	<b>5,450,962</b>	<b>141,982,687</b>
<b>NET COUNTY COST</b>	<b>17,975,452</b>	<b>21,808,193</b>	<b>20,246,653</b>	<b>20,616,049</b>	<b>369,396</b>	<b>21,469,962</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	412.0	412.0	413.0	410.0	(3.0)	410.0
Funded FTE	387.5	384.7	385.7	390.9	5.2	390.9

Behavioral Health and Recovery Administration (6110P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	6,402,211	6,842,484	8,052,462	7,739,917	(312,545)	7,817,871
Charges for Services	15,244,285	1,258,001	2,850,399	5,520,668	2,670,269	5,720,449
Miscellaneous Revenue	45,606	8,656	568,172	45,385	(522,787)	45,385
<b>Total Revenue</b>	<b>21,692,102</b>	<b>8,109,142</b>	<b>11,471,033</b>	<b>13,305,970</b>	<b>1,834,937</b>	<b>13,583,705</b>
Fund Balance	7,456,200	6,666,021	6,666,021	6,681,827	15,806	6,681,827
<b>TOTAL SOURCES</b>	<b>29,148,302</b>	<b>14,775,163</b>	<b>18,137,054</b>	<b>19,987,797</b>	<b>1,850,743</b>	<b>20,265,532</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	5,564,383	5,955,801	6,191,485	6,498,965	307,480	6,842,759
Services and Supplies	4,016,347	2,645,964	5,826,447	5,213,891	(612,556)	5,213,891
Other Charges	1,581,187	2,385,502	2,716,146	3,303,077	586,931	3,303,077
<b>Net Appropriations</b>	<b>11,161,916</b>	<b>10,987,267</b>	<b>14,734,078</b>	<b>15,015,933</b>	<b>281,855</b>	<b>15,359,727</b>
Contingencies/Dept Reserves	7,456,200	6,522,447	6,522,447	6,538,253	15,806	6,538,253
<b>TOTAL REQUIREMENTS</b>	<b>18,618,116</b>	<b>17,509,714</b>	<b>21,256,525</b>	<b>21,554,186</b>	<b>297,661</b>	<b>21,897,980</b>
<b>NET COUNTY COST</b>	<b>(10,530,185)</b>	<b>2,734,551</b>	<b>3,119,471</b>	<b>1,566,389</b>	<b>(1,553,082)</b>	<b>1,632,448</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	51.0	53.0	53.0	53.0		53.0
Funded FTE	48.1	50.5	50.4	51.5	1.1	51.5



Behavioral Health and Recovery Administration (6110P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of new or renewed contracts coordinated and administered	353	469	417	400	400
Percentage of clients who are diagnosed with co-occurring disorders (data development)	---	---	28%	---	---
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent increase in third party revenues and client fees over prior year	5%	5%	7%	0%	0%
Percent of customer survey respondents (Managed Care Provider) rating services good or better	85%	90%	94%	90%	90%
Average number of days to complete contracts development process	69	59	48	60	60
Percentage of strategic initiatives with consumer and family involvement (data development) <sup>(1)</sup>	---	---	86%	90%	90%
Percent of organizational providers who have completed self assessment of co-occurring capability and identified action plans (data development) <sup>(1)</sup>	---	---	---	70%	70%
Percentage of organizational providers represented in the co-occurring initiative by a change agent <sup>(1)</sup>	---	---	75%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of staff who are familiar or very familiar with mission and strategic initiatives	80%	93%	94%	90%	90%
Percent of staff who are satisfied or very satisfied	90%	90%	92%	90%	90%
Percent of clinical staff participating in documentation training	88%	89%	89%	75%	75%
Number of clients using language interpreter services (data development) <sup>(1)</sup>	---	---	93	140	150

<sup>(1)</sup> This performance measure was added in FY 2008-09.

Mental Health Youth Services (6130P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	14,051,818	18,356,343	18,391,535	22,930,953	4,539,418	23,010,723
Charges for Services	1,555,899	3,793,688	5,727,561	4,414,230	(1,313,331)	5,039,632
Miscellaneous Revenue	172,912	117,353	61,775	145,554	83,779	145,554
<b>TOTAL SOURCES</b>	<b>15,780,629</b>	<b>22,267,385</b>	<b>24,180,871</b>	<b>27,490,737</b>	<b>3,309,866</b>	<b>28,195,909</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	15,703,310	16,317,477	17,950,422	19,090,287	1,139,865	20,163,980
Services and Supplies	9,471,478	10,241,878	10,791,624	11,946,649	1,155,025	11,946,649
Other Charges	2,070,898	2,513,398	2,632,876	2,308,741	(324,135)	2,308,741
<b>Gross Appropriations</b>	<b>27,245,686</b>	<b>29,072,753</b>	<b>31,374,922</b>	<b>33,345,677</b>	<b>1,970,755</b>	<b>34,419,370</b>
Intrafund Transfers	(2,206,084)	(1,709,885)	(2,217,072)	(2,099,284)	117,788	(2,099,284)
<b>TOTAL REQUIREMENTS</b>	<b>25,039,602</b>	<b>27,362,868</b>	<b>29,157,850</b>	<b>31,246,393</b>	<b>2,088,543</b>	<b>32,320,086</b>
<b>NET COUNTY COST</b>	<b>9,258,973</b>	<b>5,095,483</b>	<b>4,976,979</b>	<b>3,755,656</b>	<b>(1,221,323)</b>	<b>4,124,177</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	169.0	168.0	168.0	166.0	(2.0)	166.0
Funded FTE	161.9	158.1	158.1	160.5	2.4	160.5

## Mental Health Youth Services (6130P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Family Resource Center Position Transfer

One full-time Supervising Mental Health Clinician in Behavioral Health and Recovery Services (BHRS) supervises Psychiatric Social Workers at the Family Resource Centers within the Human Services Agency. This position has been transferred from BHRS to the Human Services Agency to align costs with function. There is no impact to service delivery or clients.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(14,087)	(143,829)	129,742	0	0	(1)

#### 2. Staffing Adjustment - Mental Health Youth Services

Two vacant part-time Community Worker II positions have been eliminated and one full-time position has been added. This change is necessary to better align staffing to service needs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
435	435	0	0	0	(1)

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(13,652)	(143,394)	129,742	0	0	(2)

### FY 2010-11 September Revisions

No change.

## Mental Health Youth Services (6130P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of clients served:					
- Intensive	1,125	1,138	1,007	1,100	1,100
- Outpatient	2,302	2,220	2,122	2,250	2,250
Number of new clients served	1,371	1,419	1,448	650	650
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of survey respondents who agree or strongly agree that they are satisfied with services received:					
- Parents	90%	69%	72%	90%	90%
- Youth	88%	89%	91%	90%	90%
Percent of survey respondents who agree or strongly agree that the client is better at handling daily life:					
- Parents	82%	73%	73%	75%	75%
- Youth	76%	90%	90%	75%	75%
Implementation of nationally recognized clinical Evidence-Based Practices	1	1	0	1	1
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Average monthly census of out-of-home placements at the group home level Countywide by Mental Health, Probation, and Human Services Agency	110	84	71	85	85
Average monthly census of out-of-home placements at the group home level by Mental Health Youth Services	10	9	9	10	10
Percent of transitional-age youth enrolled in the FSP who are engaged in an educational program including but not restricted to high school, GED preparation, adult education, vocational training or college study (data development)	---	---	75%	65%	65%

Mental Health Adult Services (6140P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	38,585,234	29,563,587	35,418,266	36,691,498	1,273,232	36,885,341
Charges for Services	10,445,766	32,284,937	23,548,241	21,914,597	(1,633,644)	22,537,104
Interfund Revenue	9,561					
Miscellaneous Revenue	546,925	1,482,540	81,200	562,088	480,888	562,088
<b>TOTAL SOURCES</b>	<b>49,587,485</b>	<b>63,331,064</b>	<b>59,047,707</b>	<b>59,168,183</b>	<b>120,476</b>	<b>59,984,533</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	16,213,950	17,085,643	17,886,626	19,042,189	1,155,563	20,110,918
Services and Supplies	36,899,388	40,013,879	36,434,170	36,247,153	(187,017)	36,247,153
Other Charges	12,097,818	15,095,231	12,557,592	14,020,638	1,463,046	14,020,638
Other Financing Uses	27,226					
<b>Gross Appropriations</b>	<b>65,238,382</b>	<b>72,194,753</b>	<b>66,878,388</b>	<b>69,309,980</b>	<b>2,431,592</b>	<b>70,378,709</b>
Intrafund Transfers	(483,533)	(209,842)	(1,061,278)	(186,603)	874,675	(186,603)
<b>TOTAL REQUIREMENTS</b>	<b>64,754,849</b>	<b>71,984,911</b>	<b>65,817,110</b>	<b>69,123,377</b>	<b>3,306,267</b>	<b>70,192,106</b>
<b>NET COUNTY COST</b>	<b>15,167,364</b>	<b>8,653,848</b>	<b>6,769,403</b>	<b>9,955,194</b>	<b>3,185,791</b>	<b>10,207,573</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	160.0	159.0	160.0	159.0	(1.0)	159.0
Funded FTE	147.0	146.0	147.0	148.6	1.6	148.6

## Mental Health Adult Services (6140P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Managed Care Mental Health Services

The state allocation for Managed Care Outpatient Services has been reduced. BHRS Reserves include contingency for the Managed Care program and will be used in the future to offset a portion of the reduction in funding. An estimated 400 adults will lose services through the provider network.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(937,500)	(937,500)	0	0	0	0

#### 2. Staffing Adjustment - Mental Health Adult Services

During FY 2008-09, one full-time and one part-time Staff Physician position was eliminated and one full-time Adult Psychiatrist was added. These position changes were approved on April 28, 2009. This adjustment corrects the FY 2009-10 Salary Ordinance.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	0	0	0	(1)

#### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(937,500)	(937,500)	0	0	0	(1)

### FY 2010-11 September Revisions

No change.

Mental Health Adult Services (6140P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of clients served:					
- Intensive level of service	2,221	2,249	2,347	2,596	2,656
- Outpatient level of service	7,789	8,174	8,834	7,980	7,980
- IMD (subacute) placements	166	183	199	164	164
Number of new clients served	2,722	2,332	2,905	2,500	2,500
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating services good or better	92%	93%	94%	90%	90%
Percent of customer survey respondents rating access to mental health services good or better	93%	94%	95%	85%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Hospitalization rate—average number of days hospitalized per client	1.30	1.29	1.16	1.30	1.30
Psychiatric Emergency Services (PES) rate—average number of face-to-face contacts per client	0.29	0.29	0.29	0.37	0.37
Percent of customer survey respondents indicating they have benefited from mental health treatment:					
- Able to deal more effectively with daily problems	87%	94%	95%	92%	90%
- Better able to control their life	87%	94%	94%	90%	90%
Implementation of nationally recognized clinical Evidence-Based Practices	1	1	1	1	1
Number of clients with five or more inpatient stays	8	10	11	9	9

## Alcohol and Other Drug Services (6170P) General Fund

### FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	31,372	32,355	32,355	34,016	1,661	34,016
Intergovernmental Revenues	11,414,364	9,577,767	10,136,809	8,956,175	(1,180,634)	8,958,115
Charges for Services	876,349	850,829	951,017	1,774,918	823,901	1,774,918
Miscellaneous Revenue	427,717	696,689	1,006,500	1,006,500		1,006,500
<b>Total Revenue</b>	<b>12,749,802</b>	<b>11,157,640</b>	<b>12,126,681</b>	<b>11,771,609</b>	<b>(355,072)</b>	<b>11,773,549</b>
Fund Balance	137,649	137,649	137,649	293,202	155,553	293,202
<b>TOTAL SOURCES</b>	<b>12,887,451</b>	<b>11,295,289</b>	<b>12,264,330</b>	<b>12,064,811</b>	<b>(199,519)</b>	<b>12,066,751</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,784,361	3,161,547	3,279,611	3,476,904	197,293	3,683,447
Services and Supplies	2,040,171	1,851,505	1,642,872	1,628,688	(14,184)	1,591,039
Other Charges	12,976,061	12,440,869	13,541,455	12,591,261	(950,194)	12,591,261
<b>Gross Appropriations</b>	<b>17,800,593</b>	<b>17,453,921</b>	<b>18,463,938</b>	<b>17,696,853</b>	<b>(767,085)</b>	<b>17,865,747</b>
Intrafund Transfers	(833,841)	(834,320)	(818,808)	(448,785)	370,023	(448,785)
<b>Net Appropriations</b>	<b>16,966,752</b>	<b>16,619,600</b>	<b>17,645,130</b>	<b>17,248,068</b>	<b>(397,062)</b>	<b>17,416,962</b>
Contingencies/Dept Reserves				155,553	155,553	155,553
<b>TOTAL REQUIREMENTS</b>	<b>16,966,752</b>	<b>16,619,600</b>	<b>17,645,130</b>	<b>17,403,621</b>	<b>(241,509)</b>	<b>17,572,515</b>
<b>NET COUNTY COST</b>	<b>4,079,301</b>	<b>5,324,312</b>	<b>5,380,800</b>	<b>5,338,810</b>	<b>(41,990)</b>	<b>5,505,764</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	32.0	32.0	32.0	32.0		32.0
Funded FTE	30.5	30.1	30.1	30.3	0.1	30.3



## Alcohol and Other Drug Services (6170P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Substance Abuse and Crime Prevention Act

Funding for services provided through the Substance Abuse and Crime Prevention Act Proposition 36 program has been reduced. Approximately 200 clients may be impacted.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(373,814)	(373,814)	0	0	0	0

#### 2. Reduction in CalWORKs Single Allocation

The CalWORKs single allocation and Medi-Cal Federal Financial Participation (FFP) funding have been reduced. As a result, services provided through the Treatment Services Program have been reduced and approximately 300 clients may be impacted.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(263,424)	(263,424)	0	0	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(637,238)	(637,238)	0	0	0	0

### FY 2010-11 September Revisions

No change.

## Alcohol and Other Drug Services (6170P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of clients entering treatment:					
- Number of times clients enter treatment	4,415	4,848	4,775	4,000	4,000
- Unduplicated individuals served	3,505	3,521	3,413	3,250	3,250
<b>How Well We Do It (Quality / Efficiency)</b>					
Number of selected communities participating in environmental community-based prevention strategy <sup>(1)</sup>	---	---	4	6	7
Number of clients receiving continuous care and support services <sup>(1)</sup>	---	---	12	16	16
Percent of clients referred to a treatment program who are subsequently admitted	86%	80%	88%	82%	82%
Percent of clients retained in treatment at least 30 days from admission	71%	76%	81%	77%	77%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of clients who successfully complete alcohol and drug treatment services	60%	59%	60%	60%	60%

<sup>(1)</sup> This performance measure was added in FY 2008-09.

Community Health (6200B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	1,872,587	1,988,317	2,092,312	2,143,334	51,022	2,152,158
Fines, Forfeitures and Penalties	331,113	636,001	830,869	689,354	(141,515)	733,766
Use of Money and Property			75,000		(75,000)	
Intergovernmental Revenues	19,023,400	18,054,718	18,286,503	18,127,100	(159,403)	17,857,109
Charges for Services	10,230,151	10,598,428	10,836,062	10,946,804	110,742	11,166,531
Interfund Revenue	579,471	596,832	455,390	563,390	108,000	563,390
Miscellaneous Revenue	2,398,655	1,411,076	1,249,037	5,122,133	3,873,096	5,122,133
Other Financing Sources	35,430	42,474	76,795	76,795		76,795
<b>Total Revenue</b>	<b>34,470,807</b>	<b>33,327,846</b>	<b>33,901,968</b>	<b>37,668,910</b>	<b>3,766,942</b>	<b>37,671,882</b>
Fund Balance	5,319,396	4,660,092	4,660,092	4,739,005	78,913	4,621,058
<b>TOTAL SOURCES</b>	<b>39,790,203</b>	<b>37,987,938</b>	<b>38,562,060</b>	<b>42,407,915</b>	<b>3,845,855</b>	<b>42,292,940</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	25,584,759	25,583,267	27,180,054	27,355,403	175,349	28,665,464
Services and Supplies	13,533,564	12,527,882	12,957,840	18,320,655	5,362,815	17,685,965
Other Charges	4,464,669	4,129,039	5,360,346	3,886,706	(1,473,640)	3,699,618
Fixed Assets	148,746		24,250	24,250		
Other Financing Uses	178,877					
<b>Gross Appropriations</b>	<b>43,910,616</b>	<b>42,240,188</b>	<b>45,522,490</b>	<b>49,587,014</b>	<b>4,064,524</b>	<b>50,051,047</b>
Intrafund Transfers	(1,999,245)	(1,923,524)	(3,080,919)	(4,281,816)	(1,200,897)	(4,148,305)
<b>Net Appropriations</b>	<b>41,911,371</b>	<b>40,316,664</b>	<b>42,441,571</b>	<b>45,305,198</b>	<b>2,863,627</b>	<b>45,902,742</b>
Contingencies/Dept Reserves	3,345,010	3,161,567	3,161,567	4,233,576	1,072,009	3,929,271
<b>TOTAL REQUIREMENTS</b>	<b>45,256,381</b>	<b>43,478,231</b>	<b>45,603,138</b>	<b>49,538,774</b>	<b>3,935,636</b>	<b>49,832,013</b>
<b>NET COUNTY COST</b>	<b>5,466,177</b>	<b>5,490,294</b>	<b>7,041,078</b>	<b>7,130,859</b>	<b>89,781</b>	<b>7,539,073</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	236.0	233.0	233.0	212.0	(21.0)	212.0
Funded FTE	232.0	227.6	227.6	207.1	(20.5)	207.1

Community Health Administration (6210P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	4,485,452	4,097,028	4,310,693		(4,310,693)	
Charges for Services	119,651	13,148	45,000	80,000	35,000	80,000
Miscellaneous Revenue	48,467	52,364	42,444	42,444		42,444
<b>Total Revenue</b>	<b>4,653,570</b>	<b>4,162,540</b>	<b>4,398,137</b>	<b>122,444</b>	<b>(4,275,693)</b>	<b>122,444</b>
Fund Balance	2,565,632	1,643,450	1,643,450	1,525,250	(118,200)	1,525,250
<b>TOTAL SOURCES</b>	<b>7,219,202</b>	<b>5,805,990</b>	<b>6,041,587</b>	<b>1,647,694</b>	<b>(4,393,893)</b>	<b>1,647,694</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,862,744	1,431,333	1,675,087	1,710,319	35,232	1,810,910
Services and Supplies	210,345	369,087	241,780	307,841	66,061	307,841
Other Charges	396,524	290,632	1,483,683	153,498	(1,330,185)	153,498
Other Financing Uses	178,877					
<b>Gross Appropriations</b>	<b>2,648,489</b>	<b>2,091,052</b>	<b>3,400,550</b>	<b>2,171,658</b>	<b>(1,228,892)</b>	<b>2,272,249</b>
Intrafund Transfers	(514,978)	(246,594)	(390,869)	(320,681)	70,188	(320,681)
<b>Net Appropriations</b>	<b>2,133,511</b>	<b>1,844,458</b>	<b>3,009,681</b>	<b>1,850,977</b>	<b>(1,158,704)</b>	<b>1,951,568</b>
Contingencies/Dept Reserves	1,147,729	908,862	908,862	1,525,250	616,388	1,349,250
<b>TOTAL REQUIREMENTS</b>	<b>3,281,240</b>	<b>2,753,320</b>	<b>3,918,543</b>	<b>3,376,227</b>	<b>(542,316)</b>	<b>3,300,818</b>
<b>NET COUNTY COST</b>	<b>(3,937,961)</b>	<b>(3,052,670)</b>	<b>(2,123,044)</b>	<b>1,728,533</b>	<b>3,851,577</b>	<b>1,653,124</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	13.0	13.0	13.0	13.0		13.0
Funded FTE	12.7	13.0	13.0	13.0	(0.0)	13.0

## Community Health Administration (6210P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Community Health

In anticipation of funding reductions, 10 vacant positions in 6220P and 1 vacant positions in 6230P have been eliminated. Savings have been set aside in 6210P Reserves. There is no further impact to current service delivery levels.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	0	734,588	734,588	0

### FY 2010-11 September Revisions

No changes.

Community Health Administration (6210P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of service contacts	---	---	542,880	600,000	600,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of CH customer survey respondents rating services good or better	---	---	---	90%	90%
Percent of Health System managers trained in Incident Command	3%	8%	23%	25%	50%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of staff who are familiar or very familiar with mission and strategic initiatives	---	---	---	90%	90%
Percent of staff who are satisfied or very satisfied with services they are providing to vulnerable populations	---	---	---	90%	90%

Public Health (6220P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	492,457	548,223	644,342	628,433	(15,909)	628,433
Use of Money and Property			75,000		(75,000)	
Intergovernmental Revenues	10,725,748	10,032,488	9,539,127	13,813,078	4,273,951	13,813,078
Charges for Services	1,855,569	1,794,604	2,161,522	1,968,186	(193,336)	2,002,528
Interfund Revenue	579,471	596,832	455,390	563,390	108,000	563,390
Miscellaneous Revenue	430,694	79,204	45,825	10,720	(35,105)	10,720
<b>Total Revenue</b>	<b>14,083,938</b>	<b>13,051,352</b>	<b>12,921,206</b>	<b>16,983,807</b>	<b>4,062,601</b>	<b>17,018,149</b>
Fund Balance		903,097	903,097	830,423	(72,674)	830,423
<b>TOTAL SOURCES</b>	<b>14,083,938</b>	<b>13,954,449</b>	<b>13,824,303</b>	<b>17,814,230</b>	<b>3,989,927</b>	<b>17,848,572</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	10,602,466	10,543,020	11,481,466	11,360,237	(121,229)	11,803,179
Services and Supplies	8,969,295	8,514,080	8,736,592	9,901,212	1,164,620	9,861,880
Other Charges	2,239,131	1,975,624	1,926,457	2,076,015	149,558	2,076,015
Fixed Assets	68,198					
<b>Gross Appropriations</b>	<b>21,879,089</b>	<b>21,032,723</b>	<b>22,144,515</b>	<b>23,337,464</b>	<b>1,192,949</b>	<b>23,741,074</b>
Intrafund Transfers	(930,480)	(983,371)	(2,123,761)	(3,000,574)	(876,813)	(3,041,063)
<b>Net Appropriations</b>	<b>20,948,609</b>	<b>20,049,352</b>	<b>20,020,754</b>	<b>20,336,890</b>	<b>316,136</b>	<b>20,700,011</b>
Contingencies/Dept Reserves		420,114	420,114	442,941	22,827	442,941
<b>TOTAL REQUIREMENTS</b>	<b>20,948,609</b>	<b>20,469,466</b>	<b>20,440,868</b>	<b>20,779,831</b>	<b>338,963</b>	<b>21,142,952</b>
<b>NET COUNTY COST</b>	<b>6,864,671</b>	<b>6,515,017</b>	<b>6,616,565</b>	<b>2,965,601</b>	<b>(3,650,964)</b>	<b>3,294,380</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	105.0	100.0	100.0	84.0	(16.0)	84.0
Funded FTE	105.0	96.6	96.6	81.1	(15.4)	81.1

## Public Health (6220P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Public Health

In anticipation of funding reductions, 10 vacant positions have been eliminated. Savings have been set aside in both 6210P and 6220P Reserves. There is no further impact to current service delivery levels.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(861,704)	0	22,827	(838,877)	(10)

#### 2. Reduction in AIDS Program

State funding for education, testing, prevention, case management, outreach services to high-risk residents, medical care, laboratory costs, and social services for HIV-positive residents has been eliminated. As a result, the following six filled positions have been eliminated: three Community Program Specialist II, two Community Program Specialist III, and one Community Worker.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(624,078)	(624,078)	0	0	0	(6)

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(624,078)	(1,485,782)	0	22,827	(838,877)	(16)

### FY 2010-11 September Revisions

No changes.



Public Health (6220P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of clients served by selected programs:					
- AIDS Program Clinical Services	540	553	522	550	550
- Mobile Clinic Clinical Services	4,103	4,776	3,256	3,600	3,600
- STD Control	1,954	2,159	1,593	1,800	1,800
- TB Control	1,085	588	2,000	800	800
- Vital Statistics (births and deaths) <sup>(1)</sup>	---	---	40,817	40,000	40,000
Number of Laboratory Tests	59,823	47,858	68,913	50,000	50,000
Number of CD Outbreaks <sup>(2)</sup>	62	24	41	30	30
Number of first responders and citizens participating in Public Health bioterrorism, pandemic flu, and / or biological agents emergency preparedness exercises <sup>(3)</sup>	---	4,047	2,779	2,000	2,000
Number of animal licenses issued	16,118	27,221	28,242	32,950	34,597
Number of service contacts	273,121	273,575	312,632	283,000	284,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating services good or better	95%	95%	99%	90%	90%
Percent of customer survey respondents rating response time good or better	97%	94%	99%	90%	90%
Percentage of Public Health Laboratory proficiency tests rated good/acceptable <sup>(2)</sup>	---	---	92%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of Public Health HIV patients receiving anti-retroviral drugs who have a nondetectable viral load	75%	63%	---	75%	75%

<sup>(1)</sup> The methodology changed in FY 2008-09 to more accurately reflect the number of clients served.

<sup>(2)</sup> This reflects an unusually high number of Norovirus outbreaks (40) during FY 2006-07.

<sup>(3)</sup> This performance measure was added in FY 2008-09.

## Chronic Disease and Injury Prevention (6230P) General Fund

### FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	136,604	150,644	150,000	150,000		150,000
Charges for Services		21,768	40,000	21,000	(19,000)	21,000
Miscellaneous Revenue	537,488	343,775	300,000	640,000	340,000	640,000
<b>Total Revenue</b>	<b>674,092</b>	<b>516,187</b>	<b>490,000</b>	<b>811,000</b>	<b>321,000</b>	<b>811,000</b>
Fund Balance	104,781	104,781	104,781	104,781		104,781
<b>TOTAL SOURCES</b>	<b>778,873</b>	<b>620,968</b>	<b>594,781</b>	<b>915,781</b>	<b>321,000</b>	<b>915,781</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	423,782	398,558	425,009	441,641	16,632	473,822
Services and Supplies	14,995	29,779	25,470	448,573	423,103	416,392
Other Charges	447,304	303,452	306,815	17,354	(289,461)	17,354
<b>Gross Appropriations</b>	<b>886,081</b>	<b>731,789</b>	<b>757,294</b>	<b>907,568</b>	<b>150,274</b>	<b>907,568</b>
Intrafund Transfers	(4,736)		(5,133)	(119,251)	(114,118)	(119,251)
<b>Net Appropriations</b>	<b>881,345</b>	<b>731,789</b>	<b>752,161</b>	<b>788,317</b>	<b>36,156</b>	<b>788,317</b>
Contingencies/Dept Reserves	104,781	104,781	104,781	104,781		104,781
<b>TOTAL REQUIREMENTS</b>	<b>986,126</b>	<b>836,570</b>	<b>856,942</b>	<b>893,098</b>	<b>36,156</b>	<b>893,098</b>
<b>NET COUNTY COST</b>	<b>207,252</b>	<b>215,602</b>	<b>262,161</b>	<b>(22,683)</b>	<b>(284,844)</b>	<b>(22,683)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	4.0	5.0	5.0	4.0	(1.0)	4.0
Funded FTE	4.0	5.0	5.0	4.0	(1.0)	4.0

## Chronic Disease and Injury Prevention (6230P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Chronic Disease and Injury Prevention

In anticipation of funding reductions, one vacant position has been eliminated. Savings have been set aside in 6210P Reserves. There is no further impact to current service delivery levels.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(108,033)	0	0	(108,033)	(1)

### FY 2010-11 September Revisions

No changes.

## Chronic Disease and Injury Prevention (6230P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of new tobacco prevention or chronic disease prevention related policies that have been implemented	4	4	11	2	2
Number of educational presentations	---	193	216	90	90
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating services good or better	---	100%	100%	90%	90%
Percent of customer survey respondents indicating they are better off because of the services they received	---	93%	100%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of community members protected through new chronic disease prevention policies	86,780	77,193	191,327	80,000	80,000
Percent of clients demonstrating improvement in knowledge, attitudes, and behavior (KAB) regarding disease prevention, control, and treatment	---	95%	71%	90%	90%

Environmental Health Services (5900P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	877,023	925,345	970,570	979,121	8,551	987,945
Fines, Forfeitures and Penalties	97,085	121,105	160,000	110,000	(50,000)	110,000
Intergovernmental Revenues	1,252,719	1,310,397	1,881,858	1,917,859	36,001	1,665,029
Charges for Services	8,112,026	8,620,324	8,422,840	8,690,418	267,578	8,875,803
Miscellaneous Revenue	242,123	266,312	245,000	245,000		245,000
Other Financing Sources	35,430	42,474	76,795	76,795		76,795
<b>Total Revenue</b>	<b>10,616,406</b>	<b>11,285,957</b>	<b>11,757,063</b>	<b>12,019,193</b>	<b>262,130</b>	<b>11,960,572</b>
Fund Balance	2,412,188	1,623,810	1,623,810	1,900,068	276,258	1,900,068
<b>TOTAL SOURCES</b>	<b>13,028,594</b>	<b>12,909,767</b>	<b>13,380,873</b>	<b>13,919,261</b>	<b>538,388</b>	<b>13,860,640</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	8,708,300	8,996,486	9,355,606	9,511,448	155,842	9,998,338
Services and Supplies	3,076,579	2,325,792	2,584,285	2,774,603	190,318	2,468,304
Other Charges	669,934	878,493	895,037	928,930	33,893	898,930
Fixed Assets	73,442		24,250	24,250		
<b>Gross Appropriations</b>	<b>12,528,256</b>	<b>12,200,771</b>	<b>12,859,178</b>	<b>13,239,231</b>	<b>380,053</b>	<b>13,365,572</b>
Intrafund Transfers			(22,259)	(20,828)	1,431	(20,828)
<b>Net Appropriations</b>	<b>12,528,256</b>	<b>12,200,771</b>	<b>12,836,919</b>	<b>13,218,403</b>	<b>381,484</b>	<b>13,344,744</b>
Contingencies/Dept Reserves	2,056,317	1,598,810	1,598,810	1,900,068	301,258	1,793,326
<b>TOTAL REQUIREMENTS</b>	<b>14,584,573</b>	<b>13,799,581</b>	<b>14,435,729</b>	<b>15,118,471</b>	<b>682,742</b>	<b>15,138,070</b>
<b>NET COUNTY COST</b>	<b>1,555,979</b>	<b>889,815</b>	<b>1,054,856</b>	<b>1,199,210</b>	<b>144,354</b>	<b>1,277,430</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	77.0	77.0	77.0	74.0	(3.0)	74.0
Funded FTE	76.6	76.7	76.7	73.6	(3.1)	73.6

## Environmental Health Services (5900P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Vector Control

The Vector Control Program was fully funded by the Solid Waste Fund. Funding was reduced in FY 2008-09 with additional reductions in FY 2009-10. The workload for these positions was transferred to the San Mateo County Mosquito and Vector Control District in FY 2008-09 through Resolution 069344. As a result, one vacant Hazardous Materials Specialist III and two vacant Environmental Health Technician IIs have been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(281,667)	(281,667)	0	0	0	(3)

#### 2. Extended Producer Responsibility Grant

San Mateo County was awarded a grant from the California Integrated Waste Management Board for Extended Producer Responsibility efforts and to make improvements to the permanent Household Hazardous Waste (HHW) facility at Tower Road. Extended Producer Responsibility is a product stewardship program which holds the producer responsible for disposal. The grant funding will be used to pave the HHW facility at Tower Road will enable the program to better serve the public.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
311,501	311,501	0	0	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
29,834	29,834	0	0	0	(3)

### FY 2010-11 September Revisions

#### 3. Extended Producer Responsibility Grant Adjustment

One-time funding in FY 2009-10 for the Extended Producer Responsibility Grant has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(311,501)	(311,501)	0	0	0	0

Community Health - Environmental Health Services (5900P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of permitted facilities regulated	17,763	17,935	18,705	18,750	18,750
Number of emergency response calls	24	24	35	30	30
Number of complaints received	2,120	1,748	1,487	1,800	1,800
Number of households served by Household Hazardous Waste Program	12,956	11,333	41,836	37,500	37,500
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of permitted facilities receiving an annual inspection	87%	80%	86%	93%	94%
Percent of complaints responded to within the required time period	86%	71%	87%	93%	93%
Percent of customers rating services good or better	84%	77%	83%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Gallons of household hazardous waste diverted from landfill disposal	137,630	131,554	111,463	140,000	140,000
Percent of total days that ocean beaches were open for use	98%	99%	100%	98%	98%

Emergency Medical Services GF (5600P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	5,200	8,440	5,500	5,500		5,500
Fines, Forfeitures and Penalties	178,230	497,543	670,869	579,354	(91,515)	623,766
Intergovernmental Revenues	83,345	200,000	200,000		(200,000)	
Charges for Services				40,500	40,500	40,500
Miscellaneous Revenue	1,119,320	667,002	615,568	4,183,769	3,568,201	4,183,769
<b>TOTAL SOURCES</b>	<b>1,386,095</b>	<b>1,372,985</b>	<b>1,491,937</b>	<b>4,809,123</b>	<b>3,317,186</b>	<b>4,853,535</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	786,867	872,337	845,497	833,631	(11,866)	878,043
Services and Supplies	1,074,760	1,123,543	1,076,225	4,717,400	3,641,175	4,543,400
Other Charges	81,813	70,663	109,112	78,574	(30,538)	78,574
<b>Gross Appropriations</b>	<b>1,943,440</b>	<b>2,066,543</b>	<b>2,030,834</b>	<b>5,629,605</b>	<b>3,598,771</b>	<b>5,500,017</b>
Intrafund Transfers	(549,051)	(693,558)	(538,897)	(820,482)	(281,585)	(646,482)
<b>TOTAL REQUIREMENTS</b>	<b>1,394,390</b>	<b>1,372,985</b>	<b>1,491,937</b>	<b>4,809,123</b>	<b>3,317,186</b>	<b>4,853,535</b>
<b>NET COUNTY COST</b>	<b>8,295</b>					
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	6.0	6.0	6.0	5.0	(1.0)	5.0
Funded FTE	6.0	6.0	6.0	5.0	(1.0)	5.0



## Emergency Medical Services GF (5600P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Countywide Emergency Ambulance Service Agreement

The County has entered into a new agreement with the San Mateo County Pre-Hospital Emergency Medical Services Group (JPA) to be a Designated Paramedic First Response Provider. The Board of Supervisors approved the agreement with the JPA on June 23, 2009, for a term to run concurrently with the term of the County's agreement with American Medical Response West (AMR) as approved by the Board of Supervisors March 3, 2009. County's payments to the JPA are fully offset by payments to the County from AMR. There is no increase in Net County Cost resulting from this agreement.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
3,743,544	3,743,544	0	0	0	0

#### 2. Countywide Forensic Phlebotomy Services Agreement

A new agreement with the Central Medical Laboratory to provide forensic phlebotomy services has been added. The cost is fully offset through reimbursements from other divisions within the Health System. This contract will be transferred from Emergency Medical Services to the Sheriff's Office in FY 2010-11 to align the contract with service delivery.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	174,000	(174,000)	0	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
3,743,544	3,917,544	(174,000)	0	0	0

### FY 2010-11 September Revisions

#### 3. Phlebotomy Contract

The phlebotomy contract added in FY 2009-10 has been transferred from Emergency Medical Services to the Sheriff's Office to align the contract with service delivery.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(174,000)	174,000	0	0	0

## Emergency Medical Services (5600P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of educational opportunities offered to EMS personnel	547	670	561	650	650
Number of SMART calls responded to	951	945	1,122	950	950
Number of 9-1-1 calls for medical response	38,818	47,609	47,194	47,000	48,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of EMS calls responded to on time:					
- Ambulance	91%	92%	93%	92%	92%
- Fire First Response	98%	98%	98%	98%	98%
Percent of customer survey respondents rating emergency medical response and / or transport as good or better <sup>(1)</sup>	98%	---	98%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of patients with extremity injuries reporting pain relief after paramedic intervention	72.2%	68.0%	81.0%	65.0%	65.0%

<sup>(1)</sup> No survey in FY 2007-08.

Agricultural Commissioner/Sealer (6500P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	497,908	506,309	471,900	530,280	58,380	530,280
Fines, Forfeitures and Penalties	55,798	17,353				
Intergovernmental Revenues	2,339,531	2,264,161	2,204,825	2,246,163	41,338	2,229,002
Charges for Services	142,905	148,584	166,700	146,700	(20,000)	146,700
Miscellaneous Revenue	20,564	2,419	200	200		200
<b>Total Revenue</b>	<b>3,056,707</b>	<b>2,938,826</b>	<b>2,843,625</b>	<b>2,923,343</b>	<b>79,718</b>	<b>2,906,182</b>
Fund Balance	236,795	384,954	384,954	378,483	(6,471)	260,536
<b>TOTAL SOURCES</b>	<b>3,293,502</b>	<b>3,323,780</b>	<b>3,228,579</b>	<b>3,301,826</b>	<b>73,247</b>	<b>3,166,718</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,200,601	3,341,534	3,397,389	3,498,127	100,738	3,701,172
Services and Supplies	187,589	165,602	293,488	171,026	(122,462)	88,148
Other Charges	629,963	610,174	639,242	632,335	(6,907)	475,247
Fixed Assets	7,107					
<b>Net Appropriations</b>	<b>4,025,260</b>	<b>4,117,310</b>	<b>4,330,119</b>	<b>4,301,488</b>	<b>(28,631)</b>	<b>4,264,567</b>
Contingencies/Dept Reserves	36,183	129,000	129,000	260,536	131,536	238,973
<b>TOTAL REQUIREMENTS</b>	<b>4,061,443</b>	<b>4,246,310</b>	<b>4,459,119</b>	<b>4,562,024</b>	<b>102,905</b>	<b>4,503,540</b>
<b>NET COUNTY COST</b>	<b>767,941</b>	<b>922,530</b>	<b>1,230,540</b>	<b>1,260,198</b>	<b>29,658</b>	<b>1,336,822</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	31.0	32.0	32.0	32.0		32.0
Funded FTE	28.7	30.4	30.4	30.4		30.4

## Agricultural Commissioner/Sealer (6500P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Weed Abatement Grant

A one-time Weed Abatement Grant has been awarded.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
17,161	17,161	0	0	0	0

### FY 2010-11 September Revisions

#### 2. Weed Abatement Grant Adjustment

One-time funding in FY 2009-10 for the Weed Abatement Grant has been eliminated

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(17,161)	(17,161)	0	0	0	0

## Agricultural Commissioner/Sealer (6500P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of pesticide inspections (including applications monitored, field worker inspections, training and business record audits)	603	591	447	640	640
Number of agricultural plant product shipments inspected	18,239	15,745	26,450	19,000	19,000
Number of business locations inspected for accuracy of weighing and measuring devices or for price scanner audits	2,793	2,871	3,017	2,600	2,600
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of agricultural plant product shipments rejected for violations of quarantine regulations	5%	6%	3%	5%	5%
Percent of business locations inspected for weights and measures requirements versus annual goals	100%	100%	116%	98%	98%
Percent of stakeholder survey respondents rating services good or better	98%	96%	97%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of agricultural and pest control businesses in compliance with all pesticide regulatory requirements	542 / 97%	485 / 97%	490 / 98%	490 / 98%	490 / 98%
Number of interceptions of harmful pests subject to State quarantine actions	1,163	1,090	966	1,000	1,000
Number and percent of businesses in compliance with weights and measures consumer protection requirements	1,410 / 83%	1,607 / 88%	1,674 / 90%	1,640 / 90%	1,640 / 90%

Family Health Services (6240B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property			4,000		(4,000)	
Intergovernmental Revenues	11,421,620	11,405,099	11,205,398	11,298,777	93,379	11,572,767
Charges for Services	2,625,139	2,711,396	2,984,920	2,911,336	(73,584)	3,411,336
Miscellaneous Revenue	2,501,402	1,392,487	1,341,206	1,208,131	(133,075)	1,208,131
<b>Total Revenue</b>	<b>16,548,161</b>	<b>15,508,981</b>	<b>15,535,524</b>	<b>15,418,244</b>	<b>(117,280)</b>	<b>16,192,234</b>
Fund Balance	1,774,506	1,583,544	1,583,544	1,950,886	367,342	1,950,886
<b>TOTAL SOURCES</b>	<b>18,322,667</b>	<b>17,092,525</b>	<b>17,119,068</b>	<b>17,369,130</b>	<b>250,062</b>	<b>18,143,120</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	17,607,929	17,817,241	19,324,174	20,107,341	783,167	21,237,304
Services and Supplies	6,085,201	2,921,792	3,058,039	2,687,776	(370,263)	2,687,776
Other Charges	1,676,997	2,054,982	2,452,633	2,447,707	(4,926)	2,447,707
<b>Gross Appropriations</b>	<b>25,370,127</b>	<b>22,794,015</b>	<b>24,834,846</b>	<b>25,242,824</b>	<b>407,978</b>	<b>26,372,787</b>
Intrafund Transfers	(1,488,094)	(581,021)	(592,923)	(1,204,259)	(611,336)	(1,198,865)
<b>Net Appropriations</b>	<b>23,882,033</b>	<b>22,212,994</b>	<b>24,241,923</b>	<b>24,038,565</b>	<b>(203,358)</b>	<b>25,173,922</b>
Contingencies/Dept Reserves	253,991	298,892	298,892	1,154,382	855,490	1,154,382
<b>TOTAL REQUIREMENTS</b>	<b>24,136,024</b>	<b>22,511,886</b>	<b>24,540,815</b>	<b>25,192,947</b>	<b>652,132</b>	<b>26,328,304</b>
<b>NET COUNTY COST</b>	<b>5,813,357</b>	<b>5,419,361</b>	<b>7,421,747</b>	<b>7,823,817</b>	<b>402,070</b>	<b>8,185,184</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	180.0	174.0	174.0	172.0	(2.0)	172.0
Funded FTE	167.6	166.0	166.0	162.0	(4.0)	162.0

## Family Health Services (6240B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Family Health

In anticipation of future funding reductions, six vacant positions have been eliminated. Savings have been set aside in Reserves. There is no further impact to current service delivery levels.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(586,209)	0	586,209	0	(6)

#### 2. Staffing Adjustment - California Children's Services

One vacant Social Worker III has been eliminated and one new Benefits Analyst II has been added to ensure an appropriate skills mix in California Children's Services. Savings have been set aside in Reserves.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(104,937)	0	0	0	(1)
0	84,729	0	20,208	0	1

#### 3. Fatherhood Collaborative- Position Transfer

The Fatherhood Collaborative is an advisory board that supports the importance of men and fathers in the well-being of children and families. Administration of the program, which includes one Community Program Specialist II position and operating costs, has been moved from the Health System to the Human Services Agency to align the program with other programs and services within Child Welfare Services.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(119,596)	119,596	0	0	(1)

#### 4. Increase in Public Health Nurse Supervision

In order to provide increased clinical supervision and direction for Public Health Nurses now based in Child Welfare Services in the Human Services Agency (HSA), three Public Health Nurse positions and overhead costs have been transferred from HSA to Family Health Services. The full cost of these three positions and overhead costs will be reimbursed by HSA.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	540,504	(540,504)	0	0	3

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(185,509)	(420,908)	606,417	0	(4)

FY 2010-11 September Revisions

5. Fatherhood Collaborative

Remaining appropriation and reimbursement for the Fatherhood Collaborative has been eliminated from the FY 2010-11 budget.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(5,394)	5,394	0	0	0



Family Health Services (6240B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of customers served:					
- Field Nursing and Maternal, Child and Adolescent Health	1,903	1,960	1,960	1,600	1,600
- Prenatal to Three	3,722	3,473	3,207	3,500	3,500
- Women, Infants and Children	19,595	18,257	18,662	19,000	19,000
- California Children Services	2,703	2,590	2,528	2,700	2,700
- Child Health and Disability Prevention	2,177	1,847	1,775	1,800	1,800
- Lead	326	322	296	300	300
- Network for a Healthy California	23,818	16,737	17,781	22,000	22,000
Number of service contacts	336,113	348,037	331,156	260,000	260,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating services good or better	96%	98%	99%	90%	90%
Percent of customers receiving services in a timely manner	98%	95%	97%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of children served who are breastfed	2,492 / 79%	2,547 / 79%	2,658 / 80%	2,340 / 79%	2,340 / 79%
Healthy People 2010 breastfeeding goal	75%	75%	75%	75%	75%
Number and percent of low-income children up-to-date on immunizations at age two	1,107 / 84%	1,071 / 88%	1,157 / 87%	1,112 / 85%	1,112 / 85%
Healthy People 2010 immunization goal	80%	80%	80%	80%	80%

Correctional Health Services (6300B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	367,544	375,535	375,534	375,534		375,534
Charges for Services	1,604	1,579	1,100	1,100		1,100
Interfund Revenue	426,663	447,218	426,663	447,218	20,555	447,218
Miscellaneous Revenue	44,506	126,985	24,173	24,162	(11)	24,162
<b>Total Revenue</b>	<b>840,318</b>	<b>951,317</b>	<b>827,470</b>	<b>848,014</b>	<b>20,544</b>	<b>848,014</b>
Fund Balance	758,124	602,850	602,850	709,189	106,339	550,936
<b>TOTAL SOURCES</b>	<b>1,598,442</b>	<b>1,554,167</b>	<b>1,430,320</b>	<b>1,557,203</b>	<b>126,883</b>	<b>1,398,950</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	11,052,028	11,455,443	11,689,554	11,697,869	8,315	12,320,937
Services and Supplies	6,048,038	5,646,540	5,968,543	5,844,353	(124,190)	5,829,353
Other Charges	647,670	445,922	610,108	629,270	19,162	629,270
Fixed Assets		10,978	11,000		(11,000)	
<b>Gross Appropriations</b>	<b>17,747,736</b>	<b>17,558,884</b>	<b>18,279,205</b>	<b>18,171,492</b>	<b>(107,713)</b>	<b>18,779,560</b>
Intrafund Transfers	(9,828,458)	(9,738,434)	(9,979,905)	(9,756,674)	223,231	(9,986,286)
<b>Net Appropriations</b>	<b>7,919,279</b>	<b>7,820,450</b>	<b>8,299,300</b>	<b>8,414,818</b>	<b>115,518</b>	<b>8,793,274</b>
Contingencies/Dept Reserves	68,307	193,597	193,597	284,925	91,328	91,328
<b>TOTAL REQUIREMENTS</b>	<b>7,987,586</b>	<b>8,014,047</b>	<b>8,492,897</b>	<b>8,699,743</b>	<b>206,846</b>	<b>8,884,602</b>
<b>NET COUNTY COST</b>	<b>6,389,144</b>	<b>6,459,880</b>	<b>7,062,577</b>	<b>7,142,540</b>	<b>79,963</b>	<b>7,485,652</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	101.0	98.0	103.0	98.0	(5.0)	98.0
Funded FTE	96.0	93.2	98.0	92.7	(5.3)	92.7

## Correctional Health Services (6300B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Increase in Camp Glenwood Meals

The June 2009 Recommended Budget for Food Services at Camp Glenwood was reduced in order to minimize costs and assumed a decreased number of meals provided. The population of juveniles at the Camp has since increased, making it necessary to increase Extra-Help staffing and food expenditures at the Camp. Expenditure increases are fully offset through a reimbursement from the Probation Department.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	83,000	(83,000)	0	0	0

### FY 2010-11 September Revisions

No change.

## Correctional Health Services (6300B) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of histories and physical screenings	20,803	23,722	23,520	20,100	20,200
Number of mentally ill inmates	1,810	2,469	2,632	2,300	2,500
Number of meals served:					
- Sheriff's facilities	1,426,099	1,424,265	1,379,911	1,480,000	1,480,000
- Juvenile Probation facilities	272,559	277,043	265,465	260,000	260,000
TOTAL	1,698,658	1,701,308	1,645,376	1,740,000	1,740,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of participants who complete the Choices Program	90%	89%	85%	85%	80%
Percent of meals meeting or exceeding Title 15 requirements:					
- Sheriff's facilities	99%	99%	100%	100%	100%
- Juvenile Probation facilities	100%	100%	100%	100%	100%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of mentally ill inmates engaging in treatment by receiving medications <sup>(1)</sup>	657 / 37%	1,488 / 62%	1,116 / 40%	1,035 / 45%	1,250 / 50%
Percent of offenders receiving timely histories and physicals:					
- Juveniles (within 96 hours of incarceration)	100%	100%	99%	96%	97%
- Adults (by the 14 <sup>th</sup> day of incarceration)	100%	98%	95%	96%	97%
Number and percent of aggressive incidents in Choices Program compared to overall jail population:					
- Choices	0 / 0%	0 / 0%	0 / 0%	0 / 0%	0 / 0%
- Maguire Correctional Facility	677 / 6%	452 / 4%	376 / 4%	300 / 3%	300 / 3%
Number of customers provided with nutrition consultations <sup>(2)</sup>	1,175	1,250	1,176	750	800

<sup>(1)</sup> Variances reflect fluctuations in the number of entering inmates.

<sup>(2)</sup> The number of nutritional consultations is based upon medical necessity and inmate request.

San Mateo Medical Center (6600D)  
ALL FUNDS

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	23,185	40,810	40,023	44,586	4,563	44,586
Use of Money and Property	21,554	13,108	3,016	688	(2,328)	688
Intergovernmental Revenues	40,110,997	46,092,009	48,474,188	46,939,704	(1,534,484)	46,939,704
Charges for Services	106,728,524	125,568,515	160,600,342	149,273,510	(11,326,832)	155,429,616
Interfund Revenue	19,533,783	18,839,231	18,557,767	14,702,526	(3,855,241)	10,302,526
Miscellaneous Revenue	5,376,144	4,686,952	6,241,417	6,711,574	470,157	6,711,574
Other Financing Sources	55,064,753	62,993,021	19,064,754	34,427,988	15,363,234	34,427,988
<b>TOTAL SOURCES</b>	<b>226,858,941</b>	<b>258,233,647</b>	<b>252,981,507</b>	<b>252,100,576</b>	<b>(880,931)</b>	<b>253,856,682</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	134,973,714	139,799,844	142,565,165	144,106,059	1,540,894	145,862,165
Services and Supplies	57,861,836	60,856,530	63,607,725	64,613,602	1,005,877	64,613,602
Other Charges	23,975,546	34,593,862	36,821,468	33,418,765	(3,402,703)	33,418,765
Fixed Assets	55,399	5,036	25,000		(25,000)	
Other Financing Uses	9,992,446	10,033,336	9,962,149	9,962,150	1	9,962,150
<b>Net Appropriations</b>	<b>226,858,941</b>	<b>245,288,608</b>	<b>252,981,507</b>	<b>252,100,576</b>	<b>(880,931)</b>	<b>253,856,682</b>
Non-General Fund Reserves		12,945,039				
<b>TOTAL REQUIREMENTS</b>	<b>226,858,941</b>	<b>258,233,647</b>	<b>252,981,507</b>	<b>252,100,576</b>	<b>(880,931)</b>	<b>253,856,682</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	1,367.0	1,341.0	1,347.0	1,240.0	(107.0)	1,240.0
Funded FTE	1,232.8	1,209.7	1,215.1	1,129.0	(86.1)	1,129.0

Administrative and Quality Management Services (6601B)  
Medical Center Enterprise Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	2					
Use of Money and Property	21,554	13,105	3,016	688	(2,328)	688
Intergovernmental Revenues	34,025,668	36,110,814	38,482,678	35,413,576	(3,069,102)	35,413,576
Charges for Services	(213,808,830)	(204,367,522)	(211,204,090)	(174,721,639)	36,482,451	(168,565,533)
Interfund Revenue	18,139,196	17,523,396	17,580,877	13,610,493	(3,970,384)	9,210,493
Miscellaneous Revenue	2,034,083	530,462	836,500	2,459,047	1,622,547	2,459,047
Other Financing Sources	55,064,753	62,993,021	19,064,754	34,427,988	15,363,234	34,427,988
<b>TOTAL SOURCES</b>	<b>(104,523,574)</b>	<b>(87,196,724)</b>	<b>(135,236,265)</b>	<b>(88,809,847)</b>	<b>46,426,418</b>	<b>(87,053,741)</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	17,908,476	18,712,108	20,287,418	19,539,971	(747,447)	19,703,913
Services and Supplies	20,703,490	20,852,465	21,092,651	20,821,987	(270,664)	20,821,987
Other Charges	13,842,320	23,719,720	26,254,768	22,247,374	(4,007,394)	22,247,374
Fixed Assets			25,000		(25,000)	
Other Financing Uses	9,992,446	10,033,336	9,962,149	9,962,150	1	9,962,150
<b>Net Appropriations</b>	<b>62,446,732</b>	<b>73,317,629</b>	<b>77,621,986</b>	<b>72,571,482</b>	<b>(5,050,504)</b>	<b>72,735,424</b>
Non-General Fund Reserves		12,945,039				
<b>TOTAL REQUIREMENTS</b>	<b>62,446,732</b>	<b>86,262,668</b>	<b>77,621,986</b>	<b>72,571,482</b>	<b>(5,050,504)</b>	<b>72,735,424</b>
<b>NET COUNTY COST</b>	<b>166,970,306</b>	<b>173,459,392</b>	<b>212,858,251</b>	<b>161,381,329</b>	<b>(51,476,922)</b>	<b>159,789,165</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	204.0	172.0	172.0	145.0	(27.0)	145.0
Funded FTE	203.5	171.6	170.6	149.9	(20.7)	149.9

## Administrative and Quality Management Services (6601B) Medical Center Enterprise Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Coverage Unit Staff Consolidation

In order to unify eligibility, enrollment and retention efforts, 22 positions from the San Mateo Medical Center have been consolidated into a single Coverage Unit in Health Policy and Planning. This unit currently includes Health Benefits Analysts that support the Children's Health Initiative. The non-labor expenditure budget is also being moved.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(1,520,546)	(1,520,546)	0	0	0	(22)

#### 2. Increase in Bad Debt

Bad debts are expected to be higher than originally budgeted primarily as a result of the current economic situation, which has resulted in higher unemployment and more clients without health insurance. Revenue projections have been adjusted to correct the conservative allocation of bad debt.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(571,132)	0	0	0	571,132	0

#### 3. Transfer of Clinical Nurse from Patient Care

In order to support numerous quality and patient care initiatives undertaken by the Quality Assurance Unit, a Clinical Nurse has been transferred from Patient Care.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	160,317	0	0	160,317	1

#### 4. Urgent Care Clinic Staffing

A Patient Services Assistant II is being moved from Ambulatory Services to support the needs of the Urgent Care Clinic.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	36,573	0	0	36,573	1

#### 5. Reduction in Staff

One vacant Fiscal Office Assistant II and two vacant Office Assistant II positions have been eliminated from Administrative and Quality Management Services.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(100,718)	0	0	(100,718)	(3)

## TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(2,091,678)	(1,424,374)	0	0	667,304	(23)

## FY 2010-11 September Revisions

No change.



## Administrative and Quality Management Services (6601B) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of Quality Assessment / Improvement Plans being monitored	17	15	15	15	15
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of program service areas achieving peer service satisfaction targets	---	---	65%	75%	75%
Annual net income	-1%	0%	0%	0%	0%
Number and percent of Quality Assessment / Improvement Plans meeting targets	--- / 96%	15 / 75%	12 / 85%	11 / 73%	15 / 75%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of success in achieving treatment goals <sup>(1)</sup>	---	42%	87%	75%	75%

<sup>(1)</sup> The fluctuations in the percent of success in achieving treatment goals was due to changes in data reporting methodology. Several performance improvement initiatives such as form modification, staff and physician education, and a new abstraction workflow processes were implemented during the later part of FY 2007-08 and have increased treatment goal success.

Patient Care Services (6610B)  
Medical Center Enterprise Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	103,109,211	99,170,979	116,128,465	93,563,737	(22,564,728)	93,563,737
Miscellaneous Revenue	172,829	398,611	707,025	446,586	(260,439)	446,586
<b>TOTAL SOURCES</b>	<b>103,282,040</b>	<b>99,569,590</b>	<b>116,835,490</b>	<b>94,010,323</b>	<b>(22,825,167)</b>	<b>94,010,323</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	24,182,780	24,346,801	24,803,291	24,430,160	(373,131)	24,359,943
Services and Supplies	11,071,865	11,202,424	11,084,331	10,983,364	(100,967)	10,983,364
Other Charges	509,311	621,137	502,070	517,592	15,522	517,592
Fixed Assets		5,036				
<b>TOTAL REQUIREMENTS</b>	<b>35,763,955</b>	<b>36,175,399</b>	<b>36,389,692</b>	<b>35,931,116</b>	<b>(458,576)</b>	<b>35,860,899</b>
<b>NET COUNTY COST</b>	<b>(67,518,085)</b>	<b>(63,394,191)</b>	<b>(80,445,798)</b>	<b>(58,079,207)</b>	<b>22,366,591</b>	<b>(58,149,424)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	179.0	180.0	180.0	173.0	(7.0)	173.0
Funded FTE	154.8	156.3	156.5	150.0	(6.5)	150.0

## Patient Care Services (6610B) Medical Center Enterprise Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Transfer of Clinical Nurse from Patient Care

In order to support numerous quality and patient care initiatives undertaken by the Quality Assurance Unit, a Clinical Nurse has been transferred from Patient Care Services to Administrative and Quality Management Services. In addition, one vacant Charge Nurse has been eliminated. The unit is able to maintain the quality of services provided with the current staffing level.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(160,317)	0	0	(160,317)	(2)

### FY 2010-11 September Revisions

No change.

Patient Care Services (6610P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of inpatient days <sup>(1)</sup>	27,855	27,775	12,912	13,323	13,323
Number of surgeries	2,390	2,379	2,506	2,400	2,400
Number of Administrative Day Patients	2,711	2,580	1,453	1,497	1,497
<b>How Well We Do It (Quality / Efficiency)</b>					
Nursing vacancy rate	14%	9%	7%	12%	12%
Percent of time state nursing ratio is met for Medical-Surgical and Intensive Care Units within 24 hour periods	---	---	90%	90%	90%
Percent of inpatient days by payor source:					
- County	12%	16%	32%	34%	34%
- Medi-Cal / Medicare	69%	76%	59%	50%	50%
- Other payor sources	19%	8%	9%	16%	16%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of patients with pneumonia that have received a pneumococcal vaccination <sup>(2)</sup>	91%	46%	72%	75%	75%
Percent of customer survey respondents rating services good or better <sup>(3)</sup>	91%	82%	90%	90%	90%

<sup>(1)</sup> The decline in inpatient days in FY 2008-09 is a result of the separation of Psychiatry Services from Patient Care Services.

<sup>(2)</sup> Data collection issues caused a decline to 46% in FY 2007-08.

<sup>(3)</sup> Increase in sample size resulted in a decline in FY 2007-08.

Psychiatry Services (6620B)  
Medical Center Enterprise Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	20,478,762	20,461,094	25,251,230	20,288,279	(4,962,951)	20,288,279
Miscellaneous Revenue	174,897	45,279	87,826	61,270	(26,556)	61,270
<b>TOTAL SOURCES</b>	<b>20,653,659</b>	<b>20,506,373</b>	<b>25,339,056</b>	<b>20,349,549</b>	<b>(4,989,507)</b>	<b>20,349,549</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	10,966,604	11,330,559	11,449,894	11,673,234	223,340	11,368,033
Services and Supplies	1,051,528	1,090,971	993,323	1,057,427	64,104	1,057,427
Other Charges	51,111	64,550	60,746	61,146	400	61,146
<b>TOTAL REQUIREMENTS</b>	<b>12,069,243</b>	<b>12,486,080</b>	<b>12,503,963</b>	<b>12,791,807</b>	<b>287,844</b>	<b>12,486,606</b>
<b>NET COUNTY COST</b>	<b>(8,584,416)</b>	<b>(8,020,294)</b>	<b>(12,835,093)</b>	<b>(7,557,742)</b>	<b>5,277,351</b>	<b>(7,862,943)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	82.0	82.0	82.0	77.0	(5.0)	77.0
Funded FTE	66.4	69.3	67.9	65.9	(2.0)	65.9

## Psychiatry Services (6620B) Medical Center Enterprise Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Transfer of Psychologist

One vacant Psychologist II has been transferred from the recently closed Clinical Trials and Research Unit to the Medical Psychiatry Unit in order to support various initiatives related to Psychiatry and Behavioral Health.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	35,332	0	0	35,332	1

#### 2. Reduction in Staff

One vacant part-time Staff Nurse position has been eliminated. The unit is able to maintain the quality of services provided with the current staffing level.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(44,378)	0	0	(44,378)	(1)

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(9,046)	0	0	(9,046)	0

### FY 2010-11 September Revisions

No change.

Psychiatry Services (6620B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of inpatient days	11,427	11,445	11,500	10,950	10,950
Number of visits	2,586	3,136	2,927	3,100	3,100
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of Psychiatric Emergency Services stays beyond 24 hours	5.5%	7.6%	4.8%	5.5%	5.5%
Percent of services by payor source:					
- County	16%	22%	29%	30%	30%
- Medi-Cal / Medicare	80%	75%	69%	69%	69%
- Other payor sources	4%	3%	2%	1%	1%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Readmission rate within 15 days	10.0%	10.7%	9.6%	10.0%	10.0%
Percent of patient survey respondents rating services good or better	---	76%	81%	90%	90%

Clinical Ancillary and Support Services (6640B)  
Enterprise Funds

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	23,141	40,800	40,023	44,586	4,563	44,586
Charges for Services	75,364,643	74,346,159	86,366,335	74,322,361	(12,043,974)	74,322,361
Interfund Revenue	325,911	112,920		5,500	5,500	5,500
Miscellaneous Revenue	2,317,407	3,135,457	3,768,452	2,807,053	(961,399)	2,807,053
<b>TOTAL SOURCES</b>	<b>78,031,102</b>	<b>77,635,337</b>	<b>90,174,810</b>	<b>77,179,500</b>	<b>(12,995,310)</b>	<b>77,179,500</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	24,506,135	23,918,045	24,422,081	23,643,231	(778,850)	24,006,502
Services and Supplies	19,611,296	19,659,419	21,990,039	21,013,129	(976,910)	21,013,129
Other Charges	5,425,691	5,421,988	5,556,081	5,636,930	80,849	5,636,930
<b>TOTAL REQUIREMENTS</b>	<b>49,543,121</b>	<b>48,999,452</b>	<b>51,968,201</b>	<b>50,293,290</b>	<b>(1,674,911)</b>	<b>50,656,561</b>
<b>NET COUNTY COST</b>	<b>(28,487,981)</b>	<b>(28,635,885)</b>	<b>(38,206,609)</b>	<b>(26,886,210)</b>	<b>11,320,399</b>	<b>(26,522,939)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	237.0	250.0	255.0	240.0	(15.0)	240.0
Funded FTE	232.3	243.9	252.6	234.9	(17.6)	234.9



## Clinical Ancillary and Support Services (6640B) Enterprise Funds

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Transfer of Psychologist

One vacant Psychologist II has been transferred from the recently closed Clinical Trials and Research Unit to the Medical Psychiatry Unit in order to support various initiatives related to Psychiatry and Behavioral Health.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(35,332)	0	0	(35,332)	(1)

#### 2. Reduction in Staff

Two vacant Patient Services Assistant II positions, one vacant Radiology Assistant and one vacant Therapy Aid have been eliminated. In addition one filled Management Analyst III and one filled Community Program Specialist have been eliminated as a result of the closure of the Clinical Trials and Research Unit.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(169,356)	0	0	(169,356)	(6)

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(204,688)	0	0	(204,688)	(7)

### FY 2010-11 September Revisions

No change.

## Clinical Ancillary and Support Services (6640B) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of lab tests	330,718	349,821	415,814	416,589	416,589
Number of imaging procedures	52,726	54,194	55,424	54,996	54,996
Number of total pharmacy orders	851,384	1,143,358	1,012,609	993,660	993,660
Number of meals served	---	---	694,065	523,684	523,685
Number of preventive maintenance tasks scheduled	---	---	5,490	5,258	5,258
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of pharmacy refill requests filled within 48 hours	---	---	90%	95%	99%
Average hour turnaround time for radiology results	---	---	6:09	8:00	8:00
Percent of meals provided at regulatory temperatures	---	---	100%	100%	100%
Percent of preventive maintenance tasks completed within regulatory time frames	---	---	98%	95%	95%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of patient customer survey respondents rating services good or better	97%	80%	93%	90%	90%

Long-Term Care Services (6680B)  
Enterprise Funds

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	68,146,333	66,984,680	78,743,820	69,878,901	(8,864,919)	69,878,901
Miscellaneous Revenue	182,964	98,939	74,403	118,341	43,938	118,341
<b>TOTAL SOURCES</b>	<b>68,329,297</b>	<b>67,083,619</b>	<b>78,818,223</b>	<b>69,997,242</b>	<b>(8,820,981)</b>	<b>69,997,242</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	24,447,733	25,450,613	23,153,902	23,803,451	649,549	24,335,601
Services and Supplies	2,034,273	1,934,902	1,649,915	1,756,122	106,207	1,756,122
Other Charges	2,706,005	2,878,543	2,865,183	3,006,976	141,793	3,006,976
<b>TOTAL REQUIREMENTS</b>	<b>29,188,011</b>	<b>30,264,058</b>	<b>27,669,000</b>	<b>28,566,549</b>	<b>897,549</b>	<b>29,098,699</b>
<b>NET COUNTY COST</b>	<b>(39,141,286)</b>	<b>(36,819,562)</b>	<b>(51,149,223)</b>	<b>(41,430,693)</b>	<b>9,718,530</b>	<b>(40,898,543)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	272.0	272.0	272.0	258.0	(14.0)	258.0
Funded FTE	219.6	216.1	215.3	209.7	(5.6)	209.7

## Long-Term Care Services (6680B) Enterprise Funds

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Staff

Four vacant part-time and two vacant full-time Medical Services Assistant II positions have been eliminated along with one vacant Public Services Specialist and one part-time Licensed Vocational Nurse in Long-Term Care Services. In addition, one Medical Services Assistant (MSA) II has been eliminated from Long-Term Care Services and added to the Pediatric Clinic for the Comprehensive Perinatal Services Program. This MSA II will support revenue generating activities in the future. Quality of services is not expected to be impacted with these deletions.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(225,519)	0	0	(225,519)	(9)

### FY 2010-11 September Revisions

No change.

Long-Term Care Services (6680B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Average daily census:					
- Burlingame Long-Term Care	248	261	260	268	268
- Main Campus Long-Term Care	57	32	30	30	30
<b>How Well We Do It (Quality / Efficiency)</b>					
Cost per patient day (data development)	---	---	---	---	---
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of patient falls per 1,000 patient days	2.5	3.6	3.4	3.0	3.0
Percent of customer survey respondents rating services good or better:					
- Burlingame Long-Term Care <sup>(1)</sup>	92%	66%	66%	90%	90%
- Main Campus Long-Term Care	92%	87%	83%	90%	90%

<sup>(1)</sup> The decrease in FY 2007-08 is due to the increased number of surveys conducted and complaints related to response time and the quality of food.

Ambulatory Services (6850B)  
ALL FUNDS

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	43	9				
Use of Money and Property		3				
Intergovernmental Revenues	6,085,329	9,981,195	9,991,510	11,526,128	1,534,618	11,526,128
Charges for Services	53,438,406	68,973,125	65,314,582	65,941,871	627,289	65,941,871
Interfund Revenue	1,068,676	1,202,915	976,890	1,086,533	109,643	1,086,533
Miscellaneous Revenue	493,963	478,204	767,211	819,277	52,066	819,277
<b>TOTAL SOURCES</b>	<b>61,086,417</b>	<b>80,635,451</b>	<b>77,050,193</b>	<b>79,373,809</b>	<b>2,323,616</b>	<b>79,373,809</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	32,961,987	36,041,718	38,448,579	41,016,012	2,567,433	42,088,173
Services and Supplies	3,389,384	6,116,349	6,797,466	8,981,573	2,184,107	8,981,573
Other Charges	1,441,109	1,887,924	1,582,620	1,948,747	366,127	1,948,747
Fixed Assets	55,399					
<b>TOTAL REQUIREMENTS</b>	<b>37,847,879</b>	<b>44,045,991</b>	<b>46,828,665</b>	<b>51,946,332</b>	<b>5,117,667</b>	<b>53,018,493</b>
<b>NET COUNTY COST</b>	<b>(23,238,538)</b>	<b>(36,589,460)</b>	<b>(30,221,528)</b>	<b>(27,427,477)</b>	<b>2,794,051</b>	<b>(26,355,316)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	393.0	385.0	386.0	347.0	(39.0)	347.0
Funded FTE	356.2	352.5	352.1	318.5	(33.6)	318.5

## Ambulatory Services (6850B)

### ALL FUNDS

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

#### FY 2009-10 September Revisions

##### 1. Reduction in Clinics

One vacant Medical Services Assistant II position has been eliminated and one new Licensed Vocational Nurse has been added to better serve the needs of the Urgent Care Clinic. Two unclassified full-time Patient Services Assistant II positions and one part-time Patient Services Assistant II have been eliminated from Ambulatory Services. In addition, one vacant Medical Services Assistant I and one vacant Dietician have been eliminated. One full-time Staff Nurse position has been eliminated and replaced with two part-time Staff Nurse positions to provide better patient service as well as to meet the working needs of the Fair Oaks Children's Clinic. The increase in position costs will be offset by reductions in Extra-Help and other operating costs. In addition, one Patient Services Assistant II has been transferred to Administrative and Quality Management Services and one Medical Services Assistant II has been transferred from Long Term-Care Services to Ambulatory Services to better serve patient needs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(67,734)	0	0	(67,734)	(4)

##### 2. Staffing Adjustments - Coastside Clinic

One vacant unclassified Medical Services Assistant II and one vacant unclassified Patient Services Assistant II has been eliminated and one classified Medical Services Assistant II and one classified Patient Services Assistant II has been added to provide ongoing and continuous services at the Coastside Clinic.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(143,466)	0	0	(143,466)	(2)
0	143,466	0	0	143,466	2

##### 3. Sequoia and Stanford Grants

The Sequoia Healthcare District approved a grant that covers the services of an Extra-Help Public Health Nurse for the Sequoia Teen Wellness Center. In addition, Stanford has approved a grant for three years for a Public Health Educator and related operating costs. One vacant Psychiatric Social Worker position has been eliminated and one new unclassified Public Health Educator position has been added. This position will be responsible for providing outreach related to healthy living interventions and education for Latino adult patients with diabetes.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(107,925)	0	0	(107,925)	(1)
193,264	301,189	0	0	107,925	1

#### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
193,264	125,530	0	0	(67,734)	(4)

FY 2010-11 September Revisions

No change.



Ambulatory Services (6850B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of clinic outpatient visits	212,109	218,106	233,241	236,555	236,555
Number of senior center visits	10,613	9,893	11,319	10,646	10,646
Number of pediatric visits	---	55,698	59,254	60,657	60,657
<b>How Well We Do It (Quality / Efficiency)</b>					
Cycle time (in minutes)	56	57	59	60	60
Percent of clinic visits by payor:					
- County	21%	26%	34%	34%	34%
- Medi-Cal / Medicare	48%	49%	51%	51%	51%
- Other Payor Sources	31%	25%	15%	15%	15%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents rating services good or better	96%	98%	95%	90%	90%
Percent of clinic patients assigned a Primary Care Provider (PCP) <sup>(1)</sup>	70%	77%	---	78%	78%

<sup>(1)</sup> Methodology was revised in FY 2008-09 due to data collection issues.

Medical Center Capital Purchases (6750D)  
 Medical Center Enterprise Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues			800,000	800,000		800,000
Interfund Revenue	18,510			171,000	171,000	171,000
Miscellaneous Revenue	1,253,774	2,682,525	2,900,000	2,200,000	(700,000)	2,200,000
Other Financing Sources	658,800		681,582	943,000	261,418	943,000
<b>TOTAL SOURCES</b>	<b>1,931,084</b>	<b>2,682,525</b>	<b>4,381,582</b>	<b>4,114,000</b>	<b>(267,582)</b>	<b>4,114,000</b>
<b>REQUIREMENTS</b>						
Services and Supplies	325,382	208,937				
Fixed Assets	1,588,830	329,257	3,700,000	4,114,000	414,000	4,114,000
Other Financing Uses	16,873	339,179	962,582		(962,582)	
<b>Gross Appropriations</b>	<b>1,931,084</b>	<b>877,373</b>	<b>4,662,582</b>	<b>4,114,000</b>	<b>(548,582)</b>	<b>4,114,000</b>
Intrafund Transfers			(281,000)		281,000	
<b>Net Appropriations</b>	<b>1,931,084</b>	<b>877,373</b>	<b>4,381,582</b>	<b>4,114,000</b>	<b>(267,582)</b>	<b>4,114,000</b>
Non-General Fund Reserves		1,805,153				
<b>TOTAL REQUIREMENTS</b>	<b>1,931,084</b>	<b>2,682,526</b>	<b>4,381,582</b>	<b>4,114,000</b>	<b>(267,582)</b>	<b>4,114,000</b>

Contributions to Medical Center (5850D)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	12,482,625	12,755,011	12,755,011	11,479,500	(1,275,511)	11,479,500
Miscellaneous Revenue	7,021,850	7,133,164	7,368,814	7,489,517	120,703	7,489,517
<b>TOTAL SOURCES</b>	<b>19,504,475</b>	<b>19,888,175</b>	<b>20,123,825</b>	<b>18,969,017</b>	<b>(1,154,808)</b>	<b>18,969,017</b>
<b>REQUIREMENTS</b>						
Services and Supplies	13,653,946	27,848,177	59,000,000	38,441,591	(20,558,409)	34,041,591
Other Charges	8,557,803					
Other Financing Uses	55,064,753	62,993,021	22,109,653	37,128,863	15,019,210	37,128,863
<b>TOTAL REQUIREMENTS</b>	<b>77,276,502</b>	<b>90,841,198</b>	<b>81,109,653</b>	<b>75,570,454</b>	<b>(5,539,199)</b>	<b>71,170,454</b>
<b>NET COUNTY COST</b>	<b>57,772,027</b>	<b>70,953,023</b>	<b>60,985,828</b>	<b>56,601,437</b>	<b>(4,384,391)</b>	<b>52,201,437</b>

## Contributions to Medical Center (5850D) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Coverage Unit Staff Consolidation

In order to unify eligibility, enrollment and retention efforts, 22 positions from the San Mateo Medical Center along with other Health Benefits Analysts from the Children's Health Initiative have been consolidated into a single Coverage Unit. The non-labor expenditure budget also has been moved. Reductions have been made to the General Fund subsidy for the Medical Center while there is a corresponding Net County Cost increase in Health Policy and Planning, for no Net County Cost change.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(1,245,546)	0	0	(1,245,546)	0

### FY 2010-11 September Revisions

No change.

First 5 San Mateo County (1950B)  
 First 5 Fund (Information Only)

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	1,520,814	(1,175,088)	1,100,000	719,103	(380,897)	650,914
Intergovernmental Revenues	9,715,787	8,785,519	9,230,986	7,630,983	(1,600,003)	6,500,000
Miscellaneous Revenue		107,904				
<b>Total Revenue</b>	<b>11,236,602</b>	<b>7,718,335</b>	<b>10,330,986</b>	<b>8,350,086</b>	<b>(1,980,900)</b>	<b>7,150,914</b>
Fund Balance	35,572,468	35,822,026	35,822,026	32,558,985	(3,263,041)	29,528,375
<b>TOTAL SOURCES</b>	<b>46,809,070</b>	<b>43,540,361</b>	<b>46,153,012</b>	<b>40,909,071</b>	<b>(5,243,941)</b>	<b>36,679,289</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,080,165	1,030,757	1,324,700	1,250,000	(74,700)	1,327,850
Services and Supplies	349,246	629,102	1,395,327	814,500	(580,827)	698,700
Other Charges	9,557,633	9,321,517	11,622,569	9,316,196	(2,306,373)	9,097,303
<b>Net Appropriations</b>	<b>10,987,043</b>	<b>10,981,376</b>	<b>14,342,596</b>	<b>11,380,696</b>	<b>(2,961,900)</b>	<b>11,123,853</b>
Non-General Fund Reserves	35,822,026	32,558,985	31,810,416	29,528,375	(2,282,041)	25,555,436
<b>TOTAL REQUIREMENTS</b>	<b>46,809,069</b>	<b>43,540,361</b>	<b>46,153,012</b>	<b>40,909,071</b>	<b>(5,243,941)</b>	<b>36,679,289</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	12.0	12.0	12.0	12.0		12.0
Funded FTE	11.5	12.0	12.0	10.9	(1.1)	10.9

Sheriff's Office (3000B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	3,281	2,707	2,100	2,100		2,100
Fines, Forfeitures and Penalties	290,934	354,179	352,000	322,000	(30,000)	322,000
Intergovernmental Revenues	39,123,101	38,222,032	45,284,930	48,180,926	2,895,996	42,913,562
Charges for Services	8,445,640	9,073,256	9,075,153	10,174,286	1,099,133	10,296,478
Interfund Revenue	11,955,348	12,395,779	13,027,088	12,708,005	(319,083)	13,583,095
Miscellaneous Revenue	819,980	669,051	608,689	890,889	282,200	865,889
Other Financing Sources		325,336	185,000	500,000	315,000	
<b>Total Revenue</b>	<b>60,638,284</b>	<b>61,042,339</b>	<b>68,534,960</b>	<b>72,778,206</b>	<b>4,243,246</b>	<b>67,983,124</b>
Fund Balance	3,544,821	5,161,476	5,161,476	8,174,415	3,012,939	7,417,454
<b>TOTAL SOURCES</b>	<b>64,183,105</b>	<b>66,203,815</b>	<b>73,696,436</b>	<b>80,952,621</b>	<b>7,256,185</b>	<b>75,400,578</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	107,000,339	110,701,617	112,224,778	116,160,993	3,936,215	125,959,075
Services and Supplies	10,124,013	11,245,125	15,805,771	22,527,788	6,722,017	14,245,401
Other Charges	16,893,681	16,967,100	17,869,379	18,148,486	279,107	18,098,486
Fixed Assets	508,748	803,294	860,150	510,901	(349,249)	402,935
Other Financing Uses	906,084	905,874	905,877	899,765	(6,112)	907,553
<b>Gross Appropriations</b>	<b>135,432,864</b>	<b>140,623,011</b>	<b>147,665,955</b>	<b>158,247,933</b>	<b>10,581,978</b>	<b>159,613,450</b>
Intrafund Transfers	(908,559)	(1,417,204)	(1,433,183)	(2,102,014)	(668,831)	(1,004,404)
<b>Net Appropriations</b>	<b>134,524,305</b>	<b>139,205,807</b>	<b>146,232,772</b>	<b>156,145,919</b>	<b>9,913,147</b>	<b>158,609,046</b>
Contingencies/Dept Reserves	887,199	2,469,849	2,469,849	4,759,832	2,289,983	4,759,832
<b>TOTAL REQUIREMENTS</b>	<b>135,411,504</b>	<b>141,675,656</b>	<b>148,702,621</b>	<b>160,905,751</b>	<b>12,203,130</b>	<b>163,368,878</b>
<b>NET COUNTY COST</b>	<b>71,228,399</b>	<b>75,471,841</b>	<b>75,006,185</b>	<b>79,953,130</b>	<b>4,946,945</b>	<b>87,968,300</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	638.0	645.0	645.0	639.0	(6.0)	639.0
Funded FTE	636.8	644.6	644.1	638.2	(5.9)	638.7

Administrative and Support Services (3011P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	1,739					
Intergovernmental Revenues	198,922	124,554	140,673	5,550	(135,123)	5,550
Charges for Services	273,984	273,884	237,100	242,100	5,000	242,100
Interfund Revenue	460,031	474,471	408,843	433,466	24,623	457,753
Miscellaneous Revenue	15,268	35,557	83,889	83,889		83,889
<b>Total Revenue</b>	<b>949,943</b>	<b>908,467</b>	<b>870,505</b>	<b>765,005</b>	<b>(105,500)</b>	<b>789,292</b>
Fund Balance	3,544,821	5,161,476	5,161,476	8,174,415	3,012,939	7,417,454
<b>TOTAL SOURCES</b>	<b>4,494,764</b>	<b>6,069,943</b>	<b>6,031,981</b>	<b>8,939,420</b>	<b>2,907,439</b>	<b>8,206,746</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,329,308	3,302,835	3,289,770	3,615,446	325,676	3,868,897
Services and Supplies	385,789	309,716	637,134	1,340,348	703,214	583,387
Other Charges	320,125	328,069	433,735	313,132	(120,603)	313,132
<b>Net Appropriations</b>	<b>4,035,222</b>	<b>3,940,621</b>	<b>4,360,639</b>	<b>5,268,926</b>	<b>908,287</b>	<b>4,765,416</b>
Contingencies/Dept Reserves	887,199	2,469,849	2,469,849	4,759,832	2,289,983	4,759,832
<b>TOTAL REQUIREMENTS</b>	<b>4,922,421</b>	<b>6,410,470</b>	<b>6,830,488</b>	<b>10,028,758</b>	<b>3,198,270</b>	<b>9,525,248</b>
<b>NET COUNTY COST</b>	<b>427,657</b>	<b>340,527</b>	<b>798,507</b>	<b>1,089,338</b>	<b>290,831</b>	<b>1,318,502</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	30.0	29.0	29.0	29.0		29.0
Funded FTE	29.8	28.9	28.8	28.9	0.1	28.9

## Administrative and Support Services (3011P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Southwest Border Initiative Debt Payment

During FY 2008-09, the County reached a settlement agreement with the United States Department of Justice for unallowable claims submitted by the Sheriff's Office for the Southwest Border Initiative. The General Fund paid the settlement totaling \$1,513,921. The Sheriff's Office has agreed to reimburse Non-Departmental Services over the next five fiscal years. Sheriff's Office Reserves generated through savings in FY 2008-09, will be used to repay half of the settlement in FY 2009-10.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	756,961	0	(756,961)	0	0

### FY 2010-11 September Revisions

#### 2. Southwest Border Initiative Debt Payment

One-time debt payment for the Southwest Border Initiative settlement has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(756,961)	(756,961)	0	0	0	0



Administration and Support Services (3011P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of accounts receivable processed annually	776	949	1,074	800	850
Number of new financial orders received and processed annually:					
- Wage garnishments	1,554	1,788	1,730	1,500	1,550
- Bank levies	1,001	965	1,052	885	900
<b>How Well We Do It (Quality / Efficiency)</b>					
Administrative cost per department employee	\$6,616	\$5,709	\$5,703	\$7,500	\$7,500
Percent of department budget allocated to administrative services	3.1%	3.4%	3.4%	4%	4%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of CARES survey respondents rating Sheriff's services as good or better	100%	96%	98%	90%	90%
Number of major projects and initiatives identified in budget	7	7	6	4	4
Number and percent of projects and initiatives completed on schedule	5 / 72%	5 / 72%	5 / 83%	4 / 100%	4 / 100%
Number and percent of revenue accounts meeting or exceeding budget targets	21 / 81%	32 / 90%	22 / 78%	24 / 85%	24 / 85%

Professional Standards Bureau (3013P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	3,281	2,707	2,100	2,100		2,100
Intergovernmental Revenues	1,310,276	1,225,076	1,333,835	1,366,285	32,450	1,366,285
Charges for Services	274,341	235,200	314,400	286,900	(27,500)	286,900
Interfund Revenue	97,695	80,185	39,086	38,705	(381)	38,705
Miscellaneous Revenue	103,979	82,198	464,000	489,000	25,000	489,000
<b>TOTAL SOURCES</b>	<b>1,789,573</b>	<b>1,625,366</b>	<b>2,153,421</b>	<b>2,182,990</b>	<b>29,569</b>	<b>2,182,990</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	8,704,569	11,235,775	10,608,354	10,383,906	(224,448)	11,322,733
Services and Supplies	1,083,729	1,070,990	1,442,635	1,542,794	100,159	1,542,794
Other Charges	1,317,170	1,243,153	1,426,674	1,201,684	(224,990)	1,201,684
<b>Gross Appropriations</b>	<b>11,105,467</b>	<b>13,549,919</b>	<b>13,477,663</b>	<b>13,128,384</b>	<b>(349,279)</b>	<b>14,067,211</b>
Intrafund Transfers	(102,897)	(107,012)	(102,896)	(108,692)	(5,796)	(108,692)
<b>TOTAL REQUIREMENTS</b>	<b>11,002,571</b>	<b>13,442,907</b>	<b>13,374,767</b>	<b>13,019,692</b>	<b>(355,075)</b>	<b>13,958,519</b>
<b>NET COUNTY COST</b>	<b>9,212,998</b>	<b>11,817,541</b>	<b>11,221,346</b>	<b>10,836,702</b>	<b>(384,644)</b>	<b>11,775,529</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	60.0	65.0	65.0	64.0	(1.0)	64.0
Funded FTE	60.0	64.9	64.9	63.9	(1.0)	63.9

Professional Standards Bureau (3013P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of Deputies and Correctional Officers hired or promoted	40	29	29	28	30
Percent of initial applicants that are hired	9%	21%	5%	5%	7%
Number of hours of training conducted:					
- Standards and Training for Corrections (STC)	628	540	556	584	590
- Police Officer Standards Training (POST)	3,671	3,760	3,715	3,800	3,800
- Non-mandated	3,986	3,910	3,887	3,950	3,950
Number of hours of firing range training:					
- Sheriff's Office	720	626	616	600	600
- All other agencies	957	1,157	992	1,000	1,100
Number of criminal warrants:					
- Total maintained	26,295	26,549	25,972	27,000	27,000
- New warrants received	12,316	12,101	10,974	12,200	12,200
Number of citizen complaints processed (Internal Affairs)	34	48	61	39	35
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of new hires/promotions (Deputy / Correctional Officer) successfully completing probationary period	90%	91%	85%	92%	95%
Percent of Deputies and Correctional Officers in compliance with POST and STC requirements	95%	98%	98%	99%	100%
Average number of hours training received per Deputy/Correctional Officer	19	18	18	19	20
Percent of citizen complaints investigated	99%	100%	100%	100%	100%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of new hires who are female and / or minority officers	47%	61%	47%	40%	40%
Percent of citizen complaints that are sustained at some level	19%	38%	27%	26%	20%

Forensic Laboratory (3017P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	2,322,529	2,207,773	2,533,914	1,909,263	(624,651)	1,909,263
Charges for Services	1,370,991	1,354,362	1,622,620	1,909,620	287,000	1,710,620
Interfund Revenue	860,598	609,083	829,660	624,274	(205,386)	631,375
Miscellaneous Revenue	960	12,551		213,000	213,000	213,000
<b>TOTAL SOURCES</b>	<b>4,555,077</b>	<b>4,183,768</b>	<b>4,986,194</b>	<b>4,656,157</b>	<b>(330,037)</b>	<b>4,464,258</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,883,373	3,856,295	4,249,705	4,612,922	363,217	4,656,149
Services and Supplies	676,553	727,548	902,144	678,995	(223,149)	678,995
Other Charges	552,481	621,090	643,310	618,347	(24,963)	618,347
Fixed Assets	113,770	130,516	256,150	93,165	(162,985)	93,165
Other Financing Uses	906,084	905,874	905,877	899,765	(6,112)	907,553
<b>TOTAL REQUIREMENTS</b>	<b>6,132,259</b>	<b>6,241,322</b>	<b>6,957,186</b>	<b>6,903,194</b>	<b>(53,992)</b>	<b>6,954,209</b>
<b>NET COUNTY COST</b>	<b>1,577,182</b>	<b>2,057,553</b>	<b>1,970,992</b>	<b>2,247,037</b>	<b>276,045</b>	<b>2,489,951</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	32.0	31.0	31.0	31.0		31.0
Funded FTE	32.0	31.0	31.0	31.0		31.0

## Forensic Laboratory (3017P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. National Institute of Justice Appropriation for DNA Backlog

In the past, the Sheriff's Office hired contract workers to complete the backlog of work. New guidelines that became effective October 1, 2009 require all DNA backlog work to be done by employees not contractors. In order to comply with the new requirements, contract appropriation has been reduced and Extra-Help appropriation has been increased.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(34,090)	0	0	(34,090)	0
0	34,090	0	0	34,090	0

## Forensic Laboratory (3017P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Total number of major case items received	3,503	7,320	4,351	4,000	4,000
- Firearm items	895	813	778	1,000	1,000
- Latent print items <sup>(1)</sup>	1,807	5,556	2,257	2,000	2,000
- Forensic Biology (DNA) items	801	951	1,011	1,000	1,000
Number of alcohol case items received	1,229	2,284	1,655	1,500	1,500
Number of drug case items received	3,333	3,418	3,474	3,000	3,000
Number of field calls	14	66	73	40	40
Number of items and analysis requests generated by field calls	69	458	495	250	250
Positive Associations: <sup>(2)</sup>					
- AFIS Positive Associations	36	75	126	---	---
- CODIS Positive Associations	15	96	40	---	---
- NIBIN Positive Associations	5	14	33	---	---
<b>How Well We Do It (Quality / Efficiency)</b>					
Field call meetings and reports completed within 10 business days	85%	93%	100%	90%	90%
Percent of major cases completed:					
- In less than 30 days from assignment	23%	30%	10%	25%	25%
- In less than 60 days from assignment	38%	45%	38%	50%	50%
Alcohol cases:					
- Average turnaround time (in days)	3	3	4	4	4
- Percent completed within 5 days of receipt	98%	98%	67%	100%	100%
Drug cases:					
- Percent completed within 4 days of receipt	10%	26%	28%	40%	40%
- Percent completed within 7 days of receipt	50%	45%	53%	60%	60%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customers rating turnaround time as good or better	100%	98%	97%	90%	90%
Percent of customers rating forensic laboratory services as good or better	100%	99%	100%	90%	90%

<sup>(1)</sup> The FY 2007-08 increase in latent print items is due to a methodology change from cases processed, reflected in FY 2006-07, to items processed, which is a more precise measurement of workload. The 54% decrease of items processed in the Latent Print Unit from FY 2007-08 to FY 2008-09 is due to a 50% vacancy in this unit.

<sup>(2)</sup> Automated Fingerprint Identification System (AFIS), Combined DNA Index System (CODIS), and National Integrated Ballistics Information Network (NIBIN) database positive associations are recorded as actuals only.

Patrol Bureau (3051P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	261,767	330,645	282,000	282,000		282,000
Intergovernmental Revenues	7,782,463	7,121,719	8,176,578	7,239,741	(936,837)	7,234,741
Charges for Services	5,042,681	5,758,130	5,547,811	6,217,335	669,524	6,538,527
Miscellaneous Revenue	250,992	263,766	40,800	85,000	44,200	60,000
<b>TOTAL SOURCES</b>	<b>13,337,904</b>	<b>13,474,259</b>	<b>14,047,189</b>	<b>13,824,076</b>	<b>(223,113)</b>	<b>14,115,268</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	19,247,055	20,070,093	20,640,873	21,567,443	926,570	23,530,422
Services and Supplies	810,670	830,448	908,570	998,066	89,496	910,456
Other Charges	2,241,412	2,474,274	2,374,169	2,651,249	277,080	2,651,249
Fixed Assets		96,012				
<b>Gross Appropriations</b>	<b>22,299,138</b>	<b>23,470,827</b>	<b>23,923,612</b>	<b>25,216,758</b>	<b>1,293,146</b>	<b>27,092,127</b>
Intrafund Transfers				(57,610)	(57,610)	
<b>TOTAL REQUIREMENTS</b>	<b>22,299,138</b>	<b>23,470,827</b>	<b>23,923,612</b>	<b>25,159,148</b>	<b>1,235,536</b>	<b>27,092,127</b>
<b>NET COUNTY COST</b>	<b>8,961,234</b>	<b>9,996,568</b>	<b>9,876,423</b>	<b>11,335,072</b>	<b>1,458,649</b>	<b>12,976,859</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	103.0	103.0	103.0	103.0		103.0
Funded FTE	103.0	102.9	102.8	102.9	0.1	102.9

## Patrol Bureau (3051P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 June Revisions

#### 1. Community Overcoming Relationship Abuse (CORA) Emergency Response Program (ERP) Appropriation

At the June budget hearings, the Board of Supervisors moved the County's annual appropriation to CORA ERP from the Human Services Agency Budget to the Sheriff's Office Budget.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	57,610	(57,610)	0	0	0

### FY 2009-10 September Revisions

#### 2. Sequoia Health District Grant

In May 2009, the Sequoia Healthcare District Board of Directors awarded a grant to the San Mateo County Sheriff's Activities League (SAL) to develop the Academicos Futbol Club, a soccer academy for youth in North Fair Oaks. The grant will serve an estimated 100 students and cover the costs of uniforms, sporting equipment, and other supplies for the Club.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
25,000	25,000	0	0	0	0

#### 3. Kelly Family Fund Donation to Community Alliance to Revitalize Our Neighborhood (CARON) Program

The Kelly Family Fund, which is registered with the Silicon Valley Community Foundation, donated to the CARON Program youth projects. Sheriff's Office School Resource Officers and the CARON grant funded Community Program Specialist will use the donation to administer supplemental youth programs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
5,000	5,000	0	0	0	0

### TOTAL FY 2009-10 JUNE AND SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
30,000	87,610	(57,610)	0	0	0

### FY 2010-11 June Revisions

#### 4. Community Overcoming Relationship Abuse (CORA) Emergency Response Program (ERP) Appropriation

One-time appropriation from the Human Services Agency for the CORA ERP has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(57,610)	57,610	0	0	0



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 FY 2010-11 September Revisions

**5. Sequoia Healthcare District Grant**

One-time Sequoia Healthcare District Grant for the SAL Academicos Futbol Club has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(25,000)	(25,000)	0	0	0	0

**6. Kelly Family Fund Donation to CARON Program**

A one-time donation from the Kelly Family Fund to the CARON Program has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(5,000)	(5,000)	0	0	0	0

**TOTAL FY 2010-11 JUNE AND SEPTEMBER REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(30,000)	(87,610)	57,610	0	0	0

Patrol Bureau (3051P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of dispatched calls for service:					
- Patrol services	56,937	64,229	65,214	60,000	60,000
- Transit Police	6,251	7,039	10,111	7,500	7,500
Number of citations issued:					
- Patrol services	10,352	11,824	11,757	11,000	11,000
- Transit Police	6,480	7,865	6,226	7,500	7,700
Number of total traffic activities by Patrol Deputies (non-citation)	16,847	18,204	18,364	17,000	17,000
Number of right-of-way trespassing interventions annually (CalTrain)	187	222	146	175	175
Number of first-time offenders placed in Juvenile Diversion Program: Aftercare	49	84	42	40	40
<b>How Well We Do It (Quality / Efficiency)</b>					
Average response time for priority dispatched calls (in minutes):					
- Urbanized service areas	3:57	4:44	5:07	4:30	4:30
- Rural service areas	11:41	11:41	10:25	11:00	11:00
- Transit (system-wide 3 counties)	19:50	19:58	20:43	20:00	20:00
Number of transit-related arrests	124	100	144	150	150
Average cost per dispatched Patrol service call	\$539	\$534	\$492	\$550	\$555
Number and percent of first time offenders successfully completing Juvenile Diversion Programs	34 / 85%	17 / 90%	7 / 87%	10 / 85%	10 / 85%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Annual number of Part 1 crimes	21,136	17,818	19,288	21,000	21,000
Annual Part 1 crimes per capita:					
- San Mateo County	.028	.024	.026	.028	.028
- Eight bay area counties	.037	.035	.033	.037	.037
- Statewide	.036	.035	.034	.036	.036
Number of on-board assaults annually:					
- CalTrain commute trains	21	13	16	18	18
- SamTrans buses	12	10	7	10	10
- Total assaults	33	23	23	28	28

Investigations Bureau (3053P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	27,427	23,534	70,000	40,000	(30,000)	40,000
Intergovernmental Revenues	8,312,123	8,555,670	10,013,225	12,257,890	2,244,665	11,457,431
Charges for Services	148,658	178,381	151,572	137,181	(14,391)	137,181
Interfund Revenue	2,525,295	2,319,872	2,521,753	2,455,980	(65,773)	2,485,980
Miscellaneous Revenue	76,500	31,029				
<b>TOTAL SOURCES</b>	<b>11,090,004</b>	<b>11,108,487</b>	<b>12,756,550</b>	<b>14,891,051</b>	<b>2,134,501</b>	<b>14,120,592</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	11,772,937	12,202,027	12,369,670	13,394,134	1,024,464	14,569,217
Services and Supplies	2,858,994	3,009,578	4,565,393	6,669,619	2,104,226	5,669,794
Other Charges	1,429,950	1,382,139	1,581,158	1,632,317	51,159	1,632,317
Fixed Assets	101,197	419,960	62,000	80,000	18,000	80,000
<b>Gross Appropriations</b>	<b>16,163,078</b>	<b>17,013,705</b>	<b>18,578,221</b>	<b>21,776,070</b>	<b>3,197,849</b>	<b>21,951,328</b>
Intrafund Transfers	(637,262)	(782,565)	(543,219)	(692,239)	(149,020)	(692,239)
<b>TOTAL REQUIREMENTS</b>	<b>15,525,816</b>	<b>16,231,139</b>	<b>18,035,002</b>	<b>21,083,831</b>	<b>3,048,829</b>	<b>21,259,089</b>
<b>NET COUNTY COST</b>	<b>4,435,812</b>	<b>5,122,653</b>	<b>5,278,452</b>	<b>6,192,780</b>	<b>914,328</b>	<b>7,138,497</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	62.0	70.0	70.0	72.0	2.0	72.0
Funded FTE	61.9	70.0	70.0	72.0	2.0	72.0

## Investigations Bureau (3053P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Federal Stimulus - COPLINK / Urban Area Security Initiative (UASI) Grants

In July 2009, the Sheriff's Office, through the Northern California High Intensity Drug Trafficking Area (NCHIDTA) and the Northern California Regional Terrorist Threat Assessment Center (NCRTTAC), received a supplemental grant as part of the Federal Stimulus Program. The grant is administered through the 2007 UASI Homeland Security grant and will be used to develop and implement an integrated law enforcement sharing system, called COPLINK, to combat criminal activity stemming from the southern border. This grant appropriation will fund the purchase and development of the COPLINK database.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
999,825	999,825	0	0	0	0

### FY 2010-11 September Revisions

#### 2. COPLINK Grant - Southborder Initiative

One-time funding for the COPLINK Grant - Southborder Initiative project has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(999,825)	(999,825)	0	0	0	0

Investigations Bureau (3053P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of cases reviewed annually	8,728	8,799	9,248	8,870	8,923
Number of cases performed annually:					
- Investigative services	7,935	5,891	6,368	6,539	6,578
- Multi-jurisdictional services	482	595	643	600	600
Number of calls for County facilities security services	18,881	22,340	33,357	23,000	23,000
Number of applicants fingerprinted <sup>(1)</sup>	6,185	6,018	4,710	4,500	5,500
<b>How Well We Do It (Quality / Efficiency)</b>					
Number of gang members validated <sup>(2)</sup>	407	244	217	200	180
Number of arrests made annually by multi-jurisdictional task forces	216	303	331	300	300
Number of cases submitted to the District Attorney's Office:					
- Major crimes (violence, crimes against persons, excluding sex crimes)	144	421	292	350	350
- Sex crimes	44	22	76	35	35
- General crimes (property and vehicle theft, embezzlement, other)	2,272	2,372	1,712	2,300	2,300
Number of weapons surrendered by the Firearm Domestic Violence Program	20	93	119	76	77
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of Gang Intelligence and Investigations Unit leading to arrest or diversion	55%	46%	63%	60%	60%
Number and percent of cases submitted to the District Attorney's Office (Investigations only)	2,460 / 31%	3,115 / 34%	2,410 / 38%	2,791 / 35%	2807 / 35%

<sup>(1)</sup> The drop in the number of applicants fingerprinted in FY 2009-10 reflects a lower amount of job openings countywide due to job contraction and fewer people changing jobs as a result of the current economic downturn.

<sup>(2)</sup> This was a new program that began in FY 2006-07 and in the first year of operation the contacts were high. As more gang members were validated, new validations are anticipated to drop and subsequent contact with the validated gang members will be to update their information.

Office of Emergency Services (3055P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	2,199,186	3,431,949	4,560,391	7,188,699	2,628,308	3,044,660
Charges for Services	76,333	50,000	52,500	50,000	(2,500)	50,000
Interfund Revenue				150,070	150,070	150,070
Miscellaneous Revenue	2,998	217				
Other Financing Sources		325,336	185,000	500,000	315,000	
<b>TOTAL SOURCES</b>	<b>2,278,517</b>	<b>3,807,502</b>	<b>4,797,891</b>	<b>7,888,769</b>	<b>3,090,878</b>	<b>3,244,730</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,273,689	2,195,621	1,962,119	1,721,695	(240,424)	1,841,180
Services and Supplies	1,339,099	2,124,448	2,941,702	6,469,080	3,527,378	1,933,007
Other Charges	1,074,485	740,923	786,781	771,556	(15,225)	771,556
Fixed Assets	281,809	156,807	542,000	337,736	(204,264)	229,770
<b>TOTAL REQUIREMENTS</b>	<b>4,969,083</b>	<b>5,217,799</b>	<b>6,232,602</b>	<b>9,300,067</b>	<b>3,067,465</b>	<b>4,775,513</b>
<b>NET COUNTY COST</b>	<b>2,690,566</b>	<b>1,410,297</b>	<b>1,434,711</b>	<b>1,411,298</b>	<b>(23,413)</b>	<b>1,530,783</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	11.0	10.0	10.0	10.0		10.0
Funded FTE	11.0	10.0	10.0	10.0		10.0

## Office of Emergency Services (3055P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Radio Interoperability Project

In October 2007, San Francisco was awarded the Urban Area Security Initiatives (UASI) Grant from the Federal Department of Homeland Security. San Mateo County is a sub-grantee of this award and received funding for a two-year countywide radio interoperability project. This is the third and final grant that will be used to complete this project.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
2,411,009	2,411,009	0	0	0	0

#### 2. Urban Area Security Initiative (UASI) Grant

Additional funding has been received from the 2008 Urban Area Initiatives (UASI) Grant to reflect the County's portion of the regional UASI Homeland Security funding.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
254,962	254,962	0	0	0	0

#### 3. California Fish and Game Grant

In July 2009, the Board of Supervisors authorized the Sheriff's Office to execute an agreement with the California Department of Fish and Game for the purchase of an Oil Spill Response Equipment Trailer for use in responding to oil and other water contaminants within the San Francisco Bay Area.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
25,000	25,000	0	0	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
2,690,971	2,690,971	0	0	0	0

### FY 2010-11 September Revisions

#### 4. Radio Interoperability Project

One-time funding for the Radio Interoperability Project has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(2,411,009)	(2,411,009)	0	0	0	0

**5. California Fish and Game Grant**

One-time State funding from the California Department of Fish and Game has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(25,000)	(25,000)	0	0	0	0

**TOTAL FY 2010-11 SEPTEMBER REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(2,436,009)	(2,436,009)	0	0	0	0



Office of Emergency Services (3055P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Annual calls for service	711	693	706	685	685
Number of search and rescue / law enforcement support mission requests	228	206	139	200	200
Number of incidents responded to by OES staff	22	39	39	50	50
Total mutual aid calls for service:					
- Law enforcement	314	330	420	325	325
- Fire	25	18	17	10	10
- Haz-Mat	17	24	38	35	35
- Bomb Squad – high threat	82	69	56	80	80
- Bomb Squad – total calls	127	115	92	115	115
<b>How Well We Do It (Quality / Efficiency)</b>					
Annual FTE paid hours saved by use of OES volunteers	13,673	20,675	12,169	12,000	12,000
Amount saved by use of OES volunteers <sup>(1)</sup>	\$605,045	\$1,016,426	\$647,768	\$612,000	\$612,000
Percent of emergency incidents responded to within one hour	100%	100%	100%	100%	100%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of Operational Area (JPA) customers rating OES support as good or better in annual customer survey <sup>(2)</sup>	--- / ---	14 / 100%	16 / 100%	15 / 90%	15 / 90%
Number and percent of Bomb Squad callouts where an explosive or dangerous device is located and disarmed	38 / 33%	47 / 42%	42 / 46%	40 / 40%	40 / 40%
Number and dollar value of grants managed during the year	4 grants / \$5,643,719	6 grants / \$7,269,574	6 grants / \$6,757,053	7 grants / \$5,200,000	4 grants / \$2,500,000

<sup>(1)</sup> The amount saved by use of OES volunteers is based on hourly rates from \$37 in FY 2003-04 to \$42 in FY 2007-08.

<sup>(2)</sup> The annual customer survey was not conducted during FY 2006-07.

Maguire Correctional Facility (3101P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	13,489,986	12,514,692	14,163,770	14,158,274	(5,496)	14,752,326
Charges for Services	216,151	220,879	128,000	285,000	157,000	285,000
Interfund Revenue		305,669	243,821	245,442	1,621	245,442
Miscellaneous Revenue	290,140	160,592				
<b>TOTAL SOURCES</b>	<b>13,996,277</b>	<b>13,201,832</b>	<b>14,535,591</b>	<b>14,688,716</b>	<b>153,125</b>	<b>15,282,768</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	36,943,497	36,845,594	37,774,699	39,254,247	1,479,548	42,344,560
Services and Supplies	1,293,922	1,456,246	1,257,913	1,257,021	(892)	1,257,021
Other Charges	8,238,053	8,359,811	8,693,983	8,945,228	251,245	8,945,228
Fixed Assets	6,349					
<b>TOTAL REQUIREMENTS</b>	<b>46,481,820</b>	<b>46,661,651</b>	<b>47,726,595</b>	<b>49,456,496</b>	<b>1,729,901</b>	<b>52,546,809</b>
<b>NET COUNTY COST</b>	<b>32,485,543</b>	<b>33,459,820</b>	<b>33,191,004</b>	<b>34,767,780</b>	<b>1,576,776</b>	<b>37,264,041</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	226.0	226.0	226.0	222.0	(4.0)	222.0
Funded FTE	225.6	226.0	225.6	222.0	(3.6)	222.0

Maguire Correctional Facility (3101P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of persons booked into custody	19,278	18,894	18,398	19,000	19,000
Number of releases	15,920	16,770	17,793	18,000	18,000
Number of inmates bailed from custody	3,189	3,125	3,433	3,200	3,200
Number of inmates cited out of custody	3,081	2,854	2,881	3,200	3,200
Average daily population managed at the Maguire Correctional Facility:					
- Pre-sentence inmates	545	584	671	650	650
- Sentenced inmates	436	395	297	320	320
- Total inmates	981	979	968	970	970
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of average daily population classified as:					
- Gang affiliation	16.7%	16.3%	16.8%	15.0%	15.0%
- Assaultive	24.7%	29.0%	30.6%	25.0%	25.0%
- Suicidal	20.6%	19.4%	23.3%	18.0%	18.0%
- Requiring psychological monitoring	4.4%	2.2%	2.7%	3.0%	3.0%
- Requiring protective custody	9.1%	12%	13.2%	8.0%	8.0%
- An escape risk	0.6%	0.3%	.45%	0.5%	0.5%
Number of documented major rule violations committed by inmates	684	457	374	465	460
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of assaults:					
- Inmate vs. inmate	98	80	53	80	75
- Inmate vs. staff	23	20	20	19	18
Number of:					
- Escapes	0	0	0	0	0
- Attempts	0	0	0	0	0
- Release in error	3	0	3	0	0
Number of reported staff injuries	57	25	32	35	30

Custody Programs (3150P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	2,090,871	1,748,614	2,893,919	2,586,599	(307,320)	1,674,681
Charges for Services	977,506	912,089	996,150	1,021,150	25,000	1,021,150
Miscellaneous Revenue	60,047	65,079	20,000	20,000		20,000
<b>TOTAL SOURCES</b>	<b>3,128,424</b>	<b>2,725,782</b>	<b>3,910,069</b>	<b>3,627,749</b>	<b>(282,320)</b>	<b>2,715,831</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	7,572,208	7,555,555	7,084,834	7,563,932	479,098	8,321,390
Services and Supplies	540,971	639,422	1,986,302	2,273,514	287,212	371,596
Other Charges	1,189,757	1,274,696	1,327,638	1,447,414	119,776	1,397,414
Fixed Assets	5,623					
<b>Gross Appropriations</b>	<b>9,308,559</b>	<b>9,469,673</b>	<b>10,398,774</b>	<b>11,284,860</b>	<b>886,086</b>	<b>10,090,400</b>
Intrafund Transfers		(343,000)	(640,160)	(1,096,565)	(456,405)	(56,565)
<b>TOTAL REQUIREMENTS</b>	<b>9,308,559</b>	<b>9,126,673</b>	<b>9,758,614</b>	<b>10,188,295</b>	<b>429,681</b>	<b>10,033,835</b>
<b>NET COUNTY COST</b>	<b>6,180,135</b>	<b>6,400,891</b>	<b>5,848,545</b>	<b>6,560,546</b>	<b>712,001</b>	<b>7,318,004</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	37.0	38.0	38.0	39.0	1.0	39.0
Funded FTE	37.0	38.0	38.0	38.5	0.5	39.0

## Custody Programs (3150P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Jail Planning Unit Sergeant

The Sheriff's Office has added one new Sergeant position to improve support in the planning process for the new jail replacement project. This position is designated as the Operations Track Manager by the National Institute of Corrections (NIC) and will be responsible for conducting a staffing plan analysis; working with the Corrections Standard Authority (CSA) on facility design and operation compliance; providing supervisory level experience, technical, and classification knowledge for operational implementation; overseeing the functional planning group; and developing an operational maintenance procedure for the new facility.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	120,000	0	0	120,000	1

#### 2. Countywide Reentry Grant - County Match

In order to support the Countywide re-entry efforts, funding has been transferred from Non-Departmental Services to the Sheriff's Office for additional Extra-Help staff to conduct preliminary assessments for candidate eligibility for the re-entry programs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	55,000	(55,000)	0	0	0

#### 3. Medium Security Facility Emergent Repairs

Due to budget constraints, the men's Medium Security Facility (MSF) in La Honda was closed in December 1999. In February 2008, the re-opening of MSF was proposed to the Board as a temporary solution to housing male inmates displaced during the construction of a replacement jail facility as well as a facility to house overflow inmates from the Maguire Correctional Facility. The MSF has since been rehabilitated. In addition, the Department of Public Works identified a need to establish an emergent repairs fund while MSF remains in a standby stage. Savings from the Jail Management System project has been eliminated and appropriation has been added for emergent repairs. The Sheriff's Office will submit a request to the Department of Public Works for an ongoing emergent repairs allocation in the FY 2010-11 Capital Projects Budget.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(50,000)	50,000	0	0	0
0	50,000	(50,000)	0	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	175,000	(55,000)	0	120,000	1

## FY 2010-11 September Revisions

**4. Annualization of the Jail Planning Unit Sergeant**

The new Sergeant position for the Jail Planning Unit was a partial year add in FY 2009-10. Appropriation has been added for FY 2010-11 to include the full year cost of the position.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	119,108	0	0	119,108	0

**5. Medium Security Facility (MSF) Emergent Repairs**

A one-time transfer from Non-Departmental Services for funding for MSF emergent repairs has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(50,000)	50,000	0	0	0

**TOTAL FY 2010-11 SEPTEMBER REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	69,108	50,000	0	119,108	0

Custody Programs (3150P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Average daily population (ADP):					
- Women's Correctional Center (WCC)	153	140	120	140	140
- Minimum Security Transitional Facility	42	42	37	42	42
- Medium Security Facility (MSF) <sup>(1)</sup>	---	---	---	---	---
Average daily number of Sheriff's Work Program (SWP) and Electronic Monitoring Program (EMP) Participants	481	480	434	450	500
Average daily number of inmates participating in Choices at WCC	23	23	25	28	28
Average daily number of participants in the Work Furlough Program	14	22	13	30	30
Average number of inmates participating in SWP community work crews per day	113	116	109	115	120
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of WCC inmates participating in Choices program based on program capacity of 26	88%	89%	89%	93%	93%
Percent of total inmate population participating in custody alternative programs	32%	33%	29%	30%	30%
Number of assaults at Women's Correctional Center	7	4	9	5	4
Number of Assaults at MSF <sup>(1)</sup>	---	---	---	---	---
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of jail beds saved:					
- Using custody alternative programs (SWP, EMP)	29,009	30,785	28,342	30,000	32,000
- Modifying inmates out of custody through the Sheriff's reentry program	---	---	13,124	15,000	15,000
Number of community service hours and value of work performed by work crews:					
- Total SWP hours	330,120	338,496	317,424	315,000	315,000
- Total value	\$2,310,840	\$2,538,720	\$2,380,680	\$2,520,000	\$2,520,000
Number of jail beds saved at Maguire Correctional Facility by operating MSF <sup>(1)</sup>	---	---	---	---	---

<sup>(1)</sup> These measures will be tracked if and when the Medium Security Facility (MSF) is opened.

Court Security and Transportation Services (3158P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	1,416,746	1,291,986	1,468,625	1,468,625		1,468,625
Charges for Services	64,995	90,330	25,000	25,000		25,000
Interfund Revenue	8,011,729	8,606,499	8,983,925	8,760,068	(223,857)	9,573,770
Miscellaneous Revenue	19,096	18,062				
<b>TOTAL SOURCES</b>	<b>9,512,566</b>	<b>10,006,877</b>	<b>10,477,550</b>	<b>10,253,693</b>	<b>(223,857)</b>	<b>11,067,395</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	13,273,703	13,437,821	14,244,754	14,047,268	(197,486)	15,504,527
Services and Supplies	1,134,286	1,076,729	1,163,978	1,298,351	134,373	1,298,351
Other Charges	530,249	542,944	601,931	567,559	(34,372)	567,559
<b>Gross Appropriations</b>	<b>14,938,238</b>	<b>15,057,494</b>	<b>16,010,663</b>	<b>15,913,178</b>	<b>(97,485)</b>	<b>17,370,437</b>
Intrafund Transfers	(168,401)	(184,627)	(146,908)	(146,908)		(146,908)
<b>TOTAL REQUIREMENTS</b>	<b>14,769,837</b>	<b>14,872,868</b>	<b>15,863,755</b>	<b>15,766,270</b>	<b>(97,485)</b>	<b>17,223,529</b>
<b>NET COUNTY COST</b>	<b>5,257,272</b>	<b>4,865,991</b>	<b>5,386,205</b>	<b>5,512,577</b>	<b>126,372</b>	<b>6,156,134</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	77.0	73.0	73.0	69.0	(4.0)	69.0
Funded FTE	76.5	73.0	73.0	69.0	(4.0)	69.0



## Court Security and Transportation Services (3158P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Services Provided to the Courts

As part of a service level reduction requested by the San Mateo County Superior Court, four vacant Deputy Sheriff positions responsible for court security have been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(770,805)	(770,805)	0	0	0	(4)

### FY 2010-11 September Revisions

No change.

Court Security and Transportation Services (3158P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of inmates transported	35,764	32,075	29,983	30,000	30,000
Number of courtroom incidents requiring legal action by a Deputy	0	1	0	0	0
Number of temporary restraining orders filed	843	840	856	850	875
<b>How Well We Do It (Quality / Efficiency)</b>					
Number of inmates transported annually per Transportation Unit Deputy	1,598	1,888	1,763	1,764	1,764
Cost per inmate transported	\$138	\$141	\$139	\$145	\$145
Number of Civil Court actions processed per Civil Deputy (warrants, evictions, TRO's, business actions) <sup>(1)</sup>	629	579	642	550	565
Percent of temporary restraining orders filed that are served	75%	75%	73%	75%	75%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of staff / public injuries during transportation details	0	0	1	0	0
Number of staff / public injuries in courtrooms	0	1	0	0	0

Message Switch (1940B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	585,762	571,008	577,588	608,608	31,020	636,794
Interfund Revenue	2,355	1,713	1,713	587	(1,126)	614
Miscellaneous Revenue		11,522				
<b>Total Revenue</b>	<b>588,117</b>	<b>584,243</b>	<b>579,301</b>	<b>609,195</b>	<b>29,894</b>	<b>637,408</b>
Fund Balance	406,219	452,545	452,545	546,311	93,766	508,810
<b>TOTAL SOURCES</b>	<b>994,336</b>	<b>1,036,788</b>	<b>1,031,846</b>	<b>1,155,506</b>	<b>123,660</b>	<b>1,146,218</b>
<b>REQUIREMENTS</b>						
Services and Supplies	383,536	357,678	522,364	487,743	(34,621)	502,164
Other Charges	283,353	265,483	279,503	293,019	13,516	293,019
<b>Gross Appropriations</b>	<b>666,889</b>	<b>623,161</b>	<b>801,867</b>	<b>780,762</b>	<b>(21,105)</b>	<b>795,183</b>
Intrafund Transfers	(125,098)	(132,684)	(132,683)	(134,066)	(1,383)	(140,275)
<b>Net Appropriations</b>	<b>541,791</b>	<b>490,477</b>	<b>669,184</b>	<b>646,696</b>	<b>(22,488)</b>	<b>654,908</b>
Contingencies/Dept Reserves	452,545	546,311	362,662	508,810	146,148	491,310
<b>TOTAL REQUIREMENTS</b>	<b>994,336</b>	<b>1,036,788</b>	<b>1,031,846</b>	<b>1,155,506</b>	<b>123,660</b>	<b>1,146,218</b>

Probation Department (3200D)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	42,767	46,365	51,300	54,200	2,900	54,200
Intergovernmental Revenues	30,540,502	27,773,525	30,853,165	28,185,499	(2,667,666)	28,556,622
Charges for Services	1,753,803	1,535,961	1,745,600	1,578,998	(166,602)	1,578,998
Miscellaneous Revenue	67,506	108,363	91,500	103,188	11,688	103,188
<b>Total Revenue</b>	<b>32,404,578</b>	<b>29,464,214</b>	<b>32,741,565</b>	<b>29,921,885</b>	<b>(2,819,680)</b>	<b>30,293,008</b>
Fund Balance	2,717,501	2,289,169	2,289,169	1,246,541	(1,042,628)	1,246,541
<b>TOTAL SOURCES</b>	<b>35,122,079</b>	<b>31,753,383</b>	<b>35,030,734</b>	<b>31,168,426</b>	<b>(3,862,308)</b>	<b>31,539,549</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	51,925,112	53,236,432	53,946,451	52,771,819	(1,174,632)	56,296,823
Services and Supplies	11,700,584	23,113,756	23,610,350	21,692,243	(1,918,107)	21,692,243
Other Charges	13,390,727	15,593,979	16,267,376	15,863,467	(403,909)	15,363,467
Fixed Assets		10,419	45,000		(45,000)	
<b>Gross Appropriations</b>	<b>77,016,422</b>	<b>91,954,586</b>	<b>93,869,177</b>	<b>90,327,529</b>	<b>(3,541,648)</b>	<b>93,352,533</b>
Intrafund Transfers	(8,405,106)	(19,806,386)	(19,910,727)	(18,294,627)	1,616,100	(18,294,627)
<b>Net Appropriations</b>	<b>68,611,317</b>	<b>72,148,200</b>	<b>73,958,450</b>	<b>72,032,902</b>	<b>(1,925,548)</b>	<b>75,057,906</b>
Contingencies/Dept Reserves	258,910			137,485	137,485	137,485
<b>TOTAL REQUIREMENTS</b>	<b>68,870,227</b>	<b>72,148,200</b>	<b>73,958,450</b>	<b>72,170,387</b>	<b>(1,788,063)</b>	<b>75,195,391</b>
<b>NET COUNTY COST</b>	<b>33,748,148</b>	<b>40,394,816</b>	<b>38,927,716</b>	<b>41,001,961</b>	<b>2,074,245</b>	<b>43,655,842</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	466.0	463.0	463.0	445.0	(18.0)	445.0
Funded FTE	459.1	456.9	453.6	440.4	(13.2)	440.4

Administrative Services (3211P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	1,136,489	1,018,921	360,046	329,535	(30,511)	329,535
Charges for Services	350	172		150	150	150
Miscellaneous Revenue	4,328	7,740	5,000		(5,000)	
<b>Total Revenue</b>	<b>1,141,166</b>	<b>1,026,833</b>	<b>365,046</b>	<b>329,685</b>	<b>(35,361)</b>	<b>329,685</b>
Fund Balance	2,717,501	777,963	777,963	632,563	(145,400)	632,563
<b>TOTAL SOURCES</b>	<b>3,858,667</b>	<b>1,804,796</b>	<b>1,143,009</b>	<b>962,248</b>	<b>(180,761)</b>	<b>962,248</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,966,472	3,013,936	4,081,385	3,195,898	(885,487)	3,348,376
Services and Supplies	577,230	1,404,749	1,522,168	1,357,809	(164,359)	1,357,809
Other Charges	1,570,366	909,077	1,369,165	1,281,724	(87,441)	1,281,724
<b>Gross Appropriations</b>	<b>5,114,068</b>	<b>5,327,762</b>	<b>6,972,718</b>	<b>5,835,431</b>	<b>(1,137,287)</b>	<b>5,987,909</b>
Intrafund Transfers	(1,465,705)	(5,752,691)	(5,752,691)	(4,792,737)	959,954	(4,792,737)
<b>Net Appropriations</b>	<b>3,648,363</b>	<b>(424,929)</b>	<b>1,220,027</b>	<b>1,042,694</b>	<b>(177,333)</b>	<b>1,195,172</b>
Contingencies/Dept Reserves	258,910					
<b>TOTAL REQUIREMENTS</b>	<b>3,907,273</b>	<b>(424,929)</b>	<b>1,220,027</b>	<b>1,042,694</b>	<b>(177,333)</b>	<b>1,195,172</b>
<b>NET COUNTY COST</b>	<b>48,606</b>	<b>(2,229,725)</b>	<b>77,018</b>	<b>80,446</b>	<b>3,428</b>	<b>232,924</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	21.0	21.0	21.0	20.0	(1.0)	20.0
Funded FTE	21.0	21.0	21.0	20.0	(1.0)	20.0

## Administrative Services (3211P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of background investigations:					
- Sworn staff	58	53	11	20	20
- Non-sworn staff	---	---	22	10	10
Number of accounts set up for fines, fees, and restitution: <sup>(1)</sup>					
- Adult	4,964	---	3,653	4,000	4,000
- Juvenile	1,014	---	879	1,000	1,000
Number of information technology service requests	---	---	---	3,000	3,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Number of applicants processed through preliminary background assessment within five weeks of referral	56	51	33	20	20
Percent of sworn staff in compliance with Corrections Standards Authority (CSA) training requirements	---	---	100%	99%	99%
Percent of department budget allocated to Administrative Services	8.5%	8.5%	5.7%	8.5%	8.5%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of training class evaluations indicating job relevance	1,257 / 96%	1,636 / 88%	1,079 / 95%	1,000 / 95%	1,050 / 95%
Number and percent of background investigations completed in 12 weeks of referral	37 / 52%	35 / 69%	44 / 100%	20 / 85%	20 / 85%
Number and percent of IT survey respondents rating service levers above satisfactory	---	---	---	1,500 / 90%	1,150 / 90%
Number and percent of department customer survey respondents rating probation service good or better	9 / 89%	18 / 95%	10 / 90%	15 / 90%	15 / 90%
Dollars recovered to offset cost of detained youth	\$407,839	\$582,911	\$428,584	\$550,000	\$550,000

<sup>(1)</sup> Due to the migration to the Columbia Ultimate Business System (CUBS) database system, no data was available for FY 2007-08.

Adult Supervision and Court Services (3227P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	11,926	9,888	11,500	10,500	(1,000)	10,500
Intergovernmental Revenues	5,967,517	5,247,286	6,153,264	6,045,018	(108,246)	6,155,633
Charges for Services	1,095,943	1,043,935	1,070,300	1,054,490	(15,810)	1,054,490
Miscellaneous Revenue	25,656	64,927	32,000	75,000	43,000	75,000
<b>TOTAL SOURCES</b>	<b>7,101,041</b>	<b>6,366,037</b>	<b>7,267,064</b>	<b>7,185,008</b>	<b>(82,056)</b>	<b>7,295,623</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	16,504,024	16,597,994	17,194,998	17,971,554	776,556	19,255,938
Services and Supplies	2,800,828	6,457,367	6,648,357	6,299,208	(349,149)	6,299,208
Other Charges	1,599,049	1,596,879	1,700,836	1,440,984	(259,852)	1,440,984
Fixed Assets		5,210	22,500		(22,500)	
<b>Gross Appropriations</b>	<b>20,903,901</b>	<b>24,657,449</b>	<b>25,566,691</b>	<b>25,711,746</b>	<b>145,055</b>	<b>26,996,130</b>
Intrafund Transfers	(1,952,556)	(5,636,180)	(5,750,950)	(5,723,034)	27,916	(5,723,034)
<b>TOTAL REQUIREMENTS</b>	<b>18,951,345</b>	<b>19,021,269</b>	<b>19,815,741</b>	<b>19,988,712</b>	<b>172,971</b>	<b>21,273,096</b>
<b>NET COUNTY COST</b>	<b>11,850,304</b>	<b>12,655,232</b>	<b>12,548,677</b>	<b>12,803,704</b>	<b>255,027</b>	<b>13,977,473</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	144.0	145.0	145.0	146.0	1.0	146.0
Funded FTE	142.0	142.9	141.9	143.9	2.1	143.9

## Adult Supervision and Court Services (3227P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reassignment of Risk Prevention Program (RPP)

Due to the closure of the Risk Prevention Program in the Juvenile Division, staff has been reassigned to the Adult Division.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
377,783	703,084	0	0	325,301	4

#### 2. Reassignment of Duties

Due to a departmental re-organization, staff has been reassigned to better meet the needs of the Probation Departments clients.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(1,055,829)	0	0	(1,055,829)	(8)
0	1,066,332	0	0	1,066,332	8

#### 3. Proposition 36 Reimbursement for Substance Abuse Treatment

Reimbursement from Behavioral Health and Recovery Services for Proposition 36 services has been increased to partially offset staffing costs for FY 2009-10. Future year reimbursements will be based on availability of state funds.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	(81,041)	0	(81,041)	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
377,783	713,587	(81,041)	0	254,763	4

### FY 2010-11 September Revisions

No change.



## Adult Supervision and Court Services (3227P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of reports written	---	4,472	4,222	4,200	4,200
Number of completed pre-trial services investigations <sup>(1)</sup>	11,682	10,409	9,563	9,400	9,400
Number of defendants granted pretrial release <sup>(2)</sup>	1,681	1,757	1,786	1,600	1,600
Number of probationers placed on:					
- Relapse prevention supervision services	2,654	2,056	1,375	1,600	1,600
- Intensive Supervision	954	1,027	1,002	1,100	1,100
- CAST	1,552	1,146	2,893	1,200	1,200
<b>How Well We Do It (Quality / Efficiency)</b>					
Number and percent of reports submitted to Court within established time frames	--- / ---	4,426 / 99%	4,175 / 99%	4,100 / 98%	4,100 / 98%
Number of reports per officer per year	240	258	273	220	220
Staff to client ratio	1:100	1:90	1:60	1:90	1:90
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of reports not requiring modification by the Court	--- / ---	4,432 / 99%	4,184 / 99%	4,100 / 98%	4,100 / 98%
Number and percent of probationers completing probation without new sustained law violation	805 / 63%	2087 / 63%	2,600 / 61%	2,100 / 63%	2,100 / 63%
Number and percent of probationers who successfully complete:					
- Bridges	--- / ---	--- / ---	33 / 78%	38 / 85%	38 / 85%
- Proposition 36	--- / ---	--- / ---	399 / 44%	363 / 44%	363 / 44%
- Other treatment program	1,673 / 64%	1,803 / 71%	1,044 / 46%	1,399 / 46%	1,399 / 46%

<sup>(1)</sup> The decrease in this measure reflects fewer people booked into county jail; when fewer people are booked into jail, fewer investigations are conducted.

<sup>(2)</sup> As the number of investigations decreases, the number of defendants who are granted pretrial release decreases.

Juvenile Supervision and Court Services (3253P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	30,841	36,477	39,800	43,700	3,900	43,700
Intergovernmental Revenues	14,109,446	13,436,755	14,050,322	12,208,224	(1,842,098)	12,328,459
Charges for Services	58,286	57,749	57,800	110,000	52,200	110,000
Miscellaneous Revenue	13,460	20,012	21,000	14,400	(6,600)	14,400
<b>TOTAL SOURCES</b>	<b>14,212,032</b>	<b>13,550,993</b>	<b>14,168,922</b>	<b>12,376,324</b>	<b>(1,792,598)</b>	<b>12,496,559</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	16,263,428	16,526,260	17,393,906	15,393,903	(2,000,003)	16,714,247
Services and Supplies	4,510,938	8,364,828	8,757,784	7,511,710	(1,246,074)	7,511,710
Other Charges	2,267,850	1,131,253	2,714,017	2,565,518	(148,499)	2,565,518
Fixed Assets		5,210	22,500		(22,500)	
<b>Gross Appropriations</b>	<b>23,042,216</b>	<b>26,027,551</b>	<b>28,888,207</b>	<b>25,471,131</b>	<b>(3,417,076)</b>	<b>26,791,475</b>
Intrafund Transfers	(4,427,499)	(7,414,120)	(7,403,691)	(7,019,060)	384,631	(7,019,060)
<b>TOTAL REQUIREMENTS</b>	<b>18,614,717</b>	<b>18,613,431</b>	<b>21,484,516</b>	<b>18,452,071</b>	<b>(3,032,445)</b>	<b>19,772,415</b>
<b>NET COUNTY COST</b>	<b>4,402,685</b>	<b>5,062,438</b>	<b>7,315,594</b>	<b>6,075,747</b>	<b>(1,239,847)</b>	<b>7,275,856</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	151.0	151.0	151.0	129.0	(22.0)	129.0
Funded FTE	145.0	147.2	145.7	126.7	(19.0)	126.7

## Juvenile Supervision and Court Services (3253P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Closure of the Risk Prevention Program (RPP)

As a budget reduction strategy, the Risk Prevention Program (RPP) has been closed. Staff from this unit will be reassigned within the department.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(875,799)	(1,908,244)	0	0	(1,032,425)	(11)

#### 2. Reduction in Juvenile Services

One vacant part-time Probation Services Manager and one filled part-time Probation Services Manager have been deleted. One new full-time Probation Services Manager position has been added. The incumbent in the filled part-time position will move into the new full-time position.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(137,649)	0	0	(137,649)	(2)
0	137,649	0	0	137,649	1

#### 3. Reassignment of Staff from the Risk Prevention Program

Due to the closure of the Risk Prevention Program staff has been reassigned other areas within the Juvenile Division.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
431,220	859,138	0	0	427,918	5

#### 4. Reassignment of Duties

Due to a departmental re-organization, staff has been reassigned to better meet the needs of the Probation Departments clients.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(660,250)	0	0	(660,250)	(6)
0	123,839	0	0	123,839	1

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(444,579)	(1,585,497)	0	0	(1,140,918)	(12)

### FY 2010-11 September Revisions

No change.

## Juvenile Supervision and Court Services (3253P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of youth placed on:					
- Probation	2,465	2,426	2,202	2,400	2,400
- Prevention / diversion programs	989	739	755	900	900
- Electronic monitoring	---	---	656	600	600
Number of juvenile investigation reports written	---	1,087	1,121	1,050	1,050
<b>How Well We Do It (Quality / Efficiency)</b>					
Staff to client ratio:					
- Specialized units	1:23	1:19	1:18	1:20	1:20
- Regular supervision	1:51	1:41	1:66	1:60	1:60
Number of youth completing:					
- Probation	---	---	899	800	800
- Prevention / diversion programs	---	---	438	300	300
- Electronic monitoring	---	---	519	500	500
Percent of youth diverted from formal juvenile justice system <sup>(1)</sup>	40%	28%	24%	25%	25%
Number and percent of juvenile investigation reports submitted to the Court within established timeframes	--- / ---	1,063 / 98%	1,109 / 99%	1,029 / 98%	1,029 / 98%
Number of juvenile investigation reports per officer per year	140	121	134	115	115
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of youth completing:					
- Probation without new sustained law violations	897 / 79%	645 / 78%	710 / 72%	644 / 81%	644 / 81%
- Diversion / informal contracts and are not filed upon within six months	435 / 85%	382 / 85%	152 / 90%	255 / 85%	255 / 85%
- Electronic monitoring without a new sustained law violation	--- / ---	--- / ---	405 / 86%	425 / 85%	425 / 85%
Number and percent of youth assigned to the Family Preservation Program who remain in their home	478 / 93%	474 / 95%	418 / 97%	400 / 94%	400 / 94%

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
Number and percent of youth assigned to the Placement Unit who are not removed from placement <sup>(1)</sup>	765 / 96%	973 / 97%	257 / 89%	300 / 92%	300 / 92%
Number and percent of Juvenile Investigation reports not requiring revision per Court	--- / ---	1018 / 94%	1,078 / 96%	998 / 95%	998 / 95%

<sup>(1)</sup> The decrease is due to a change in methodology that increases the denominator of total youth counted in the formal juvenile system.

Institutions Services (3283P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	9,327,051	8,070,563	10,289,533	9,602,722	(686,811)	9,742,995
Charges for Services	599,224	434,105	617,500	414,358	(203,142)	414,358
Miscellaneous Revenue	24,062	15,683	33,500	13,788	(19,712)	13,788
<b>Total Revenue</b>	<b>9,950,337</b>	<b>8,520,351</b>	<b>10,940,533</b>	<b>10,030,868</b>	<b>(909,665)</b>	<b>10,171,141</b>
Fund Balance		1,511,206	1,511,206	613,978	(897,228)	613,978
<b>TOTAL SOURCES</b>	<b>9,950,337</b>	<b>10,031,557</b>	<b>12,451,739</b>	<b>10,644,846</b>	<b>(1,806,893)</b>	<b>10,785,119</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	16,191,188	17,098,243	15,276,162	16,210,464	934,302	16,978,262
Services and Supplies	3,811,588	6,886,812	6,682,041	6,523,516	(158,525)	6,523,516
Other Charges	7,953,461	11,956,769	10,483,358	10,575,241	91,883	10,075,241
<b>Gross Appropriations</b>	<b>27,956,237</b>	<b>35,941,824</b>	<b>32,441,561</b>	<b>33,309,221</b>	<b>867,660</b>	<b>33,577,019</b>
Intrafund Transfers	(559,346)	(1,003,395)	(1,003,395)	(759,796)	243,599	(759,796)
<b>Net Appropriations</b>	<b>27,396,892</b>	<b>34,938,429</b>	<b>31,438,166</b>	<b>32,549,425</b>	<b>1,111,259</b>	<b>32,817,223</b>
Contingencies/Dept Reserves				137,485	137,485	137,485
<b>TOTAL REQUIREMENTS</b>	<b>27,396,892</b>	<b>34,938,429</b>	<b>31,438,166</b>	<b>32,686,910</b>	<b>1,248,744</b>	<b>32,954,708</b>
<b>NET COUNTY COST</b>	<b>17,446,554</b>	<b>24,906,871</b>	<b>18,986,427</b>	<b>22,042,064</b>	<b>3,055,637</b>	<b>22,169,589</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	150.0	146.0	146.0	150.0	4.0	150.0
Funded FTE	151.2	145.8	145.0	149.8	4.8	149.8

## Institutions Services (3283P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Staffing Adjustment - Housekeeping

In order to more accurately reflect the responsibilities of the position, one vacant full-time Utility Worker position has been deleted and one new full-time Storekeeper has been added. Savings have been set aside in Reserves.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(66,139)	0	0	(66,139)	(1)
0	55,999	0	8,181	64,180	1

#### 2. Reassignment of Risk Prevention Program (RPP)

Due to the closure of the Risk Prevention Program in the Juvenile Division, staff has been reassigned to the Adult Division.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
66,796	346,002	0	0	279,206	2

#### 3. Reassignment of Duties

Due to a departmental re-organization, staff has been reassigned to better meet the needs of the Probation Departments clients.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(301,081)	0	0	(301,081)	(3)
0	826,989	0	0	826,989	8

#### 4. Increase in Food Services Charges at Camp Glenwood

Due to an increase in population at the Glenwood Boys Camp in La Honda, food services charges from Correctional Health for labor and food costs have increased.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	83,000	0	0	83,000	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
66,796	944,770	0	8,181	886,155	7

### FY 2010-11 September Revisions

No change.

## Institutions Services (3283P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Average daily population and percent of capacity:					
- Juvenile Hall	158 / 88%	155 / 86%	160 / 88.9%	150 / 83%	145 / 81%
- Camp Glenwood	48 / 90%	52 / 87%	28 / 46.7%	40 / 67%	40 / 67%
- Camp Kemp	--- / ---	15 / 50%	16 / 53.3%	25 / 83%	25 / 83%
Number of youth placed in Community Care Program (weekend work)	391	344	338	400	450
<b>How Well We Do It (Quality / Efficiency)</b>					
Number of treatment programs delivered by staff to:					
- Camp Glenwood residential program	37	40	133	75	80
- Margaret J. Kemp Girls Camp	---	61	176	75	80
Number of serious behavioral incidents	68	63	75	60	55
Number of serious behavioral incidents per 1,000 detention bed days	1.2	1.1	1.3	1.0	1.0
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Monetary value of Community Care Program (weekend work):					
- Detention bedspace savings	\$775,472	\$925,089	\$1,275,163	\$1,518,556	\$1,564,112
- Services to the community	\$244,800	\$242,449	\$250,420	\$291,325	\$300,065
Number and percent of youth successfully completing Community Care Program (weekend work)	313 / 89%	310 / 90%	290 / 90%	360 / 90%	415 / 92%



District Attorney/Public Administrator (2510B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	729,697	429,294	400,000	400,000		433,000
Use of Money and Property	94,703	19,118	67,662		(67,662)	
Intergovernmental Revenues	12,047,815	10,932,092	12,366,020	11,728,747	(637,273)	11,941,945
Charges for Services	233,151	190,202	191,541	140,500	(51,041)	158,753
Miscellaneous Revenue	46,388	162,323	40,000	41,500	1,500	41,500
<b>Total Revenue</b>	<b>13,151,754</b>	<b>11,733,030</b>	<b>13,065,223</b>	<b>12,310,747</b>	<b>(754,476)</b>	<b>12,575,198</b>
Fund Balance	3,984,132	3,675,088	3,675,088	2,812,801	(862,287)	2,812,801
<b>TOTAL SOURCES</b>	<b>17,135,886</b>	<b>15,408,118</b>	<b>16,740,311</b>	<b>15,123,548</b>	<b>(1,616,763)</b>	<b>15,387,999</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	18,766,192	20,213,463	20,696,566	21,428,975	732,409	22,887,788
Services and Supplies	1,040,362	1,096,358	1,379,941	1,212,993	(166,948)	1,206,993
Other Charges	1,670,646	1,733,968	1,735,168	1,843,836	108,668	1,843,836
Fixed Assets	(1,332)					
<b>Net Appropriations</b>	<b>21,475,868</b>	<b>23,043,790</b>	<b>23,811,675</b>	<b>24,485,804</b>	<b>674,129</b>	<b>25,938,617</b>
Contingencies/Dept Reserves	2,147,122	2,018,029	2,018,029	551,045	(1,466,984)	153,874
<b>TOTAL REQUIREMENTS</b>	<b>23,622,990</b>	<b>25,061,819</b>	<b>25,829,704</b>	<b>25,036,849</b>	<b>(792,855)</b>	<b>26,092,491</b>
<b>NET COUNTY COST</b>	<b>6,487,104</b>	<b>9,653,701</b>	<b>9,089,393</b>	<b>9,913,301</b>	<b>823,908</b>	<b>10,704,492</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	129.0	129.0	129.0	129.0		129.0
Funded FTE	124.9	125.2	124.7	125.2	0.4	125.2

## District Attorney / Public Administrator (2510B) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Total cases reviewed	22,947	23,232	21,862	22,947	22,947
Total filings	17,729	20,048	17,067	17,088	17,088
Number of victims contacted, including unsolved cases	4,404	3,840	3,999	4,404	3,512
Number of Public Administrator cases opened	75	66	67	63	63
Number of Public Administrator cases closed	59	55	45	55	55
<b>How Well We Do It (Quality / Efficiency)</b>					
Average number of cases reviewed by attorney	459	464	437	459	459
Number of victims that received services as a result of being contacted by letter or telephone	1,711	2,143	2,290	2,365	2,365
Percent of Public Administrator cases closed within 12 months	69%	70%	65%	69%	69%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of total filings with conviction (excludes dismissals) <sup>(1)</sup>	92%	91%	92%	---	---
Number of victim compensation claims approved	550	512	540	555	555
Number of victims referred to a therapist or other resource agency	541	419	390	410	410
Number of victims provided court services such as orientation, support, escort, or case status	312	289	225	250	250
Average amount distributed to heirs through Estate Probate <sup>(2)</sup>	\$89,473	\$142,604	\$100,489	\$75,200	\$75,200

<sup>(1)</sup> The annual budget submission includes a graph showing the total number of cases in which a conviction was obtained, either by a plea or verdict as well as a measure of the total number of cases filed. It must be understood that there will not be an exact correlation between cases filed and cases in which a conviction was obtained because of the time it takes to process cases, especially serious or violent cases. For example, some cases have been filed as long as three years prior to resolution of the case.

<sup>(2)</sup> The data represents the dollar amount distributed on exceptionally large estates with few heirs after intensive litigation for FY 2007-08.

Private Defender Program (2800B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property		58,289				
Charges for Services	644,233	680,699	575,000	575,000		575,000
Interfund Revenue	405,945	267,297	375,000	375,000		375,000
<b>TOTAL SOURCES</b>	<b>1,050,178</b>	<b>1,006,285</b>	<b>950,000</b>	<b>950,000</b>		<b>950,000</b>
<b>REQUIREMENTS</b>						
Services and Supplies	15,208,067	15,816,390	15,816,390	16,449,046	632,656	17,107,008
Other Charges	40,651	58,642	58,642	61,483	2,841	61,483
<b>TOTAL REQUIREMENTS</b>	<b>15,248,718</b>	<b>15,875,032</b>	<b>15,875,032</b>	<b>16,510,529</b>	<b>635,497</b>	<b>17,168,491</b>
<b>NET COUNTY COST</b>	<b>14,198,540</b>	<b>14,868,747</b>	<b>14,925,032</b>	<b>15,560,529</b>	<b>635,497</b>	<b>16,218,491</b>

County Support of the Courts (2700B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	6,682,615	7,010,364	7,324,994	6,914,664	(410,330)	6,914,664
Charges for Services	2,027,454	2,144,014	2,236,291	1,981,518	(254,773)	1,981,518
Miscellaneous Revenue	678,105	851,547	731,190	800,000	68,810	800,000
Other Financing Sources	483,520	768,592	822,466		(822,466)	
<b>TOTAL SOURCES</b>	<b>9,871,694</b>	<b>10,774,517</b>	<b>11,114,941</b>	<b>9,696,182</b>	<b>(1,418,759)</b>	<b>9,696,182</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	403,730	411,148	420,000	430,000	10,000	430,000
Services and Supplies	883,006	780,147	1,087,000	1,087,000		1,087,000
Other Charges	20,615,248	21,216,970	21,562,881	18,919,313	(2,643,568)	18,919,313
<b>TOTAL REQUIREMENTS</b>	<b>21,901,983</b>	<b>22,408,266</b>	<b>23,069,881</b>	<b>20,436,313</b>	<b>(2,633,568)</b>	<b>20,436,313</b>
<b>NET COUNTY COST</b>	<b>12,030,289</b>	<b>11,633,748</b>	<b>11,954,940</b>	<b>10,740,131</b>	<b>(1,214,809)</b>	<b>10,740,131</b>

Grand Jury (1920B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Interfund Revenue			82,056		(82,056)	
<b>Total Revenue</b>			82,056		(82,056)	
Fund Balance		128,523	128,523	128,523		128,523
<b>TOTAL SOURCES</b>		128,523	210,579	128,523	(82,056)	128,523
<b>REQUIREMENTS</b>						
Salaries and Benefits	44,448	46,525	72,039	53,960	(18,079)	40,966
Services and Supplies	273,377	432,194	463,650	481,308	17,658	494,302
Other Charges	5,835	3,341	12,279	12,700	421	12,700
<b>Net Appropriations</b>	323,660	482,060	547,968	547,968		547,968
Contingencies/Dept Reserves		128,523	128,523	128,523		128,523
<b>TOTAL REQUIREMENTS</b>	323,660	610,583	676,491	676,491		676,491
<b>NET COUNTY COST</b>	323,660	482,060	465,912	547,968	82,056	547,968

Coroner's Office (3300B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	10,917	10,600	11,200	11,200		11,200
Intergovernmental Revenues	507,082	462,428	525,651	490,031	(35,620)	499,832
Charges for Services	171,702	204,327	190,000	208,000	18,000	217,975
Miscellaneous Revenue	9,999	31,382	7,500	8,500	1,000	8,500
<b>Total Revenue</b>	<b>699,700</b>	<b>708,737</b>	<b>734,351</b>	<b>717,731</b>	<b>(16,620)</b>	<b>737,507</b>
Fund Balance	169,077	285,590	285,590	511,844	226,254	411,844
<b>TOTAL SOURCES</b>	<b>868,777</b>	<b>994,327</b>	<b>1,019,941</b>	<b>1,229,575</b>	<b>209,634</b>	<b>1,149,351</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,806,073	1,737,740	1,858,121	1,897,903	39,782	1,991,724
Services and Supplies	563,016	604,059	712,645	789,681	77,036	670,659
Other Charges	239,809	256,638	283,682	287,280	3,598	287,280
Fixed Assets			10,000		(10,000)	
<b>Net Appropriations</b>	<b>2,608,898</b>	<b>2,598,437</b>	<b>2,864,448</b>	<b>2,974,864</b>	<b>110,416</b>	<b>2,949,663</b>
Contingencies/Dept Reserves	92,581	209,094	209,094	335,348	126,254	335,348
<b>TOTAL REQUIREMENTS</b>	<b>2,701,479</b>	<b>2,807,531</b>	<b>3,073,542</b>	<b>3,310,212</b>	<b>236,670</b>	<b>3,285,011</b>
<b>NET COUNTY COST</b>	<b>1,832,702</b>	<b>1,813,203</b>	<b>2,053,601</b>	<b>2,080,637</b>	<b>27,036</b>	<b>2,135,660</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	15.0	15.0	15.0	15.0		15.0
Funded FTE	15.0	15.0	15.0	15.0		15.0

Coroner's Office (3300B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of deaths reported to the Coroner's Office	3,022	3,131	3,189	3,075	3,075
Number of cases receiving clinical inspections	87	133	154	100	100
Number of cases receiving full autopsy	329	381	325	430	430
Number of cases requiring an investigator on site	514	534	514	530	525
<b>How Well We Do It (Quality / Efficiency)</b>					
Average number of cases taken per deputy coroner per month <sup>(1)</sup>	36	37	38	39	38
Percent of calls responded to within 15 minutes <sup>(2)</sup>	98%	96%	98%	99%	99%
Percent of calls where the removal service arrives on scene within 45 minutes <sup>(3)</sup>	---	---	---	80%	80%
Percent of Pathology cases for which an autopsy is conducted	14%	16%	15%	15%	15%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of cases closed within 45 days	---	---	---	95%	95%
Percent of survey respondents rating services good or better	92%	97%	93%	90%	90%

<sup>(1)</sup> A Deputy Coroner works two 20-hour shifts per week or approximately 8 shifts per month.

<sup>(2)</sup> The type of response data that is reported is conducted in person or through a telephone call back by the department within 15 minutes of initial request.

<sup>(3)</sup> The decrease in the percentage of calls where the removal service arrives on scene between FY 2006-07 and FY 2007-08 is due to the body removal service provider merging with a larger company, taking on additional contracts, and servicing a larger geographical area. In FY 2006-07, FY 2007-08, and FY 2008-09 the average response time for removal was set at 30 minutes. In FY 2008-09 the response time has been increased to 45 minutes.

Public Safety Communications (1240B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	2,540,786	2,311,993	2,662,439	2,440,075	(222,364)	2,488,877
Charges for Services	3,743,090	3,848,313	3,838,190	3,971,824	133,634	4,054,926
Interfund Revenue	10,071	7,785	7,785	9,466	1,681	9,466
Miscellaneous Revenue	103,946	148,603	106,000	106,000		106,000
<b>Total Revenue</b>	<b>6,397,894</b>	<b>6,316,694</b>	<b>6,614,414</b>	<b>6,527,365</b>	<b>(87,049)</b>	<b>6,659,269</b>
Fund Balance	524,930	275,989	275,989	557,578	281,589	813,078
<b>TOTAL SOURCES</b>	<b>6,922,824</b>	<b>6,592,683</b>	<b>6,890,403</b>	<b>7,084,943</b>	<b>194,540</b>	<b>7,472,347</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	7,488,230	7,560,127	7,631,440	7,923,398	291,958	8,306,608
Services and Supplies	485,484	353,090	550,308	692,666	142,358	898,406
Other Charges	460,377	444,347	446,331	510,054	63,723	510,054
Fixed Assets	5,233	99,993	45,000	13,500	(31,500)	27,000
<b>Gross Appropriations</b>	<b>8,439,324</b>	<b>8,457,557</b>	<b>8,673,079</b>	<b>9,139,618</b>	<b>466,539</b>	<b>9,742,068</b>
Intrafund Transfers	(155,617)	(154,341)	(154,609)	(145,292)	9,317	(145,292)
<b>Net Appropriations</b>	<b>8,283,707</b>	<b>8,303,216</b>	<b>8,518,470</b>	<b>8,994,326</b>	<b>475,856</b>	<b>9,596,776</b>
Contingencies/Dept Reserves	223,969	275,989	275,989	272,078	(3,911)	272,078
<b>TOTAL REQUIREMENTS</b>	<b>8,507,676</b>	<b>8,579,205</b>	<b>8,794,459</b>	<b>9,266,404</b>	<b>471,945</b>	<b>9,868,854</b>
<b>NET COUNTY COST</b>	<b>1,584,852</b>	<b>1,986,522</b>	<b>1,904,056</b>	<b>2,181,461</b>	<b>277,405</b>	<b>2,396,507</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	58.0	58.0	58.0	57.0	(1.0)	57.0
Funded FTE	56.0	56.8	56.2	55.8	(0.5)	55.8



## Public Safety Communications (1240B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Contract Dispatch Reductions

Budgeted revenues have been reduced to reflect a lower than projected contract renewal amount with the Fire Joint Powers Authority and the elimination of anticipated funding from cities and the Sheriff's Office for overtime costs associated with the dispatching for Gang Task Force activities. To offset the reductions, a one-time purchase of the Emergency Police Dispatch Protocol will be eliminated and appropriations in service charges will be reduced. In addition, Reserves will be used to cover Gang Task Force overtime staffing for one year.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(128,375)	(128,375)	30,000	(30,000)	0	0

### FY 2010-11 September Revisions

No change.

## Public Safety Communications (1240B) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Total number of calls received <sup>(1)</sup>	609,882	671,603	503,625	600,000	615,000
Total number of all calls processed annually by category of:					
- Emergency	77,691	82,342	79,978	85,000	85,000
- Non-Emergency <sup>(2)</sup>	532,191	562,927	410,472	500,000	515,000
- Wireless (data development)	---	---	13,175	15,000	30,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating overall services good or better:					
- By 911 callers	100%	100%	100%	90%	90%
- By emergency service providers	100%	100%	100%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of high priority calls accurately dispatched (data development):					
- Police	---	---	---	95%	95%
- Fire	---	---	---	95%	95%
- Medical	---	---	---	95%	95%
Percent of high priority calls dispatched within established timeframes:					
- Police	88%	87%	84%	82%	82%
- Fire	94%	94%	93%	94%	94%
- Medical	91%	92%	92%	94%	94%

<sup>(1)</sup> The total number of calls have fallen over the last fiscal year due to a significant decrease in non-emergency calls.

<sup>(2)</sup> Non-emergency calls includes both calls of a nature that do not require an emergency response, as well as informational calls that are not appropriate to the services provided by 911 Dispatch. The number of informational calls have fallen; the use of the Internet as the primary information tool appears to have affected this measure.

Structural Fire (3550B)  
Structural Fire Protection Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	4,712,114	4,997,464	4,894,217	4,360,428	(533,789)	4,760,225
Use of Money and Property	97,256	37,631	32,000	32,000		32,000
Intergovernmental Revenues	48,382	34,369	39,748	70,004	30,256	32,504
Charges for Services	360,884	285,502	345,000	290,000	(55,000)	290,000
Interfund Revenue	915,000	1,017,368	915,000	1,238,594	323,594	915,000
Miscellaneous Revenue	77,794	158,302	359,457	74,000	(285,457)	49,000
<b>Total Revenue</b>	<b>6,211,430</b>	<b>6,530,635</b>	<b>6,585,422</b>	<b>6,065,026</b>	<b>(520,396)</b>	<b>6,078,729</b>
Fund Balance	166,507	213,175	213,175	525,059	311,884	475,059
<b>TOTAL SOURCES</b>	<b>6,377,937</b>	<b>6,743,810</b>	<b>6,798,597</b>	<b>6,590,085</b>	<b>(208,512)</b>	<b>6,553,788</b>
<b>REQUIREMENTS</b>						
Services and Supplies	6,164,763	6,218,751	6,207,892	6,590,085	382,193	6,415,341
<b>Net Appropriations</b>	<b>6,164,763</b>	<b>6,218,751</b>	<b>6,207,892</b>	<b>6,590,085</b>	<b>382,193</b>	<b>6,415,341</b>
Non-General Fund Reserves	213,175	525,059	590,705		(590,705)	138,447
<b>TOTAL REQUIREMENTS</b>	<b>6,377,938</b>	<b>6,743,810</b>	<b>6,798,597</b>	<b>6,590,085</b>	<b>(208,512)</b>	<b>6,553,788</b>

## Structural Fire (3550B) Structural Fire Protection Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 Recommended Budget

#### 1. La Honda Rescue Vehicle

A new rescue vehicle for the La Honda Volunteer Fire Brigade will be purchased and will be partially offset with revenue from the Structural Fire Fund. A contribution from the Mid-Peninsula Open Space District set aside in Reserves has been reduced to offset a portion of the cost. The following funding sources were appropriated to the Fire Protection Fund to offset the remaining amount of the purchase: \$37,500 from a state Office of Traffic Safety grant; \$25,000 from the La Honda Volunteer Fire Brigade, and \$62,244 from Non-Departmental reserves. The vehicle will improve the ability of the La Honda Volunteer Fire Brigade to respond to emergencies in the unincorporated areas.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
124,744	174,744	0	(50,000)	0	0

#### 2. Proposition 1A State Borrowing of 8% Property Taxes

The State has suspended Proposition 1A, triggering an 8% borrowing of local property taxes by the State. The 8% is applied against Secured, Unsecured and Supplemental property taxes received in FY 2008-09. This represents a one-time borrowing that must be paid back within three years with interest. The County is currently weighing its options with regard to the California Communities securitization of the Proposition 1A borrowing, should legislation be passed to allow the process to move forward.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(138,447)	0	0	(138,447)	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(13,703)	174,744	0	(188,447)	0	0

### FY 2010-11 Recommended Budget

#### 3. La Honda Rescue Vehicle

One-time purchase of a rescue vehicle for the La Honda Volunteer Fire Brigade and funding has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(174,744)	(174,744)	0	0	0	0

#### 4. Proposition 1A State Borrowing of 8% Property Taxes

The one-time 8% borrowing of local property taxes is eliminated as well as the increased contribution from Non-Departmental.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
138,744	0	0	138,447	0	0

## TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(36,297)	(174,744)	0	138,447	0	0

Fire Protection Services (3580B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Interfund Revenue	6,164,763	6,218,751	6,207,892	6,590,085	382,193	6,415,341
Miscellaneous Revenue	573					
<b>TOTAL SOURCES</b>	<b>6,165,336</b>	<b>6,218,751</b>	<b>6,207,892</b>	<b>6,590,085</b>	<b>382,193</b>	<b>6,415,341</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	108	156	1,552	155	(1,397)	155
Services and Supplies	5,909,447	5,878,981	5,706,329	6,230,786	524,457	6,230,786
Other Charges	198,579	178,058	189,554	184,400	(5,154)	184,400
Fixed Assets	57,202	161,556	310,457	174,744	(135,713)	
<b>TOTAL REQUIREMENTS</b>	<b>6,165,336</b>	<b>6,218,751</b>	<b>6,207,892</b>	<b>6,590,085</b>	<b>382,193</b>	<b>6,415,341</b>

## Fire Protection Services (3580B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. La Honda Rescue Vehicle

A new rescue vehicle for the La Honda Volunteer Fire Brigade will be purchased and will be partially offset with revenue from the Structural Fire Fund. The following funding sources were appropriated to the Fire Protection Fund to offset the remaining amount of the purchase: \$37,500 from a state Office of Traffic Safety grant; \$50,000 from the Mid-Peninsula Open Space District; \$25,000 from the La Honda Volunteer Fire Brigade, and \$62,244 from Non-Departmental reserves. The vehicle will improve the ability of the La Honda Volunteer Fire Brigade to respond to emergencies in the unincorporated areas.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
174,744	174,744	0	0	0	0

### FY 2010-11 September Revisions

#### 2. La Honda Rescue Vehicle

One-time purchase of a rescue vehicle for the La Honda Fire Brigade and funding has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(174,744)	(174,744)	0	0	0	0

## Fire Protection Services (3580B) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of calls responded to:					
- Fire-related incidents	154	185	180	175	175
- Other incidents	703	827	877	730	730
Number of plans reviewed and checked	235	364	172	325	325
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of fire and emergency medical service calls responded to within time criteria established by County Emergency Medical Services	86%	84%	82%	90%	90%
Percent of plan reviews completed within 10 working days of submittal of all required documents	64%	63%	84%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of fire related deaths and injuries	0	0	0	0	0
Percent of customer survey respondents rating Fire Protection services good or better <sup>(1)</sup>	100%	---	---	90%	90%

<sup>(1)</sup> Questionnaires were not returned in FY 2007-08 and FY 2008-09.



County Service Area #1 (3560B)  
County Service Area #1 Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	1,929,646	2,052,557	2,011,935	1,836,365	(175,570)	2,000,570
Use of Money and Property	57,576	(30,384)	35,000	35,000		35,000
Intergovernmental Revenues	13,646	13,407	14,000	12,618	(1,382)	12,618
Charges for Services	92,183	92,183	93,000	93,000		93,000
<b>Total Revenue</b>	<b>2,093,050</b>	<b>2,127,764</b>	<b>2,153,935</b>	<b>1,976,983</b>	<b>(176,952)</b>	<b>2,141,188</b>
Fund Balance	909,574	1,098,235	1,098,235	1,323,507	225,272	1,323,507
<b>TOTAL SOURCES</b>	<b>3,002,624</b>	<b>3,225,999</b>	<b>3,252,170</b>	<b>3,300,490</b>	<b>48,320</b>	<b>3,464,695</b>
<b>REQUIREMENTS</b>						
Services and Supplies	1,864,681	1,860,263	2,041,189	2,178,341	137,152	2,178,341
Other Charges	68	669	199	190	(9)	190
Fixed Assets	39,641	41,559	28,500		(28,500)	
<b>Net Appropriations</b>	<b>1,904,390</b>	<b>1,902,491</b>	<b>2,069,888</b>	<b>2,178,531</b>	<b>108,643</b>	<b>2,178,531</b>
Non-General Fund Reserves	1,098,235	1,323,507	1,182,282	1,121,959	(60,323)	1,286,164
<b>TOTAL REQUIREMENTS</b>	<b>3,002,624</b>	<b>3,225,999</b>	<b>3,252,170</b>	<b>3,300,490</b>	<b>48,320</b>	<b>3,464,695</b>

## County Service Area #1 (3560B) County Service Area #1 Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Proposition 1A State Borrowing of 8% Property Taxes

The State has suspended Proposition 1A, triggering an 8% borrowing of local property taxes by the State. The 8% is applied against Secured, Unsecured and Supplemental property taxes received in FY 2008-09. This represents a one-time borrowing that must be paid back within three years with interest. The County is currently weighing its options with regard to the California Communities securitization of the Proposition 1A borrowing, should legislation be passed to allow the process to move forward.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(164,205)	0	0	(164,205)	0	0

### FY 2010-11 September Revisions

#### 2. Proposition 1A State Borrowing of 8% Property Taxes

The one-time 8% borrowing of local property taxes is eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
164,205	0	0	164,205	0	0

## County Service Area #1 (3560B) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of calls responded to by County Fire:					
- Fire-related incidents	39	55	40	50	50
- Other incidents	208	242	225	200	200
Number of dispatched and self-initiated crime-related calls, incidents, and investigations by Sheriff's Office	1,865	1,503	1,516	1,165	1,165
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of fire and emergency medical service calls responded to within time criteria established by County Emergency Medical Services	95%	94%	94%	90%	90%
Average Response time for Sheriff's priority CAD dispatch calls (in minutes)	6:10	7:50	10:49	7:00	7:00
Number of community meetings held with CSA #1 residents to establish service priorities	5	6	8	8	8
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Annual number of DOJ or CAD-reported significant crimes: <sup>(1)</sup>					
- CSA #1 (CAD-reported)	87	71	66	90	90
- San Mateo County (DOJ statistics)	20,136	17,818	19,288	21,000	21,000
Percent of customer survey respondents rating Fire Protection services good or better <sup>(2)</sup>	---	---	---	90%	90%
Percent of customer survey respondents rating Sheriff's services as good or better <sup>(3)</sup>	---	---	---	90%	90%

<sup>(1)</sup> Significant crimes include the following offenses: criminal homicide, forcible rape, robbery, assault, burglary, larceny-theft, arson, motor vehicle theft, and domestic violence. The figure for SMCO crimes reflects actual crimes as reported to the State Department of Justice (DOJ) by law enforcement agencies. The figure for CSA #1 crimes reflects only initial reported crimes by category as called in to County 9-1-1 by citizens, prior to review and preparation of a crime report by a Sheriff's Deputy. This categorization may not reflect the final type of crime ultimately reported by the Sheriff's Office to State DOJ for a given incident.

<sup>(2)</sup> Questionnaires were not returned in FY 2006-07, FY 2007-08 and FY 2008-09

<sup>(3)</sup> Previously-reported survey for the Sheriff's Department were not targeted for CSA #1; the Department is reviewing alternatives to survey residents in CSA #1 only.

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# Prosperous Community

FY 2009-10 and FY 2010-11  
Adopted Budget



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.

# Shared Vision 2025

## Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.

## Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.

## Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.

## Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.

## Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

*From the beginning with Shared Vision 2010 now ten years ago, the San Mateo County Board of Supervisors has regarded "visioning" not as a project, but rather a dynamic process. Shared Vision has been used to manage and be accountable for the outcomes of County government. It has also served as the catalyst for countywide leadership and action on challenging issues. It has been a means to continuously engage residents and stakeholders in setting the strategic direction of the county. And it has also served to ensure community partners, stakeholders and residents assume greater personal and collective responsibility achieving the desired future. Visioning has been both the process to establish strategic goals and the means to achieve them.*

Prosperous Community  
FY 2009-10 and 2010-11 All Funds Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>General Fund Budgets</b>						
Human Services Agency	168,465,531	173,773,960	203,965,207	192,954,307	(11,010,900)	196,468,137
Department of Child Support Services	11,026,033	11,127,765	11,396,949	11,777,859	380,910	12,222,927
Human Resources Department	8,212,741	8,737,689	8,806,631	9,407,972	601,341	9,623,524
<b>Total General Fund</b>	<b>187,704,305</b>	<b>193,639,414</b>	<b>224,168,787</b>	<b>214,140,138</b>	<b>(10,028,649)</b>	<b>218,314,588</b>
<b>Total Requirements</b>	<b>187,704,305</b>	<b>193,639,414</b>	<b>224,168,787</b>	<b>214,140,138</b>	<b>(10,028,649)</b>	<b>218,314,588</b>
<b>Total Sources</b>	<b>162,685,677</b>	<b>160,925,215</b>	<b>193,624,672</b>	<b>182,368,571</b>	<b>(11,256,101)</b>	<b>185,121,674</b>
<b>Net County Cost</b>	<b>25,018,628</b>	<b>32,714,199</b>	<b>30,544,115</b>	<b>31,771,567</b>	<b>1,227,452</b>	<b>33,192,914</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	1007.0	1012.0	1013.0	951.0	(62.0)	951.0
Funded FTE	995.5	1004.0	1006.7	941.8	(64.9)	941.8

Human Services Agency (7000D)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	132,879,551	129,467,338	161,970,930	153,566,483	(8,404,447)	158,078,057
Charges for Services	1,073,317	981,311	1,533,000	1,105,000	(428,000)	1,105,000
Interfund Revenue	31,731	39,568				
Miscellaneous Revenue	2,206,751	2,262,814	1,468,140	1,353,136	(115,004)	1,353,136
<b>Total Revenue</b>	<b>136,191,349</b>	<b>132,751,031</b>	<b>164,972,070</b>	<b>156,024,619</b>	<b>(8,947,451)</b>	<b>160,536,193</b>
Fund Balance	10,965,913	12,083,584	12,083,584	8,840,401	(3,243,183)	6,660,807
<b>TOTAL SOURCES</b>	<b>147,157,262</b>	<b>144,834,615</b>	<b>177,055,654</b>	<b>164,865,020</b>	<b>(12,190,634)</b>	<b>167,197,000</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	78,825,254	81,364,698	91,917,047	87,113,439	(4,803,608)	92,325,879
Services and Supplies	43,922,155	44,350,940	56,898,594	53,356,187	(3,542,407)	52,533,448
Other Charges	60,124,158	63,433,911	72,835,298	73,373,490	538,192	73,373,490
Fixed Assets	611,880	192,696	492,000	478,000	(14,000)	
Other Financing Uses	318,406	333,863	333,865	334,475	610	334,475
<b>Gross Appropriations</b>	<b>183,801,853</b>	<b>189,676,109</b>	<b>222,476,804</b>	<b>214,655,591</b>	<b>(7,821,213)</b>	<b>218,567,292</b>
Intrafund Transfers	(23,626,224)	(26,097,079)	(28,706,526)	(28,362,091)	344,435	(28,759,962)
<b>Net Appropriations</b>	<b>160,175,629</b>	<b>163,579,031</b>	<b>193,770,278</b>	<b>186,293,500</b>	<b>(7,476,778)</b>	<b>189,807,330</b>
Contingencies/Dept Reserves	8,289,902	10,194,929	10,194,929	6,660,807	(3,534,122)	6,660,807
<b>TOTAL REQUIREMENTS</b>	<b>168,465,531</b>	<b>173,773,960</b>	<b>203,965,207</b>	<b>192,954,307</b>	<b>(11,010,900)</b>	<b>196,468,137</b>
<b>NET COUNTY COST</b>	<b>21,308,269</b>	<b>28,939,345</b>	<b>26,909,553</b>	<b>28,089,287</b>	<b>1,179,734</b>	<b>29,271,137</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	852.0	855.0	856.0	800.0	(56.0)	800.0
Funded FTE	845.7	850.4	853.0	794.7	(58.4)	794.7



Office of the Agency Director (7100B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Miscellaneous Revenue	14,173	325				
<b>TOTAL SOURCES</b>	14,173	325				
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,418,997	2,206,550	2,602,479	6,288,235	3,685,756	6,651,626
Services and Supplies	592,652	384,588	774,800	802,700	27,900	802,700
Other Charges	106	440				
<b>Gross Appropriations</b>	3,011,755	2,591,578	3,377,279	7,090,935	3,713,656	7,454,326
Intrafund Transfers		(2,052,281)	(3,377,279)	(7,224,113)	(3,846,834)	(7,553,904)
<b>TOTAL REQUIREMENTS</b>	3,011,755	539,297		(133,178)	(133,178)	(99,578)
<b>NET COUNTY COST</b>	2,997,582	538,972		(133,178)	(133,178)	(99,578)
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	21.0	56.0	56.0	54.0	(2.0)	54.0
Funded FTE	20.0	55.9	56.0	53.9	(2.1)	53.9

## Office of the Agency Director (7100B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in State Allocations - Office of the Agency Director

The state allocation for Child Welfare Services, CalWORKs and MediCal has been reduced. Revenue reductions are reflected in other Programs within HSA. As a result of these funding reductions, one vacant Fiscal Office Assistant and one vacant Executive Secretary have been deleted. Other reductions include: advertising and publishing, funding for a portion of County Manager's Office legislative staff, and contract services. The elimination of the Fiscal Office Assistant position will increase the workload for existing staff in accounting and claiming services. The elimination of the Executive Secretary will create a slight increase in administrative functions for existing staff.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(245,402)	0	0	(245,402)	(2)

### FY 2010-11 September Revisions

No change.

Office of the Agency Director (7100B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of performance measures monitored	34	31	59	60	60
Number of quality control case record reviews:					
- Self-sufficiency cases	---	---	2,070	2,075	2,280
- Child Welfare removal cases	---	---	397	250	275
Number of internal compliance audits conducted on federally funded programs	---	---	---	7	10
Number of quality improvement teams in full operation	---	25	54	50	55
Number of culturally and linguistically appropriate public education materials developed and / or published for targeted communities	---	14	18	20	22
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of completed financial audits with no major financial management findings:					
- External	---	100%	100%	100%	100%
- Internal	---	---	---	90%	90%
Percent of quality case record reviews found to be correct or timely:					
- Food Stamps	---	89%	77%	85%	90%
- Medi-Cal	---	96%	97%	90%	90%
- CalWORKs (data development)	---	---	---	---	---
Number of community meetings and / or events held in targeted neighborhoods	---	7	21	15	17
Percent of quality improvement:					
- Performance measures met (data development)	---	---	---	---	---
- Case record reviews performed against valid sample (data development)	---	---	---	---	---
- Incident reports reviewed (data development)	---	---	---	---	---
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of Cares customer survey respondents rating services good or better	93%	95%	91%	90%	90%

Program Support (7010B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	1,762,905	1,961,698	1,248,879	1,235,797	(13,082)	1,235,797
Miscellaneous Revenue	45,187	56,945				
<b>Total Revenue</b>	<b>1,808,092</b>	<b>2,018,643</b>	<b>1,248,879</b>	<b>1,235,797</b>	<b>(13,082)</b>	<b>1,235,797</b>
Fund Balance	7,466,728	9,271,755	9,271,755	5,795,066	(3,476,689)	5,554,152
<b>TOTAL SOURCES</b>	<b>9,274,820</b>	<b>11,290,398</b>	<b>10,520,634</b>	<b>7,030,863</b>	<b>(3,489,771)</b>	<b>6,789,949</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	10,890,521	11,321,263	12,207,252	7,435,047	(4,772,205)	7,897,450
Services and Supplies	2,335,468	1,859,417	4,640,875	3,541,775	(1,099,100)	3,647,070
Other Charges	2,975,694	4,048,537	3,171,225	4,535,659	1,364,434	4,535,659
Fixed Assets	595,212	155,135	460,000	460,000		
<b>Gross Appropriations</b>	<b>16,796,894</b>	<b>17,384,352</b>	<b>20,479,352</b>	<b>15,972,481</b>	<b>(4,506,871)</b>	<b>16,080,179</b>
Intrafund Transfers	(18,129,400)	(16,242,700)	(18,832,029)	(14,231,592)	4,600,437	(14,231,592)
<b>Net Appropriations</b>	<b>(1,332,506)</b>	<b>1,141,652</b>	<b>1,647,323</b>	<b>1,740,889</b>	<b>93,566</b>	<b>1,848,587</b>
Contingencies/Dept Reserves	7,366,728	9,271,755	9,271,755	5,554,152	(3,717,603)	5,554,152
<b>TOTAL REQUIREMENTS</b>	<b>6,034,222</b>	<b>10,413,407</b>	<b>10,919,078</b>	<b>7,295,041</b>	<b>(3,624,037)</b>	<b>7,402,739</b>
<b>NET COUNTY COST</b>	<b>(3,240,599)</b>	<b>(876,991)</b>	<b>398,444</b>	<b>264,178</b>	<b>(134,266)</b>	<b>612,790</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	102.0	68.0	69.0	59.0	(10.0)	59.0
Funded FTE	102.0	68.0	69.0	59.0	(10.0)	59.0

## Program Support (7010B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 June Revisions

#### 1. Community Overcoming Relationship Abuse (CORA) Emergency Response Funding

During Budget Hearings in June 2009, the Board approved funding for CORA's Emergency Response Program (ERP) and requested a review of the current cost allocation formula that funds the ERP. Expenditure and Net County Cost is reflected in the Prevention and Early Intervention Program. Reserves have been reduced in Program Support to fully offset the Net County Cost.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	0	(57,610)	(57,610)	0

#### 2. The Daly City Peninsula Partnership Collaborative

The Daly City Peninsula Partnership Collaborative provides after school programs for students. Funding was reduced during the budget development process. During June 2009 Budget Hearings, the Board restored funding for the program for one year, which allowed time to explore other sources of funding.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	0	(183,304)	(183,304)	0

### FY 2009-10 September Revisions

#### 3. Reduction in Funding - State Allocations for Child Welfare Services (CWS), CalWORKs and MediCal

The state allocation for CWS, CalWORKs and MediCal has been reduced. As a result, one vacant Office Specialist position within Program Support has been deleted. Program Support reimburses the Office of the Agency Director for two positions but will no longer be able to provide that reimbursement. Other reductions include: facilities projects, space reconfiguration projects, furniture replacements, maintenance, and deferral of ADA compliance projects. Reductions in training include: contract costs that include Licensed Clinical Social Worker Program for individual and group supervision that was used to attract and retain Social Workers. Computer and automation training sessions previously offered by HSA to augment sessions offered by the County Human Resources Department (HRD) will no longer be offered. Supplemental tuition reimbursements for HSA employees beyond the amount offered by HRD have been reduced. Personnel recruitment services have been reduced as job recruitments have declined significantly. Reimbursements from other Programs within HSA to Program Support have been reduced.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(180,500)	(837,801)	902,703	0	245,402	(1)

#### TOTAL FY 2009-10 JUNE AND SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(180,500)	(837,801)	902,703	(240,914)	4,488	(1)

## FY 2010-11 June Revisions

**4. Community Overcoming Relationship Abuse (CORA) Emergency Response Funding**

Funding from the Human Services Agency for the CORA ERP has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(57,610)	0	0	0	57,610	0

**5. The Daly City Peninsula Partnership Collaborative**

Funding for the Daly City Peninsula Partnership Collaborative has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(183,304)	0	0	0	183,304	0

**TOTAL FY 2010-11 JUNE REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(240,914)	0	0	0	240,914	0

## FY 2010-11 September Revisions

No change.

Program Support (7010B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of incidents reported to the Business Systems Group (BSG):					
- Critical incidents	514	338	570	600	600
- Non-critical incidents	7,391	7,896	12,635	10,000	10,000
Number of report requests to BSG	---	409	475	350	350
Number of hours community and agency participants spend in HSA-sponsored training to meet mandated requirements and / or enhance professional development (1)	14,596	36,523	34,239	17,100	17,100
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of incidents resolved by BSG within service level commitments:					
- Critical incidents	90%	83%	78%	90%	90%
- Non-critical incidents	86%	85%	79%	85%	85%
Percent of direct client service delivery contracts receiving on-time approval (2)	---	97%	80%	90%	90%
Number and percent of HSA employees who have an employee development plan (data development)	--- / ---	--- / ---	--- / ---	--- / ---	--- / ---
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of BSG report requests meeting customer requirements completed within the requested timeframe	---	85%	79%	82%	82%
Percent of staff and community partners responding that Program Support services were accessible and effective (data development)	---	---	---	---	---

(1) Training hours in FY 2007-08 and in FY 2008-09 reflect increases due to Council on Accreditation (COA) staff training and Social Worker training. Training hour targets have been adjusted for FY 2009-10 and FY 2010-11 to align with HSA's commitment to professional development and training.

(2) Direct client service delivery contract approvals were delayed in FY 2008-09 due to other HSA priorities and detailed contract renewal examination.

Economic Self-Sufficiency (7200B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	72,121,842	72,306,552	90,525,296	88,548,736	(1,976,560)	91,644,493
Charges for Services	1,073,317	981,311	1,533,000	1,105,000	(428,000)	1,105,000
Interfund Revenue	31,731	39,568				
Miscellaneous Revenue	1,130,997	783,099	450,000	454,000	4,000	454,000
<b>Total Revenue</b>	<b>74,357,887</b>	<b>74,110,531</b>	<b>92,508,296</b>	<b>90,107,736</b>	<b>(2,400,560)</b>	<b>93,203,493</b>
Fund Balance	139,828	23,304	23,304	1,413,680	1,390,376	
<b>TOTAL SOURCES</b>	<b>74,497,715</b>	<b>74,133,835</b>	<b>92,531,600</b>	<b>91,521,416</b>	<b>(1,010,184)</b>	<b>93,203,493</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	37,755,662	39,656,853	45,161,004	45,076,239	(84,765)	47,692,477
Services and Supplies	21,137,002	22,807,834	26,742,815	27,031,423	288,608	26,730,113
Other Charges	27,336,422	31,004,584	33,796,380	34,295,291	498,911	34,295,291
Fixed Assets		37,561	32,000	18,000	(14,000)	
Other Financing Uses	235,621	333,863	247,063	247,513	450	247,513
<b>Gross Appropriations</b>	<b>86,464,706</b>	<b>93,840,695</b>	<b>105,979,262</b>	<b>106,668,466</b>	<b>689,204</b>	<b>108,965,394</b>
Intrafund Transfers	(4,148,986)	(5,448,158)	(5,110,682)	(5,247,697)	(137,015)	(5,247,697)
<b>TOTAL REQUIREMENTS</b>	<b>82,315,720</b>	<b>88,392,537</b>	<b>100,868,580</b>	<b>101,420,769</b>	<b>552,189</b>	<b>103,717,697</b>
<b>NET COUNTY COST</b>	<b>7,818,005</b>	<b>14,258,702</b>	<b>8,336,980</b>	<b>9,899,353</b>	<b>1,562,373</b>	<b>10,514,204</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	464.0	456.0	456.0	441.0	(15.0)	441.0
Funded FTE	459.7	453.6	454.5	437.9	(16.7)	437.9



## Economic Self-Sufficiency (7200B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. American Recovery and Reinvestment Act (ARRA)

The American Recovery and Reinvestment Act (ARRA), TANF Emergency Contingency Funds program requires staff to oversee and manage the program. The program will be administered by one new unclassified Human Services Manager I and one new unclassified Management Analyst III. Funding and the cost for these two positions has been added from November 1, 2009 forward. The Department has created a specific organization and account number to track the use of ARRA funding.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
166,154	166,154	0	0	0	2

#### 2. Reduction in State Allocations - Economic Self Sufficiency

State allocations have been reduced. As a result, the following eleven vacant positions have been eliminated: six Benefits Analysts, three Fraud Investigators, one Department Systems Analyst, and one Office Assistant II. Other reductions include: overtime, facility improvements, contract services with Public Allies of Silicon Valley for Americorps, and other operating and overhead costs. The elimination of the Benefits Analyst positions may have minimal impact to client wait times. The elimination of the Fraud Investigator positions will increase the workload for remaining Fraud Investigators. The elimination of the Department Systems Analyst may result in increased wait times for non-critical help-desk tickets. The elimination of the Office Assistant position will have minimal impact on eligibility determination.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(2,277,908)	(2,644,981)	0	0	(367,073)	(11)

#### 3. Reduction in State Allocations - Economic Self Sufficiency

State allocations have been reduced. One vacant Employment Services Specialist II and one vacant Office Assistant II have been eliminated. Reductions also have been made to administrative overhead and facility improvements. The elimination of these vacant positions may result in increased wait times for clients and an increase in administrative workload for existing staff.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(253,661)	(256,033)	0	0	(2,372)	(2)

#### 4. Reduction in CalWORKs State Allocation - Economic Self Sufficiency

The state allocation for CalWORKs has been reduced. One vacant Rehabilitation Production Supervisor II position and other operating costs have been eliminated. The elimination of this position should have no impact to the client.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(178,733)	(162,224)	0	0	16,509	(1)

**5. Career Closet**

A contract is currently in place with the Career Closet that provides professional interview clothing for low income clients. The contract is offset with CalWORKs funding, which has been eliminated. The contract will continue with Workforce Investment Act funding. There is no impact to the client.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(15,000)	0	0	0	(15,000)	0
15,000	0	0	0	15,000	0

**6. Health Telecenter Remodeling Project**

The Health Telecenter will be moving to Building C at the Harbor complex in Belmont, which is being vacated by HSA administrative staff. This move includes remodeling and furniture costs. Reserves will be used to fully offset these costs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	560,000	0	(560,000)	0	0

**TOTAL FY 2009-10 SEPTEMBER REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(2,544,148)	(2,337,085)	0	(560,000)	(352,937)	(12)

**FY 2010-11 September Revisions****7. Health Telecenter Remodeling Project**

One-time funding for the remodeling and furniture costs has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(560,000)	(560,000)	0	0	0	0

Economic Self Sufficiency (7200B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of participants using PeninsulaWorks Centers	17,654	19,586	20,270	20,000	20,000
Number of youth in HSA programs receiving employment services (data development)	---	---	---	---	---
Number of individuals receiving Food Stamps	10,097	11,522	14,381	18,000	20,700
Number of individuals enrolled in Medi-Cal:					
- Adults	28,584	29,499	30,105	30,992	31,922
- Children	25,329	25,867	27,116	27,176	27,991
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of applications complying with State standards for timely processing when eligibility is determined (data development):					
- Food Stamps (non expedited service)	---	---	---	---	---
- Medi-Cal	---	---	---	---	---
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of CalWORKs participants leaving cash aid with employment	36%	43%	31%	30%	40%
Percent of CalWORKs participants employed as a result of the economic stimulus infrastructure project (data development)	---	---	---	---	---
Percent of Workforce Investment Act (WIA) enrolled participants leaving services with employment	60%	69%	42%	40%	45%
Average hourly wage at placement for WIA participants	\$20.43	\$19.81	\$15.30	\$15.00	\$16.50

Child Welfare Services (7400B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	50,980,467	47,130,448	58,240,736	53,420,185	(4,820,551)	54,624,315
Miscellaneous Revenue	968,112	1,097,082	771,678	755,636	(16,042)	755,636
<b>Total Revenue</b>	<b>51,948,580</b>	<b>48,227,529</b>	<b>59,012,414</b>	<b>54,175,821</b>	<b>(4,836,593)</b>	<b>55,379,951</b>
Fund Balance	2,860,357	1,875,190	1,875,190	1,293,320	(581,870)	793,320
<b>TOTAL SOURCES</b>	<b>54,808,937</b>	<b>50,102,719</b>	<b>60,887,604</b>	<b>55,469,141</b>	<b>(5,418,463)</b>	<b>56,173,271</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	26,565,691	23,695,449	26,720,998	23,486,365	(3,234,633)	24,926,774
Services and Supplies	15,885,502	13,790,400	17,858,681	16,944,658	(914,023)	16,566,468
Other Charges	22,947,741	21,345,959	26,943,504	25,866,178	(1,077,326)	25,866,178
Fixed Assets	16,668					
Other Financing Uses	79,601		83,463	83,617	154	83,617
<b>Gross Appropriations</b>	<b>65,495,203</b>	<b>58,831,807</b>	<b>71,606,646</b>	<b>66,380,818</b>	<b>(5,225,828)</b>	<b>67,443,037</b>
Intrafund Transfers	(463,812)	(448,984)	(516,159)	(280,117)	236,042	(280,117)
<b>Net Appropriations</b>	<b>65,031,391</b>	<b>58,382,823</b>	<b>71,090,487</b>	<b>66,100,701</b>	<b>(4,989,786)</b>	<b>67,162,920</b>
Contingencies/Dept Reserves	609,839	609,839	609,839	793,320	183,481	793,320
<b>TOTAL REQUIREMENTS</b>	<b>65,641,230</b>	<b>58,992,662</b>	<b>71,700,326</b>	<b>66,894,021</b>	<b>(4,806,305)</b>	<b>67,956,240</b>
<b>NET COUNTY COST</b>	<b>10,832,294</b>	<b>8,889,943</b>	<b>10,812,722</b>	<b>11,424,880</b>	<b>612,158</b>	<b>11,782,969</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	251.0	225.0	225.0	203.0	(22.0)	203.0
Funded FTE	250.0	222.9	224.5	200.9	(23.6)	200.9

## Child Welfare Services (7400B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Funding - Child Welfare Services

The state allocation for CWS has been reduced. As a result, the following seventeen vacant positions have been eliminated: nine Social Workers, three Community Workers, one Human Services Manager I, one Human Services Manager II, one Management Analyst III, one Transportation Officer II, and one Administrative Secretary II. Other reductions include: tenant improvement projects, contracted services, motor vehicle charges, training, and other operating costs. The elimination of the Social Worker positions may reduce the ability to provide timely services to children and families and will increase caseloads. The elimination of the Community Worker positions and the Administrative Secretary position may result in a workload increase for staff who provide supportive services to social work functions. The elimination of the Human Service Manager positions may result in an increased workload for staff who monitor and review policy. The elimination of the Management Analyst and Transportation Officer positions will have little or no impact to clients.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(2,240,711)	(2,240,711)	0	0	0	(17)

#### 2. Declining Occupancy Rates at the Receiving Home and Tower Road Facilities

As a result of declining occupancy rates at the Receiving Home and Tower Road facilities, one vacant Shelter Care Counselor has been deleted. An agreement between HSA and the San Mateo Medical Center for a Nurse Practitioner for Shelter Care will be eliminated. The duties of the Nurse Practitioner will be diverted to the San Mateo County Keller Center. State and federal allocations used to offset these costs has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(223,428)	(223,428)	0	0	0	(1)

#### 3. Reduction in Workforce - Child Welfare Nursing Services

Child Welfare Services Nursing Services recently completed a reorganization to build efficiencies and address the changes in Public Health Nurse referrals. Three Public Health Nurses have been transferred to the Health System and four filled Public Health Nurse positions have been deleted. HSA will retain services for these three positions through an interagency agreement with Health System that includes administrative overhead charges. This change will have little or no impact to clients.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(523,124)	(523,124)	0	0	0	(7)

#### 4. Staffing Adjustment - Child Welfare Services

Two Psychiatric Social Workers will be transferred to Child Welfare Services from the Family Resource Centers (FRC) in Prevention and Early Intervention to align function with program needs in the In Home Intensive Services and Therapeutic Foster Care services to clients.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	221,214	0	0	221,214	2

**5. Staffing Adjustment - Prevention and Early Intervention**

One Psychiatric Social Worker position will move from Out of Home Placement in Child Welfare Services to the Family Resource Center (FRC) in Prevention and Early Intervention. In June 2009 this position was initially expected to provide services to the Shelter Care population however, the needs have changed and the position will provide services to the FRCs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(113,289)	0	0	(113,289)	(1)

**6. Fostering the Future Contract Elimination**

The Fostering the Future contract has been eliminated due to state allocation reductions in Child Welfare Services. This contract provided services such as housing and legal advocacy for emancipated foster youth and the administration of the Youth Financial Independence program.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(43,525)	(43,525)	0	0	0	0

**7. Supportive Housing Unit for Emancipated Foster Youth**

The Human Services Agency will provide partial funding for the purchase of a second housing facility for emancipated foster youth. This facility will be located in the southern part of the county.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	500,000	0	(500,000)	0	0

**TOTAL FY 2009-10 SEPTEMBER REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(3,030,788)	(2,422,863)	0	(500,000)	107,925	(24)

**FY 2010-11 September Revision****8. Supportive Housing Unit for Emancipated Foster Youth**

One-time funding for a second housing facility for emancipated foster youth has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(500,000)	(500,000)	0	0	0	0

Child Welfare Services (7400B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of licensed foster homes	83	83	83	85	86
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of child abuse/neglect referrals with a timely face-to-face investigative response:					
- Immediate referral response compliance	98%	98%	99%	98%	98%
- 10-day referral response compliance	94%	98%	95%	97%	97%
Percent of timely social worker visits with children on open cases	96%	96%	96%	97%	97%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of all children in foster care for 24 months or longer who were discharged to a permanent home <sup>(1)</sup>	18%	22%	---	19%	20%
AB 636 Measure C3.1-Exits to permanency (24 months in care)	≥ 29.1%	≥ 29.1%	≥ 29.1%	≥ 29.1%	≥ 29.1%
Percent of children discharged from foster care to reunification who re-entered foster care in less than 12 months from the date of discharge <sup>(1)</sup>	18%	12%	---	13%	12%
AB 636 Measure C1.4-Reentry to Foster Care following Reunification	≤ 9.9%	≤ 9.9%	≤ 9.9%	≤ 9.9%	≤ 9.9%
Percent of all children in foster care for at least 24 months who experienced two or fewer placements <sup>(1)</sup>	33%	31%	---	39%	40%
AB 636 Measure C4.3-Placement stability at least 24 months	≥ 41.8%	≥ 41.8%	≥ 41.8%	≥ 41.8%	≥ 41.8%

<sup>(1)</sup> Data for FY 2008-09 is available from the California Child and Family Services Review AB 636 site in the third quarter of FY 2009-10.

Prevention and Early Intervention (7500B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	8,014,337	8,068,640	11,956,019	10,361,765	(1,594,254)	10,573,452
Miscellaneous Revenue	48,281	325,362	246,462	143,500	(102,962)	143,500
<b>Total Revenue</b>	<b>8,062,618</b>	<b>8,394,002</b>	<b>12,202,481</b>	<b>10,505,265</b>	<b>(1,697,216)</b>	<b>10,716,952</b>
Fund Balance	499,000	913,335	913,335	338,335	(575,000)	313,335
<b>TOTAL SOURCES</b>	<b>8,561,618</b>	<b>9,307,337</b>	<b>13,115,816</b>	<b>10,843,600</b>	<b>(2,272,216)</b>	<b>11,030,287</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,194,384	4,484,584	5,225,314	4,827,553	(397,761)	5,157,552
Services and Supplies	3,971,532	5,508,702	6,881,423	5,035,631	(1,845,792)	4,787,097
Other Charges	6,864,196	7,034,391	8,924,189	8,676,362	(247,827)	8,676,362
Other Financing Uses	3,184		3,339	3,345	6	3,345
<b>Gross Appropriations</b>	<b>12,033,295</b>	<b>17,027,677</b>	<b>21,034,265</b>	<b>18,542,891</b>	<b>(2,491,374)</b>	<b>18,624,356</b>
Intrafund Transfers	(884,026)	(1,904,955)	(870,377)	(1,378,572)	(508,195)	(1,446,652)
<b>Net Appropriations</b>	<b>11,149,269</b>	<b>15,122,722</b>	<b>20,163,888</b>	<b>17,164,319</b>	<b>(2,999,569)</b>	<b>17,177,704</b>
Contingencies/Dept Reserves	313,335	313,335	313,335	313,335		313,335
<b>TOTAL REQUIREMENTS</b>	<b>11,462,604</b>	<b>15,436,057</b>	<b>20,477,223</b>	<b>17,477,654</b>	<b>(2,999,569)</b>	<b>17,491,039</b>
<b>NET COUNTY COST</b>	<b>2,900,986</b>	<b>6,128,719</b>	<b>7,361,407</b>	<b>6,634,054</b>	<b>(727,353)</b>	<b>6,460,752</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	14.0	50.0	50.0	43.0	(7.0)	43.0
Funded FTE	14.0	50.0	49.0	43.0	(6.0)	43.0



## Prevention and Early Intervention (7500B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 June Revisions

#### 1. Community Overcoming Relationship Abuse (CORA) Emergency Response Program (ERP)

During Budget Hearings in June 2009, the Board approved funding for CORA's Emergency Response Program (ERP) and requested a review of the current cost allocation formula that funds the ERP. Expenditure and Net County Cost is reflected in the Prevention and Early Intervention Program. Reserves have been reduced in Program Support to fully offset the Net County Cost.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	57,610	0	0	57,610	0

#### 2. Daly City Peninsula Partnership Collaborative

The Daly City Peninsula Partnership Collaborative provides after school programs for students. Funding was reduced during the budget development process. During June 2009 Budget Hearings, the Board restored funding for the program for one year, which allowed time to explore other sources of funding.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	183,304	0	0	183,304	0

### FY 2009-10 September Revisions

#### 3. Reduction in Workforce - Prevention and Early Intervention

One vacant Human Services Manager II and one vacant Management Analyst III have been deleted. These positions have been held vacant during the hiring freeze. Job responsibilities have been distributed to existing staff.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(266,754)	266,754	0	0	(2)

#### 4. Staffing Adjustment - Child Welfare Services

Two Psychiatric Social Worker positions have been transferred from the Family Resource Centers (FRC) in Prevention and Early Intervention to Child Welfare Services to align function with program needs in In Home Intensive Services and Therapeutic Foster Care. One Psychiatric Social Worker has been transferred from Out of Home Placement in Child Welfare Services to the Family Resource Centers in Prevention and Early Intervention.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(107,925)	0	0	(107,925)	(1)

**5. Staffing Adjustment - Prevention and Early Intervention**

Through an agreement between Behavioral Health and Recovery Services (BHRS) and HSA, one Supervising Mental Health Clinician in BHRS supervises Psychiatric Social Workers at the Family Resource Centers (FRC) within HSA. The Supervising Mental Health position has been transferred from BHRS to HSA and the cost of the agreement has been eliminated. There will be no impact to clients.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	14,087	0	0	14,087	1

**6. Fatherhood Collaborative**

The Fatherhood Collaborative is an advisory board that supports the importance of men and fathers in the well-being of children and families. Administration of the program, which includes one Community Program Specialist II position and operating costs, has been moved from the Health System to HSA to align the program with other programs and services within Child Welfare Services. The County Manager's Office Memberships and Contributions budget will reimburse the HSA for the position and minor ancillary costs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	119,596	(119,596)	0	0	1

**TOTAL FY 2009-10 JUNE AND SEPTEMBER REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(240,996)	147,158	0	(93,838)	(1)

**FY 2010-11 June Revisions****7. Community Overcoming Relationship Abuse (CORA) Emergency Response Program (ERP)**

Funding for the CORA ERP has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(57,610)	0	0	(57,610)	0

**8. Daly City Peninsula Partnership Collaborative**

Funding for the Daly City Peninsula Partnership Collaborative has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(183,304)	0	0	(183,304)	0

**TOTAL FY 2010-11 JUNE REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(240,914)	0	0	(240,914)	0

Prevention and Early Intervention (7500P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of initial contacts made by veterans	---	---	200	200	200
Number of families referred for counseling services at Family Resource Centers	---	2,302	2,757	2,300	2,300
Number of clients served by Core Service Agencies contracting with HSA:					
- Individuals	23,413	26,660	32,815	32,000	32,000
- Families	8,480	9,664	11,686	12,000	12,000
Number of children who received childcare payment assistance through HSA	2,859	2,765	2,736	2,685	2,685
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of families referred to FRCs who received counseling and other related services from HSA (data development)	---	---	---	---	---
Percent of children receiving CalWORKS who are eligible and receive childcare payment assistance <sup>(1)</sup>	73%	71%	75%	75%	75%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of households receiving assistance from HSA to secure or maintain housing (data development)	---	---	---	---	---
Percent of clients needing food and / or shelter who were assisted by Core Services Agencies:					
- Food	99%	99%	99%	97%	97%
- Shelter <sup>(2)</sup>	75%	76%	78%	50%	50%

<sup>(1)</sup> Childcare payment assistance begins with the family's entry into the CalWORKS program.

<sup>(2)</sup> Includes referrals to shelters, motel vouchers, and financial assistance for Section 8 deposits, move-in costs, and rent. A quality improvement effort is underway to develop and track consistent use of Core Service Agency and shelter service delivery terminology.

Department of Child Support Services (2600B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	11,026,033	10,920,979	10,896,949	11,508,799	611,850	11,508,799
Miscellaneous Revenue		206,786	500,000	269,060	(230,940)	714,128
<b>TOTAL SOURCES</b>	11,026,033	11,127,765	11,396,949	11,777,859	380,910	12,222,927
<b>REQUIREMENTS</b>						
Salaries and Benefits	8,561,142	9,242,170	9,800,190	10,038,623	238,433	10,670,279
Services and Supplies	1,031,284	560,746	544,419	498,650	(45,769)	498,650
Other Charges	1,409,334	1,365,946	1,302,340	1,379,193	76,853	1,421,882
Fixed Assets	24,274					
Other Financing Uses		47,621				
<b>Gross Appropriations</b>	11,026,033	11,216,483	11,646,949	11,916,466	269,517	12,590,811
Intrafund Transfers		(88,718)	(250,000)	(138,607)	111,393	(367,884)
<b>TOTAL REQUIREMENTS</b>	11,026,033	11,127,765	11,396,949	11,777,859	380,910	12,222,927
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	98.0	98.0	98.0	92.0	(6.0)	92.0
Funded FTE	96.7	97.0	97.2	91.0	(6.1)	91.0

## Department of Child Support Services (2600B) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Additional Funding for Shared Services Call Center

The California Department of Child Support Services will provide additional funding for the new Shared Services Call Center. The increased funding will result in reduced participation in the Federal Financial Participation Program and will offset facility rental charges, automation and Extra-Help costs. The Department will decrease local match dollars from \$250,000 to \$138,607.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
111,393	0	111,393	0	0	0

### FY 2010-11 September Revision

No change.

Department of Child Support Services (2600B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of child support cases	13,955	14,021	13,794	13,800	14,000
Total number of medical support cases	7,103	8,524	8,277	8,000	8,000
Total number of children served in all case categories (current, arrears, and medical)	19,515	19,629	19,312	19,320	19,600
<b>How Well We Do It (Quality / Efficiency)</b>					
Total amount of child support collected (in millions)	\$29.4	\$28.7	\$29.8	\$29.1	\$29.0
Percent of cases with orders for child support	86%	84%	86%	84%	84%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of dollars of current child support owed that is paid:					
- San Mateo County	61%	59%	60%	60%	60%
- Bay Area average <sup>(1)</sup>	58%	59%	58%	---	---
- State average <sup>(1)</sup>	54%	54%	54%	---	---
Percent of cases that receive a payment toward arrears	65%	65%	65%	65%	65%
Percent of cases with a medical insurance order where medical insurance is being provided by the obligor	49%	49%	57%	55%	55%
Percent of former and never assisted cases receiving a current child support payment	79%	79%	81%	78%	79%

<sup>(1)</sup> Data available following close of the federal fiscal year.

Human Resources Department (1700B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	125,489	348,275	313,160	328,160	15,000	328,160
Interfund Revenue	3,306,884	3,650,803	3,913,041	4,534,556	621,515	4,673,771
Miscellaneous Revenue	6,688	23,888	6,000	125,260	119,260	32,100
<b>Total Revenue</b>	<b>3,439,061</b>	<b>4,022,967</b>	<b>4,232,201</b>	<b>4,987,976</b>	<b>755,775</b>	<b>5,034,031</b>
Fund Balance	1,063,321	939,868	939,868	737,716	(202,152)	667,716
<b>TOTAL SOURCES</b>	<b>4,502,382</b>	<b>4,962,835</b>	<b>5,172,069</b>	<b>5,725,692</b>	<b>553,623</b>	<b>5,701,747</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	6,412,193	6,922,789	7,053,685	7,653,963	600,278	7,898,863
Services and Supplies	1,669,976	1,891,466	2,046,897	1,990,048	(56,849)	1,960,048
Other Charges	755,304	525,678	486,075	532,585	46,510	543,237
Fixed Assets	8,435	6,470	3,731	10,000	6,269	
<b>Gross Appropriations</b>	<b>8,845,908</b>	<b>9,346,403</b>	<b>9,590,388</b>	<b>10,186,596</b>	<b>596,208</b>	<b>10,402,148</b>
Intrafund Transfers	(1,240,789)	(1,188,555)	(1,363,598)	(1,348,465)	15,133	(1,348,465)
<b>Net Appropriations</b>	<b>7,605,119</b>	<b>8,157,848</b>	<b>8,226,790</b>	<b>8,838,131</b>	<b>611,341</b>	<b>9,053,683</b>
Contingencies/Dept Reserves	607,622	579,841	579,841	569,841	(10,000)	569,841
<b>TOTAL REQUIREMENTS</b>	<b>8,212,741</b>	<b>8,737,689</b>	<b>8,806,631</b>	<b>9,407,972</b>	<b>601,341</b>	<b>9,623,524</b>
<b>NET COUNTY COST</b>	<b>3,710,359</b>	<b>3,774,854</b>	<b>3,634,562</b>	<b>3,682,280</b>	<b>47,718</b>	<b>3,921,777</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	57.0	59.0	59.0	59.0		59.0
Funded FTE	53.1	56.6	56.5	56.1	(0.4)	56.1

## Human Resources Department (1700B) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of applicants	13,505	13,578	12,803	12,500	13,000
Number of hires					
- New hires	544	497	297	300	350
- Promotions	309	490	327	300	350
- Extra help	573	675	501	525	550
Number of employment complaints:					
- Equal Employment Opportunity	72	117	69	90	90
- Employee and Labor Relations	37	39	36	60	60
Number of training participants:					
- Training and Development classes <sup>(1)</sup>	3,790	4,064	4,961	4,400	3,800
- Health Promotion and Risk Assessment classes	2,697	2,832	3,246	2,500	2,500
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating overall satisfaction with services good or better	100%	95%	95%	90%	90%
Percent of employees leaving County employment:					
- Retirees	2.0%	2.9%	2.2%	3.0%	3.0%
- Within one year of employment	2.0%	1.0%	0.3%	0.5%	1.0%
- Other	5.0%	4.9%	3.9%	4.0%	4.0%
Turnover rate as compared to ICMA: <sup>(2)</sup>					
- San Mateo County	9.0%	8.8%	6.5%	7.5%	8.0%
- ICMA <sup>(2)</sup>	8.2%	8.2%	7.6%	7.6%	7.6%
Percent of complaints resolved prior to formal process:					
- Equal Employment Opportunity	92%	97%	87%	90%	90%
- Employee and Labor Relations	95%	95%	95%	90%	90%
Number of workers' compensation claims (per 100 FTEs):					
- San Mateo County	9.9	11	10.3	11	11
- ICMA <sup>(2)</sup>	12	12	12	12	12
Time-to-fill vacancies (in weeks):					
- Internal	---	6	5	6	6
- External	---	9	6	7	7



Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of clients satisfied with new hires after six months	89%	95%	94%	90%	90%
Percent of positions filled with internal candidates:					
- Management	---	82%	65%	55%	55%
- Non-management	---	46%	51%	40%	40%
Percent of participants utilizing skills or reporting change in behavior after attending training classes:					
- Training and Development classes	---	93%	98%	90%	90%
- Health Promotion and Risk Assessment classes	88%	90%	87%	87%	88%

(1) Beginning in FY 2007-08, customized training participants are reflected in the data. The FY 2008-09 target includes an estimated amount for the new twenty-hour training requirement for every employee.

(2) International City / County Management Association (ICMA)

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# Livable Community

FY 2009-10 and FY 2010-11  
Adopted Budget



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.

# Shared Vision 2025

## Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.

## Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.

## Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.

## Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.

## Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

*From the beginning with Shared Vision 2010 now ten years ago, the San Mateo County Board of Supervisors has regarded "visioning" not as a project, but rather a dynamic process. Shared Vision has been used to manage and be accountable for the outcomes of County government. It has also served as the catalyst for countywide leadership and action on challenging issues. It has been a means to continuously engage residents and stakeholders in setting the strategic direction of the county. And it has also served to ensure community partners, stakeholders and residents assume greater personal and collective responsibility achieving the desired future. Visioning has been both the process to establish strategic goals and the means to achieve them.*

Livable Community  
FY 2009-10 and 2010-11 All Funds Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>General Fund Budgets</b>						
Planning and Building	11,901,625	11,809,700	13,600,207	10,981,159	(2,619,048)	11,009,663
Local Agency Formation Commission	264,858	223,391	309,213	313,995	4,782	320,768
Housing and Community Development	9,968,472	9,634,798	8,977,073	8,221,022	(756,051)	8,221,022
<b>Total General Fund</b>	<b>22,134,955</b>	<b>21,667,889</b>	<b>22,886,493</b>	<b>19,516,176</b>	<b>(3,370,317)</b>	<b>19,551,453</b>
<b>Non-General Fund Budgets</b>						
County Library	27,466,664	29,789,788	28,581,998	29,279,168	697,170	29,505,372
<b>Total Non-General Fund</b>	<b>27,466,664</b>	<b>29,789,788</b>	<b>28,581,998</b>	<b>29,279,168</b>	<b>697,170</b>	<b>29,505,372</b>
<b>Total Requirements</b>	<b>49,601,619</b>	<b>51,457,677</b>	<b>51,468,491</b>	<b>48,795,344</b>	<b>(2,673,147)</b>	<b>49,056,825</b>
<b>Total Sources</b>	<b>48,859,434</b>	<b>49,757,627</b>	<b>49,279,120</b>	<b>47,005,677</b>	<b>(2,273,443)</b>	<b>47,280,156</b>
<b>Net County Cost</b>	<b>742,185</b>	<b>1,700,050</b>	<b>2,189,371</b>	<b>1,789,667</b>	<b>(399,704)</b>	<b>1,776,669</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	204.0	205.0	205.0	203.0	(2.0)	202.0
Funded FTE	188.5	187.1	186.9	185.5	(1.4)	184.4
<b>FOR INFORMATION ONLY:</b>						
Housing Authority	65,083,948	66,479,594	68,369,275	65,481,839	(2,887,436)	65,481,839

Planning and Building (3800B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	3,254,786	2,408,163	3,088,000	2,449,077	(638,923)	2,595,241
Fines, Forfeitures and Penalties	16,252	19,373	12,000	15,000	3,000	20,000
Intergovernmental Revenues			30,000	30,000		30,000
Charges for Services	2,144,004	1,442,053	2,109,990	1,524,200	(585,790)	1,654,200
Interfund Revenue	119,398	57,502	94,700	70,000	(24,700)	70,000
Miscellaneous Revenue	628,267	501,199	465,657	411,862	(53,795)	172,200
<b>Total Revenue</b>	<b>6,162,707</b>	<b>4,428,289</b>	<b>5,800,347</b>	<b>4,500,139</b>	<b>(1,300,208)</b>	<b>4,541,641</b>
Fund Balance	4,996,734	5,610,489	5,610,489	4,691,353	(919,136)	4,691,353
<b>TOTAL SOURCES</b>	<b>11,159,441</b>	<b>10,038,778</b>	<b>11,410,836</b>	<b>9,191,492</b>	<b>(2,219,344)</b>	<b>9,232,994</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	5,722,044	5,928,017	6,438,220	6,811,006	372,786	7,205,716
Services and Supplies	4,097,048	3,432,237	4,609,420	6,902,243	2,292,823	6,572,887
Other Charges	896,194	821,470	924,687	832,440	(92,247)	832,440
Fixed Assets	12,537					
Other Financing Uses	(46)					
<b>Gross Appropriations</b>	<b>10,727,778</b>	<b>10,181,724</b>	<b>11,972,327</b>	<b>14,545,689</b>	<b>2,573,362</b>	<b>14,611,043</b>
Intrafund Transfers	(2,993,633)	(2,539,504)	(2,539,600)	(5,526,667)	(2,987,067)	(5,563,517)
<b>Net Appropriations</b>	<b>7,734,145</b>	<b>7,642,220</b>	<b>9,432,727</b>	<b>9,019,022</b>	<b>(413,705)</b>	<b>9,047,526</b>
Contingencies/Dept Reserves	4,167,480	4,167,480	4,167,480	1,962,137	(2,205,343)	1,962,137
<b>TOTAL REQUIREMENTS</b>	<b>11,901,625</b>	<b>11,809,700</b>	<b>13,600,207</b>	<b>10,981,159</b>	<b>(2,619,048)</b>	<b>11,009,663</b>
<b>NET COUNTY COST</b>	<b>742,184</b>	<b>1,770,922</b>	<b>2,189,371</b>	<b>1,789,667</b>	<b>(399,704)</b>	<b>1,776,669</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	56.0	55.0	55.0	55.0		55.0
Funded FTE	55.7	54.6	54.4	54.6	0.3	54.6

Administration and Support (3810P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Miscellaneous Revenue	25,814	754				
<b>Total Revenue</b>	25,814	754				
Fund Balance	4,592,480	4,251,429	4,251,429	4,691,353	439,924	4,691,353
<b>TOTAL SOURCES</b>	4,618,294	4,252,183	4,251,429	4,691,353	439,924	4,691,353
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,427,790	1,501,654	1,516,028	1,788,228	272,200	1,883,461
Services and Supplies	714,777	165,015	567,869	3,164,561	2,596,692	3,038,016
Other Charges	594,548	513,174	775,420	682,559	(92,861)	682,559
Fixed Assets	12,537					
Other Financing Uses	(46)					
<b>Gross Appropriations</b>	2,749,607	2,179,842	2,859,317	5,635,348	2,776,031	5,604,036
Intrafund Transfers	(2,566,961)	(2,539,504)	(2,539,600)	(2,709,651)	(170,051)	(2,746,501)
<b>Net Appropriations</b>	182,646	(359,662)	319,717	2,925,697	2,605,980	2,857,535
Contingencies/Dept Reserves	4,167,480	4,167,480	4,167,480	1,962,137	(2,205,343)	1,962,137
<b>TOTAL REQUIREMENTS</b>	4,350,126	3,807,818	4,487,197	4,887,834	400,637	4,819,672
<b>NET COUNTY COST</b>	(268,168)	(444,364)	235,768	196,481	(39,287)	128,319
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	14.0	15.0	15.0	15.0		15.0
Funded FTE	13.9	14.9	14.9	14.9	0.1	14.9

Administration and Support (3810P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of service requests processed for:					
- Word processing	3,972	3,798	3,437	3,800	3,800
- Graphics	1,179	1,022	992	1,200	1,200
Number of public hearing items agendized	249	235	171	150	150
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of service requests completed by due date:					
- Word processing	100%	100%	100%	100%	100%
- Graphics	98%	95%	98%	98%	98%
Percent of letters of decision mailed by three working days of hearing date	98%	99%	100%	100%	100%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents rating services good or better	92%	90%	81%	90%	90%
Percent availability of network during scheduled hours	99%	99%	100%	99%	99%



Long Range Planning Services (3830P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Interfund Revenue	119,398	57,502	94,700	70,000	(24,700)	70,000
Miscellaneous Revenue	182,879	130,750	101,200	161,200	60,000	161,200
<b>Total Revenue</b>	<b>302,278</b>	<b>188,252</b>	<b>195,900</b>	<b>231,200</b>	<b>35,300</b>	<b>231,200</b>
Fund Balance	404,254	835,623	835,623		(835,623)	
<b>TOTAL SOURCES</b>	<b>706,532</b>	<b>1,023,875</b>	<b>1,031,523</b>	<b>231,200</b>	<b>(800,323)</b>	<b>231,200</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	762,055	741,294	1,083,206	1,081,369	(1,837)	1,140,587
Services and Supplies	540,041	512,961	1,042,609	1,055,891	13,282	1,063,261
Other Charges	9,746	9,476	10,120	13,052	2,932	13,052
<b>Gross Appropriations</b>	<b>1,311,842</b>	<b>1,263,731</b>	<b>2,135,935</b>	<b>2,150,312</b>	<b>14,377</b>	<b>2,216,900</b>
Intrafund Transfers	(426,672)			(812,588)	(812,588)	(843,212)
<b>TOTAL REQUIREMENTS</b>	<b>885,169</b>	<b>1,263,731</b>	<b>2,135,935</b>	<b>1,337,724</b>	<b>(798,211)</b>	<b>1,373,688</b>
<b>NET COUNTY COST</b>	<b>178,638</b>	<b>239,856</b>	<b>1,104,412</b>	<b>1,106,524</b>	<b>2,112</b>	<b>1,142,488</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	8.0	8.0	8.0	8.0		8.0
Funded FTE	8.0	8.0	8.0	8.0	0.0	8.0

## Long Range Planning Service (3830P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of minor projects / programs in development (less than one year)	9	9	9	9	9
Number of major projects/programs in development (one year or more)	5	5	16	12	12
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of total hours spent on projects and programs that contribute to the following Shared Vision goals:					
- Increase housing supply, especially additions to affordable and transit oriented development housing supplies	18%	11%	12%	10%	10%
- Reduce traffic congestion	3%	7%	1%	10%	10%
- Preserve and enhance the natural environment and increase recreational opportunities	22%	22%	20%	30%	30%
- Enhance the built environment	33%	33%	46%	30%	30%
- Reduce airport noise	24%	27%	21%	20%	20%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of projects proceeding in accordance with established timeframe, budget, and priorities (data development) <sup>(1)</sup>	---	---	70%	80%	80%
Percent of customer survey respondents rating services good or better	90%	65%	---	90%	90%

<sup>(1)</sup> This was a new measure in FY 2008-09.

Development Review Services (3840P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	3,254,786	2,408,163	3,088,000	2,449,077	(638,923)	2,595,241
Fines, Forfeitures and Penalties	16,252	19,373	12,000	15,000	3,000	20,000
Intergovernmental Revenues			30,000	30,000		30,000
Charges for Services	2,144,004	1,442,053	2,109,990	1,524,200	(585,790)	1,654,200
Miscellaneous Revenue	419,574	369,695	364,457	250,662	(113,795)	11,000
<b>Total Revenue</b>	<b>5,834,615</b>	<b>4,239,283</b>	<b>5,604,447</b>	<b>4,268,939</b>	<b>(1,335,508)</b>	<b>4,310,441</b>
Fund Balance		523,437	523,437		(523,437)	
<b>TOTAL SOURCES</b>	<b>5,834,615</b>	<b>4,762,720</b>	<b>6,127,884</b>	<b>4,268,939</b>	<b>(1,858,945)</b>	<b>4,310,441</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,532,199	3,685,069	3,838,986	3,941,409	102,423	4,181,668
Services and Supplies	2,842,230	2,754,262	2,998,942	2,681,791	(317,151)	2,471,610
Other Charges	291,900	298,820	139,147	136,829	(2,318)	136,829
<b>Gross Appropriations</b>	<b>6,666,329</b>	<b>6,738,151</b>	<b>6,977,075</b>	<b>6,760,029</b>	<b>(217,046)</b>	<b>6,790,107</b>
Intrafund Transfers				(2,004,428)	(2,004,428)	(1,973,804)
<b>TOTAL REQUIREMENTS</b>	<b>6,666,329</b>	<b>6,738,151</b>	<b>6,977,075</b>	<b>4,755,601</b>	<b>(2,221,474)</b>	<b>4,816,303</b>
<b>NET COUNTY COST</b>	<b>831,714</b>	<b>1,975,431</b>	<b>849,191</b>	<b>486,662</b>	<b>(362,529)</b>	<b>505,862</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	34.0	32.0	32.0	32.0		32.0
Funded FTE	33.8	31.7	31.6	31.7	0.1	31.7

## Development Review Services (3840P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. New Current Planning Fees

New fees will be implemented to cover the cost of services that Current Planning previously provided at no cost. The primary new fees are planning reviews for building permits, Williamson Act Program contract amendments, and a General Plan Update surcharge. The new fees will take effect in December 2009. The estimated revenue has been added for the remainder of FY 2009-10.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
87,800	87,800	0	0	0	0

#### 2. Reappropriation of Deferred Revenue

Deferred revenue has been reappropriated from FY 2008-09 for ongoing project-related contracts funded by applicants and developers.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
239,662	239,662	0	0	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
327,462	327,462	0	0	0	0

### FY 2010-11 September Revisions

#### 3. Elimination of Deferred Revenue

Revenue deferred in FY 2009-10 for ongoing project-related contracts funded by applicants and developers has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(239,662)	(239,662)	0	0	0	0

Development Review Services (3840P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of building permits issued	2,135	1,944	1,704	2,000	2,000
Number of customers seen at the Development Review Center	14,994	13,464	11,338	13,000	14,000
Average number of days to issue a major type building permit (data development)	---	---	202	225	225
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customers served at the Development Review Center within twenty minutes	82%	89%	90%	90%	90%
Percent of planning permits requiring a public hearing processed within four months	32%	69%	73%	85%	85%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents rating services good or better	92%	90%	81%	90%	90%
Number of building permits finalized	2,345	1,987	1,982	2,350	2,200
Percent of major type building permits issued within 365 days	---	---	87%	85%	85%

Local Agency Formation Commission (3570B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	186,689	189,019	192,444	149,958	(42,486)	156,731
Charges for Services	19,068	13,635	25,000	25,000		25,000
Interfund Revenue			160		(160)	
<b>Total Revenue</b>	<b>205,757</b>	<b>202,654</b>	<b>217,604</b>	<b>174,958</b>	<b>(42,646)</b>	<b>181,731</b>
Fund Balance	59,101	91,609	91,609	139,037	47,428	139,037
<b>TOTAL SOURCES</b>	<b>264,858</b>	<b>294,263</b>	<b>309,213</b>	<b>313,995</b>	<b>4,782</b>	<b>320,768</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	194,890	200,721	205,077	210,897	5,820	221,056
Services and Supplies	46,467	31,410	89,401	93,544	4,143	93,544
Other Charges	30,846	31,857	55,332	54,286	(1,046)	54,286
<b>Gross Appropriations</b>	<b>272,203</b>	<b>263,988</b>	<b>349,810</b>	<b>358,727</b>	<b>8,917</b>	<b>368,886</b>
Intrafund Transfers	(102,610)	(96,222)	(96,222)	(74,979)	21,243	(78,365)
<b>Net Appropriations</b>	<b>169,593</b>	<b>167,766</b>	<b>253,588</b>	<b>283,748</b>	<b>30,160</b>	<b>290,521</b>
Contingencies/Dept Reserves	95,265	55,625	55,625	30,247	(25,378)	30,247
<b>TOTAL REQUIREMENTS</b>	<b>264,858</b>	<b>223,391</b>	<b>309,213</b>	<b>313,995</b>	<b>4,782</b>	<b>320,768</b>
<b>NET COUNTY COST</b>		<b>(70,872)</b>				
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	1.0	1.0	1.0	1.0		1.0
Funded FTE	1.0	1.0	1.0	1.0		1.0

County Library (3700B)  
County Library Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	16,770,972	17,918,752	16,473,874	15,720,839	(753,035)	16,380,164
Use of Money and Property	340,979	(243,475)	334,103	159,512	(174,591)	159,512
Intergovernmental Revenues	697,069	545,943	664,471	518,523	(145,948)	496,844
Charges for Services	722,505	748,608	643,000	697,000	54,000	697,000
Interfund Revenue	145,570	150,158	150,158	157,388	7,230	157,388
Miscellaneous Revenue	478,841	719,187	365,778	535,524	169,746	359,524
<b>Total Revenue</b>	<b>19,155,937</b>	<b>19,839,173</b>	<b>18,631,384</b>	<b>17,788,786</b>	<b>(842,598)</b>	<b>18,250,432</b>
Fund Balance	8,310,727	9,950,614	9,950,614	11,490,382	1,539,768	11,254,940
<b>TOTAL SOURCES</b>	<b>27,466,664</b>	<b>29,789,788</b>	<b>28,581,998</b>	<b>29,279,168</b>	<b>697,170</b>	<b>29,505,372</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	11,078,141	11,350,475	11,946,835	12,324,677	377,842	13,002,406
Services and Supplies	12,125,246	12,936,166	13,944,618	15,551,681	1,607,063	12,735,180
Other Charges	1,098,894	1,256,786	1,270,413	1,473,574	203,161	1,353,574
Fixed Assets	45,501	16,540	490,000	1,195,000	705,000	
<b>Gross Appropriations</b>	<b>24,347,783</b>	<b>25,559,967</b>	<b>27,651,866</b>	<b>30,544,932</b>	<b>2,893,066</b>	<b>27,091,160</b>
Intrafund Transfers	(6,831,733)	(7,260,561)	(8,427,100)	(9,202,791)	(775,691)	(8,045,776)
<b>Net Appropriations</b>	<b>17,516,050</b>	<b>18,299,406</b>	<b>19,224,766</b>	<b>21,342,141</b>	<b>2,117,375</b>	<b>19,045,384</b>
Contingencies/Dept Reserves	9,000,314	7,193,282	5,060,132	3,698,452	(1,361,680)	5,949,988
Non-General Fund Reserves	950,300	4,297,100	4,297,100	4,238,575	(58,525)	4,510,000
<b>TOTAL REQUIREMENTS</b>	<b>27,466,664</b>	<b>29,789,788</b>	<b>28,581,998</b>	<b>29,279,168</b>	<b>697,170</b>	<b>29,505,372</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	128.0	130.0	130.0	130.0		130.0
Funded FTE	112.8	112.5	112.8	113.0	0.2	113.0

## County Library (3700B) County Library Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Proposition 1A State Borrowing of 8% Property Taxes

The State has suspended Proposition 1A, triggering an 8% borrowing of local property taxes by the State. The 8% is applied against Secured, Unsecured and Supplemental property taxes received in FY 2008-09. This represents a one-time borrowing that must be paid back within three years with interest. The County is currently weighing its options with regard to the California Communities securitization of the Proposition 1A borrowing, should legislation be passed to allow the process to move forward.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(1,300,000)	0	0	(1,300,000)	0	0

#### 2. Automation and Library Facility Improvements

Facility and space enhancements designed to streamline processes and improve the customer experience will be implemented and include the installation of automated material handling systems at the Foster City, Millbrae, Belmont and San Carlos libraries; replacement of the bookmobile with implementation in the current year and completed by FY 2010-11; data, electrical and wiring upgrades needed with the installation of computers and automated material handling systems; and furniture and equipment purchases. Reserves will be used to offset these purchases.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	1,005,000	0	(1,005,000)	0	0

#### 3. Adjustment to Support Service Charges

Minor changes based on year-end closing activities include distribution of cost-applied support charges to the branch libraries and updated donation of Friends of the Library-funded services.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
24,999	397,385	(372,386)	0	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(1,275,001)	1,402,385	(372,386)	(2,305,000)	0	0



## FY 2010-11 September Revisions

**4. Elimination of One-Time Revenues / Expenditures**

One-time automation and library facility improvements, donations from friends organizations and other one-time revenues and expenditures will be eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
1,290,000	(1,554,772)	372,386	2,472,386	0	0

Department of Housing (7900B)  
ALL FUNDS

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	1,424,487	1,482,262	1,489,508	1,454,508	(35,000)	1,454,508
Intergovernmental Revenues	69,732,459	70,969,069	72,860,803	70,073,260	(2,787,543)	70,073,260
Charges for Services		13				
Interfund Revenue	245,000					
Miscellaneous Revenue	3,177,410	1,769,009	2,987,589	2,175,093	(812,496)	2,175,093
<b>Total Revenue</b>	<b>74,579,356</b>	<b>74,220,353</b>	<b>77,337,900</b>	<b>73,702,861</b>	<b>(3,635,039)</b>	<b>73,702,861</b>
Fund Balance	473,064	1,894,038	8,448		(8,448)	
<b>TOTAL SOURCES</b>	<b>75,052,420</b>	<b>76,114,391</b>	<b>77,346,348</b>	<b>73,702,861</b>	<b>(3,643,487)</b>	<b>73,702,861</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	5,999,852	6,395,545	6,386,205	6,574,135	187,930	6,593,097
Services and Supplies	2,120,330	2,944,616	2,676,468	2,668,394	(8,074)	2,649,432
Other Charges	65,026,100	66,556,979	68,187,675	64,128,916	(4,058,759)	64,128,916
Fixed Assets	5,260	209,206	42,000	294,512	252,512	294,512
Other Financing Uses	15,288					
<b>Net Appropriations</b>	<b>73,166,830</b>	<b>76,106,346</b>	<b>77,292,348</b>	<b>73,665,957</b>	<b>(3,626,391)</b>	<b>73,665,957</b>
Contingencies/Dept Reserves	1,885,590	8,045	54,000	36,904	(17,096)	36,904
<b>TOTAL REQUIREMENTS</b>	<b>75,052,420</b>	<b>76,114,391</b>	<b>77,346,348</b>	<b>73,702,861</b>	<b>(3,643,487)</b>	<b>73,702,861</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	65.0	65.0	65.0	63.0	(2.0)	62.0
Funded FTE	65.0	64.9	64.8	62.9	(1.9)	61.9

Housing and Community Development (7920P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	7,015,888	5,512,466	6,506,999	6,456,539	(50,460)	6,456,539
Charges for Services		13				
Miscellaneous Revenue	2,479,520	2,228,281	2,461,626	1,764,483	(697,143)	1,764,483
<b>Total Revenue</b>	<b>9,495,408</b>	<b>7,740,760</b>	<b>8,968,625</b>	<b>8,221,022</b>	<b>(747,603)</b>	<b>8,221,022</b>
Fund Balance	473,064	1,894,038	8,448		(8,448)	
<b>TOTAL SOURCES</b>	<b>9,968,472</b>	<b>9,634,798</b>	<b>8,977,073</b>	<b>8,221,022</b>	<b>(756,051)</b>	<b>8,221,022</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,179,785	2,211,450	2,219,504	2,080,357	(139,147)	2,099,319
Services and Supplies	480,614	554,481	818,027	282,289	(535,738)	263,327
Other Charges	5,407,195	6,860,822	5,885,542	5,821,472	(64,070)	5,821,472
Other Financing Uses	15,288					
<b>Net Appropriations</b>	<b>8,082,882</b>	<b>9,626,753</b>	<b>8,923,073</b>	<b>8,184,118</b>	<b>(738,955)</b>	<b>8,184,118</b>
Contingencies/Dept Reserves	1,885,590	8,045	54,000	36,904	(17,096)	36,904
<b>TOTAL REQUIREMENTS</b>	<b>9,968,472</b>	<b>9,634,798</b>	<b>8,977,073</b>	<b>8,221,022</b>	<b>(756,051)</b>	<b>8,221,022</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	19.0	19.0	19.0	17.0	(2.0)	16.0
Funded FTE	19.0	18.9	18.8	16.9	(1.9)	15.9

## Housing and Community Development (7920P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Federal grant funding expended on:					
- Affordable housing programs	\$3,252,664	\$2,539,417	\$2,846,329	\$2,500,000	\$2,500,000
- Public Services and Public Facilities	\$933,949	\$891,670	\$1,246,792	\$500,000	\$500,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating services good or better	90%	95%	67%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of Affordable Housing Units developed and occupied:					
- Annual	321	340	113	200	200
- Cumulative (since FY 1999-00)	1,315	1,655	1,768	1,910	2,110
Number of households benefitting from Homeowner Assistance loans <sup>(1)</sup>	12	1,374	301	1,400	1,400

<sup>(1)</sup> This measure includes loans for home rehabilitation and homebuyer assistance. The FY 2008-09 amount is lower because data for previous years contained closed-out loans.

Housing Authority (7930P)  
Housing Authority Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	1,424,487	1,482,262	1,489,508	1,454,508	(35,000)	1,454,508
Intergovernmental Revenues	62,716,571	65,456,603	66,353,804	63,616,721	(2,737,083)	63,616,721
Interfund Revenue	245,000	(595,862)				
Miscellaneous Revenue	697,890	135,854	525,963	410,610	(115,353)	410,610
<b>TOTAL SOURCES</b>	<b>65,083,948</b>	<b>66,479,594</b>	<b>68,369,275</b>	<b>65,481,839</b>	<b>(2,887,436)</b>	<b>65,481,839</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,820,067	4,184,095	4,166,701	4,493,778	327,077	4,493,778
Services and Supplies	1,639,716	2,390,135	1,858,441	2,386,105	527,664	2,386,105
Other Charges	59,618,905	59,696,157	62,302,133	58,307,444	(3,994,689)	58,307,444
Fixed Assets	5,260	209,206	42,000	294,512	252,512	294,512
<b>TOTAL REQUIREMENTS</b>	<b>65,083,948</b>	<b>66,479,594</b>	<b>68,369,275</b>	<b>65,481,839</b>	<b>(2,887,436)</b>	<b>65,481,839</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	46.0	46.0	46.0	46.0		46.0
Funded FTE	46.0	46.0	46.0	46.0		46.0

## Housing Authority (7930P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of households served by rental assistance <sup>(1)</sup>	4,144	4,193	4,449	4,400	4,400
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of rental assistance capacity being utilized	97%	98%	98%	96%	96%
Percent of customer survey respondents rating services good or better	99%	89%	83%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of clients successfully transitioning out of rental housing assistance <sup>(2)</sup>	35	6	42	45	45

<sup>(1)</sup> This measure includes rental assistance provided by Section 8 Vouchers such as Housing Choice, Project Based or other special programs in addition to Public Housing Units such as Midway Village and El Camino Village.

<sup>(2)</sup> The data being measured reflects the number of clients that have transitioned out of rental assistance programs due to home purchase or achieving capacity to pay market rent. The change between FY 2007-08 and FY 2008-09 is because of a change in type of data included in the measure.



# Environmentally Conscious Community

FY 2009-10 and FY 2010-11  
Adopted Budget



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.

# Shared Vision 2025

## Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.

## Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.

## Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.

## Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.

## Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

*From the beginning with Shared Vision 2010 now ten years ago, the San Mateo County Board of Supervisors has regarded "visioning" not as a project, but rather a dynamic process. Shared Vision has been used to manage and be accountable for the outcomes of County government. It has also served as the catalyst for countywide leadership and action on challenging issues. It has been a means to continuously engage residents and stakeholders in setting the strategic direction of the county. And it has also served to ensure community partners, stakeholders and residents assume greater personal and collective responsibility achieving the desired future. Visioning has been both the process to establish strategic goals and the means to achieve them.*



## Environmentally Conscious Community FY 2009-10 and 2010-11 All Funds Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>General Fund Budgets</b>						
Vehicle and Equipment Services	188,072	198,337	222,747	230,385	7,638	238,997
Utilities	1,666,072	1,816,077	1,920,786	2,377,291	456,505	2,449,161
Parks Department	8,509,978	8,589,546	8,640,950	8,859,872	218,922	9,217,573
Public Works-General Fund	17,404,186	16,516,976	18,855,264	22,317,944	3,462,680	22,019,877
Environmental Services Administration	(105)					
<b>Total General Fund</b>	<b>27,768,203</b>	<b>27,120,937</b>	<b>29,639,747</b>	<b>33,785,492</b>	<b>4,145,745</b>	<b>33,925,608</b>
<b>Non-General Fund Budgets</b>						
Road Construction and Operations	27,217,506	37,720,262	44,044,675	31,740,136	(12,304,539)	25,880,637
Construction Services	4,316,169	4,252,081	4,894,015	3,743,176	(1,150,839)	3,920,778
Vehicle and Equipment Services	15,503,381	12,957,411	11,945,268	11,422,957	(522,311)	11,761,221
Waste Management	12,290,478	11,590,078	12,564,341	9,817,675	(2,746,666)	6,843,987
Transportation Services	2,263,748	3,098,791	2,586,772	3,421,950	835,178	3,286,354
Utilities	48,419,112	51,181,703	51,133,675	53,630,794	2,497,119	44,499,402
Airports	9,440,471	5,551,212	5,697,825	7,590,547	1,892,722	3,901,169
Capital Projects	10,896,857	9,237,071	28,308,090	32,340,215	4,032,125	12,915,933
Fish and Game	80,552	77,618	82,142	77,454	(4,688)	77,454
Off-Highway Vehicle License Fees	231,990	192,664	207,164	116,676	(90,488)	10,176
Parks Acquisition and Development	5,334,400	5,862,800	7,058,545	10,136,124	3,077,579	6,352,571
Coyote Point Marina	2,018,253	1,914,298	2,605,194	3,967,334	1,362,140	2,432,262
<b>Total Non-General Fund</b>	<b>138,012,916</b>	<b>143,635,989</b>	<b>171,127,706</b>	<b>168,005,038</b>	<b>(3,122,668)</b>	<b>121,881,944</b>
<b>Total Requirements</b>	<b>165,781,119</b>	<b>170,756,926</b>	<b>200,767,453</b>	<b>201,790,530</b>	<b>1,023,077</b>	<b>155,807,552</b>
<b>Total Sources</b>	<b>158,975,533</b>	<b>164,740,049</b>	<b>193,138,728</b>	<b>194,631,144</b>	<b>1,492,416</b>	<b>148,320,706</b>
<b>Net County Cost</b>	<b>6,805,586</b>	<b>6,016,877</b>	<b>7,628,725</b>	<b>7,159,386</b>	<b>(469,339)</b>	<b>7,486,846</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	396.0	398.0	398.0	376.0	(22.0)	376.0
Funded FTE	392.1	396.6	396.3	375.9	(20.4)	375.9

Department of Public Works (4500D)  
ALL FUNDS

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	6,452,287	7,298,694	5,877,947	6,255,018	377,071	6,672,958
Licenses, Permits and Franchises	5,676,557	5,269,501	5,749,761	5,429,518	(320,243)	5,290,582
Use of Money and Property	5,096,317	1,322,508	4,027,717	3,862,640	(165,077)	3,837,640
Intergovernmental Revenues	16,750,983	27,610,241	29,687,269	19,937,251	(9,750,018)	17,299,717
Charges for Services	11,478,605	11,431,561	11,037,777	11,208,149	170,372	11,275,545
Interfund Revenue	27,362,505	28,579,246	30,676,108	29,634,990	(1,041,118)	31,163,760
Miscellaneous Revenue	2,971,945	4,898,279	7,493,681	684,656	(6,809,025)	694,656
Other Financing Sources	5,706,112	2,289,911	2,475,586	2,885,798	410,212	2,760,432
<b>Total Revenue</b>	<b>81,495,310</b>	<b>88,699,941</b>	<b>97,025,846</b>	<b>79,898,020</b>	<b>(17,127,826)</b>	<b>78,995,290</b>
Fund Balance	56,725,951	56,854,317	55,750,635	65,778,780	10,028,145	45,082,238
<b>TOTAL SOURCES</b>	<b>138,221,261</b>	<b>145,554,258</b>	<b>152,776,481</b>	<b>145,676,800</b>	<b>(7,099,681)</b>	<b>124,077,528</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	32,310,667	33,163,933	37,347,294	37,104,469	(242,825)	39,390,305
Services and Supplies	43,597,368	46,501,880	57,941,027	53,850,364	(4,090,663)	50,115,684
Other Charges	10,869,946	12,287,811	12,024,637	12,137,481	112,844	10,766,467
Fixed Assets	12,801,894	5,824,270	16,548,540	14,644,334	(1,904,206)	4,552,488
Other Financing Uses	12,121,126	16,163,055	16,953,886	18,137,956	1,184,070	17,621,098
<b>Gross Appropriations</b>	<b>111,701,000</b>	<b>113,940,949</b>	<b>140,815,384</b>	<b>135,874,604</b>	<b>(4,940,780)</b>	<b>122,446,042</b>
Intrafund Transfers	(28,681,262)	(33,483,127)	(34,993,839)	(34,245,364)	748,475	(34,657,074)
<b>Net Appropriations</b>	<b>83,019,738</b>	<b>80,457,822</b>	<b>105,821,545</b>	<b>101,629,240</b>	<b>(4,192,305)</b>	<b>87,788,968</b>
Contingencies/Dept Reserves	39,764,067	50,690,735	38,085,206	33,748,452	(4,336,754)	27,093,865
Non-General Fund Reserves	15,925,390	13,734,373	9,958,617	10,915,163	956,546	9,918,750
<b>TOTAL REQUIREMENTS</b>	<b>138,709,194</b>	<b>144,882,929</b>	<b>153,865,368</b>	<b>146,292,855</b>	<b>(7,572,513)</b>	<b>124,801,583</b>
<b>NET COUNTY COST</b>	<b>487,933</b>	<b>(671,328)</b>	<b>1,088,887</b>	<b>616,055</b>	<b>(472,832)</b>	<b>724,055</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	335.0	336.0	336.0	317.0	(19.0)	317.0
Funded FTE	331.1	335.0	334.4	317.1	(17.3)	317.1

Administrative Services (4510P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues			262,000	262,000		262,000
Interfund Revenue	4,016,037	4,646,760	5,200,429	5,833,250	632,821	5,990,071
Miscellaneous Revenue	41,902	40,806	10,000	10,000		10,000
Other Financing Sources	96,013	96,420	35,000	49,432	14,432	49,432
<b>Total Revenue</b>	<b>4,153,952</b>	<b>4,783,986</b>	<b>5,507,429</b>	<b>6,154,682</b>	<b>647,253</b>	<b>6,311,503</b>
Fund Balance		61,000	61,000	61,000		
<b>TOTAL SOURCES</b>	<b>4,153,952</b>	<b>4,844,986</b>	<b>5,568,429</b>	<b>6,215,682</b>	<b>647,253</b>	<b>6,311,503</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,924,276	3,098,956	3,323,347	3,456,323	132,976	3,661,894
Services and Supplies	934,352	705,063	876,238	878,756	2,518	878,756
Other Charges	1,340,610	1,504,342	1,475,213	2,008,790	533,577	2,008,790
Fixed Assets	38,345	59,843	85,000	48,750	(36,250)	
Other Financing Uses			61,000	61,000		
<b>Gross Appropriations</b>	<b>5,237,582</b>	<b>5,368,203</b>	<b>5,820,798</b>	<b>6,453,619</b>	<b>632,821</b>	<b>6,549,440</b>
Intrafund Transfers	(892,262)	(286,061)				
<b>TOTAL REQUIREMENTS</b>	<b>4,345,321</b>	<b>5,082,142</b>	<b>5,820,798</b>	<b>6,453,619</b>	<b>632,821</b>	<b>6,549,440</b>
<b>NET COUNTY COST</b>	<b>191,369</b>	<b>237,155</b>	<b>252,369</b>	<b>237,937</b>	<b>(14,432)</b>	<b>237,937</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	28.0	28.0	28.0	28.0		28.0
Funded FTE	27.9	27.9	27.9	27.9	(0.1)	27.9

## Administration and Support (4510P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of hours network is available during business hours	2,242	2,242	2,239	2,230	2,230
Number of work authorizations processed	2,296	2,621	2,439	2,100	2,100
Number of batched and scanned administrative document pages (data development) <sup>(1)</sup>	---	---	---	240,000	95,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of time network is available during business hours	100%	100%	99%	99%	99%
Percent of work authorizations processed within five days	98%	98%	98%	98%	98%
Percent of total administrative documents committed in FileNet vs. paper documents (data development) <sup>(1)</sup>	---	---	---	25%	75%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of information technology service requests resolved within 24 hours	511 / 99%	495 / 99%	492 / 100%	500 / 99%	500 / 99%
Number and percent of reimbursable work authorization expenditures fully reimbursed	1,225 / 99%	1,382 / 99%	1,316 / 99%	1,200 / 99%	1,200 / 99%
Number of administrative document pages committed to FileNet (data development) <sup>(1)</sup>	---	---	---	200,000	95,000

<sup>(1)</sup> These are new measures for FY 2009-10.

Engineering Services (4600P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues			35,000	35,000		35,000
Charges for Services	43,148	17,028	9,074	9,074		9,074
Interfund Revenue	4,143,703	3,603,197	4,821,685	5,114,340	292,655	5,348,585
Miscellaneous Revenue	6,151	6,726				
Other Financing Sources	99	3,491				
<b>Total Revenue</b>	<b>4,193,101</b>	<b>3,630,441</b>	<b>4,865,759</b>	<b>5,158,414</b>	<b>292,655</b>	<b>5,392,659</b>
Fund Balance				182	182	182
<b>TOTAL SOURCES</b>	<b>4,193,101</b>	<b>3,630,441</b>	<b>4,865,759</b>	<b>5,158,596</b>	<b>292,837</b>	<b>5,392,841</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,242,995	3,133,195	3,977,354	4,100,768	123,414	4,335,013
Services and Supplies	720,117	270,143	512,347	670,123	157,776	670,123
Other Charges	567,665	470,852	472,682	484,147	11,465	484,147
<b>Gross Appropriations</b>	<b>4,530,776</b>	<b>3,874,189</b>	<b>4,962,383</b>	<b>5,255,038</b>	<b>292,655</b>	<b>5,489,283</b>
Intrafund Transfers	(241,051)	(147,367)				
<b>Net Appropriations</b>	<b>4,289,725</b>	<b>3,726,822</b>	<b>4,962,383</b>	<b>5,255,038</b>	<b>292,655</b>	<b>5,489,283</b>
Contingencies/Dept Reserves				182	182	182
<b>TOTAL REQUIREMENTS</b>	<b>4,289,725</b>	<b>3,726,822</b>	<b>4,962,383</b>	<b>5,255,220</b>	<b>292,837</b>	<b>5,489,465</b>
<b>NET COUNTY COST</b>	<b>96,624</b>	<b>96,381</b>	<b>96,624</b>	<b>96,624</b>		<b>96,624</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	30.0	30.0	30.0	30.0		30.0
Funded FTE	29.8	29.5	29.5	29.5	(0.0)	29.5

## Engineering Services (4600P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of roads, sewer, watershed, and parks projects funded	54	61	66	55	60
Number of counter service requests for maps and survey records	374	383	417	375	340
<b>How Well We Do It (Quality / Efficiency)</b>					
Number and percent of customers rating maps/survey records counter services good or better	34 / 100%	32 / 100%	42 / 100%	30 / 90%	28 / 90%
Percent of projects completed on time and within budget:					
- Design phase on time	92%	86%	100%	85%	90%
- Design phase within budget	36%	71%	86%	85%	90%
- Construction phase within budget	100%	100%	100%	90%	95%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents (residents) rating road project improvements good or better	94%	100%	100%	90%	90%

Facilities Services (4730P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	456,352	551,017	438,838	474,844	36,006	474,844
Intergovernmental Revenues				1,893,169	1,893,169	1,893,169
Charges for Services	829,585	592,818	62,398	52,398	(10,000)	52,398
Interfund Revenue	6,459,514	7,104,010	6,521,468	6,215,669	(305,799)	6,438,205
Miscellaneous Revenue	703,048	344,142	188,600	278,156	89,556	278,156
<b>Total Revenue</b>	<b>8,448,499</b>	<b>8,591,987</b>	<b>7,211,304</b>	<b>8,914,236</b>	<b>1,702,932</b>	<b>9,136,772</b>
Fund Balance		179	179	1,292,669	1,292,490	334,000
<b>TOTAL SOURCES</b>	<b>8,448,499</b>	<b>8,592,166</b>	<b>7,211,483</b>	<b>10,206,905</b>	<b>2,995,422</b>	<b>9,470,772</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	9,752,596	10,003,311	11,192,083	11,242,492	50,409	11,926,674
Services and Supplies	12,845,330	12,728,275	12,285,583	12,474,724	189,141	11,989,055
Other Charges	2,687,145	3,282,500	2,997,985	3,218,119	220,134	3,002,119
Other Financing Uses	8,867,677	12,021,379	12,619,374	13,315,666	696,292	13,058,666
<b>Gross Appropriations</b>	<b>34,152,748</b>	<b>38,035,466</b>	<b>39,095,025</b>	<b>40,251,001</b>	<b>1,155,976</b>	<b>39,976,514</b>
Intrafund Transfers	(25,383,608)	(30,327,633)	(31,023,121)	(29,975,896)	1,047,225	(30,329,542)
<b>Net Appropriations</b>	<b>8,769,140</b>	<b>7,707,834</b>	<b>8,071,904</b>	<b>10,275,105</b>	<b>2,203,201</b>	<b>9,646,972</b>
Contingencies/Dept Reserves		179	179	334,000	333,821	334,000
<b>TOTAL REQUIREMENTS</b>	<b>8,769,140</b>	<b>7,708,013</b>	<b>8,072,083</b>	<b>10,609,105</b>	<b>2,537,022</b>	<b>9,980,972</b>
<b>NET COUNTY COST</b>	<b>320,641</b>	<b>(884,154)</b>	<b>860,600</b>	<b>402,200</b>	<b>(458,400)</b>	<b>510,200</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	112.0	112.0	112.0	106.0	(6.0)	106.0
Funded FTE	110.2	112.0	111.9	106.0	(6.0)	106.0

## Facilities Services (4730P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Janitorial Service for the North County Courts Contract

A new contract for janitorial service will be required for County occupied space at the North County Court facility. Due to the transfer of North County Court to the State of California's Administrative Office of the Courts (AOC), the County is separating custodial support for County spaces from the AOC's custodial contract. The County will realize greater accountability and cost savings as a result of directly managing the service contract.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	59,760	0	0	59,760	0
0	(59,760)	0	0	(59,760)	0

### FY 2010-11 September Revisions

No change.



Facilities Services (4730P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of hours spent on preventive maintenance for:					
- County facilities maintenance	4,429	4,309	4,946	4,700	4,750
- Health and hospital facilities maintenance	2,431	1,769	3,100	1,600	1,600
Number of square feet maintained:					
- County facilities	2,499,948	2,570,333	2,501,168	2,313,168	2,313,168
- Custodial	1,918,085	1,918,085	1,871,826	1,871,826	1,871,826
- Health and hospital facilities	599,660	689,669	689,669	689,669	689,669
Number of work service requests:					
- County facilities	8,824	8,824	6,615	8,000	7,800
- Custodial	508	374	665	500	500
- Health and hospital facilities	5,829	6,558	5,896	6,000	6,000
Number of funded facilities / capital projects managed by Public Works project management staff	98	159	195	125	125
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of preventive maintenance completed within prescribed time frames:					
- County facilities	56%	26%	52%	70%	75%
- Health and hospital facilities	82%	78%	90%	90%	90%
Percent of funded facilities / capital projects managed by Public Works project management staff completed on time and within budget	100%	100%	99%	98%	98%
Percent below Building Owner's Management Association International (BOMA) average operating cost per square foot for County Facilities	21.7%	28.3%	30%	20%	20%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents rating services good or better:					
- County Facilities <sup>(1)</sup>	88%	93%	0%	90%	90%
- Custodial	99%	98%	98%	90%	90%
- Health and Hospital Facilities <sup>(1)</sup>	58%	92%	0%	90%	90%
Percent of square feet with a satisfactory Facility Condition Index (FCI)	48%	60%	68%	68%	69%

<sup>(1)</sup> Lag time between the receipt of completed surveys and data collection resulted in 0 responses.

## Road Construction and Operations (4520P) Special Revenue Funds

### FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	100	73,841	240,000	80,000	(160,000)	80,000
Use of Money and Property	507,653	(218,009)	287,679	287,679		287,679
Intergovernmental Revenues	16,551,546	24,262,262	26,457,123	14,454,480	(12,002,643)	14,943,946
Charges for Services	584,637	183,761	456,006	307,500	(148,506)	307,500
Interfund Revenue	693,321	590,001	570,000	340,000	(230,000)	340,000
Miscellaneous Revenue	1,514,300	3,247,111	7,137,356	248,000	(6,889,356)	248,000
<b>Total Revenue</b>	<b>19,851,556</b>	<b>28,138,967</b>	<b>35,148,164</b>	<b>15,717,659</b>	<b>(19,430,505)</b>	<b>16,207,125</b>
Fund Balance	9,661,386	8,896,511	8,896,511	16,022,477	7,125,966	9,673,512
<b>TOTAL SOURCES</b>	<b>29,512,942</b>	<b>37,035,478</b>	<b>44,044,675</b>	<b>31,740,136</b>	<b>(12,304,539)</b>	<b>25,880,637</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	6,622,716	6,995,604	7,601,976	7,836,495	234,519	8,325,961
Services and Supplies	8,643,143	11,982,672	17,273,654	11,026,697	(6,246,957)	10,830,127
Other Charges	579,084	743,231	933,038	968,214	35,176	968,214
Fixed Assets	2,476,053	1,976,278	4,245,006	2,235,218	(2,009,788)	1,931,788
<b>Net Appropriations</b>	<b>18,320,995</b>	<b>21,697,786</b>	<b>30,053,674</b>	<b>22,066,624</b>	<b>(7,987,050)</b>	<b>22,056,090</b>
Contingencies/Dept Reserves	5,508,978	13,117,756	10,803,468	6,718,791	(4,084,677)	819,826
Non-General Fund Reserves	3,387,533	2,904,721	3,187,533	2,954,721	(232,812)	3,004,721
<b>TOTAL REQUIREMENTS</b>	<b>27,217,506</b>	<b>37,720,262</b>	<b>44,044,675</b>	<b>31,740,136</b>	<b>(12,304,539)</b>	<b>25,880,637</b>
<b>NET COUNTY COST</b>	<b>(2,295,436)</b>	<b>684,784</b>				
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	70.0	70.0	70.0	70.0		70.0
Funded FTE	70.0	70.0	70.0	70.0		70.0

## Road Construction and Operations (4520P) Special Revenue Funds

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Crystal Springs Dam Demolition Contribution

The existing bridge over the Crystal Springs Dam on Skyline Boulevard will be demolished. The bridge is structurally deficient to withstand a maximum credible earthquake, has reached the end of its useful life, and must be replaced. The bridge will be removed and San Francisco Public Utilities Commission (PUC) will proceed with dam modifications to increase the capacity of the reservoir. Contributions from the County Road Fund will be used for this project.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	500,000	0	(500,000)	0	0

### FY 2010-11 September Revisions

#### 2. Elimination of Crystal Springs Dam Demolition Contribution

The one-time County Roads funds contribution to the Crystal Springs Dam Demolition projects has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(500,000)	(500,000)	0	0	0	0

## Road Construction and Operations (4520P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of maintained miles <sup>(1)</sup>	316	316	313	315	315
- Primary	102	99	97	99	99
- Secondary	214	216	216	216	216
Number of lane miles:					
- Sealed	0	29	67	50	50
- Resurfaced	13.6	4.0	2.8	5.0	5.0
- Reconstructed	1.9	1.3	0.8	1.5	1.5
Number of Encroachment Permits Processed <sup>(2)</sup>	---	---	361	400	425
Number of service requests for Traffic <sup>(3)</sup>	218	235	238	200	225
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of hours spent on scheduled work (2)	94.2%	93.3%	95%	92%	88%
Percent of productive hours not subject to injury related work modifications <sup>(2)</sup>	99%	98.1%	98%	97.5%	97.5%
Cost per lane mile:					
- Sealed	---	\$27,538	\$33,770	\$25,000	\$25,000
- Resurfaced	\$124,406	\$191,625	\$151,410	\$200,000	\$200,000
- Reconstructed	\$479,510	\$604,032	\$647,690	\$650,000	\$650,000
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of customer survey respondents rating services good or better:					
- Service requests	40 / 85%	27 / 80%	51 / 95%	55 / 90%	60 / 90%
- Street sweeping <sup>(4)</sup>	246 / 85%	--- / ---	232 / 92%	200 / 90%	200 / 90%
- Traffic	25 / 96%	20 / 79%	8 / 85%	35 / 90%	35 / 90%
Percent of road miles, by type, with Pavement Condition Index greater than established baseline: <sup>(5)</sup>					
- Primary	75%	84%	86%	87%	87%
- Secondary	78%	83%	87%	85%	85%

<sup>(1)</sup> Primary Roads are defined as County maintained roads that are major thoroughfares and streets or the only road servicing a particular area. Secondary Roads are defined as all other roads. Pavement Management System Centerline lengths were updated in FY 2006-07 to reflect changes made to Collier Burns Reports when road lengths were re-measured.

<sup>(2)</sup> These are new measures for FY 2009-10.

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- (3) Traffic Service Requests are defined as requests that result in investigations and / or site visits, work orders for repairs, development of petitions or traffic data, and other miscellaneous requests where effort continues beyond the initial contact to Road Operations.
- (4) The Montara / Moss Beach area was surveyed in FY 2006-07. Surveys of all County maintained sweeping areas have been completed, and distribution of follow-up surveys will begin in FY 2008-09 to assess whether the schedule and service changes made as a result of the survey feedback has improved customer satisfaction.
- (5) The Pavement Condition Index (PCI) is a standard measurement system used to rate the condition of roads. All roads maintained by the County are periodically inspected using defined criteria (cracks, deteriorating pavement, etc.) and assigned a rating. Repeat inspections are regularly conducted to determine if the road condition is becoming worse, staying the same, or improving.

Construction Services (4740P)  
Construction Services Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	(32,762)	11,603				
Charges for Services	271,594	90,982	369,846	50,343	(319,503)	50,343
Interfund Revenue	3,840,887	3,455,147	4,477,998	3,510,613	(967,385)	3,607,108
Miscellaneous Revenue	21,373	648,177				
<b>Total Revenue</b>	<b>4,101,092</b>	<b>4,205,910</b>	<b>4,847,844</b>	<b>3,560,956</b>	<b>(1,286,888)</b>	<b>3,657,451</b>
Fund Balance	215,077	46,171	46,171	182,220	136,049	263,327
<b>TOTAL SOURCES</b>	<b>4,316,169</b>	<b>4,252,081</b>	<b>4,894,015</b>	<b>3,743,176</b>	<b>(1,150,839)</b>	<b>3,920,778</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,024,525	2,589,186	3,364,319	2,073,245	(1,291,074)	2,250,847
Services and Supplies	1,140,963	701,864	1,141,776	1,126,186	(15,590)	1,126,186
Other Charges	138,441	778,811	306,813	280,418	(26,395)	280,418
<b>Gross Appropriations</b>	<b>4,303,929</b>	<b>4,069,861</b>	<b>4,812,908</b>	<b>3,479,849</b>	<b>(1,333,059)</b>	<b>3,657,451</b>
Intrafund Transfers	(33,931)					
<b>Net Appropriations</b>	<b>4,269,998</b>	<b>4,069,861</b>	<b>4,812,908</b>	<b>3,479,849</b>	<b>(1,333,059)</b>	<b>3,657,451</b>
Contingencies/Dept Reserves	46,171	182,220	81,107	263,327	182,220	263,327
<b>TOTAL REQUIREMENTS</b>	<b>4,316,169</b>	<b>4,252,081</b>	<b>4,894,015</b>	<b>3,743,176</b>	<b>(1,150,839)</b>	<b>3,920,778</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	29.0	29.0	29.0	16.0	(13.0)	16.0
Funded FTE	28.9	28.8	28.8	17.0	(11.8)	17.0

Construction Services (4740P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of work requests	1,277	1,863	1,810	1,900	1,950
Number of capital projects	36	46	68	45	55
Number of jobs estimated	252	243	255	300	325
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of fixed cost jobs completed within budget	98%	92%	98%	98%	98%
Percent of capital projects completed within budget	89%	92%	98%	98%	98%
Percent of estimated jobs assigned	83%	77%	41%	82%	85%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents rating service good or better <sup>(1)</sup>	90%	87%	---	90%	90%

<sup>(1)</sup> No surveys were collected in FY 2008-09.

## Vehicle and Equipment Services (4760P) ALL FUNDS

### FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	292,753	(183,257)	175,000		(175,000)	
Intergovernmental Revenues		1,188,596				
Charges for Services		33,817	16,000	10,000	(6,000)	10,000
Interfund Revenue	6,177,285	6,604,241	5,992,091	6,115,236	123,145	6,802,898
Miscellaneous Revenue	116,455	296,910	81,700	51,700	(30,000)	51,700
Other Financing Sources			3,000	1,000	(2,000)	1,000
<b>Total Revenue</b>	<b>6,586,493</b>	<b>7,940,307</b>	<b>6,267,791</b>	<b>6,177,936</b>	<b>(89,855)</b>	<b>6,865,598</b>
Fund Balance	6,809,524	5,900,225	5,900,224	5,475,406	(424,818)	5,134,620
<b>TOTAL SOURCES</b>	<b>13,396,017</b>	<b>13,840,532</b>	<b>12,168,015</b>	<b>11,653,342</b>	<b>(514,673)</b>	<b>12,000,218</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,411,983	2,492,929	2,660,837	2,799,177	138,340	2,954,703
Services and Supplies	4,245,115	3,979,508	4,342,237	3,993,259	(348,978)	3,993,259
Other Charges	743,872	810,028	841,311	785,609	(55,702)	785,609
Fixed Assets	3,859,332	2,163,112	2,939,000	2,030,500	(908,500)	2,620,700
Other Financing Uses				95,000	95,000	95,000
<b>Gross Appropriations</b>	<b>11,260,302</b>	<b>9,445,577</b>	<b>10,783,385</b>	<b>9,703,545</b>	<b>(1,079,840)</b>	<b>10,449,271</b>
Intrafund Transfers	(1,469,073)	(1,765,235)	(3,246,785)	(3,184,823)	61,962	(3,242,887)
<b>Net Appropriations</b>	<b>9,791,229</b>	<b>7,680,342</b>	<b>7,536,600</b>	<b>6,518,722</b>	<b>(1,017,878)</b>	<b>7,206,384</b>
Non-General Fund Reserves	5,900,224	5,475,406	4,631,415	5,134,620	503,205	4,793,834
<b>TOTAL REQUIREMENTS</b>	<b>15,691,453</b>	<b>13,155,748</b>	<b>12,168,015</b>	<b>11,653,342</b>	<b>(514,673)</b>	<b>12,000,218</b>
<b>NET COUNTY COST</b>	<b>2,295,436</b>	<b>(684,784)</b>				
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	25.0	25.0	25.0	25.0		25.0
Funded FTE	25.0	25.0	25.0	25.0		25.0



## Vehicle and Equipment Services (4760P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number completed:					
- Preventive maintenances	1,934	2,087	2,177	2,000	2,000
- Scheduled repairs	1,101	1,142	1,100	1,350	1,350
- Unscheduled repairs	149	82	131	175	175
Number of low or zero emission vehicles in the total fleet <sup>(1)</sup>	250	260	296	305	320
Number of compact and mid-size alternative vehicles in fleet (hybrid, electric vehicle, compressed natural gas and fuel cell) <sup>(2)</sup>	---	---	---	200	200
<b>How Well We Do It (Quality / Efficiency)</b>					
Compact and mid-sized vehicle fuel economy (includes ultra low emission vehicles to zero emission vehicle MPG) <sup>(3)</sup>	26 miles per gallon	28 miles per gallon	29 miles per gallon	30 miles per gallon	30 miles per gallon
Total fleet average fuel economy (data development) <sup>(4)</sup>	---	---	---	25	25
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customers rating services good or better: <sup>(5)</sup>					
- Motor pools / fleet vehicles	99%	100%	92%	90%	90%
- Road vehicles and equipment	---	---	100%	90%	90%

<sup>(1)</sup> The goal is to reach 100% by 2020 for compact and mid-size vehicles.

<sup>(2)</sup> This is a new measure of FY 2008-09.

<sup>(3)</sup> The goal is to reach 30 miles per gallon (MPG) by 2012 and 35 MPG by 2020.

<sup>(4)</sup> This is a new measure and prior data is not available. The Program will devise a methodology for collecting the data and will create appropriate targets once there are a few months of historical data upon which to base the targets.

<sup>(5)</sup> Beginning in FY 2008-09, customers of the motor pools and customers of the road maintenance shop will be given different surveys and the results will be tallied separately.

Waste Management (4820P)  
Solid Waste Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	5,169,225	4,662,148	5,040,643	4,866,024	(174,619)	4,727,088
Use of Money and Property	314,262	(244,496)	150,000	50,000	(100,000)	25,000
Intergovernmental Revenues	17,371	112,941	160,250	131,000	(29,250)	131,000
Charges for Services	32,080	57,792	30,000	40,000	10,000	40,000
Interfund Revenue	30,788	639,478	870,000		(870,000)	6,000
Miscellaneous Revenue	46,502	73,767	25,000	25,000		35,000
<b>Total Revenue</b>	<b>5,610,226</b>	<b>5,301,630</b>	<b>6,275,893</b>	<b>5,112,024</b>	<b>(1,163,869)</b>	<b>4,964,088</b>
Fund Balance	6,680,251	6,288,448	6,288,448	4,705,651	(1,582,797)	1,879,899
<b>TOTAL SOURCES</b>	<b>12,290,478</b>	<b>11,590,078</b>	<b>12,564,341</b>	<b>9,817,675</b>	<b>(2,746,666)</b>	<b>6,843,987</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	948,672	1,123,728	1,087,444	1,221,467	134,023	1,296,668
Services and Supplies	2,336,089	3,683,533	6,063,941	4,949,795	(1,114,146)	3,001,593
Other Charges	2,681,838	1,734,552	1,742,141	1,539,649	(202,492)	1,539,649
Other Financing Uses	35,430	342,614	226,865	226,865		226,865
<b>Net Appropriations</b>	<b>6,002,030</b>	<b>6,884,427</b>	<b>9,120,391</b>	<b>7,937,776</b>	<b>(1,182,615)</b>	<b>6,064,775</b>
Contingencies/Dept Reserves	390,000	1,457,333	1,457,333	600,687	(856,646)	
Non-General Fund Reserves	5,898,448	3,248,318	1,986,617	1,279,212	(707,405)	779,212
<b>TOTAL REQUIREMENTS</b>	<b>12,290,478</b>	<b>11,590,078</b>	<b>12,564,341</b>	<b>9,817,675</b>	<b>(2,746,666)</b>	<b>6,843,987</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	8.0	9.0	9.0	9.0		9.0
Funded FTE	7.8	8.8	8.3	8.8	0.5	8.8

Waste Management (4820P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of visits to the County's RecycleWorks.org website	501,779	518,887	522,022	500,000	500,000
Number of programs / projects implemented in the unincorporated areas that reduce waste, promote resource conservation, or conserve natural resources (data development) <sup>(1) (2)</sup>	---	---	---	34	35
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of RecycleWorks hotline customers served well	100%	100%	98%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
AB 939 solid waste diversion rate for unincorporated San Mateo County <sup>(3)</sup>	64%	64%	0%	63%	63%

<sup>(1)</sup> Some of the programs / projects include green building, green business, mini grant awards, internships, composting, education, seminars, recycling events, deconstruction, and county facilities recycling, etc.

<sup>(2)</sup> This is a new measure for FY 2009-10.

<sup>(3)</sup> New reporting requirements have eliminated the previously-used database to calculate percentages. Data will be available in FY 2009-10.

Transportation Services (4830P)  
Half-Cent Transportation Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	1,179,169	1,704,474	1,381,925	1,890,000	508,075	1,904,664
Use of Money and Property	5,284	6,469				
Charges for Services	1,029,204	1,330,963	1,202,414	1,314,294	111,880	1,381,690
Interfund Revenue	5,507	3,621				
Miscellaneous Revenue	41,193	50,832				
<b>Total Revenue</b>	<b>2,260,358</b>	<b>3,096,359</b>	<b>2,584,339</b>	<b>3,204,294</b>	<b>619,955</b>	<b>3,286,354</b>
Fund Balance	3,390	2,433	2,433	217,656	215,223	
<b>TOTAL SOURCES</b>	<b>2,263,748</b>	<b>3,098,792</b>	<b>2,586,772</b>	<b>3,421,950</b>	<b>835,178</b>	<b>3,286,354</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	794,112	1,001,515	1,235,323	1,315,554	80,231	1,395,181
Services and Supplies	1,367,351	1,681,778	1,203,009	1,950,353	747,344	1,735,130
Other Charges	99,851	197,843	148,440	156,043	7,603	156,043
<b>Net Appropriations</b>	<b>2,261,315</b>	<b>2,881,135</b>	<b>2,586,772</b>	<b>3,421,950</b>	<b>835,178</b>	<b>3,286,354</b>
Contingencies/Dept Reserves	2,433	217,656				
<b>TOTAL REQUIREMENTS</b>	<b>2,263,748</b>	<b>3,098,791</b>	<b>2,586,772</b>	<b>3,421,950</b>	<b>835,178</b>	<b>3,286,354</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	8.0	8.0	8.0	8.0		8.0
Funded FTE	6.7	8.0	8.0	8.0		8.0

## Transportation Services (4830P) Half-Cent Transportation Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Transit Ticketing Revenue

A new appropriation from the Half-Cent Transportation Fund is required due to higher participation in the Commute Alternatives Program (CAP) program, greater revenues received for the funding of the program, and the need to migrate to a new transit ticket supplier used to supply tickets for participants in the CAP.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
491,655	491,655	0	0	0	0

### FY 2010-11 September Revisions

No change.

## Transportation Services (4830P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Average monthly number of County employees served in the Commute Alternatives Program:	1,157	1,558	1,636	1,120	1,120
- Vanpool	15	16	13	15	15
- Transit tickets	864	1,155	1,224	850	850
- Carpool	237	330	341	230	230
- Bike / walk	41	57	57	25	25
<b>How Well We Do It (Quality / Efficiency)</b>					
Commute Alternatives Program cost per participant per quarter	\$219	\$196	\$225	\$240	\$260
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of new Commute Alternatives Program participants	134	158	118	100	100
Percent of survey respondents (participants) who reported that the Commute Alternatives Program had a positive effect on their lives and well-being	95%	93%	94%	90%	90%
Percent participation of County employees in Commute Alternatives Program as compared to percent employee participation in large companies:					
- San Mateo County (SMC)	22%	27%	28%	20%	20%
- Other large employers in SMC	15%	15%	15%	15%	15%

Utilities (4840B)  
ALL FUNDS

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	5,273,117	5,594,220	4,496,022	4,365,018	(131,004)	4,768,294
Licenses, Permits and Franchises	491,732	518,012	453,618	467,994	14,376	467,994
Use of Money and Property	1,262,020	(1,019,460)	793,700	765,865	(27,835)	765,865
Intergovernmental Revenues	37,085	36,689	35,183	34,602	(581)	34,602
Charges for Services	8,638,786	9,112,287	8,848,839	9,382,640	533,801	9,382,640
Interfund Revenue	1,995,463	1,932,203	2,222,437	2,505,882	283,445	2,630,893
Miscellaneous Revenue	394,007	115,053	21,225		(21,225)	
Other Financing Sources	1,610,000	2,190,000	2,437,586	2,835,366	397,780	2,710,000
<b>Total Revenue</b>	<b>19,702,211</b>	<b>18,479,004</b>	<b>19,308,610</b>	<b>20,357,367</b>	<b>1,048,757</b>	<b>20,760,288</b>
Fund Balance	30,503,674	34,639,487	33,866,557	35,771,424	1,904,867	26,308,981
<b>TOTAL SOURCES</b>	<b>50,205,885</b>	<b>53,118,491</b>	<b>53,175,167</b>	<b>56,128,791</b>	<b>2,953,624</b>	<b>47,069,269</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,669,723	1,831,121	1,884,821	1,994,057	109,236	2,119,068
Services and Supplies	10,640,941	10,176,276	13,534,209	15,934,827	2,400,618	15,045,811
Other Charges	1,276,978	1,570,276	2,229,960	2,003,697	(226,263)	848,683
Fixed Assets	40,980	748,942	6,286,586	6,790,366	503,780	
Other Financing Uses	3,218,019	3,799,061	4,046,647	4,439,425	392,778	4,240,567
<b>Gross Appropriations</b>	<b>16,846,641</b>	<b>18,125,676</b>	<b>27,982,223</b>	<b>31,162,372</b>	<b>3,180,149</b>	<b>22,254,129</b>
Intrafund Transfers	(628,014)	(899,320)	(723,933)	(1,044,645)	(320,712)	(1,044,645)
<b>Net Appropriations</b>	<b>16,218,627</b>	<b>17,226,357</b>	<b>27,258,290</b>	<b>30,117,727</b>	<b>2,859,437</b>	<b>21,209,484</b>
Contingencies/Dept Reserves	33,816,485	35,715,591	25,743,119	25,831,465	88,346	25,676,530
Non-General Fund Reserves	50,072	55,833	53,052	58,893	5,841	62,549
<b>TOTAL REQUIREMENTS</b>	<b>50,085,184</b>	<b>52,997,781</b>	<b>53,054,461</b>	<b>56,008,085</b>	<b>2,953,624</b>	<b>46,948,563</b>
<b>NET COUNTY COST</b>	<b>(120,701)</b>	<b>(120,710)</b>	<b>(120,706)</b>	<b>(120,706)</b>		<b>(120,706)</b>

**AUTHORIZED POSITIONS**

Salary Resolution	16.0	16.0	16.0	16.0		16.0
Funded FTE	16.0	16.0	15.9	16.0	0.1	16.0

## Utilities (4840B) ALL FUNDS

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. County Sanitation Districts Rate Increases

On July 14, 2009, the Board of Supervisors approved an increase in the rates to the Crystal Springs County Sanitation District and the Burlingame Hills Sewer Maintenance District. Revenues generated by increased rates will be used to cover the costs of operating and maintaining the districts, waste water treatment costs, capital improvement projects, and paying the districts' proportionate share of downstream capital projects.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
262,544	262,544	0	0	0	0

#### 2. Sewer Equipment Purchases

Increased revenue from all Sewer Districts administered by the County will fund the replacement of older sewer equipment that is no longer functional, requires updates with modern technology, or will more effectively maintain the sewer district lines. These purchases will improve maintenance and functionality of the sewer system.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
125,366	250,732	0	(125,366)	0	0

#### 3. CSA #8 Garbage Collection Rate Increase

Staff costs related to garbage collection have increased and will be offset with Reserves and garbage collection rate increases.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
1,632	16,960	0	(15,328)	0	0

#### 4. Proposition 1A Reductions

The State has suspended Proposition 1A, triggering an 8% borrowing of local property taxes by the State. The 8% is applied against Secured, Unsecured and Supplemental property taxes received in FY 2008-09. This represents a one-time borrowing that must be paid back within three years with interest. The County is currently weighing its options with regard to the California Communities securitization of the Proposition 1A borrowing, should legislation be passed to allow the process to move forward.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(403,276)	0	0	(403,276)	0	0

### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(13,734)	530,236	0	(543,970)	0	0



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 FY 2010–11 September Revisions

**5. Sewer Equipment Purchases**

One-time purchase sewer equipment and revenue has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(125,366)	(125,366)	0	0	0	0

**6. Proposition 1A State Borrowing of 8% Property Taxes**

The one-time 8% borrowing of local property taxes is eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
403,276	0	0	403,276	0	0

**TOTAL FY 2010-11 SEPTEMBER REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
277,910	(125,366)	0	403,276	0	0

## Utilities (4840B)

### Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of streetlights maintained <sup>(1)</sup>	2,921	2,128	2,158	2,158	2,158
Miles of flood control channel maintained	8	8	7	8	8
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of streetlights repaired within ten working days	95%	95%	93%	95%	95%
Percent of time spent on scheduled vs. unscheduled work:					
- Scheduled sewer work	80%	83%	85%	75%	75%
- Unscheduled sewer work	20%	17%	15%	25%	25%
- Scheduled flood control work	100%	82%	90%	100%	100%
- Unscheduled flood control work <sup>(2)</sup>	0%	18%	10%	0%	0%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of sewer overflows:					
- 1,000 gallons or more	0	5	1	5	5
- Between 100 and 999 gallons	5	20	14	20	19
- Between 1 and 99 gallons	21	31	28	20	19
Number and percent of customers rating services good or better for sewer services	46 / 100%	36 / 100%	50 / 100%	35 / 100%	35 / 100%

<sup>(1)</sup> The decrease in streetlights maintained is because responsibility for the Ravenswood Highway Lighting District was transferred to the City of East Palo Alto.

<sup>(2)</sup> Unscheduled flood control work is defined as either: a) work that requires a permit must be done immediately because lives or property are in eminent danger; or b) an unanticipated situation that does not require a permit but does require significant funding reallocations in order to do the work needed. There was one unanticipated situation related to Colma Creek in FY 2007-08.

Airports (4850P)  
County Airports Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	15,500	15,500	15,500	15,500		15,500
Use of Money and Property	2,290,754	2,418,640	2,182,500	2,284,252	101,752	2,284,252
Intergovernmental Revenues	144,982	2,009,753	2,737,713	3,127,000	389,287	
Charges for Services	49,571	12,114	43,200	41,900	(1,300)	41,900
Interfund Revenue		586				
Miscellaneous Revenue	87,014	74,755	29,800	71,800	42,000	71,800
Other Financing Sources	4,000,000					
<b>Total Revenue</b>	<b>6,587,822</b>	<b>4,531,348</b>	<b>5,008,713</b>	<b>5,540,452</b>	<b>531,739</b>	<b>2,413,452</b>
Fund Balance	2,852,650	1,019,864	689,112	2,050,095	1,360,983	1,487,717
<b>TOTAL SOURCES</b>	<b>9,440,471</b>	<b>5,551,212</b>	<b>5,697,825</b>	<b>7,590,547</b>	<b>1,892,722</b>	<b>3,901,169</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	919,070	894,388	1,019,790	1,064,891	45,101	1,124,296
Services and Supplies	723,969	592,768	708,033	845,644	137,611	845,644
Other Charges	754,461	1,195,377	877,054	692,795	(184,259)	692,795
Fixed Assets	6,387,184	876,095	2,992,948	3,539,500	546,552	
<b>Gross Appropriations</b>	<b>8,784,683</b>	<b>3,558,628</b>	<b>5,597,825</b>	<b>6,142,830</b>	<b>545,005</b>	<b>2,662,735</b>
Intrafund Transfers	(33,324)	(57,511)		(40,000)	(40,000)	(40,000)
<b>Net Appropriations</b>	<b>8,751,359</b>	<b>3,501,117</b>	<b>5,597,825</b>	<b>6,102,830</b>	<b>505,005</b>	<b>2,622,735</b>
Non-General Fund Reserves	689,112	2,050,095	100,000	1,487,717	1,387,717	1,278,434
<b>TOTAL REQUIREMENTS</b>	<b>9,440,471</b>	<b>5,551,212</b>	<b>5,697,825</b>	<b>7,590,547</b>	<b>1,892,722</b>	<b>3,901,169</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	9.0	9.0	9.0	9.0		9.0
Funded FTE	8.9	9.0	9.0	9.0		9.0

## Airports (4850P)

### Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Total number of aircraft operations at San Carlos Airport	144,966	147,115	116,861	110,000	105,000
Total number of rental hangars, T-shades, offices and concession areas at San Carlos Airport (SQL) and Half Moon Bay Airport (HAF):					
- Hangars and T-shades <sup>(1)</sup>	140	140	210	210	210
- Airport offices and concession areas	60	61	61	58	58
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of hangars, T-shades, offices and concession areas rented at SQL and HAF:					
- Hangars and T-shades	96%	94%	97%	90%	90%
- Airport offices and concession areas	88%	91%	90%	85%	85%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of customer survey respondents rating services good or better	38 / 100%	31 / 97%	39 / 100%	30 / 90%	30 / 90%
Percent of aircraft observed operating in compliance with airport noise abatement procedures in relation to total number of aircraft observed	99%	99%	99%	99%	99%

<sup>(1)</sup> In FY 2008-09, 45 new hangars and 29 T-shade spaces were constructed and available for rent at San Carlos Airport.

Capital Projects (8500D)  
Capital Project Funds

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	83,786	(64,023)				
Intergovernmental Revenues	44,727			1,427,250	1,427,250	
Charges for Services	1,040	6,100	1,079,029	1,656,653	577,624	1,363,524
Interfund Revenue		16,706				
Miscellaneous Revenue	25,379	25,117	28,256	4,139	(24,117)	2,069
Other Financing Sources	8,434,282	7,381,614	25,254,125	27,422,837	2,168,712	11,182,768
<b>Total Revenue</b>	<b>8,589,214</b>	<b>7,365,513</b>	<b>26,361,410</b>	<b>30,510,879</b>	<b>4,149,469</b>	<b>12,548,361</b>
Fund Balance	2,307,642	1,871,558	1,946,680	1,829,336	(117,344)	367,572
<b>TOTAL SOURCES</b>	<b>10,896,856</b>	<b>9,237,071</b>	<b>28,308,090</b>	<b>32,340,215</b>	<b>4,032,125</b>	<b>12,915,933</b>
<b>REQUIREMENTS</b>						
Fixed Assets	8,950,177	7,407,735	28,308,090	32,340,215	4,032,125	12,915,933
<b>Net Appropriations</b>	<b>8,950,177</b>	<b>7,407,735</b>	<b>28,308,090</b>	<b>32,340,215</b>	<b>4,032,125</b>	<b>12,915,933</b>
Contingencies/Dept Reserves	1,946,680	1,829,336				
<b>TOTAL REQUIREMENTS</b>	<b>10,896,857</b>	<b>9,237,071</b>	<b>28,308,090</b>	<b>32,340,215</b>	<b>4,032,125</b>	<b>12,915,933</b>

## Capital Projects (8500D)

### Capital Project Funds

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

#### FY 2009-10 September Revisions

##### 1. Solar Genesis Project

The General Fund and a Federal earmark will contribute to the solar genesis project to be installed on top of the County Government Center parking garage. The Federal Government will provide partial financing through Energy Efficiency Community Block Grant funding. The County's October 2007 adoption of the Cool Counties Declaration committed the County to an 80% reduction in greenhouse gas emissions by 2050. The solar genesis project will provide the County with a renewable source of energy and related cost savings.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
2,927,250	2,927,250	0	0	0	0

##### 2. Completed and Reappropriated Capital Projects

Appropriation and funding has been reduced for completed projects and eliminated for canceled projects.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(3,824,355)	(3,824,355)	0	0	0	0

#### TOTAL FY 2009-10 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(897,105)	(897,105)	0	0	0	0

#### FY 2010-11 September Revisions

##### 3. Solar Genesis Project

One-time appropriation and funding for the solar panel project has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(2,927,250)	(2,927,250)	0	0	0	0

##### 4. Elimination of Completed Projects

One-time projects completed in FY 2009-10 and funding has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(62,157)	(62,157)	0	0	0	0

## TOTAL FY 2010-11 SEPTEMBER REVISIONS

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(2,989,407)	(2,989,407)	0	0	0	0

Parks Department (3900B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	4,849	8,561	6,000	7,000	1,000	8,000
Use of Money and Property	79,016	109,881	99,700	213,594	113,894	234,594
Intergovernmental Revenues	58,113	23,068		21,000	21,000	
Charges for Services	1,243,443	1,123,160	1,380,085	1,627,000	246,915	1,674,241
Interfund Revenue	378,366					
Miscellaneous Revenue	132,336	194,672	20,000	70,000	50,000	100,000
Other Financing Sources		181,848	335,178	274,348	(60,830)	289,348
<b>Total Revenue</b>	<b>1,896,123</b>	<b>1,641,191</b>	<b>1,840,963</b>	<b>2,212,942</b>	<b>371,979</b>	<b>2,306,183</b>
Fund Balance	296,097	260,149	260,149	103,599	(156,550)	148,599
<b>TOTAL SOURCES</b>	<b>2,192,220</b>	<b>1,901,340</b>	<b>2,101,112</b>	<b>2,316,541</b>	<b>215,429</b>	<b>2,454,782</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	6,386,207	6,406,189	6,602,597	6,642,653	40,056	7,000,354
Services and Supplies	999,134	1,065,592	1,036,282	987,934	(48,348)	1,009,934
Other Charges	1,033,902	1,092,912	1,045,667	1,161,728	116,061	1,139,728
Fixed Assets	120,752	32,042				
<b>Gross Appropriations</b>	<b>8,539,996</b>	<b>8,596,735</b>	<b>8,684,546</b>	<b>8,792,315</b>	<b>107,769</b>	<b>9,150,016</b>
Intrafund Transfers	(173,354)	(185,000)	(221,407)	(127,323)	94,084	(127,323)
<b>Net Appropriations</b>	<b>8,366,641</b>	<b>8,411,735</b>	<b>8,463,139</b>	<b>8,664,992</b>	<b>201,853</b>	<b>9,022,693</b>
Contingencies/Dept Reserves	143,337	177,811	177,811	194,880	17,069	194,880
<b>TOTAL REQUIREMENTS</b>	<b>8,509,978</b>	<b>8,589,546</b>	<b>8,640,950</b>	<b>8,859,872</b>	<b>218,922</b>	<b>9,217,573</b>
<b>NET COUNTY COST</b>	<b>6,317,758</b>	<b>6,688,207</b>	<b>6,539,838</b>	<b>6,543,331</b>	<b>3,493</b>	<b>6,762,791</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	56.0	57.0	57.0	54.0	(3.0)	54.0
Funded FTE	56.0	56.6	57.0	53.8	(3.2)	53.8



Administration and Support (3910P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	4,849	8,561	6,000	7,000	1,000	8,000
Use of Money and Property	38,831	39,773	38,000	172,000	134,000	172,000
Charges for Services	47,899	25,185	30,000	135,000	105,000	145,000
Interfund Revenue	132,214					
Miscellaneous Revenue	26,066	88,041	15,000	15,000		30,000
Other Financing Sources		42,848	98,348	86,282	(12,066)	86,282
<b>Total Revenue</b>	<b>249,859</b>	<b>204,408</b>	<b>187,348</b>	<b>415,282</b>	<b>227,934</b>	<b>441,282</b>
Fund Balance	296,097	260,149	260,149	103,599	(156,550)	148,599
<b>TOTAL SOURCES</b>	<b>545,956</b>	<b>464,557</b>	<b>447,497</b>	<b>518,881</b>	<b>71,384</b>	<b>589,881</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,097,546	1,132,824	1,489,176	1,436,585	(52,591)	1,508,592
Services and Supplies	157,234	198,088	174,480	169,342	(5,138)	191,342
Other Charges	319,019	258,613	339,670	300,871	(38,799)	278,871
Fixed Assets	7,201					
<b>Gross Appropriations</b>	<b>1,581,001</b>	<b>1,589,526</b>	<b>2,003,326</b>	<b>1,906,798</b>	<b>(96,528)</b>	<b>1,978,805</b>
Intrafund Transfers	(173,354)	(185,000)	(221,407)	(127,323)	94,084	(127,323)
<b>Net Appropriations</b>	<b>1,407,646</b>	<b>1,404,526</b>	<b>1,781,919</b>	<b>1,779,475</b>	<b>(2,444)</b>	<b>1,851,482</b>
Contingencies/Dept Reserves	143,337	177,811	177,811	194,880	17,069	194,880
<b>TOTAL REQUIREMENTS</b>	<b>1,550,983</b>	<b>1,582,337</b>	<b>1,959,730</b>	<b>1,974,355</b>	<b>14,625</b>	<b>2,046,362</b>
<b>NET COUNTY COST</b>	<b>1,005,028</b>	<b>1,117,780</b>	<b>1,512,233</b>	<b>1,455,474</b>	<b>(56,759)</b>	<b>1,456,481</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	9.0	10.0	10.0	10.0		10.0
Funded FTE	9.0	10.0	10.0	10.0		10.0

## Administration and Support (3910P)

### General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

#### FY 2009-10 September Revisions

##### 1. Increase in ISD Contract

An existing contract with ISD has been increased to convert it from an hourly desktop service contract to a desktop service level agreement. The reason for this change is to expand service levels for desktop service provision. The Net County Cost in this program is fully offset by reductions in the Operations and Maintenance Program.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	22,000	0	0	22,000	0

#### FY 2010-11 September Revisions

##### 2. Increase in ISD Contract

A one-time increase for an ISD contract has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(22,000)	0	0	(22,000)	0

Administration and Support (3910P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Total number of park reservations taken annually	5,881	8,913	14,819	8,000	8,000
Number of volunteer hours	26,464	22,653	19,499	24,500	24,500
Number of applications for funding	5	9	11	6	5
Number of Parks Capital Projects <sup>(1)</sup>	---	---	6	7	8
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of park reservations taken online	0%	0%	58%	70%	75%
Number of Capital Projects funded by outside sources <sup>(1)</sup>	---	---	2	5	5
Percent of Capital Projects completed on time and within budget <sup>(1)</sup>	---	---	83%	86%	88%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents rating services good or better <sup>(2)</sup>	94%	---	90%	90%	90%
Dollar value of volunteer hours	\$277,872	\$319,634	\$283,320	\$379,750	\$404,250

<sup>(1)</sup> These are new measures added in FY 2009-10.

<sup>(2)</sup> No surveys regarding Administrative Services were received in FY 2007-08. By using the email address in the online reservation system to send out survey links with incentives for people to respond, the customer satisfaction rate is expected to meet target in FY 2008-09.

Operations and Maintenance (3930P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	40,186	70,109	61,700	41,594	(20,106)	62,594
Intergovernmental Revenues	58,113	23,068		21,000	21,000	
Charges for Services	1,195,545	1,097,975	1,350,085	1,492,000	141,915	1,529,241
Interfund Revenue	246,152					
Miscellaneous Revenue	106,269	106,631	5,000	55,000	50,000	70,000
Other Financing Sources		139,000	236,830	188,066	(48,764)	203,066
<b>TOTAL SOURCES</b>	<b>1,646,265</b>	<b>1,436,782</b>	<b>1,653,615</b>	<b>1,797,660</b>	<b>144,045</b>	<b>1,864,901</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	5,288,661	5,273,364	5,113,421	5,206,068	92,647	5,491,762
Services and Supplies	841,901	867,504	861,802	818,592	(43,210)	818,592
Other Charges	714,883	834,299	705,997	860,857	154,860	860,857
Fixed Assets	113,550	32,042				
<b>TOTAL REQUIREMENTS</b>	<b>6,958,995</b>	<b>7,007,210</b>	<b>6,681,220</b>	<b>6,885,517</b>	<b>204,297</b>	<b>7,171,211</b>
<b>NET COUNTY COST</b>	<b>5,312,730</b>	<b>5,570,427</b>	<b>5,027,605</b>	<b>5,087,857</b>	<b>60,252</b>	<b>5,306,310</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	47.0	47.0	47.0	44.0	(3.0)	44.0
Funded FTE	47.0	46.6	47.0	43.8	(3.2)	43.8

## Operations and Maintenance (3930P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Adjustments to Current Levels of Service

Budget adjustments have been made to offset an increase to an existing contract with ISD to convert it from an hourly desktop service contract to a desktop service level agreement in the Administration and Support Program. The reductions are to overtime, landscaping and water utility needs.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(22,000)	0	0	(22,000)	0

### FY 2010-11 September Revisions

#### 2. Adjustments to Current Levels of Service

The one-time adjustments to offset Net County Costs increases in the Administration and Support Program have been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	22,000	0	0	(22,000)	0

## Operations and Maintenance (3930P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of acres restored	181	186	190	196	190
Number of ADA improvements	27	46	24	30	30
Number of family campsite nights available					
- Memorial Day to Labor Day	156	156	156	156	156
- Labor Day to Memorial Day	50	46	46	50	50
Number of youth campsite nights available					
- Memorial Day to Labor Day	10	10	10	10	10
- Labor Day to Memorial Day <sup>(1)</sup>	1	1	1	1	1
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of family campsite nights utilized <sup>(2)</sup>					
- Memorial Day to Labor Day	---	100%	95%	95%	95%
- Labor Day to Memorial Day	---	100%	95%	95%	95%
Percent of youth campsite nights utilized <sup>(2)</sup>					
- Memorial Day to Labor Day	---	70%	70%	70%	70%
- Labor Day to Memorial Day	---	50%	50%	50%	50%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents rating service and facilities good or better	95%	95%	84%	90%	90%
Number of visitors	1,369,876	1,546,940	1,730,649	1,500,000	1,515,000
Tons of park user waste recycled <sup>(3)</sup>	192	186	195	150	150
Number of youth served in youth campsites <sup>(4)</sup>					
- Memorial Day to Labor Day	---	188	150	150	150
- Labor Day to Memorial Day	---	---	199	150	150
Percent of family campers at Memorial Park who reside in San Mateo County <sup>(5)</sup>	30%	32%	30%	30%	30%

<sup>(1)</sup> The Youth Overnight Camping area at Huddart Park is open all year long. The Youth Overnight Camping areas at Memorial and Sam McDonald Parks are closed annually from mid October through mid May because accessing these camps in winter weather is not advisable.

<sup>(2)</sup> A snapshot of percent of family camping utilization and youth camping utilization is taken annually during the last weekend in June and the last weekend in September.

<sup>(3)</sup> It is measuring plastic, aluminum and paper recycling only in the Parks.

<sup>(4)</sup> A snapshot of number of youth served in youth camping is taken by counting the number of youth reserved at the youth camp annually during the last weekend in June and the last weekend in September.

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<sup>(5)</sup> Percent of San Mateo County Residents Family Camping at Memorial Park is determined by taking the total number of family camping reservations from Memorial Day through Labor Day and extracting reservations by Counties, States and Countries.

Fish and Game (3950B)  
Fish and Game Propagation Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	2,210	3,572	3,000	3,000		3,000
Use of Money and Property	3,120	(2,095)	3,000	3,000		3,000
<b>Total Revenue</b>	<b>5,331</b>	<b>1,477</b>	<b>6,000</b>	<b>6,000</b>		<b>6,000</b>
Fund Balance	75,221	76,142	76,142	71,454	(4,688)	71,454
<b>TOTAL SOURCES</b>	<b>80,552</b>	<b>77,619</b>	<b>82,142</b>	<b>77,454</b>	<b>(4,688)</b>	<b>77,454</b>
<b>REQUIREMENTS</b>						
Services and Supplies	4,410	6,164	20,000	20,000		20,000
<b>Net Appropriations</b>	<b>4,410</b>	<b>6,164</b>	<b>20,000</b>	<b>20,000</b>		<b>20,000</b>
Non-General Fund Reserves	76,142	71,454	62,142	57,454	(4,688)	57,454
<b>TOTAL REQUIREMENTS</b>	<b>80,552</b>	<b>77,619</b>	<b>82,142</b>	<b>77,454</b>	<b>(4,688)</b>	<b>77,454</b>



Off-Highway Vehicle License Fees (3960B)  
Off-Highway Vehicle License Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	9,447	(7,000)	7,500	7,500		7,500
<b>Total Revenue</b>	<b>9,447</b>	<b>(7,000)</b>	<b>7,500</b>	<b>7,500</b>		<b>7,500</b>
Fund Balance	222,543	199,664	199,664	109,176	(90,488)	2,676
<b>TOTAL SOURCES</b>	<b>231,990</b>	<b>192,664</b>	<b>207,164</b>	<b>116,676</b>	<b>(90,488)</b>	<b>10,176</b>
<b>REQUIREMENTS</b>						
Services and Supplies		83,488	118,350	46,750	(71,600)	(37,250)
Other Financing Uses				30,000	30,000	30,000
<b>Gross Appropriations</b>		<b>83,488</b>	<b>118,350</b>	<b>76,750</b>	<b>(41,600)</b>	<b>(7,250)</b>
Intrafund Transfers	32,326					
<b>Net Appropriations</b>	<b>32,326</b>	<b>83,488</b>	<b>118,350</b>	<b>76,750</b>	<b>(41,600)</b>	<b>(7,250)</b>
Non-General Fund Reserves	199,664	109,176	88,814	39,926	(48,888)	17,426
<b>TOTAL REQUIREMENTS</b>	<b>231,990</b>	<b>192,664</b>	<b>207,164</b>	<b>116,676</b>	<b>(90,488)</b>	<b>10,176</b>

Parks Acquisition and Development (3970B)  
Parks Acquisition and Development Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	140,928	(129,463)	70,000	70,000		70,000
Intergovernmental Revenues	2,600,183	1,424,958	3,250,500	5,643,826	2,393,326	1,860,273
Charges for Services	2,605					
Interfund Revenue	181,683		75,000	75,000		
Miscellaneous Revenue	98,832	906,303				
<b>Total Revenue</b>	<b>3,024,232</b>	<b>2,201,797</b>	<b>3,395,500</b>	<b>5,788,826</b>	<b>2,393,326</b>	<b>1,930,273</b>
Fund Balance	2,310,168	3,661,002	3,663,045	4,347,298	684,253	4,422,298
<b>TOTAL SOURCES</b>	<b>5,334,400</b>	<b>5,862,799</b>	<b>7,058,545</b>	<b>10,136,124</b>	<b>3,077,579</b>	<b>6,352,571</b>
<b>REQUIREMENTS</b>						
Services and Supplies	390,985	232,644	409,000	400,000	(9,000)	898,727
Fixed Assets	828,000	492,678	2,078,442	1,000,000	(1,078,442)	1,200,000
Other Financing Uses	696,641	790,180	2,977,993	6,551,219	3,573,226	1,200,000
<b>Gross Appropriations</b>	<b>1,915,626</b>	<b>1,515,502</b>	<b>5,465,435</b>	<b>7,951,219</b>	<b>2,485,784</b>	<b>3,298,727</b>
Intrafund Transfers	(244,272)					
<b>Net Appropriations</b>	<b>1,671,355</b>	<b>1,515,502</b>	<b>5,465,435</b>	<b>7,951,219</b>	<b>2,485,784</b>	<b>3,298,727</b>
Non-General Fund Reserves	3,663,045	4,347,298	1,593,110	2,184,905	591,795	3,053,844
<b>TOTAL REQUIREMENTS</b>	<b>5,334,400</b>	<b>5,862,800</b>	<b>7,058,545</b>	<b>10,136,124</b>	<b>3,077,579</b>	<b>6,352,571</b>

Coyote Point Marina (3980B)  
Coyote Point Marina Operating Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	40,687	10,588	41,500	45,000	3,500	45,000
Intergovernmental Revenues			494,000	1,920,000	1,426,000	384,928
Charges for Services	1,121,627	1,083,532	1,255,589	1,263,200	7,611	1,263,200
Miscellaneous Revenue		8,074				
<b>Total Revenue</b>	<b>1,162,314</b>	<b>1,102,194</b>	<b>1,791,089</b>	<b>3,228,200</b>	<b>1,437,111</b>	<b>1,693,128</b>
Fund Balance	855,940	812,105	814,105	739,134	(74,971)	739,134
<b>TOTAL SOURCES</b>	<b>2,018,254</b>	<b>1,914,299</b>	<b>2,605,194</b>	<b>3,967,334</b>	<b>1,362,140</b>	<b>2,432,262</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	520,347	537,277	570,996	535,414	(35,582)	564,934
Services and Supplies	247,707	220,923	329,700	325,000	(4,700)	324,500
Other Charges	564,034	402,247	504,770	436,865	(67,905)	436,865
Fixed Assets				138,092	138,092	
Other Financing Uses	83,873	253,648	686,828	2,078,000	1,391,172	652,000
<b>Gross Appropriations</b>	<b>1,415,961</b>	<b>1,414,095</b>	<b>2,092,294</b>	<b>3,513,371</b>	<b>1,421,077</b>	<b>1,978,299</b>
Intrafund Transfers	141,356					
<b>Net Appropriations</b>	<b>1,557,317</b>	<b>1,414,095</b>	<b>2,092,294</b>	<b>3,513,371</b>	<b>1,421,077</b>	<b>1,978,299</b>
Non-General Fund Reserves	460,936	500,203	512,900	453,963	(58,937)	453,963
<b>TOTAL REQUIREMENTS</b>	<b>2,018,253</b>	<b>1,914,298</b>	<b>2,605,194</b>	<b>3,967,334</b>	<b>1,362,140</b>	<b>2,432,262</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	5.0	5.0	5.0	5.0		5.0
Funded FTE	5.0	5.0	5.0	5.0		5.0

Coyote Point Marina (3980B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Annual number of paid launch ramp users	659	908	919	650	600
Number of usable berths	564	541	541	541	564
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of usable berth space filled	81%	72%	68%	85%	85%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents rating services good or better	100%	98%	97%	90%	90%



# Collaborative Community

FY 2009-10 and FY 2010-11  
Adopted Budget



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.

# Shared Vision 2025

## Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.

## Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.

## Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.

## Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.

## Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

*From the beginning with Shared Vision 2010 now ten years ago, the San Mateo County Board of Supervisors has regarded "visioning" not as a project, but rather a dynamic process. Shared Vision has been used to manage and be accountable for the outcomes of County government. It has also served as the catalyst for countywide leadership and action on challenging issues. It has been a means to continuously engage residents and stakeholders in setting the strategic direction of the county. And it has also served to ensure community partners, stakeholders and residents assume greater personal and collective responsibility achieving the desired future. Visioning has been both the process to establish strategic goals and the means to achieve them.*

## Collaborative Community FY 2009-10 and 2010-11 All Funds Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>General Fund Budgets</b>						
Board of Supervisors	3,109,312	3,091,674	3,331,796	3,483,233	151,437	3,571,171
County Manager/Clerk of the Board	8,209,873	8,487,726	9,701,703	9,721,395	19,692	9,418,173
Real Property Services	2,670,241	3,047,685	2,839,164	3,390,769	551,605	3,390,769
Assessor-County Clerk-Recorder	20,331,573	21,626,683	19,073,019	19,465,485	392,466	19,341,259
Controller's Office	6,457,304	7,968,600	8,451,814	8,597,514	145,700	8,817,072
Treasurer - Tax Collector	7,469,341	7,462,727	10,091,126	10,370,707	279,581	9,849,259
County Counsel	7,249,794	8,845,409	8,531,029	9,947,859	1,416,830	10,079,114
Information Services Department	26,039,134	26,809,012	23,050,502	21,149,421	(1,901,081)	16,052,439
Non-Departmental Services	184,041,853	172,968,424	223,779,482	176,119,245	(47,660,237)	137,395,191
Contingencies	29,527,837	30,415,719	30,415,719	30,324,876	(90,843)	30,382,649
<b>Total General Fund</b>	<b>295,106,261</b>	<b>290,723,660</b>	<b>339,265,354</b>	<b>292,570,504</b>	<b>(46,694,850)</b>	<b>248,297,096</b>
<b>Non-General Fund Budgets</b>						
Accumulated Capital Outlay Fund	5,883	5,693	6,083	5,893	(190)	6,093
Courthouse Construction Fund	4,947,782	5,039,269	5,319,590	4,785,058	(534,532)	1,673,123
Criminal Justice Construction Fund	2,909,924	2,113,242	2,143,422	2,158,660	15,238	2,025,577
Debt Service Fund	51,827,728	53,689,374	54,195,925	46,251,399	(7,944,526)	45,552,011
<b>Total Non-General Fund</b>	<b>59,691,317</b>	<b>60,847,578</b>	<b>61,665,020</b>	<b>53,201,010</b>	<b>(8,464,010)</b>	<b>49,256,804</b>
<b>Total Requirements</b>	<b>354,797,578</b>	<b>351,571,237</b>	<b>400,930,374</b>	<b>345,771,514</b>	<b>(55,158,860)</b>	<b>297,553,900</b>
<b>Total Sources</b>	<b>728,729,883</b>	<b>735,338,347</b>	<b>710,395,384</b>	<b>660,761,811</b>	<b>(49,633,573)</b>	<b>624,534,543</b>
<b>Net County Cost</b>	<b>(373,932,305)</b>	<b>(383,767,110)</b>	<b>(309,465,010)</b>	<b>(314,990,297)</b>	<b>(5,525,287)</b>	<b>(326,980,643)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	491.0	490.0	489.0	491.0	2.0	491.0
Funded FTE	484.9	485.6	484.3	486.7	2.4	486.7
<b>FOR INFORMATION ONLY:</b>						
SamCERA Retirement Office	3,186,610	3,906,632	4,299,600	4,687,538	387,938	4,835,132

Board of Supervisors (1100D)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Miscellaneous Revenue	9,525	2,567	9,000		(9,000)	
<b>Total Revenue</b>	9,525	2,567	9,000		(9,000)	
Fund Balance	363,880	351,835	351,835	388,315	36,480	351,491
<b>TOTAL SOURCES</b>	373,405	354,402	360,835	388,315	27,480	351,491
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,556,203	2,580,470	2,762,144	2,826,656	64,512	2,939,873
Services and Supplies	210,991	219,758	280,529	276,083	(4,446)	259,804
Other Charges	177,544	180,613	178,289	197,851	19,562	188,851
<b>Net Appropriations</b>	2,944,738	2,980,840	3,220,962	3,300,590	79,628	3,388,528
Contingencies/Dept Reserves	164,574	110,834	110,834	182,643	71,809	182,643
<b>TOTAL REQUIREMENTS</b>	3,109,312	3,091,674	3,331,796	3,483,233	151,437	3,571,171
<b>NET COUNTY COST</b>	2,735,907	2,737,272	2,970,961	3,094,918	123,957	3,219,680
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	20.0	20.0	20.0	20.0		20.0
Funded FTE	20.0	20.0	20.0	20.0		20.0



BOS District 1 (1110B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Miscellaneous Revenue		1,142				
<b>Total Revenue</b>		1,142				
Fund Balance	114,488	115,315	115,315	83,478	(31,837)	68,654
<b>TOTAL SOURCES</b>	114,488	116,457	115,315	83,478	(31,837)	68,654
<b>REQUIREMENTS</b>						
Salaries and Benefits	480,996	518,896	575,885	596,978	21,093	618,156
Services and Supplies	37,321	41,596	65,264	51,827	(13,437)	46,827
Other Charges	35,719	36,096	36,766	41,105	4,339	39,105
<b>Net Appropriations</b>	554,036	596,588	677,915	689,910	11,995	704,088
Contingencies/Dept Reserves	67,000	21,626	21,626	24,403	2,777	24,403
<b>TOTAL REQUIREMENTS</b>	621,036	618,214	699,541	714,313	14,772	728,491
<b>NET COUNTY COST</b>	506,548	501,757	584,226	630,835	46,609	659,837
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	4.0	4.0	4.0	4.0		4.0
Funded FTE	4.0	4.0	4.0	4.0		4.0

BOS District 2 (1120B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Miscellaneous Revenue	9,000		9,000		(9,000)	
<b>Total Revenue</b>	9,000		9,000		(9,000)	
Fund Balance	40,868	35,388	35,388	138,260	102,872	128,260
<b>TOTAL SOURCES</b>	49,868	35,388	44,388	138,260	93,872	128,260
<b>REQUIREMENTS</b>						
Salaries and Benefits	586,869	546,036	599,568	587,606	(11,962)	608,883
Services and Supplies	36,874	42,076	36,900	60,115	23,215	60,115
Other Charges	37,311	37,564	35,842	45,489	9,647	40,489
<b>Net Appropriations</b>	661,054	625,675	672,310	693,210	20,900	709,487
Contingencies/Dept Reserves	29,402	13,826	13,826	88,709	74,883	88,709
<b>TOTAL REQUIREMENTS</b>	690,456	639,501	686,136	781,919	95,783	798,196
<b>NET COUNTY COST</b>	640,588	604,113	641,748	643,659	1,911	669,936
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	4.0	4.0	4.0	4.0		4.0
Funded FTE	4.0	4.0	4.0	4.0		4.0

BOS District 3 (1130B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Miscellaneous Revenue		1,320				
<b>Total Revenue</b>		1,320				
Fund Balance	41,088	50,301	50,301	23,480	(26,821)	23,480
<b>TOTAL SOURCES</b>	41,088	51,621	50,301	23,480	(26,821)	23,480
<b>REQUIREMENTS</b>						
Salaries and Benefits	480,212	531,633	544,530	544,151	(379)	571,222
Services and Supplies	44,658	50,775	49,020	43,996	(5,024)	38,853
Other Charges	34,040	33,672	35,697	37,817	2,120	37,817
<b>Net Appropriations</b>	558,910	616,079	629,247	625,964	(3,283)	647,892
Contingencies/Dept Reserves	19,225	12,615	12,615	15,615	3,000	15,615
<b>TOTAL REQUIREMENTS</b>	578,135	628,694	641,862	641,579	(283)	663,507
<b>NET COUNTY COST</b>	537,047	577,073	591,561	618,099	26,538	640,027
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	4.0	4.0	4.0	4.0		4.0
Funded FTE	4.0	4.0	4.0	4.0		4.0

BOS District 4 (1140B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Miscellaneous Revenue		105				
<b>Total Revenue</b>		105				
Fund Balance	116,837	119,651	119,651	130,842	11,191	118,842
<b>TOTAL SOURCES</b>	116,837	119,756	119,651	130,842	11,191	118,842
<b>REQUIREMENTS</b>						
Salaries and Benefits	457,807	443,285	504,616	560,158	55,542	581,798
Services and Supplies	55,525	46,223	85,800	79,100	(6,700)	73,100
Other Charges	34,937	36,523	35,243	37,022	1,779	35,022
<b>Net Appropriations</b>	548,268	526,031	625,659	676,280	50,621	689,920
Contingencies/Dept Reserves	33,016	49,836	49,836	40,985	(8,851)	40,985
<b>TOTAL REQUIREMENTS</b>	581,284	575,867	675,495	717,265	41,770	730,905
<b>NET COUNTY COST</b>	464,447	456,111	555,844	586,423	30,579	612,063
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	4.0	4.0	4.0	4.0		4.0
Funded FTE	4.0	4.0	4.0	4.0		4.0

BOS District 5 (1150B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Miscellaneous Revenue	525					
<b>Total Revenue</b>	525					
Fund Balance	50,599	31,180	31,180	12,255	(18,925)	12,255
<b>TOTAL SOURCES</b>	51,124	31,180	31,180	12,255	(18,925)	12,255
<b>REQUIREMENTS</b>						
Salaries and Benefits	550,319	540,619	537,545	537,763	218	559,814
Services and Supplies	36,613	39,089	43,545	41,045	(2,500)	40,909
Other Charges	35,537	36,758	34,741	36,418	1,677	36,418
<b>Net Appropriations</b>	622,469	616,466	615,831	615,226	(605)	637,141
Contingencies/Dept Reserves	15,931	12,931	12,931	12,931		12,931
<b>TOTAL REQUIREMENTS</b>	638,400	629,397	628,762	628,157	(605)	650,072
<b>NET COUNTY COST</b>	587,276	598,217	597,582	615,902	18,320	637,817
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	4.0	4.0	4.0	4.0		4.0
Funded FTE	4.0	4.0	4.0	4.0		4.0

County Manager/Clerk of the Board (1200B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	138,215	128,430	127,300	13,100	(114,200)	13,100
Charges for Services	190,115	217,823	200,552	208,998	8,446	208,998
Interfund Revenue	206,472	221,539	281,472	232,532	(48,940)	232,532
Miscellaneous Revenue	144,457	89,897	75,499	84,450	8,951	84,450
Other Financing Sources	2,261	2,162	46,863	48,918	2,055	48,918
<b>Total Revenue</b>	<b>681,520</b>	<b>659,850</b>	<b>731,686</b>	<b>587,998</b>	<b>(143,688)</b>	<b>587,998</b>
Fund Balance	1,052,037	1,777,770	1,777,770	1,925,041	147,271	1,489,721
<b>TOTAL SOURCES</b>	<b>1,733,557</b>	<b>2,437,620</b>	<b>2,509,456</b>	<b>2,513,039</b>	<b>3,583</b>	<b>2,077,719</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	5,350,941	5,488,151	5,917,080	5,915,984	(1,096)	6,223,571
Services and Supplies	1,128,872	1,107,742	1,859,488	2,214,020	354,532	1,971,396
Other Charges	1,784,056	1,822,783	1,935,069	963,280	(971,789)	849,390
Fixed Assets		32,351		10,000	10,000	
<b>Gross Appropriations</b>	<b>8,263,869</b>	<b>8,451,027</b>	<b>9,711,637</b>	<b>9,103,284</b>	<b>(608,353)</b>	<b>9,044,357</b>
Intrafund Transfers	(619,484)	(646,551)	(693,184)	(677,058)	16,126	(665,877)
<b>Net Appropriations</b>	<b>7,644,385</b>	<b>7,804,476</b>	<b>9,018,453</b>	<b>8,426,226</b>	<b>(592,227)</b>	<b>8,378,480</b>
Contingencies/Dept Reserves	565,488	683,250	683,250	1,295,169	611,919	1,039,693
<b>TOTAL REQUIREMENTS</b>	<b>8,209,873</b>	<b>8,487,726</b>	<b>9,701,703</b>	<b>9,721,395</b>	<b>19,692</b>	<b>9,418,173</b>
<b>NET COUNTY COST</b>	<b>6,476,316</b>	<b>6,050,106</b>	<b>7,192,247</b>	<b>7,208,356</b>	<b>16,109</b>	<b>7,340,454</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	40.0	40.0	40.0	40.0		40.0
Funded FTE	39.5	39.5	39.5	39.5	(0.0)	39.5

County Management (1210P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	120,426	120,426	115,000		(115,000)	
Interfund Revenue	81,113	118,190	148,219	122,801	(25,418)	122,801
Miscellaneous Revenue	5,633	2,910				
Other Financing Sources			45,363	46,718	1,355	46,718
<b>Total Revenue</b>	<b>207,172</b>	<b>241,526</b>	<b>308,582</b>	<b>169,519</b>	<b>(139,063)</b>	<b>169,519</b>
Fund Balance	938,327	1,264,431	1,264,431	1,387,472	123,041	1,118,106
<b>TOTAL SOURCES</b>	<b>1,145,499</b>	<b>1,505,957</b>	<b>1,573,013</b>	<b>1,556,991</b>	<b>(16,022)</b>	<b>1,287,625</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,921,062	3,079,106	3,380,286	3,334,806	(45,480)	3,495,669
Services and Supplies	451,033	467,790	721,986	1,195,490	473,504	1,180,206
Other Charges	1,531,490	1,581,106	1,670,895	710,597	(960,298)	596,707
Fixed Assets				10,000	10,000	
<b>Gross Appropriations</b>	<b>4,903,585</b>	<b>5,128,002</b>	<b>5,773,167</b>	<b>5,250,893</b>	<b>(522,274)</b>	<b>5,272,582</b>
Intrafund Transfers	(189,477)	(131,818)	(179,810)	(185,153)	(5,343)	(185,153)
<b>Net Appropriations</b>	<b>4,714,108</b>	<b>4,996,184</b>	<b>5,593,357</b>	<b>5,065,740</b>	<b>(527,617)</b>	<b>5,087,429</b>
Contingencies/Dept Reserves	464,278	594,914	594,914	1,118,106	523,192	862,630
<b>TOTAL REQUIREMENTS</b>	<b>5,178,386</b>	<b>5,591,098</b>	<b>6,188,271</b>	<b>6,183,846</b>	<b>(4,425)</b>	<b>5,950,059</b>
<b>NET COUNTY COST</b>	<b>4,032,887</b>	<b>4,085,141</b>	<b>4,615,258</b>	<b>4,626,855</b>	<b>11,597</b>	<b>4,662,434</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	17.0	17.0	17.0	17.0		17.0
Funded FTE	17.0	17.0	17.0	17.0		17.0

## County Management (1210P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Fatherhood Collaborative

The Fatherhood Collaborative is an advisory board that supports the importance of men and fathers in the well-being of children and families. Administration of the program, which includes one Community Program Specialist II position and operating costs, has been moved from the Health System to the Human Services Agency to align the program with other programs and services within Child Welfare Services. In the past, Memberships and Contributions made a contribution to the Fatherhood Collaborative Trust Fund and the Health System used Trust Fund revenue to offset operating costs including staff costs. Beginning in FY 2009-10, Memberships and Contributions will reimburse the Human Services Agency for the cost of the staff position and operating costs not covered by other contributions.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(25,000)	0	0	(25,000)	0
0	119,596	0	0	119,596	0

### FY 2010-11 September Revisions

No change.



County Management (1210P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What / How Much We Do (Effort)</b>					
Number of budgets monitored	69	70	69	66	66
Number of performance measures monitored:					
- Quality and Outcome measures	556	572	587	587	587
- Workload and other measures	456	472	493	493	493
Training sessions:					
- Number of sessions offered	12	11	13	13	13
- Number of participants	230	180	300	200	200
Number of people benefitting from County Green education efforts (data development)	---	---	---	---	---
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of budgets exceeding appropriations at fiscal year-end	5.8%	4.3%	1.4%	0%	0%
Percent of survey respondents rating training sessions good or better	100%	100%	100%	90%	90%
Percent of Departments getting "passing" grades on the Green Report card (data development)	---	---	---	---	---
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Amount and percent of General Fund Contingencies and Non-Departmental Reserves used during the fiscal year <sup>(1)</sup>	\$13.0 million / 8.1%	\$67.6 million / 36.3%	\$7.1 million / 3.7%	\$0 / 0%	\$0 / 0%
Number and percent Quality and Outcome measures meeting performance targets for ALL County Programs	400 / 72%	418 / 73%	423 / 72%	440 / 75%	440 / 75%
Percent of survey respondents who indicated training sessions provided information that will improve the quality of their work	100%	100%	100%	100%	100%
Tons of CO <sub>2</sub> eliminated due to County green initiatives (data development)	---	---	---	---	---

<sup>(1)</sup> Total FY 2008-09 General Fund Contingencies and Non-Departmental Reserves was \$195,408,120. The Board approved the use of \$7,159,410 in Reserves for the following: special election May 19, 2009 for \$1,822,000; presidential election November 4, 2008 for \$998,150; moving and relocation of CARE records for \$90,441; Economic Urgency Initiative for \$500,000; Samaritan House Bridge Funding for \$70,000; Courthouse seismic upgrade for \$420,000; Structural Fire for \$164,434; funding extension for the Medium Security Facility of \$197,840; and an advance to the San Mateo Medical Center to address cash flow issues related to the implementation of the new Health Plan of San Mateo Third Party Administrator Program in the amount of \$2,896,545.

Intergovernmental and Public Affairs (1214P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	133,959	143,491	131,988	139,925	7,937	139,925
Interfund Revenue	20,000		20,000		(20,000)	
Miscellaneous Revenue	58,600		500	500		500
<b>Total Revenue</b>	<b>212,558</b>	<b>143,491</b>	<b>152,488</b>	<b>140,425</b>	<b>(12,063)</b>	<b>140,425</b>
Fund Balance	88,231	456,288	456,288	391,791	(64,497)	225,837
<b>TOTAL SOURCES</b>	<b>300,789</b>	<b>599,779</b>	<b>608,776</b>	<b>532,216</b>	<b>(76,560)</b>	<b>366,262</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	791,367	720,578	811,023	789,801	(21,222)	834,995
Services and Supplies	229,857	167,677	635,103	565,159	(69,944)	384,781
Other Charges	31,138	6,814	18,495	2,557	(15,938)	2,557
Fixed Assets		32,351				
<b>Gross Appropriations</b>	<b>1,052,362</b>	<b>927,419</b>	<b>1,464,621</b>	<b>1,357,517</b>	<b>(107,104)</b>	<b>1,222,333</b>
Intrafund Transfers	(62,758)	(74,250)	(74,250)	(52,326)	21,924	(52,326)
<b>Net Appropriations</b>	<b>989,604</b>	<b>853,169</b>	<b>1,390,371</b>	<b>1,305,191</b>	<b>(85,180)</b>	<b>1,170,007</b>
Contingencies/Dept Reserves	80,731	31,285	31,285	31,285		31,285
<b>TOTAL REQUIREMENTS</b>	<b>1,070,335</b>	<b>884,454</b>	<b>1,421,656</b>	<b>1,336,476</b>	<b>(85,180)</b>	<b>1,201,292</b>
<b>NET COUNTY COST</b>	<b>769,546</b>	<b>284,675</b>	<b>812,880</b>	<b>804,260</b>	<b>(8,620)</b>	<b>835,030</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	5.0	5.0	5.0	5.0		5.0
Funded FTE	5.0	5.0	5.0	5.0		5.0

Intergovernmental and Public Affairs (1214P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What / How Much We Do (Effort)</b>					
Federal / State measures analyzed and acted on	20	25	35	50	60
Number of communications, web, legislative and strategic planning trainings conducted	6	6	7	7	7
Number of communications, web, legislative and strategic planning strategies acted on	10	10	18	20	25
<b>How Well We Do It (Quality / Efficiency)</b>					
Number of legislation related actions taken - County action (sponsor / support / oppose / amend)	30	35	40	45	50
Percent of survey respondents who indicated good or better overall satisfaction with trainings	---	83%	85%	90%	90%
Number and percent of developed strategies that were acted on	--- / ---	78% (18 of 23)	85% (11 of 13)	90% (12 of 13)	90% (12 of 13)
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of departments and community partners satisfied with IGPA services	75%	75%	92%	90%	90%

Clerk of the Board (1215P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	30,983	44,739	38,250	38,250		38,250
Miscellaneous Revenue	202					
<b>Total Revenue</b>	<b>31,185</b>	<b>44,739</b>	<b>38,250</b>	<b>38,250</b>		<b>38,250</b>
Fund Balance		47,696	47,696	110,334	62,638	110,334
<b>TOTAL SOURCES</b>	<b>31,185</b>	<b>92,435</b>	<b>85,946</b>	<b>148,584</b>	<b>62,638</b>	<b>148,584</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	339,670	336,901	343,406	351,743	8,337	369,280
Services and Supplies	53,898	66,510	105,232	101,441	(3,791)	96,062
Other Charges	19,268	15,696	27,497	18,307	(9,190)	18,307
<b>Net Appropriations</b>	<b>412,836</b>	<b>419,107</b>	<b>476,135</b>	<b>471,491</b>	<b>(4,644)</b>	<b>483,649</b>
Contingencies/Dept Reserves		47,696	47,696	110,334	62,638	110,334
<b>TOTAL REQUIREMENTS</b>	<b>412,836</b>	<b>466,803</b>	<b>523,831</b>	<b>581,825</b>	<b>57,994</b>	<b>593,983</b>
<b>NET COUNTY COST</b>	<b>381,650</b>	<b>374,368</b>	<b>437,885</b>	<b>433,241</b>	<b>(4,644)</b>	<b>445,399</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	3.0	3.0	3.0	3.0		3.0
Funded FTE	3.0	3.0	3.0	3.0		3.0

Clerk of the Board (1215P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What / How Much We Do (Effort)</b>					
Number of Board agendas prepared	30	30	28	28	28
Number of Board agenda items processed	992	1,100	1,219	1,100	1,100
Number of research requests	126	105	180	100	100
Number of Boards and Commissions recruitments	29	20	20	20	20
Number of new Assessment Appeals filings	1,213	1,016	1,463	1,200	1,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of Board agendas completed accurately	99%	98%	99%	96%	97%
Average number of days between Board meeting and approval of minutes	53	31	47	31	31
Percent of Boards and Commissions recruitments initiated within established timeframes after notification of vacancy	100%	100%	100%	100%	100%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customers satisfied with record research requests processed	100%	100%	100%	90%	90%
Percent of Board members satisfied with the level of services provided by the Clerk of Board's Unit	100%	100%	100%	100%	100%
Percent of Board agenda items published online	95%	95%	98%	94%	95%

Shared Services (1250P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	17,789	8,003	12,300	13,100	800	13,100
Charges for Services	25,173	29,593	30,314	30,823	509	30,823
Interfund Revenue	105,358	103,349	113,253	109,731	(3,522)	109,731
Miscellaneous Revenue	80,023	86,987	74,999	83,950	8,951	83,950
Other Financing Sources	2,261	2,162	1,500	2,200	700	2,200
<b>Total Revenue</b>	<b>230,604</b>	<b>230,094</b>	<b>232,366</b>	<b>239,804</b>	<b>7,438</b>	<b>239,804</b>
Fund Balance	25,479	9,355	9,355	35,444	26,089	35,444
<b>TOTAL SOURCES</b>	<b>256,083</b>	<b>239,449</b>	<b>241,721</b>	<b>275,248</b>	<b>33,527</b>	<b>275,248</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,298,842	1,351,567	1,382,365	1,439,634	57,269	1,523,627
Services and Supplies	394,084	405,764	397,167	351,930	(45,237)	310,347
Other Charges	202,160	219,168	218,182	231,819	13,637	231,819
<b>Gross Appropriations</b>	<b>1,895,086</b>	<b>1,976,499</b>	<b>1,997,714</b>	<b>2,023,383</b>	<b>25,669</b>	<b>2,065,793</b>
Intrafund Transfers	(367,249)	(440,483)	(439,124)	(439,579)	(455)	(428,398)
<b>Net Appropriations</b>	<b>1,527,837</b>	<b>1,536,016</b>	<b>1,558,590</b>	<b>1,583,804</b>	<b>25,214</b>	<b>1,637,395</b>
Contingencies/Dept Reserves	20,479	9,355	9,355	35,444	26,089	35,444
<b>TOTAL REQUIREMENTS</b>	<b>1,548,316</b>	<b>1,545,371</b>	<b>1,567,945</b>	<b>1,619,248</b>	<b>51,303</b>	<b>1,672,839</b>
<b>NET COUNTY COST</b>	<b>1,292,233</b>	<b>1,305,922</b>	<b>1,326,224</b>	<b>1,344,000</b>	<b>17,776</b>	<b>1,397,591</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	15.0	15.0	15.0	15.0		15.0
Funded FTE	14.5	14.5	14.5	14.4	(0.1)	14.4

Shared Services (1250P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What / How Much We Do (Effort)</b>					
Total dollar value of Purchasing requests <sup>(1)</sup>	\$73,254,267	\$49,377,406	\$45,176,588	\$42,500,000	\$42,500,000
Total number of copy impressions completed annually	6,053,557	5,369,035	5,083,532	4,900,000	4,900,000
Total pieces U.S. and Pony mail processed <sup>(2)</sup>	4,712,983	4,103,666	4,248,884	4,200,000	4,200,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating services good or better:					
- Purchasing	76%	97%	92%	90%	90%
- Copy	94%	87%	98%	90%	90%
- Mail	91%	98%	98%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Total dollars / percent saved through the use of purchase orders and vendor agreements	\$27,732,567 / 19%	\$8,878,807 / 19%	\$9,269,404 / 21%	\$8,600,000 / 19%	\$8,600,000 / 19%
Total dollars / percent saved using the Copy Center versus external sources	\$121,070 / 36%	\$107,381 / 36%	\$101,671 / 36%	\$101,000 / 36%	\$101,000 / 36%
Total dollars / percent saved using Mail Services versus U.S. Mail	\$687,818 / 33%	\$681,734 / 41%	\$719,336 / 40%	\$724,000 / 36%	\$724,000 / 36%

<sup>(1)</sup> Higher purchases in FY 2006-07 are primarily due to Youth Services Center, Homeland Security and software support expenditures.

<sup>(2)</sup> Email is used more each year in place of both U.S. and Pony Mail.

Real Property Services (1220B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	229,384	256,961	250,213	256,539	6,326	256,539
Charges for Services	31,620	147,038	50,000	50,000		50,000
Interfund Revenue	2,343,961	2,519,174	2,416,387	2,776,341	359,954	2,776,341
Miscellaneous Revenue	14,564	1,948				
<b>Total Revenue</b>	<b>2,619,529</b>	<b>2,925,121</b>	<b>2,716,600</b>	<b>3,082,880</b>	<b>366,280</b>	<b>3,082,880</b>
Fund Balance	50,712	122,564	122,564	307,889	185,325	307,889
<b>TOTAL SOURCES</b>	<b>2,670,241</b>	<b>3,047,685</b>	<b>2,839,164</b>	<b>3,390,769</b>	<b>551,605</b>	<b>3,390,769</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	449,996	563,113	579,032	591,611	12,579	621,515
Services and Supplies	8,056	109,407	272,675	247,854	(24,821)	247,854
Other Charges	13,899,015	13,832,514	13,530,885	14,629,337	1,098,452	14,629,337
<b>Gross Appropriations</b>	<b>14,357,067</b>	<b>14,505,034</b>	<b>14,382,592</b>	<b>15,468,802</b>	<b>1,086,210</b>	<b>15,498,706</b>
Intrafund Transfers	(11,763,488)	(11,765,238)	(11,609,140)	(12,143,745)	(534,605)	(12,173,649)
<b>Net Appropriations</b>	<b>2,593,579</b>	<b>2,739,796</b>	<b>2,773,452</b>	<b>3,325,057</b>	<b>551,605</b>	<b>3,325,057</b>
Contingencies/Dept Reserves	76,662	307,889	65,712	65,712		65,712
<b>TOTAL REQUIREMENTS</b>	<b>2,670,241</b>	<b>3,047,685</b>	<b>2,839,164</b>	<b>3,390,769</b>	<b>551,605</b>	<b>3,390,769</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	4.0	4.0	4.0	4.0		4.0
Funded FTE	4.0	4.0	4.0	4.0		4.0



Real Property Services (1220B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of leases managed					
- County tenant	65	64	64	68	70
- County landlord	116	121	120	114	115
Area of County tenant leased space managed (sq. ft.)	575,369	535,467	548,707	530,000	530,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Monthly cost per square foot:					
- County leased space	\$1.90	\$2.25	\$2.30	\$2.35	\$2.35
- Countywide average asking rate	\$2.96	\$3.41	\$2.84	\$3.45	\$3.60
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customers rating services good or better <sup>(1)</sup>	---	---	93%	90%	90%

<sup>(1)</sup> Customer satisfaction surveys were not distributed in FY 2006-07 and FY 2007-08. Cares surveys will be distributed FY 2008-09.

Assessor-County Clerk-Recorder (1300D)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	348,678	282,790	122,000		(122,000)	
Charges for Services	11,486,625	10,839,358	10,472,547	9,476,556	(995,991)	8,758,018
Miscellaneous Revenue	11,025	80,637	15,500	8,000	(7,500)	9,000
<b>Total Revenue</b>	<b>11,846,327</b>	<b>11,202,785</b>	<b>10,610,047</b>	<b>9,484,556</b>	<b>(1,125,491)</b>	<b>8,767,018</b>
Fund Balance	544,410	536,789	536,789	1,222,009	685,220	1,294,611
<b>TOTAL SOURCES</b>	<b>12,390,737</b>	<b>11,739,574</b>	<b>11,146,836</b>	<b>10,706,565</b>	<b>(440,271)</b>	<b>10,061,629</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	14,847,145	14,411,779	13,793,313	14,801,689	1,008,376	15,002,457
Services and Supplies	6,997,680	5,182,372	3,311,769	4,577,349	1,265,580	2,292,860
Other Charges	1,962,858	2,012,776	1,947,937	2,160,095	212,158	1,895,703
Fixed Assets		19,756	20,000		(20,000)	
<b>Gross Appropriations</b>	<b>23,807,683</b>	<b>21,626,683</b>	<b>19,073,019</b>	<b>21,539,133</b>	<b>2,466,114</b>	<b>19,191,020</b>
Intrafund Transfers	(3,476,110)			(3,176,657)	(3,176,657)	(952,770)
<b>Net Appropriations</b>	<b>20,331,573</b>	<b>21,626,683</b>	<b>19,073,019</b>	<b>18,362,476</b>	<b>(710,543)</b>	<b>18,238,250</b>
Contingencies/Dept Reserves				1,103,009	1,103,009	1,103,009
<b>TOTAL REQUIREMENTS</b>	<b>20,331,573</b>	<b>21,626,683</b>	<b>19,073,019</b>	<b>19,465,485</b>	<b>392,466</b>	<b>19,341,259</b>
<b>NET COUNTY COST</b>	<b>7,940,836</b>	<b>9,887,109</b>	<b>7,926,183</b>	<b>8,758,920</b>	<b>832,737</b>	<b>9,279,630</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	124.0	119.0	119.0	113.0	(6.0)	113.0
Funded FTE	123.7	119.0	118.9	113.2	(5.7)	113.2

Appraisal Services (1310P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	4,366,121	4,611,602	4,417,800	4,522,000	104,200	4,587,000
Miscellaneous Revenue	7,462	58,250	5,000	5,000		5,000
<b>Total Revenue</b>	<b>4,373,582</b>	<b>4,669,852</b>	<b>4,422,800</b>	<b>4,527,000</b>	<b>104,200</b>	<b>4,592,000</b>
Fund Balance	109,413	536,789	536,789	972,009	435,220	1,044,611
<b>TOTAL SOURCES</b>	<b>4,482,995</b>	<b>5,206,641</b>	<b>4,959,589</b>	<b>5,499,009</b>	<b>539,420</b>	<b>5,636,611</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	7,834,715	7,765,184	8,255,739	8,194,913	(60,826)	8,674,570
Services and Supplies	537,789	549,773	426,954	581,336	154,382	436,836
Other Charges	1,009,506	1,155,842	1,095,745	1,163,298	67,553	1,163,298
Fixed Assets		19,756	20,000		(20,000)	
<b>Net Appropriations</b>	<b>9,382,010</b>	<b>9,490,554</b>	<b>9,798,438</b>	<b>9,939,547</b>	<b>141,109</b>	<b>10,274,704</b>
Contingencies/Dept Reserves				853,009	853,009	853,009
<b>TOTAL REQUIREMENTS</b>	<b>9,382,010</b>	<b>9,490,554</b>	<b>9,798,438</b>	<b>10,792,556</b>	<b>994,118</b>	<b>11,127,713</b>
<b>NET COUNTY COST</b>	<b>4,899,015</b>	<b>4,283,914</b>	<b>4,838,849</b>	<b>5,293,547</b>	<b>454,698</b>	<b>5,491,102</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	76.0	75.0	75.0	72.0	(3.0)	72.0
Funded FTE	76.0	75.0	74.9	72.0	(2.9)	72.0

## Appraisal Services (1310P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of real property assessments processed	218,785	219,316	219,589	219,200	219,200
Number of supplemental assessments processed	18,672	14,963	16,751	15,000	15,000
Number of mandatory audits completed	306	311	378	250	250
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of real property activities processed by close of roll	100%	100%	100%	90%	90%
Median days from residential sale to notice of supplemental assessment	19	17	24	30	30
Percent of mandatory audits completed by the close of the roll <sup>(1)</sup>	---	---	92%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of taxing agencies rating services as good or better	100%	100%	97%	90%	90%
Percent of audits with waivers beyond the four year statute <sup>(1)</sup>	---	---	8%	10%	10%

<sup>(1)</sup> Methodology has been changed and updated to reflect more accurate reporting.

Administration and Support (1320P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	557,754	428,425	428,425	306,193	(122,232)	322,603
<b>TOTAL SOURCES</b>	557,754	428,425	428,425	306,193	(122,232)	322,603
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,389,415	1,439,995	1,432,246	1,192,584	(239,662)	1,245,262
Services and Supplies	28,188	23,579	38,923	30,500	(8,423)	25,500
Other Charges	7,302	8,145	7,302	7,517	215	7,517
<b>TOTAL REQUIREMENTS</b>	1,424,905	1,471,719	1,478,471	1,230,601	(247,870)	1,278,279
<b>NET COUNTY COST</b>	867,151	1,043,294	1,050,046	924,408	(125,638)	955,676
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	12.0	10.0	10.0	8.0	(2.0)	8.0
Funded FTE	11.7	10.0	10.0	8.2	(1.8)	8.2

Administration and Support (1320P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of payables processed	4,206	6,671	5,350	4,200	3,500
Number of information technology service requests (high priority)	674	388	89	500	500
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of payables paid on time	89%	88%	90%	85%	85%
Percent of business application availability	100%	99%	99%	96%	96%
Average hours from information service request to resolution (high priority)	11	8	6	8	8
Percent of information technology customer survey respondents rating services good or better	90%	94%	96%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Administration and Support costs as percentage of total departmental budget	4.7%	6.5%	6.5%	7.8%	7.8%
Amount of property transfer tax collected for taxing agencies	\$13,300,257	\$9,987,947	\$6,465,120	\$5,500,000	\$6,500,000

Elections (1330P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Intergovernmental Revenues	348,678	282,790	122,000		(122,000)	
Charges for Services	2,471,156	2,034,645	1,504,891	2,358,604	853,713	1,510,230
Miscellaneous Revenue	(441)	20,082	7,500	1,000	(6,500)	2,000
<b>Total Revenue</b>	<b>2,819,392</b>	<b>2,337,517</b>	<b>1,634,391</b>	<b>2,359,604</b>	<b>725,213</b>	<b>1,512,230</b>
Fund Balance	434,997					
<b>TOTAL SOURCES</b>	<b>3,254,389</b>	<b>2,337,517</b>	<b>1,634,391</b>	<b>2,359,604</b>	<b>725,213</b>	<b>1,512,230</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	3,511,763	3,161,965	2,104,866	3,357,670	1,252,804	2,910,081
Services and Supplies	5,721,569	3,891,438	1,980,892	3,252,357	1,271,465	1,384,368
Other Charges	269,119	247,405	261,795	346,120	84,325	264,662
<b>Gross Appropriations</b>	<b>9,502,452</b>	<b>7,300,808</b>	<b>4,347,553</b>	<b>6,956,147</b>	<b>2,608,594</b>	<b>4,559,111</b>
Intrafund Transfers	(3,476,110)			(2,534,676)	(2,534,676)	(743,127)
<b>TOTAL REQUIREMENTS</b>	<b>6,026,342</b>	<b>7,300,808</b>	<b>4,347,553</b>	<b>4,421,471</b>	<b>73,918</b>	<b>3,815,984</b>
<b>NET COUNTY COST</b>	<b>2,771,952</b>	<b>4,963,291</b>	<b>2,713,162</b>	<b>2,061,867</b>	<b>(651,295)</b>	<b>2,303,754</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	12.0	12.0	12.0	11.0	(1.0)	11.0
Funded FTE	12.0	12.0	12.0	11.0	(1.0)	11.0

## Elections (1330P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reclassification of Election Expenditures

The Controller's Office issued new procedures for the processing of non-County employee election workers' payroll. As a result, Uniform District Election and Gubernatorial Primary Elections expenditures have been reclassified to comply with the new guidelines. There is no impact to performance.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(728,232)	0	0	(728,232)	0
0	728,232	0	0	728,232	0

### FY 2010-11 September Revisions

No change.



Elections (1330P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of new voters enrolled	15,878	27,320	39,029	15,000	21,000
Number of poll workers	2,276	1,584	1,639	1,600	1,700
Number of voting precincts	472	448	407	390	415
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of eligible voters registered to vote	75%	76%	75%	76%	78%
Percent of eligible voters registered to vote by mail	39%	44%	43%	43%	44%
Cost per Registered Voter	\$6.55	\$5.82	\$9.11	\$5.50	\$6.50
Recruitment cost per poll worker	\$41	\$29	\$15	\$29	\$26
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and Percent of registered voters who voted in last election - SMC <sup>(1)</sup>	210,538 / 60%	104,160 / 29%	307,350 / 79%	105,000 / 30%	222,000 / 60%
Percent of registered voters in last elections - Statewide Average <sup>(1)</sup>	56%	22%	79%	28%	58%
Number/Percent of registered voters who voted by mail in last election <sup>(1)</sup>	104,606 / 30%	67,166 / 19%	151,928 / 39%	58,800 / 17%	111,000 / 30%

<sup>(1)</sup> Elections occurred or will occur as follows: Gubernatorial election in FY 2006-07; Statewide Uniform District Election (UDEL)/ Presidential primary elections in FY 2007-08; Presidential general election in FY 2008-09; Special Statewide Election in FY 2008-09; Special School District in FY 2008-09 and local UDEL/Gubernatorial primary elections in FY 2009-10.

County Clerk-Recorder (1340P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	4,091,594	3,764,686	4,121,431	2,289,759	(1,831,672)	2,338,185
Miscellaneous Revenue	4,004	2,305	3,000	2,000	(1,000)	2,000
<b>Total Revenue</b>	<b>4,095,598</b>	<b>3,766,992</b>	<b>4,124,431</b>	<b>2,291,759</b>	<b>(1,832,672)</b>	<b>2,340,185</b>
Fund Balance				250,000	250,000	250,000
<b>TOTAL SOURCES</b>	<b>4,095,598</b>	<b>3,766,992</b>	<b>4,124,431</b>	<b>2,541,759</b>	<b>(1,582,672)</b>	<b>2,590,185</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,111,251	2,044,636	2,000,462	2,056,522	56,060	2,172,544
Services and Supplies	710,134	717,582	865,000	713,156	(151,844)	446,156
Other Charges	676,931	601,384	583,095	643,160	60,065	460,226
<b>Gross Appropriations</b>	<b>3,498,316</b>	<b>3,363,601</b>	<b>3,448,557</b>	<b>3,412,838</b>	<b>(35,719)</b>	<b>3,078,926</b>
Intrafund Transfers				(641,981)	(641,981)	(209,643)
<b>Net Appropriations</b>	<b>3,498,316</b>	<b>3,363,601</b>	<b>3,448,557</b>	<b>2,770,857</b>	<b>(677,700)</b>	<b>2,869,283</b>
Contingencies/Dept Reserves				250,000	250,000	250,000
<b>TOTAL REQUIREMENTS</b>	<b>3,498,316</b>	<b>3,363,601</b>	<b>3,448,557</b>	<b>3,020,857</b>	<b>(427,700)</b>	<b>3,119,283</b>
<b>NET COUNTY COST</b>	<b>(597,283)</b>	<b>(403,391)</b>	<b>(675,874)</b>	<b>479,098</b>	<b>1,154,972</b>	<b>529,098</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	24.0	22.0	22.0	22.0		22.0
Funded FTE	24.0	22.0	22.0	22.0		22.0

## County Clerk-Recorder (1340P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Transfer of Contract Appropriation

A consultant contract for assessment appeals and property tax litigation has been transferred from the Clerk-Recorder to the Appraisal Services Unit.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(50,000)	0	0	(50,000)	0

### FY 2010-11 September Revisions

#### 2. Transfer of Contract Appropriation

One-time contract for assessment appeals and property tax litigation has been eliminated.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	50,000	0	0	50,000	0

County Clerk-Recorder (1340P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of official and vital documents examined, recorded and indexed	205,364	172,415	163,960	150,000	150,000
Number of customers assisted per day (on-site and callers)	356	334	351	300	300
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of documents electronically recorded	6%	8%	8%	8%	8%
Percent of customer survey respondents rating services good or better	94%	89%	87%	90%	90%
Percent of transactions processed correctly	99%	99%	99%	99%	99%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Amount of recording fees generated	\$1,955,435	\$1,455,877	\$1,333,471	\$1,000,000	\$1,000,000

Controller's Office (1400B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property		109				
Charges for Services	1,233,251	1,210,487	1,267,533	1,319,720	52,187	1,320,776
Interfund Revenue	141,448	133,168	118,309	124,593	6,284	128,588
Miscellaneous Revenue	13,040	40,167				
<b>Total Revenue</b>	<b>1,387,739</b>	<b>1,383,931</b>	<b>1,385,842</b>	<b>1,444,313</b>	<b>58,471</b>	<b>1,449,364</b>
Fund Balance	1,003,339	1,070,823	1,070,823	1,022,394	(48,429)	1,005,394
<b>TOTAL SOURCES</b>	<b>2,391,078</b>	<b>2,454,754</b>	<b>2,456,665</b>	<b>2,466,707</b>	<b>10,042</b>	<b>2,454,758</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	4,568,075	4,971,062	5,308,230	5,355,779	47,549	5,718,826
Services and Supplies	332,912	498,322	423,385	504,567	81,182	186,078
Other Charges	1,005,261	2,233,912	2,805,161	2,812,838	7,677	2,812,838
Fixed Assets	10,024					
<b>Gross Appropriations</b>	<b>5,916,273</b>	<b>7,703,296</b>	<b>8,536,776</b>	<b>8,673,184</b>	<b>136,408</b>	<b>8,717,742</b>
Intrafund Transfers	(71,865)	(158,627)	(729,775)	(826,900)	(97,125)	(651,900)
<b>Net Appropriations</b>	<b>5,844,408</b>	<b>7,544,669</b>	<b>7,807,001</b>	<b>7,846,284</b>	<b>39,283</b>	<b>8,065,842</b>
Contingencies/Dept Reserves	612,896	423,931	644,813	751,230	106,417	751,230
<b>TOTAL REQUIREMENTS</b>	<b>6,457,304</b>	<b>7,968,600</b>	<b>8,451,814</b>	<b>8,597,514</b>	<b>145,700</b>	<b>8,817,072</b>
<b>NET COUNTY COST</b>	<b>4,066,225</b>	<b>5,513,846</b>	<b>5,995,149</b>	<b>6,130,807</b>	<b>135,658</b>	<b>6,362,314</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	44.0	45.0	45.0	45.0		45.0
Funded FTE	43.0	43.6	44.0	43.6	(0.4)	43.6

Administration (1411P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	4,800					
Miscellaneous Revenue		12,520				
<b>Total Revenue</b>	4,800	12,520				
Fund Balance	527,866	646,892	646,892	610,046	(36,846)	610,046
<b>TOTAL SOURCES</b>	532,666	659,412	646,892	610,046	(36,846)	610,046
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,011,620	1,083,481	1,120,394	1,105,298	(15,096)	1,167,498
Services and Supplies	211,146	200,211	310,528	247,991	(62,537)	121,502
Other Charges	216,838	560,890	234,781	232,488	(2,293)	232,488
<b>Net Appropriations</b>	1,439,604	1,844,581	1,665,703	1,585,777	(79,926)	1,521,488
Contingencies/Dept Reserves	153,398		220,882	345,882	125,000	345,882
<b>TOTAL REQUIREMENTS</b>	1,593,002	1,844,581	1,886,585	1,931,659	45,074	1,867,370
<b>NET COUNTY COST</b>	1,060,336	1,185,169	1,239,693	1,321,613	81,920	1,257,324
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	7.0	7.0	7.0	7.0		7.0
Funded FTE	7.0	6.8	7.0	6.8	(0.2)	6.8

## Administration (1411P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Operating Costs

In anticipation of funding reductions, contracts have been reduced. Savings have been set aside in Reserves.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(128,000)	0	125,000	(3,000)	0

### FY 2010-11 September Revisions

No changes.

Administration (1411P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of performance measures monitored for all programs	46	46	46	46	46
<b>How Well We Do It (Quality / Efficiency)</b>					
Number of measures where targets were met	29	36	36	35	35
Percent of performance measures where targets were met	66%	78%	78%	75%	75%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents rating Controller Services good or better	95%	96%	95%	90%	90%



Internal Audit (1421P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	40,708	18,670	33,013	35,200	2,187	36,256
Interfund Revenue	71,466	61,300	46,836	47,800	964	49,234
Miscellaneous Revenue		19,939				
<b>TOTAL SOURCES</b>	<b>112,174</b>	<b>99,909</b>	<b>79,849</b>	<b>83,000</b>	<b>3,151</b>	<b>85,490</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	792,243	981,528	1,288,065	1,288,288	223	1,395,665
Services and Supplies	33,072	125,884	31,600	33,224	1,624	33,224
Other Charges	93,003	100	90,753	95,125	4,372	95,125
<b>Gross Appropriations</b>	<b>918,318</b>	<b>1,107,511</b>	<b>1,410,418</b>	<b>1,416,637</b>	<b>6,219</b>	<b>1,524,014</b>
Intrafund Transfers			(7,258)	(7,800)	(542)	(7,800)
<b>TOTAL REQUIREMENTS</b>	<b>918,318</b>	<b>1,107,511</b>	<b>1,403,160</b>	<b>1,408,837</b>	<b>5,677</b>	<b>1,516,214</b>
<b>NET COUNTY COST</b>	<b>806,144</b>	<b>1,007,602</b>	<b>1,323,311</b>	<b>1,325,837</b>	<b>2,526</b>	<b>1,430,724</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	10.0	10.0	10.0	10.0		10.0
Funded FTE	9.5	9.5	9.5	9.5		9.5

## Internal Audit (1421P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of audits conducted:					
- Mandated	24	21	21	18	18
- Discretionary	0	4	2	3	3
- Special projects	9	3	6	6	6
<b>How Well We Do It (Quality / Efficiency)</b>					
Dollar savings per Audit employee	\$6,638,376	\$12,499,498	\$9,708,340	\$36,500	\$36,500
Percent of County budget covered by internal controls review (risk reduction) <sup>(1)</sup>	36%	35%	14.5%	10%	10%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of internal audit changes recommended (internal control audits)	22	22	19	15	15
Number of recommended changes that are implemented by departments	8	20	27	10	10
Dollar value of new, one-time revenue enhancements / cost savings (efficiency / effectiveness audits) <sup>(2)</sup>	\$52,305,856	\$64,872,392	\$66,502,127	\$10,000	\$10,000
Dollar value of new, ongoing revenue enhancements / cost savings (efficiency / effectiveness audits) <sup>(3)</sup>	\$0	\$0	\$0	\$370,000	\$370,000
Percent increase in new revenue collection / cost savings expressed as a percentage of Internal Audit Program budget <sup>(4)</sup>	4,287%	5,274%	5,025%	40%	40%
Dollars saved for every dollar spent on internal and operational audits <sup>(5)</sup>					
- County	\$46.31	\$56.16	\$53.43	\$1.85	\$1.85
- National Association of Local Government Auditor's Benchmark	\$1.85	\$1.85	\$1.85	\$1.85	\$1.85

<sup>(1)</sup> Each year the Program will strive to review internal controls over processes that cover 10% of the County budget. Wherever possible, priority will be given to processes with significant opportunities for improvement or high risk of errors or irregularities.

<sup>(2)</sup> Figures for FY 2006-07 through FY 2008-09 include ERAF revenue.

<sup>(3)</sup> No major operational audits that result in new ongoing revenue were completed during FY 2006-07 and FY 2007-08 due to staff shortage. After increase in staff salaries following the completion of a salary survey / study, the Program has been able to hire operational auditors during the second half of FY 2008-09. These auditors have undertaken major operational audits and reviews. Revenue enhancements and cost savings from these audits and reviews will be known once they are completed.

(4) The new revenue enhancements / cost savings targets for FY 2009-10 and FY 2010-11 are estimated at 40% of Internal Audit Program budget and will be adjusted as audits are undertaken and result in recommendations relating to revenue enhancement / cost savings that could be implemented in those fiscal years.

(5) The County targets for FY 2009-10 and FY 2010-11 are based on current data from the Benchmarking and Best Practices Survey of the Association of Local Government Auditors. Adjustments will be made as updated data becomes available.

Payroll Services (1431P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property		109				
Charges for Services		1,756				
Interfund Revenue				5,320	5,320	5,320
<b>TOTAL SOURCES</b>		1,865		5,320	5,320	5,320
<b>REQUIREMENTS</b>						
Salaries and Benefits	672,710	684,378	611,766	633,924	22,158	667,778
Services and Supplies	60,614	40,276	9,405	9,405		9,405
Other Charges	496,548	1,621,217	2,235,929	2,238,432	2,503	2,238,432
<b>Gross Appropriations</b>	<b>1,229,872</b>	<b>2,345,871</b>	<b>2,857,100</b>	<b>2,881,761</b>	<b>24,661</b>	<b>2,915,615</b>
Intrafund Transfers	(71,865)	(80,210)	(640,000)	(640,000)		(640,000)
<b>TOTAL REQUIREMENTS</b>	<b>1,158,007</b>	<b>2,265,661</b>	<b>2,217,100</b>	<b>2,241,761</b>	<b>24,661</b>	<b>2,275,615</b>
<b>NET COUNTY COST</b>	<b>1,158,007</b>	<b>2,263,796</b>	<b>2,217,100</b>	<b>2,236,441</b>	<b>19,341</b>	<b>2,270,295</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	6.0	6.0	6.0	6.0		6.0
Funded FTE	6.0	5.9	6.0	5.9	(0.1)	5.9

Payroll Services (1431P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of departmental payroll adjustments processed each pay period	1,364	1,649	1,469	1,500	1,400
Number of department payroll adjustments requiring correction per pay period	477	412	367	375	350
Number of timecard transaction lines processed each pay period	24,231	30,401	32,860	32,000	32,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating services good or better	94%	94%	96%	90%	90%
Percent of timecard transactions processed electronically <sup>(1)</sup>	43%	62%	100%	98%	98%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number and percent of payroll checks issued correctly	167,358 / 99.9%	170,806 / 99.9%	169,855 / 100%	152,656 / 99.0%	152,656 / 99.0%

<sup>(1)</sup> The percentage is based on electronic interfaces received from Information Services Department and the Department of Public Works for their stand-alone time-entry software.

Controller Information Systems (1432P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fund Balance				45,997	45,997	45,997
<b>TOTAL SOURCES</b>				45,997	45,997	45,997
<b>REQUIREMENTS</b>						
Salaries and Benefits	608,800	559,990	721,217	645,567	(75,650)	691,673
Services and Supplies	25,582	20,214	69,817	194,517	124,700	19,517
Other Charges	37,504	2,610	49,002	51,465	2,463	51,465
Fixed Assets	10,024					
<b>Gross Appropriations</b>	681,912	582,814	840,036	891,549	51,513	762,655
Intrafund Transfers		(78,417)	(78,417)	(175,000)	(96,583)	
<b>Net Appropriations</b>	681,912	504,397	761,619	716,549	(45,070)	762,655
Contingencies/Dept Reserves				55,997	55,997	55,997
<b>TOTAL REQUIREMENTS</b>	681,912	504,397	761,619	772,546	10,927	818,652
<b>NET COUNTY COST</b>	681,912	504,397	761,619	726,549	(35,070)	772,655
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	5.0	5.0	5.0	5.0		5.0
Funded FTE	5.0	5.0	5.0	5.0		5.0

## Controller Information Systems (1432P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Reduction in Operating Costs

In anticipation of funding reductions, operating costs for automation have been reduced. Savings have been set aside in Reserves.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(7,000)	0	10,000	3,000	0

### FY 2010-11 September Revisions

No changes.

## Controller Information Systems (1432P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of IFAS users trained <sup>(1)</sup>	---	171	188	200	200
Number of Help Desk calls	2,257	2,005	1,309	2,300	2,300
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of trainees rating training as good or better <sup>(1)</sup>	---	94%	99%	90%	90%
Percent of Help Desk customer survey respondents rating services provided good or better	88%	94%	96%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of business hours IFAS is available	3,000	2,998	3,010	2,988	2,988
Percent IFAS scheduled availability during business hours	100.0%	99.9%	99.9%	99.2%	99.2%

<sup>(1)</sup> IFAS training began in FY 2007-08 with the addition of a new Management Analyst position.



General Accounting (1441P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	4,500	5,667				
Interfund Revenue	69,982	71,868	71,473	71,473		74,034
Miscellaneous Revenue	7,346	120				
<b>TOTAL SOURCES</b>	<b>81,829</b>	<b>77,656</b>	<b>71,473</b>	<b>71,473</b>		<b>74,034</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	602,716	797,564	660,548	841,735	181,187	905,148
Services and Supplies	1,496	30,764	1,775	1,775		1,775
Other Charges	86,730	10,606	83,198	80,714	(2,484)	80,714
<b>TOTAL REQUIREMENTS</b>	<b>690,941</b>	<b>838,934</b>	<b>745,521</b>	<b>924,224</b>	<b>178,703</b>	<b>987,637</b>
<b>NET COUNTY COST</b>	<b>609,113</b>	<b>761,279</b>	<b>674,048</b>	<b>852,751</b>	<b>178,703</b>	<b>913,603</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	8.0	9.0	9.0	9.0		9.0
Funded FTE	7.5	8.5	8.5	8.5		8.5

General Accounting (1441P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of transactions processed	2,002,998	2,096,162	2,236,685	2,000,000	2,000,000
Number of transactions submitted to the Controller's Office electronically	1,265,385	1,382,209	1,416,164	1,300,000	1,300,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of transactions processed electronically (payments, journal entries, deposits)	63.0%	66.0%	63.0%	64.0%	65.0%
Audit adjustments as percent of total assets (1)	3.61%	2.01%	0.07%	2.00%	2.00%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of monthly closings performed on time	10	10	12	12	12
Number of process improvements implemented	1	2	6	2	2
CAFR issued with unqualified opinion and GFOA award of excellence	100%	100%	100%	100%	100%

(1) This is a new measure added in FY 1009-10 to calculate audit adjustments as a percentage of total assets per government-wide statement of net assets.

Property Tax/Special Accounting (1461P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	1,183,243	1,184,394	1,234,520	1,284,520	50,000	1,284,520
Miscellaneous Revenue	5,694	7,587				
<b>Total Revenue</b>	<b>1,188,937</b>	<b>1,191,981</b>	<b>1,234,520</b>	<b>1,284,520</b>	<b>50,000</b>	<b>1,284,520</b>
Fund Balance	475,473	423,931	423,931	366,351	(57,580)	349,351
<b>TOTAL SOURCES</b>	<b>1,664,410</b>	<b>1,615,912</b>	<b>1,658,451</b>	<b>1,650,871</b>	<b>(7,580)</b>	<b>1,633,871</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	879,987	864,122	906,240	840,967	(65,273)	891,064
Services and Supplies	1,003	80,973	260	17,655	17,395	655
Other Charges	74,637	38,488	111,498	114,614	3,116	114,614
<b>Gross Appropriations</b>	<b>955,626</b>	<b>983,584</b>	<b>1,017,998</b>	<b>973,236</b>	<b>(44,762)</b>	<b>1,006,333</b>
Intrafund Transfers			(4,100)	(4,100)		(4,100)
<b>Net Appropriations</b>	<b>955,626</b>	<b>983,584</b>	<b>1,013,898</b>	<b>969,136</b>	<b>(44,762)</b>	<b>1,002,233</b>
Contingencies/Dept Reserves	459,498	423,931	423,931	349,351	(74,580)	349,351
<b>TOTAL REQUIREMENTS</b>	<b>1,415,124</b>	<b>1,407,515</b>	<b>1,437,829</b>	<b>1,318,487</b>	<b>(119,342)</b>	<b>1,351,584</b>
<b>NET COUNTY COST</b>	<b>(249,286)</b>	<b>(208,397)</b>	<b>(220,622)</b>	<b>(332,384)</b>	<b>(111,762)</b>	<b>(282,287)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	8.0	8.0	8.0	8.0		8.0
Funded FTE	8.0	7.9	8.0	7.9	(0.1)	7.9

Property Tax / Special Accounting (1461P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of tax roll changes and refunds processed	18,715	22,711	32,747	<11,000	<11,000
Number of tax apportionments made	210	210	210	210	210
Number of Special District transactions processed electronically (data development) <sup>(1)</sup>	---	---	---	50	50
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating Property Tax services good or better	80%	81%	90%	90%	90%
Percent of Property Tax transactions processed electronically (data development) <sup>(1)</sup>	---	---	---	100%	100%
Percent of Special District transactions processed electronically (data development) <sup>(1)</sup>	---	---	---	100%	100%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of refunds issued correctly	100%	100%	100%	100%	100%
Net County Cost as a percentage of Program's Total Requirements	-31%	-24%	-21.13%	-24%	-24%

<sup>(1)</sup> Data availability for these measures depends on when IFAS is capable of performing electronic transfers for property tax.

Treasurer - Tax Collector (1500B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	5,596	8,768	3,650	3,650		3,650
Use of Money and Property	40,448	35,900	40,000	30,000	(10,000)	30,000
Charges for Services	5,185,623	5,101,908	3,911,434	3,911,434		3,911,434
Interfund Revenue	654,512	572,681	619,710	631,000	11,290	631,000
Miscellaneous Revenue	119,976	150,933	81,500	81,500		81,500
<b>Total Revenue</b>	<b>6,006,155</b>	<b>5,870,190</b>	<b>4,656,294</b>	<b>4,657,584</b>	<b>1,290</b>	<b>4,657,584</b>
Fund Balance	3,864,733	4,436,123	4,436,123	4,607,149	171,026	3,919,403
<b>TOTAL SOURCES</b>	<b>9,870,888</b>	<b>10,306,313</b>	<b>9,092,417</b>	<b>9,264,733</b>	<b>172,316</b>	<b>8,576,987</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	5,910,336	6,155,246	6,931,379	7,365,433	434,054	7,772,544
Services and Supplies	1,593,144	1,451,999	2,989,120	3,922,856	933,736	3,113,735
Other Charges	1,057,803	954,786	1,140,288	1,001,508	(138,780)	982,070
Fixed Assets	26,172	6,481	182,146		(182,146)	
<b>Gross Appropriations</b>	<b>8,587,455</b>	<b>8,568,512</b>	<b>11,242,933</b>	<b>12,289,797</b>	<b>1,046,864</b>	<b>11,868,349</b>
Intrafund Transfers	(2,894,235)	(2,780,990)	(2,827,012)	(2,979,938)	(152,926)	(2,979,938)
<b>Net Appropriations</b>	<b>5,693,220</b>	<b>5,787,522</b>	<b>8,415,921</b>	<b>9,309,859</b>	<b>893,938</b>	<b>8,888,411</b>
Contingencies/Dept Reserves	1,776,121	1,675,205	1,675,205	1,060,848	(614,357)	960,848
<b>TOTAL REQUIREMENTS</b>	<b>7,469,341</b>	<b>7,462,727</b>	<b>10,091,126</b>	<b>10,370,707</b>	<b>279,581</b>	<b>9,849,259</b>
<b>NET COUNTY COST</b>	<b>(2,401,547)</b>	<b>(2,843,587)</b>	<b>998,709</b>	<b>1,105,974</b>	<b>107,265</b>	<b>1,272,272</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	65.0	67.0	67.0	66.0	(1.0)	66.0
Funded FTE	63.8	67.0	66.0	66.0	(0.0)	66.0

Tax Collector (1510P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Licenses, Permits and Franchises	5,596	8,768	3,650	3,650		3,650
Charges for Services	1,663,134	1,732,908	1,164,474	1,164,474		1,164,474
Miscellaneous Revenue	58,387	67,424	56,000	56,000		56,000
<b>Total Revenue</b>	<b>1,727,118</b>	<b>1,809,099</b>	<b>1,224,124</b>	<b>1,224,124</b>		<b>1,224,124</b>
Fund Balance	2,391,785	2,420,845	2,420,845	2,773,803	352,958	2,298,995
<b>TOTAL SOURCES</b>	<b>4,118,903</b>	<b>4,229,944</b>	<b>3,644,969</b>	<b>3,997,927</b>	<b>352,958</b>	<b>3,523,119</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,822,558	1,924,752	2,146,398	2,266,656	120,258	2,402,165
Services and Supplies	910,767	816,761	1,723,257	2,222,419	499,162	1,628,075
Other Charges	627,560	504,989	566,968	566,849	(119)	560,130
Fixed Assets	26,172	6,481	165,966		(165,966)	
<b>Net Appropriations</b>	<b>3,387,056</b>	<b>3,252,984</b>	<b>4,602,589</b>	<b>5,055,924</b>	<b>453,335</b>	<b>4,590,370</b>
Contingencies/Dept Reserves	695,414	510,261	510,261	370,040	(140,221)	370,040
<b>TOTAL REQUIREMENTS</b>	<b>4,082,470</b>	<b>3,763,245</b>	<b>5,112,850</b>	<b>5,425,964</b>	<b>313,114</b>	<b>4,960,410</b>
<b>NET COUNTY COST</b>	<b>(36,432)</b>	<b>(466,699)</b>	<b>1,467,881</b>	<b>1,428,037</b>	<b>(39,844)</b>	<b>1,437,291</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	19.0	19.0	19.0	19.0		19.0
Funded FTE	18.3	19.0	19.0	19.0		19.0

Tax Collector (1510P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of property tax bills issued	349,126	310,970	323,327	330,000	320,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Number of days secured property tax bills are sent past August 15th goal date	27	33	19	20	20
Cost per bill <sup>(1)</sup>	\$15.20	\$16.61	\$15.66	\$16.00	\$16.00
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Dollars collected (all tax rolls in billions)	\$1.5B	\$1.6B	\$1.7B	\$1.5B	\$1.5B
Collection rate:					
- Secured (County)	98%	97%	98%	95%	95%
- Unsecured (County)	99%	99%	92%	90%	90%
- Secured (statewide average)	98%	97%	95%	95%	95%
- Unsecured (statewide average)	95%	94%	95%	90%	90%

<sup>(1)</sup> The cost per property tax bill is derived by dividing the annual number of bills by salaries and benefits and associated costs such as paper, printing, envelopes, postage, contract programmer maintenance and AS400 costs through ISD.

Treasurer (1520P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	3,461,870	3,300,278	2,696,460	2,696,460		2,696,460
Miscellaneous Revenue	16,943	14,715				
<b>Total Revenue</b>	<b>3,478,812</b>	<b>3,314,993</b>	<b>2,696,460</b>	<b>2,696,460</b>		<b>2,696,460</b>
Fund Balance	999,314	1,034,314	1,034,314	698,636	(335,678)	589,444
<b>TOTAL SOURCES</b>	<b>4,478,126</b>	<b>4,349,307</b>	<b>3,730,774</b>	<b>3,395,096</b>	<b>(335,678)</b>	<b>3,285,904</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,256,030	1,295,903	1,358,069	1,831,197	473,128	1,895,887
Services and Supplies	186,158	185,154	381,038	750,000	368,962	638,969
Other Charges	196,594	218,205	211,091	213,682	2,591	200,963
<b>Gross Appropriations</b>	<b>1,638,783</b>	<b>1,699,262</b>	<b>1,950,198</b>	<b>2,794,879</b>	<b>844,681</b>	<b>2,735,819</b>
Intrafund Transfers				(152,926)	(152,926)	(152,926)
<b>Net Appropriations</b>	<b>1,638,783</b>	<b>1,699,262</b>	<b>1,950,198</b>	<b>2,641,953</b>	<b>691,755</b>	<b>2,582,893</b>
Contingencies/Dept Reserves	914,944	914,944	914,944	390,808	(524,136)	290,808
<b>TOTAL REQUIREMENTS</b>	<b>2,553,727</b>	<b>2,614,206</b>	<b>2,865,142</b>	<b>3,032,761</b>	<b>167,619</b>	<b>2,873,701</b>
<b>NET COUNTY COST</b>	<b>(1,924,400)</b>	<b>(1,735,100)</b>	<b>(865,632)</b>	<b>(362,335)</b>	<b>503,297</b>	<b>(412,203)</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	12.0	12.0	12.0	15.0	3.0	15.0
Funded FTE	12.0	12.0	12.0	15.0	3.0	15.0



Treasurer (1520P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of fund accounts managed: <sup>(1)</sup>					
- Voluntary	---	---	158	161	161
- Involuntary	---	---	884	898	898
Dollar amount of funds managed:					
- Voluntary <sup>(2)</sup>	---	---	\$786M	\$700M	\$700M
- Involuntary	---	---	\$1,790M	\$1,600M	\$1,600M
Number of deposits processed <sup>(3)</sup>	77,287	48,994	49,084	41,000	41,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of customer survey respondents rating services good or better	100%	100%	97%	90%	90%
Percent of deposits processed within one day	98%	98%	98%	98%	98%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Dollar / percent growth in County Pool due to investments <sup>(4)</sup>	\$112.4M / 4.71%	\$118.2M / 4.30%	\$68.0M / 2.57%	\$26.4M / 1.15%	\$28.7M / 1.25%
County Pool 3 yield rate vs. Local Agency Investment Fund (LAIF): <sup>(5)</sup>					
- Pool 3	4.58%	4.17%	2.44%	1.025%	1.125%
- LAIF	5.20%	4.37%	2.18%	1.025%	1.125%

<sup>(1)</sup> This is a new measure for FY 2008-09. It reflects voluntary funds with a goal to maintain existing funds and attempt to gain additional participants as well. California State law requires certain pool participants to deposit their operating funds in the County treasury and these are defined as involuntary funds.

<sup>(2)</sup> This is a new Measure for FY 2008-09. It reflects the dollar amount balance at the end of the fiscal year. Historically, the balance has reflected approximately 30% of total pooled funds.

<sup>(3)</sup> Decrease in deposits is due to online payment transactions.

<sup>(4)</sup> The growth has declined due to short-term interest rates and the Lehman bankruptcy.

<sup>(5)</sup> Percentages under Pool 3 yield rate vs. LAIF are net rates after fees and charges.

Revenue Services Program (1530P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	40,448	35,900	40,000	30,000	(10,000)	30,000
Charges for Services	60,619	68,723	50,500	50,500		50,500
Interfund Revenue	654,512	572,681	619,710	631,000	11,290	631,000
Miscellaneous Revenue	44,646	68,794	25,500	25,500		25,500
<b>Total Revenue</b>	<b>800,225</b>	<b>746,099</b>	<b>735,710</b>	<b>737,000</b>	<b>1,290</b>	<b>737,000</b>
Fund Balance	473,634	980,964	980,964	1,134,710	153,746	1,030,964
<b>TOTAL SOURCES</b>	<b>1,273,859</b>	<b>1,727,063</b>	<b>1,716,674</b>	<b>1,871,710</b>	<b>155,036</b>	<b>1,767,964</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	2,831,748	2,934,590	3,426,912	3,267,580	(159,332)	3,474,492
Services and Supplies	496,219	450,084	884,825	950,437	65,612	846,691
Other Charges	233,650	231,591	362,229	220,977	(141,252)	220,977
Fixed Assets			16,180		(16,180)	
<b>Gross Appropriations</b>	<b>3,561,616</b>	<b>3,616,265</b>	<b>4,690,146</b>	<b>4,438,994</b>	<b>(251,152)</b>	<b>4,542,160</b>
Intrafund Transfers	(2,894,235)	(2,780,990)	(2,827,012)	(2,827,012)		(2,827,012)
<b>Net Appropriations</b>	<b>667,381</b>	<b>835,275</b>	<b>1,863,134</b>	<b>1,611,982</b>	<b>(251,152)</b>	<b>1,715,148</b>
Contingencies/Dept Reserves	165,763	250,000	250,000	300,000	50,000	300,000
<b>TOTAL REQUIREMENTS</b>	<b>833,144</b>	<b>1,085,275</b>	<b>2,113,134</b>	<b>1,911,982</b>	<b>(201,152)</b>	<b>2,015,148</b>
<b>NET COUNTY COST</b>	<b>(440,715)</b>	<b>(641,787)</b>	<b>396,460</b>	<b>40,272</b>	<b>(356,188)</b>	<b>247,184</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	34.0	36.0	36.0	32.0	(4.0)	32.0
Funded FTE	33.5	36.0	35.0	32.0	(3.0)	32.0

Revenue Services Program (1530P)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Dollar amount of accounts received <sup>(1)</sup>	\$72.6M	\$37.7M	\$57.8M	\$30.0M	\$30.0M
Number of accounts received <sup>(1)</sup>	111,950	51,970	63,481	45,000	45,000
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of debtors contacted within five days of receipt	100%	100%	100%	100%	100%
Percent of accounts collected <sup>(2)</sup>	27%	55%	40%	38%	30%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Dollars collected	\$20.3M	\$18.9M	\$17.5M	\$15.0M	\$15.0M
Total cost of collections	\$3.4M	\$3.6M	\$3.6M	\$3.6M	\$3.6M
Collections rate <sup>(2)</sup>	26%	53%	30%	25%	25%
Cost of collections ratio	17%	19%	21%	22%	22%

<sup>(1)</sup> In FY 2006-07, Revenue Services acquired a large number of Probation accounts due to the account conversion. The drop thereafter is in line with the normal intake of accounts from referring departments and the fact that the San Mateo Medical Center has been keeping accounts longer and referring fewer accounts.

<sup>(2)</sup> FY 2007-08 reflects a higher percentage of accounts collected and an increase in the collections rate due to the acquisition of Probation accounts during the previous fiscal year.

Retirement Office (2000B)  
Retirement Trust Fund (Information Only)

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Miscellaneous Revenue	3,186,610	3,906,632				
Other Financing Sources			4,299,600	4,687,538	387,938	4,835,132
<b>TOTAL SOURCES</b>	3,186,610	3,906,632	4,299,600	4,687,538	387,938	4,835,132
<b>REQUIREMENTS</b>						
Salaries and Benefits	1,892,527	2,528,902	2,479,868	2,841,988	362,120	2,989,582
Services and Supplies	1,116,563	1,186,168	1,679,144	1,489,050	(190,094)	1,489,050
Other Charges	177,520	126,062	140,588	156,500	15,912	156,500
Fixed Assets		65,500		200,000	200,000	200,000
<b>TOTAL REQUIREMENTS</b>	3,186,610	3,906,632	4,299,600	4,687,538	387,938	4,835,132
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	16.0	16.0	16.0	16.0		16.0
Funded FTE	16.0	16.0	16.0	16.0		16.0

## Retirement Office (2000B) Retirement Trust Fund (Information Only)

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Adjustment to Reflect Retirement Board Adopted Budget

On May 26, 2009, the Retirement Board adopted an operating budget for FY 2009-10. A realignment of appropriations resulted in additional costs that have been fully offset by revenue from the Retirement trust fund.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
9,342	9,342	0	0	0	0

### FY 2010-11 September Revisions

No change.

County Counsel (1600B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	3,658,904	4,738,336	3,676,564	3,563,444	(113,120)	3,447,333
Miscellaneous Revenue	16,193	100,431	1,000	5,000	4,000	5,000
<b>Total Revenue</b>	<b>3,675,097</b>	<b>4,838,767</b>	<b>3,677,564</b>	<b>3,568,444</b>	<b>(109,120)</b>	<b>3,452,333</b>
Fund Balance	622,543	790,185	790,185	2,549,460	1,759,275	2,499,460
<b>TOTAL SOURCES</b>	<b>4,297,640</b>	<b>5,628,952</b>	<b>4,467,749</b>	<b>6,117,904</b>	<b>1,650,155</b>	<b>5,951,793</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	7,330,831	7,508,045	8,107,911	8,248,229	140,318	8,687,903
Services and Supplies	447,835	449,849	651,350	652,550	1,200	652,550
Other Charges	376,675	347,006	379,688	424,636	44,948	374,636
Fixed Assets	18,041					
<b>Gross Appropriations</b>	<b>8,173,383</b>	<b>8,304,900</b>	<b>9,138,949</b>	<b>9,325,415</b>	<b>186,466</b>	<b>9,715,089</b>
Intrafund Transfers	(1,180,254)	(1,220,703)	(1,120,224)	(1,172,306)	(52,082)	(1,172,306)
<b>Net Appropriations</b>	<b>6,993,129</b>	<b>7,084,197</b>	<b>8,018,725</b>	<b>8,153,109</b>	<b>134,384</b>	<b>8,542,783</b>
Contingencies/Dept Reserves	256,665	1,761,212	512,304	1,794,750	1,282,446	1,536,331
<b>TOTAL REQUIREMENTS</b>	<b>7,249,794</b>	<b>8,845,409</b>	<b>8,531,029</b>	<b>9,947,859</b>	<b>1,416,830</b>	<b>10,079,114</b>
<b>NET COUNTY COST</b>	<b>2,952,154</b>	<b>3,216,457</b>	<b>4,063,280</b>	<b>3,829,955</b>	<b>(233,325)</b>	<b>4,127,321</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	40.0	40.0	40.0	40.0		40.0
Funded FTE	37.8	38.2	38.6	38.2	(0.4)	38.2

County Counsel (1600B)  
Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of customer agencies served					
- County departments	27	27	22	22	22
- School districts	23	23	23	24	24
- Other agencies (JPAs, Special Districts)	30	30	30	30	30
Number of cases					
- Probate proceedings	1,260	1,257	1,328	1,250	1,250
- Children Services Litigation	252	282	305	350	350
- General liability	118	246	366	250	250
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of general litigation cases won or resolved with approval of client	100%	100%	100%	95%	95%
Attorneys per capita	1: 30,581	1: 30,579	1: 30,453	1: 32,808	1: 32,808
Department cost as a percentage of the County budget as compared with surrounding counties					
- San Mateo County	0.046%	0.046%	0.046%	0.046%	0.046%
- Surrounding counties	---	---	0.073%	0.073%	0.073%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Percent of customer survey respondents rating legal services good or better <sup>(1)</sup>	---	98%	---	90%	---

(1) Customer survey is completed every other year.

Information Services Department (1800B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	93,474	94,097	92,926	92,926		92,926
Charges for Services	2,986,478	4,258,867	571,232	617,087	45,855	617,087
Interfund Revenue	11,890,393	12,758,848	12,746,789	12,092,969	(653,820)	11,631,920
Miscellaneous Revenue	104,510	57,646				
<b>Total Revenue</b>	<b>15,074,855</b>	<b>17,169,458</b>	<b>13,410,947</b>	<b>12,802,982</b>	<b>(607,965)</b>	<b>12,341,933</b>
Fund Balance	10,964,278	9,639,555	9,639,555	8,346,439	(1,293,116)	3,710,506
<b>TOTAL SOURCES</b>	<b>26,039,134</b>	<b>26,809,013</b>	<b>23,050,502</b>	<b>21,149,421</b>	<b>(1,901,081)</b>	<b>16,052,439</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	17,630,185	19,583,137	21,402,316	23,309,834	1,907,518	24,576,010
Services and Supplies	24,450,673	29,401,461	33,895,741	32,840,706	(1,055,035)	25,851,530
Other Charges	1,207,350	1,329,898	1,351,896	2,022,035	670,139	2,050,708
Fixed Assets	1,429,536	778,053	2,525,320	2,588,192	62,872	337,952
Other Financing Uses	286,973	352,002	285,994	366,539	80,545	286,089
<b>Gross Appropriations</b>	<b>45,004,717</b>	<b>51,444,552</b>	<b>59,461,267</b>	<b>61,127,306</b>	<b>1,666,039</b>	<b>53,102,289</b>
Intrafund Transfers	(28,605,139)	(32,980,477)	(41,438,697)	(43,688,391)	(2,249,694)	(40,759,626)
<b>Net Appropriations</b>	<b>16,399,579</b>	<b>18,464,074</b>	<b>18,022,570</b>	<b>17,438,915</b>	<b>(583,655)</b>	<b>12,342,663</b>
Contingencies/Dept Reserves	9,639,555	8,344,938	5,027,932	3,710,506	(1,317,426)	3,709,776
<b>TOTAL REQUIREMENTS</b>	<b>26,039,134</b>	<b>26,809,012</b>	<b>23,050,502</b>	<b>21,149,421</b>	<b>(1,901,081)</b>	<b>16,052,439</b>
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	154.0	155.0	154.0	163.0	9.0	163.0
Funded FTE	153.1	154.3	153.3	162.3	9.0	162.3



Information and Technology Availability (1830P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	93,474	94,097	92,926	92,926		92,926
Charges for Services	749,386	711,563	472,293	481,483	9,190	481,483
Interfund Revenue	1,715,549	1,712,731	6,481,954	7,143,071	661,117	7,143,071
Miscellaneous Revenue	81,574	26,792				
<b>Total Revenue</b>	<b>2,639,983</b>	<b>2,545,182</b>	<b>7,047,173</b>	<b>7,717,480</b>	<b>670,307</b>	<b>7,717,480</b>
Fund Balance	10,107,339	8,843,352	8,843,352	6,047,626	(2,795,726)	3,494,603
<b>TOTAL SOURCES</b>	<b>12,747,322</b>	<b>11,388,534</b>	<b>15,890,525</b>	<b>13,765,106</b>	<b>(2,125,419)</b>	<b>11,212,083</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	8,059,653	9,037,704	9,675,573	12,167,162	2,491,589	12,786,173
Services and Supplies	14,906,979	15,431,530	16,002,492	17,467,190	1,464,698	15,419,829
Other Charges	595,668	548,096	830,842	1,465,481	634,639	1,483,023
Fixed Assets	659,506	418,891	2,192,757	2,330,172	137,415	337,952
Other Financing Uses	286,973	352,002	285,994	366,539	80,545	286,089
<b>Gross Appropriations</b>	<b>24,508,779</b>	<b>25,788,223</b>	<b>28,987,658</b>	<b>33,796,544</b>	<b>4,808,886</b>	<b>30,313,066</b>
Intrafund Transfers	(9,403,469)	(10,397,941)	(17,975,324)	(23,526,041)	(5,550,717)	(22,528,694)
<b>Net Appropriations</b>	<b>15,105,310</b>	<b>15,390,282</b>	<b>11,012,334</b>	<b>10,270,503</b>	<b>(741,831)</b>	<b>7,784,372</b>
Contingencies/Dept Reserves	8,843,352	6,047,626	4,878,191	3,494,603	(1,383,588)	3,427,711
<b>TOTAL REQUIREMENTS</b>	<b>23,948,662</b>	<b>20,093,777</b>	<b>15,890,525</b>	<b>13,765,106</b>	<b>(2,125,419)</b>	<b>11,212,083</b>
<b>NET COUNTY COST</b>	<b>11,201,341</b>	<b>10,049,374</b>				
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	76.0	82.0	81.0	90.0	9.0	90.0
Funded FTE	75.1	81.3	80.3	89.3	9.0	89.3

## Information and Technology Availability (1830P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of County IT end-point devices:					
- Voice	7,954	8,206	8,317	8,000	8,000
- Radio	1,680	1,497	1,519	1,500	1,500
- Computers / printers	6,348	6,388	6,691	6,300	6,300
Security Measure:					
- Number of incoming e-mail viruses blocked <sup>(1)</sup>	26,034	19,597	82,708	50,000	50,000
- Number of spam messages blocked <sup>(2)</sup>	699,236	77,339,337	60,000,000	12,000,000	12,000,000
Service Desk Call Volume <sup>(3)</sup>	29,796	26,797	19,377	20,000	20,000
Number of file servers converted from stand-alone platforms to shared or Virtual Management platforms	---	---	64	70	80
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of Service Desk calls responded to within Service Level commitments:					
- Emergency calls	100%	100%	100%	100%	100%
- Critical calls	100%	100%	100%	100%	100%
- High calls	100%	100%	100%	100%	100%
- Routine calls	100%	100%	100%	100%	100%
Technology staff to PC maintenance ratio (ISD supported PC's only)	1: 255	1:245	1:252	1:250	1:250
Percent of IT devices and applications meeting availability goals:					
- Network devices	95%	96%	98%	95%	95%
- File servers	98%	100%	100%	98%	98%
Percent of County PC's using server-based PC Power-Management software <sup>(4)</sup>	---	---	100%	95%	95%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of unplanned unscheduled major outages	2	5	2	3	3
Percent of time information and technology services are available	99.8%	99.8%	99.8%	99.8%	99.8%
Percent of user satisfaction with information technology availability necessary to perform job functions rated good or better	94%	95%	96%	90%	90%

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- (1) The current surge of e-mail viruses is attributed to the efforts to exploit Windows Vista security vulnerabilities. With Windows 7 now in Beta testing and likely for release in FY 2009-10, the effect on the number of e-mail viruses is unknown.
- (2) The increase in the number of spam messages blocked is due to increasing spam e-mail being sent by spammers and by the addition of a third tier of spam e-mail defence software. For FY 2008-09 and forward, the number is decreased because the spam defense software is now pre-blocking e-mail from known spamming domains before it gets evaluated as spam and therefore, is not counted.
- (3) Due to fewer new projects, a hiring freeze and a fairly stable and well-trained workforce, the number of calls to the Service Desk is expected to stabilize. The higher volume of calls in recent history is attributable to implementations of new applications, such as ATKS.
- (4) Not all PC's in the County are candidates for the PC Power Management software as some need to be available at any time i.e., Public Safety Dispatch workstations.

Project Management (1840P)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Charges for Services	2,237,092	3,547,304	98,939	135,604	36,665	135,604
Interfund Revenue	10,174,843	11,046,117	6,264,835	4,949,898	(1,314,937)	4,488,849
Miscellaneous Revenue	22,936	30,853				
<b>Total Revenue</b>	<b>12,434,872</b>	<b>14,624,275</b>	<b>6,363,774</b>	<b>5,085,502</b>	<b>(1,278,272)</b>	<b>4,624,453</b>
Fund Balance	856,939	796,203	796,203	2,298,813	1,502,610	215,903
<b>TOTAL SOURCES</b>	<b>13,291,811</b>	<b>15,420,478</b>	<b>7,159,977</b>	<b>7,384,315</b>	<b>224,338</b>	<b>4,840,356</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits	9,570,533	10,545,433	11,726,743	11,142,672	(584,071)	11,789,837
Services and Supplies	9,543,694	13,969,931	17,893,249	15,373,516	(2,519,733)	10,431,701
Other Charges	611,682	781,802	521,054	556,554	35,500	567,685
Fixed Assets	770,030	359,162	332,563	258,020	(74,543)	
<b>Gross Appropriations</b>	<b>20,495,939</b>	<b>25,656,328</b>	<b>30,473,609</b>	<b>27,330,762</b>	<b>(3,142,847)</b>	<b>22,789,223</b>
Intrafund Transfers	(19,201,670)	(22,582,536)	(23,463,373)	(20,162,350)	3,301,023	(18,230,932)
<b>Net Appropriations</b>	<b>1,294,269</b>	<b>3,073,792</b>	<b>7,010,236</b>	<b>7,168,412</b>	<b>158,176</b>	<b>4,558,291</b>
Contingencies/Dept Reserves	796,203	2,297,312	149,741	215,903	66,162	282,065
<b>TOTAL REQUIREMENTS</b>	<b>2,090,472</b>	<b>5,371,104</b>	<b>7,159,977</b>	<b>7,384,315</b>	<b>224,338</b>	<b>4,840,356</b>
<b>NET COUNTY COST</b>	<b>(11,201,340)</b>	<b>(10,049,374)</b>				
<b>AUTHORIZED POSITIONS</b>						
Salary Resolution	78.0	73.0	73.0	73.0		73.0
Funded FTE	78.0	73.0	73.0	73.0	0.0	73.0

## Project Management (1840P) General Fund

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Re-Appropriation of Information Technology Projects

The following projects were started but not completed in FY 2008-09 and funding has been reappropriated for FY 2009-10: Automated Timekeeping System (ATKS), eGov Projects, e-Mail retention, ID Management and network improvements, and various projects requested by the Health System.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
461,049	3,349,319	(2,888,270)	0	0	0

### FY 2010-11 September Revisions

#### 2. Re-Appropriation of Information Technology Projects

The funding for the following projects appropriated in FY 2009-10 have been eliminated: Automated Timekeeping System (ATKS), eGov Projects, e-Mail retention, ID Management and network improvements, and various projects requested by the Health System.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(461,049)	(3,349,319)	2,888,270	0	0	0

## Project Management (1840P) Performance Measures Summary Table

Performance Measures	FY 2006-07 Actual	FY 2007-08 Actual	FY 2008-09 Actual	FY 2009-10 Target	FY 2010-11 Target
<b>What/How Much We Do (Effort)</b>					
Number of IT projects completed (projects / activities) <sup>(1)</sup>	63	54	30	40	40
Number of IT projects in progress <sup>(1)</sup>	145	111	70	80	80
<b>How Well We Do It (Quality / Efficiency)</b>					
Percent of medium and large IT projects that follow established Project Management procedures	100%	100%	100%	95%	95%
Percent of medium and large IT projects completed on time	94%	85%	85%	85%	85%
Percent of medium and large IT projects completed within budget	90%	88%	90%	90%	90%
<b>Is Anyone Better Off? (Outcome / Effect)</b>					
Number of projects that are cross-departmental <sup>(2)</sup>	18	21	9	10	10
Percent of medium and large IT projects meeting project goals	100%	100%	100%	95%	95%
Percent of customer survey respondents rating satisfaction with delivered projects as good or better	100%	100%	100%	90%	90%

<sup>(1)</sup> The number of medium-to-large IT projects is reduced because of budget constraints.

<sup>(2)</sup> The average target for cross-departmental projects has been 10 per year. The FY 2006-07 and FY 2007-08 increases appear to represent unanticipated IT project funding. In addition, with the reorganization of the Health Department and San Mateo Medical Center into the Health System, any projects that were counted as cross-departmental between the previous Health Department and SMMC will no longer be counted as cross-departmental.

Non-Departmental Services (8000B)  
General Funds

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Taxes	340,475,498	371,642,175	332,141,487	305,864,224	(26,277,263)	327,039,650
Licenses, Permits and Franchises	419,229	443,999	419,229	443,999	24,770	443,999
Use of Money and Property	18,035,168	1,951,413	14,099,145	8,291,769	(5,807,376)	8,455,412
Intergovernmental Revenues	1,614,162	1,370,385	2,241,761	1,350,062	(891,699)	1,376,903
Charges for Services	62,725	2,214,369	205	205		205
Interfund Revenue	8,771,323	14,201,947	12,336,155	12,858,448	522,293	12,858,448
Miscellaneous Revenue	278,325	1,403,971	12,100,000	674,683	(11,425,317)	674,683
Other Financing Sources		975,474	1,960,036		(1,960,036)	
<b>Total Revenue</b>	<b>369,656,430</b>	<b>394,203,734</b>	<b>375,298,018</b>	<b>329,483,390</b>	<b>(45,814,628)</b>	<b>350,849,300</b>
Fund Balance	239,615,459	217,508,722	217,508,722	222,079,958	4,571,236	175,510,854
<b>TOTAL SOURCES</b>	<b>609,271,889</b>	<b>611,712,456</b>	<b>592,806,740</b>	<b>551,563,348</b>	<b>(41,243,392)</b>	<b>526,360,154</b>
<b>REQUIREMENTS</b>						
Salaries and Benefits		3,233,157	5,270,000	3,100,000	(2,170,000)	3,100,000
Services and Supplies	12,715,270	11,511,349	17,698,847	25,544,640	7,845,793	15,053,929
Other Charges	2,785,702	1,324,061	16,525,060	5,551,920	(10,973,140)	3,753,000
Fixed Assets			3,000,000		(3,000,000)	
Other Financing Uses	74,886,732	13,919,130	17,263,608	19,261,872	1,998,264	9,819,890
<b>Gross Appropriations</b>	<b>90,387,704</b>	<b>29,987,697</b>	<b>59,757,515</b>	<b>53,458,432</b>	<b>(6,299,083)</b>	<b>31,726,819</b>
Intrafund Transfers	(530,016)	(552,264)	(550,434)	(1,770,986)	(1,220,552)	(1,014,025)
<b>Net Appropriations</b>	<b>89,857,688</b>	<b>29,435,433</b>	<b>59,207,081</b>	<b>51,687,446</b>	<b>(7,519,635)</b>	<b>30,712,794</b>
Contingencies/Dept Reserves	94,184,165	143,532,991	164,572,401	124,431,799	(40,140,602)	106,682,397
<b>TOTAL REQUIREMENTS</b>	<b>184,041,853</b>	<b>172,968,424</b>	<b>223,779,482</b>	<b>176,119,245</b>	<b>(47,660,237)</b>	<b>137,395,191</b>
<b>NET COUNTY COST</b>	<b>(425,230,036)</b>	<b>(438,744,032)</b>	<b>(369,027,258)</b>	<b>(375,444,103)</b>	<b>(6,416,845)</b>	<b>(388,964,963)</b>

## Non-Departmental Services (8000B) General Funds

Funding adjustments prior to June 2009 Budget Hearings can be seen in the FY 2009-11 Recommended Budget. The following funding adjustments reflect budget changes from June 2009 Budget Hearings through the Adopted Budget. Final Fund Balance changes, which reflect June 30, 2009 actuals, can be seen in Section 2 of this document. Position change detail can be seen in the Authorized Position Summary beginning on page A-18.

### FY 2009-10 September Revisions

#### 1. Proposition 1A State Borrowing of 8% Property Taxes

The State has suspended Proposition 1A, triggering an 8% borrowing of local property taxes by the State. The 8% is applied against Secured, Unsecured and Supplemental property taxes as well as local property and sales taxes in-lieu of Vehicle License Fees (VLF) received in FY 2008-09. This represents a one-time borrowing that must be paid back within three years with interest. General Fund reserves are reduced to offset the revenue reduction. The County is currently weighing its options with regard to the California Communities securitization of the Proposition 1A borrowing, should legislation be passed to allow the process to move forward. The Proposition 1A suspension also applies to the County Library, Structural Fire and the Utility Districts. Structural Fire has insufficient reserves to absorb the entire 8% reduction, therefore, the County contribution to Structural Fire is increased by \$261,350.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(20,698,483)	261,350	0	(20,959,833)	0	0

#### 2. Net County Cost Adjustments

Ongoing Net County Cost decreases of \$271,683 in the Health System and \$338,850 in the Human Services Agency have been made as part of September revisions. These adjustments will be applied to each department's 10/20/30 reduction targets as part of the County's three-year plan to eliminate the structural budget deficit. These reductions are partially offset by ongoing Net County Cost increases of \$120,000 in the Sheriff's Office to fund the first six months of the new Jail Planning Sergeant and \$94,596 in Memberships and Contributions for the Fatherhood Collaborative.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	0	395,937	395,937	0

#### 3. Reduction in "Triple Flip" Sales Tax Revenue

In 2004 the Legislature adopted a mechanism commonly known as the "Triple Flip" to fund economic recovery bonds with 1/4 cent of sales tax. The loss in sales taxes to local government is made up by a transfer of funds from each county's Education Revenue Augmentation Fund (ERAF). The Department of Finance recently notified the Controller's Office that the allocation for FY 2009-10 would be \$4,203,180, a decrease of \$581,387 from the amount appropriated in the Recommended Budget.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(581,387)	0	0	(581,387)	0	0

#### 4. Solar Panel Installation Project

The County will be installing solar panels above the fifth floor of the Redwood City Government Center parking structure to help generate renewable energy and decrease the County's carbon footprint. The estimated project cost is \$3 million with half of the funding coming from a Federal earmark and the balance representing County match from General Fund Reserves. Corresponding adjustments have been made in Capital Projects (8500D).

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	1,500,000	0	(1,500,000)	0	0



**5. Capital Project Reappropriations**

There is a reduction in General Fund capital project contributions of \$1,319,760 as more projects were completed in FY 2008-09 than originally anticipated. Corresponding adjustments have been made in Capital Projects (8500D).

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	(2,172,687)	0	2,172,687	0	0

**6. Information Technology Project Reappropriations**

This adjustment reappropriates countywide IT projects that were not completed in FY 2008-09, including Automated Time Keeping System (ATKS), e-Gov projects, E-Advice Project, E-mail retention, IT security, and network infrastructure. Corresponding adjustments have been made in the Information Services Department (1800B).

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	608,472	0	(608,472)	0	0

**7. Repayment of Southwest Border Initiative Loan**

During FY 2008-09, the County reached a settlement agreement with the United States Department of Justice with regard to unallowable claims submitted by the Sheriff's Office for the Southwest Border Initiative. Non-Departmental Services paid the settlement totaling \$1,513,921. The Sheriff's Office has agreed to reimburse Non-Departmental Services over the next five fiscal years. Due to additional Fund Balance at year-end, the Sheriff's Office will repay half of the settlement in FY 2009-10. A corresponding adjustment has been made in the Sheriff's Office (3000B).

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	(756,961)	756,961	0	0

**8. La Honda Fire Brigade Rescue Vehicle**

Through a cost sharing agreement with the La Honda Fire Brigade, the County and the Fire Brigade will each be providing \$43,622 towards the purchase of a rescue vehicle. The County will initially provide \$18,622 for a portion of the Fire Brigade's share that will be repaid. The cost of the vehicle, which totals \$174,744, will also be funded by a one-time contribution of \$50,000 from the Mid-Peninsula Open Space District and an Office of Traffic Safety grant of \$37,500. Corresponding adjustments have been made in Structural Fire (3550B) and Fire Protection (3580B).

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	62,244	0	(62,244)	0	0

**9. Executive Leadership Academy Training Fund**

During FY 2008-09, the County held its inaugural Executive Leadership Academy. Eleven participants successfully graduated from the Academy. A Training Fund is being established in Non-Departmental Services to support the continued development of the graduates.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	27,500	0	(27,500)	0	0

**TOTAL FY 2009-10 SEPTEMBER REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(21,279,870)	259,379	(756,961)	(20,386,351)	395,937	0

## FY 2010-11 September Revisions

**10. Proposition 1A State Borrowing of 8% Property Taxes**

The one-time 8% borrowing of local property taxes is removed as well as the increased contribution to Structural Fire.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
20,437,133	(261,350)	0	20,698,483	0	0

**11. Elimination of Other One-Time Items**

One-time items added in FY 2009-10 are removed, as follows: solar panel installation, IT reappropriations, partial repayment of the Southwest Border Initiative loan, and the La Honda Fire Brigade rescue vehicle contribution.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
(1,414,055)	(2,171,016)	756,961	0	0	0

**12. Net County Cost Adjustments**

The Jail Planning Sergeant added in FY 2009-10 is annualized for a full year, resulting in a Net County Cost increase in the Sheriff's Office of an additional \$119,108.

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
0	0	0	(119,108)	(119,108)	0

**TOTAL FY 2010-11 SEPTEMBER REVISIONS**

Revenue/Sources	Appropriations	Intrafund Transfers	Reserves	Net County Cost	Positions
19,023,078	(2,432,366)	756,961	20,579,375	(119,108)	0

Contingencies (8100B)  
General Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
<b>REQUIREMENTS</b>						
Contingencies/Dept Reserves	29,527,837	30,415,719	30,415,719	30,324,876	(90,843)	30,382,649
<b>TOTAL REQUIREMENTS</b>	29,527,837	30,415,719	30,415,719	30,324,876	(90,843)	30,382,649
<b>NET COUNTY COST</b>	29,527,837	30,415,719	30,415,719	30,324,876	(90,843)	30,382,649

Accumulated Capital Outlay Fund (8200B)  
Accumulated Capital Outlay Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	240	(190)	200	200		200
<b>Total Revenue</b>	240	(190)	200	200		200
Fund Balance	5,643	5,883	5,883	5,693	(190)	5,893
<b>TOTAL SOURCES</b>	5,883	5,693	6,083	5,893	(190)	6,093
<b>REQUIREMENTS</b>						
Contingencies/Dept Reserves	5,883		6,083	5,893	(190)	6,093
Non-General Fund Reserves		5,693				
<b>TOTAL REQUIREMENTS</b>	5,883	5,693	6,083	5,893	(190)	6,093

Courthouse Construction Fund (8300B)  
 Courthouse Temporary Construction Fund

FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	2,670					
Use of Money and Property	153,891	(109,284)	100,055	70,000	(30,055)	70,000
Charges for Services	1,192,440	1,199,862	1,300,000	1,120,000	(180,000)	1,120,000
Other Financing Sources		29,156				
<b>Total Revenue</b>	<b>1,349,001</b>	<b>1,119,734</b>	<b>1,400,055</b>	<b>1,190,000</b>	<b>(210,055)</b>	<b>1,190,000</b>
Fund Balance	3,598,781	3,919,535	3,919,535	3,595,058	(324,477)	483,123
<b>TOTAL SOURCES</b>	<b>4,947,782</b>	<b>5,039,269</b>	<b>5,319,590</b>	<b>4,785,058</b>	<b>(534,532)</b>	<b>1,673,123</b>
<b>REQUIREMENTS</b>						
Other Financing Uses	1,028,248	1,444,211	4,290,903	4,301,935	11,032	1,380,904
<b>Net Appropriations</b>	<b>1,028,248</b>	<b>1,444,211</b>	<b>4,290,903</b>	<b>4,301,935</b>	<b>11,032</b>	<b>1,380,904</b>
Non-General Fund Reserves	3,919,535	3,595,058	1,028,687	483,123	(545,564)	292,219
<b>TOTAL REQUIREMENTS</b>	<b>4,947,782</b>	<b>5,039,269</b>	<b>5,319,590</b>	<b>4,785,058</b>	<b>(534,532)</b>	<b>1,673,123</b>

Criminal Justice Construction Fund (8400B)  
 Criminal Justice Temporary Construction Fund  
 FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Fines, Forfeitures and Penalties	1,953					
Use of Money and Property	44,309	(35,403)	45,000	20,000	(25,000)	20,000
Charges for Services	1,195,359	1,250,223	1,200,000	1,150,000	(50,000)	1,150,000
<b>Total Revenue</b>	<b>1,241,621</b>	<b>1,214,820</b>	<b>1,245,000</b>	<b>1,170,000</b>	<b>(75,000)</b>	<b>1,170,000</b>
Fund Balance	1,668,303	898,422	898,422	988,660	90,238	855,577
<b>TOTAL SOURCES</b>	<b>2,909,924</b>	<b>2,113,242</b>	<b>2,143,422</b>	<b>2,158,660</b>	<b>15,238</b>	<b>2,025,577</b>
<b>REQUIREMENTS</b>						
Other Charges	900,934					
Other Financing Uses	1,110,567	1,124,582	1,171,693	1,303,083	131,390	1,201,541
<b>Net Appropriations</b>	<b>2,011,501</b>	<b>1,124,582</b>	<b>1,171,693</b>	<b>1,303,083</b>	<b>131,390</b>	<b>1,201,541</b>
Non-General Fund Reserves	898,422	988,660	971,729	855,577	(116,152)	824,036
<b>TOTAL REQUIREMENTS</b>	<b>2,909,924</b>	<b>2,113,242</b>	<b>2,143,422</b>	<b>2,158,660</b>	<b>15,238</b>	<b>2,025,577</b>

## Debt Service Fund (8900B)

## Debt Service Fund

## FY 2009-10 and 2010-11 Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Revised 2008-09	Adopted 2009-10	Change 2009-10	Adopted 2010-11
<b>SOURCES</b>						
Use of Money and Property	1,016,540	(815,907)				
Other Financing Sources	28,758,242	30,534,805	30,225,449	30,411,099	185,650	30,305,892
<b>Total Revenue</b>	<b>29,774,782</b>	<b>29,718,898</b>	<b>30,225,449</b>	<b>30,411,099</b>	<b>185,650</b>	<b>30,305,892</b>
Fund Balance	22,052,946	23,970,476	23,970,476	15,840,300	(8,130,176)	15,246,119
<b>TOTAL SOURCES</b>	<b>51,827,728</b>	<b>53,689,374</b>	<b>54,195,925</b>	<b>46,251,399</b>	<b>(7,944,526)</b>	<b>45,552,011</b>
<b>REQUIREMENTS</b>						
Other Charges	27,857,252	37,849,074	38,584,574	31,005,280	(7,579,294)	30,902,119
<b>Net Appropriations</b>	<b>27,857,252</b>	<b>37,849,074</b>	<b>38,584,574</b>	<b>31,005,280</b>	<b>(7,579,294)</b>	<b>30,902,119</b>
Non-General Fund Reserves	23,970,476	15,840,300	15,611,351	15,246,119	(365,232)	14,649,892
<b>TOTAL REQUIREMENTS</b>	<b>51,827,728</b>	<b>53,689,374</b>	<b>54,195,925</b>	<b>46,251,399</b>	<b>(7,944,526)</b>	<b>45,552,011</b>

## FY 2009-10 Long Term Debt Service

Long-Term Debt Service	Principal	Interest	Total	Funding Sources
Colma Creek Flood Control <sup>(1)</sup>	330,000	1,178,060	1,508,059	Colma Creek Flood Control Special District Revenue
Courts Relocation Project	215,449	316,264	531,713	Courthouse Construction Fund
Crime Lab	320,000	579,765	899,765	General Fund / Fees
Equipment Project	18,518	27,183	45,701	General Fund / User Departments
Health Center	3,784,623	5,498,525	9,283,148	General Fund / SB1732FQHC / Tobacco Settlement
HSA Redwood City District	150,588	221,052	371,640	HSA (claimable) / Housing / General Fund
Maguire Jail Facility	2,586,004	2,607,157	5,193,161	General Fund / Criminal Justice Facilities Fund
Mutual Aid ESC JPA / Admin	565,000	315,268	880,268	Reserves / User Departments / Cities
New Office Building	420,000	1,323,675	1,743,675	Facilities Surcharge / Rent from County Departments
North County Clinic	440,000	239,000	679,000	FQHC Reimbursement / Tobacco Settlement
Sheriff's Radio Project	725,000	140,650	865,650	General Fund
Youth Services Center	3,075,000	5,928,500	9,003,500	Rent From Departments
<b>TOTAL DEBT SERVICE</b>	<b>12,630,182</b>	<b>18,375,098</b>	<b>31,005,280</b>	

<sup>(1)</sup> Not included in the Debt Service Subject to Debt Limit

## FY 2010-11 Long Term Debt Service

Long-Term Debt Service	Principal	Interest	Total	Funding Sources
Colma Creek Flood Control <sup>(1)</sup>	350,000	1,162,073	1,512,073	Colma Creek Flood Control Special District Revenue
Courts Relocation Project	224,616	305,257	529,873	Courthouse Construction Fund
Crime Lab	340,000	567,552	907,552	General Fund / Fees
Equipment Project	19,306	26,237	45,543	General Fund / User Departments
Health Center	3,971,645	5,308,611	9,280,257	General Fund / SB1732FQHC / Tobacco Settlement
HSA Redwood City District	156,996	213,363	370,359	HSA (claimable) / Housing / General Fund
Maguire Jail Facility	2,761,889	2,439,066	5,200,955	General Fund / Criminal Justice Facilities Fund
Mutual Aid ESC JPA/Admin	590,000	293,298	883,298	Reserves / User Departments/Cities
New Office Building	455,000	1,302,609	1,757,609	Facilities Surcharge / Rent from County Departments
North County Clinic	480,000	216,000	696,000	FQHC Reimbursement / Tobacco Settlement
Sheriff's Radio Project	750,000	112,600	862,600	General Fund
Youth Services Center	3,050,000	5,806,000	8,856,000	Rent From Departments
<b>TOTAL DEBT SERVICE</b>	<b>13,149,452</b>	<b>17,752,666</b>	<b>30,902,119</b>	

<sup>(1)</sup> Not included in the Debt Service Subject to Debt Limit



Calculation of Annual Debt Service Limit	
Fiscal Year	Adopted Budget
FY 2005-06	1,526,954,943
FY 2006-07	1,645,608,036
FY 2007-08	1,727,258,070
FY 2008-09	1,793,835,041
FY 2009-10	1,755,387,719
Five-Year Average	1,689,808,762
Debt Limit 4.0%	67,592,350
FY 2009-10 Debt Service Limit Subject to the Debt Limit <sup>(1)</sup>	29,497,221
Under Limit by This Amount	38,095,129
% Under Limit	56%

<sup>(1)</sup> Colma Creek Flood Control is not included in the Debt Service Subject to Debt Limit

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# Final Fund Balance Adjustments

FY 2009-10 and FY 2010-11  
Adopted Budget



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# Shared Vision 2025

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## FY 2009-10 Final Fund Balance Adjustments

Budget Unit ID	Budget Unit Name	AMOUNT Final Fund Balance Adjustment	Description of Change
1100D	Board of Supervisors	\$70,219	Set aside in Reserves and miscellaneous operating appropriation
1200B	County Manager's Office	611,919	Set aside in Reserves
1220B	Real Property	101,545	Appropriate for leases and service chargers
1240B	Public Safety Communications	268,353	Set aside in Reserves \$12,853; one-time kitchen remodel \$60,000; one-time purchase of accreditation software \$170,000; one-time purchase of equipment and vehicle \$25,500
1300D	Assessor-Clerk-Recorder	1,222,009	Set aside in Reserves \$1,103,009; one-time projects for servers and computer equipment rental \$89,000; AS-400 upgrade and digital mapping \$30,000
1400B	Controller's Office	45,997	Set aside in Reserves for future computer purchases and upgrades
1500B	Tax Collector/Treasurer	756,704	Set aside in Reserves \$285,643; appropriate \$471,061 one-time projects for professional contracts, computer equipment and automation, telephone services and equipment, and supplies
1600B	County Counsel	456,008	Set aside in Reserves for deferred database replacement
1700B	Human Resources	(45,616)	Appropriate an increase in one-time reimbursement from Human Resources trust fund receipts to offset decrease in Fund Balance
1800B	Information Services Department	4,250,251	Appropriate rollover project costs for Human Services Agency moves, Criminal Justice System (CJIS) migration project and middleware costs, mainframe elimination projects, IFAS upgrades, facility improvements, training expenditures, proprietary software, and telephone system upgrades
1920B	Grand Jury	0	No change
1940B	Message Switch	87,550	Set aside in Reserves \$78,810 and appropriate rollover of NetMotion Client licenses \$8,740
2510B	District Attorney / Public Administrator	151,216	Set aside in Reserves

Budget Unit ID	Budget Unit Name	AMOUNT Final Fund Balance Adjustment	Description of Change
3000B	Sheriff's Office	3,046,944	Set aside in Reserves
3200D	Probation Department	(266,644)	Increase revenue \$395,948 from the County Office of Education to offset decrease in Fund Balance and set aside in Reserves \$129,304
3300B	Coroner's Office	226,254	Set aside in Reserves \$126,254 and appropriate \$100,000 for equipment and supplies for the morgue remodel
3570B	Local Agency Formation Commission	38,544	Reduce revenue contributions from cities 2/3 and County 1/3
3580B	Fire Protection Services	0	No change
3800B	Planning and Building	(240,515)	Reduce Reserves by \$152,715 and increase fee revenue \$87,800
3900B	Parks Department	(150,000)	Increase revenue in concessions and leases and from the new online reservation system
4510P	Administrative Services	0	No change
4600P	Engineering Services	182	Set aside in Reserves
4730P	Facilities Services	1,292,669	Set aside \$334,000 in Reserves and appropriate repayment of PG&E rebate and Solid Waste loans of \$481,725, transfer additional facility surcharge of \$257,000 to Capital Projects, and the balance for miscellaneous one-time items of \$219,944
4840B	Utilities	162,245	Set aside in Reserves
5500B	Health Administration	380,078	Appropriate for capital projects
5550B	Health Policy and Planning	111,458	Appropriate for capital projects
5700B	Aging and Adult Services	12,887	Set aside in Reserves
6100B	Behavioral Health and Recovery Services	171,359	Set aside in Reserves for future automation and technology for the Alcohol and Other Drug Short-Doyle Medi-Cal Phase II project

Budget Unit ID	Budget Unit Name	AMOUNT Final Fund Balance Adjustment	Description of Change
6200B	Community Health	585,754	Set aside in Environmental Health Reserves \$301,258, Public Health Reserves \$83,563, and Agricultural Weights and Measures Reserves \$151,536, and appropriate \$51,397 for the remainder of the GIS project and other small technology projects
6240B	Family Health Services	29,310	Set aside in Reserves
6300B	Correctional Services	106,328	Set aside in Reserves \$91,328 and appropriate \$15,000 for capital projects
7000D	Human Services Agency	776,228	Set aside in Reserves
7900B	Department of Housing	0	No change
8000B	Non-Departmental Services	(4,873,636)	Reserves are reduced due to year-end Fund Balance adjustments made to General Fund operating departments, including Public Safety Sales Tax (Prop. 172) revenue shortfalls, retiree health hold harmless adjustments, and retirement/terminal pay cash-outs
	<b>Subtotal General Fund</b>	<b>\$9,385,600</b>	
3550B	Structural Fire	192,659	Set aside in contract - Fire Protection account to offset increased costs in contract and other ancillary services
3560B	County Service Area #1	187,671	Set aside in Reserves
3700B	County Library	321,610	Set aside in Reserves
3950B	Fish and Game	1,961	Set aside in Reserves
3960B	Off-Highway Vehicle License Fees	(37,250)	Reduce appropriation for contract services
3970B	Parks Acquisition and Development	1,286,178	Set aside in Reserves
3980B	Coyote Point Marina	(72,037)	Decrease Reserves
4520B	Road Construction and Operations	(240,889)	Decrease Reserves
4740B	Construction Services	182,220	Set aside in Reserves

Budget Unit ID	Budget Unit Name	AMOUNT Final Fund Balance Adjustment	Description of Change
4760B	Vehicle and Equipment Services	(330,794)	Decrease Capital Reserves
4820B	Waste Management	779,212	Set aside in Capital Reserves
4830B	Transportation Services	215,223	Appropriate a new transit ticket provider
4840B	Utilities	4,287,072	Set aside in Reserves
4850B	Airports	1,004,483	Set aside in Reserves
5630B	Emergency Medical Services Fund	275,206	Set aside in Reserves for payments to physicians and hospitals
5800B	IHSS Public Authority	(3)	Decrease Reserves
8200B	Accumulated Capital Outlay Fund	(390)	Decrease Reserves
8300B	Courthouse Construction Fund	1,310	Set aside in Reserves
8400B	Criminal Justice Construction Fund	44,634	Set aside in Reserves
8500D	Capital Projects Fund	367,572	Appropriate for facility surcharge projects
8900B	Debt Service Fund	228,949	Set aside in Reserves
	<b>Subtotal Non-General Funds</b>	<b>\$8,694,597</b>	
	<b>TOTAL ALL FUNDS</b>	<b>\$18,080,197</b>	
1950B	First 5 San Mateo County <i>(Information Only)</i>	598,855	Set aside in Reserves
2000B	Retirement Office <i>(Information Only)</i>	0	No change





# Adopted Budget Unit Summaries

FY 2009-10 and FY 2010-11  
Adopted Budget



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Public Safety Communicaitons (1240B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	2,540,787	2,311,993	2,440,075	2,440,075
Charges for Services	3,743,090	3,848,313	4,100,199	3,971,824
Interfund Revenue	10,071	7,785	9,466	9,466
Miscellaneous Revenue	103,946	148,603	106,000	106,000
<b>Total Revenue</b>	<b>6,397,894</b>	<b>6,316,694</b>	<b>6,655,740</b>	<b>6,527,365</b>
Fund Balance	524,930	275,989	289,225	557,578
<b>TOTAL SOURCES</b>	<b>6,922,824</b>	<b>6,592,683</b>	<b>6,944,965</b>	<b>7,084,943</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	7,488,230	7,560,127	7,923,398	7,923,398
Services and Supplies	485,484	353,090	572,466	692,666
Other Charges	460,377	444,347	516,629	510,054
Fixed Assets	5,233	99,993		13,500
<b>Gross Appropriations</b>	<b>8,439,324</b>	<b>8,457,557</b>	<b>9,012,493</b>	<b>9,139,618</b>
Intrafund Transfers	(155,617)	(154,341)	(175,292)	(145,292)
<b>Net Appropriations</b>	<b>8,283,707</b>	<b>8,303,216</b>	<b>8,837,201</b>	<b>8,994,326</b>
Contingencies/Dept Reserves	223,969	275,989	289,225	272,078
<b>TOTAL REQUIREMENTS</b>	<b>8,507,676</b>	<b>8,579,205</b>	<b>9,126,426</b>	<b>9,266,404</b>
<b>NET COUNTY COST</b>	<b>1,584,852</b>	<b>1,986,522</b>	<b>2,181,461</b>	<b>2,181,461</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	58.0	58.0	57.0	57.0
Funded FTE	56.0	56.8	55.8	55.8

Grand Jury (1920B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Fund Balance		128,523	128,523	128,523
<b>TOTAL SOURCES</b>		<b>128,523</b>	<b>128,523</b>	<b>128,523</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	44,448	46,525	53,960	53,960
Services and Supplies	273,377	432,194	481,308	481,308
Other Charges	5,835	3,341	12,700	12,700
<b>Net Appropriations</b>	<b>323,660</b>	<b>482,060</b>	<b>547,968</b>	<b>547,968</b>
Contingencies/Dept Reserves		128,523	128,523	128,523
<b>TOTAL REQUIREMENTS</b>	<b>323,660</b>	<b>610,583</b>	<b>676,491</b>	<b>676,491</b>
<b>NET COUNTY COST</b>	<b>323,660</b>	<b>482,060</b>	<b>547,968</b>	<b>547,968</b>

Message Switch (1940B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Charges for Services	585,762	571,008	608,608	608,608
Interfund Revenue	2,355	1,713	587	587
Miscellaneous Revenue		11,522		
<b>Total Revenue</b>	<b>588,117</b>	<b>584,243</b>	<b>609,195</b>	<b>609,195</b>
Fund Balance	406,219	452,545	458,761	546,311
<b>TOTAL SOURCES</b>	<b>994,336</b>	<b>1,036,788</b>	<b>1,067,956</b>	<b>1,155,506</b>
<b>REQUIREMENTS</b>				
Services and Supplies	383,536	357,678	479,003	487,743
Other Charges	283,353	265,483	293,019	293,019
<b>Gross Appropriations</b>	<b>666,889</b>	<b>623,161</b>	<b>772,022</b>	<b>780,762</b>
Intrafund Transfers	(125,098)	(132,684)	(134,066)	(134,066)
<b>Net Appropriations</b>	<b>541,791</b>	<b>490,477</b>	<b>637,956</b>	<b>646,696</b>
Contingencies/Dept Reserves	452,545	546,311	430,000	508,810
<b>TOTAL REQUIREMENTS</b>	<b>994,336</b>	<b>1,036,788</b>	<b>1,067,956</b>	<b>1,155,506</b>

First 5 San Mateo County (1950B)  
 First 5 Fund (Information Only)

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	1,520,815	(1,175,088)	719,103	719,103
Intergovernmental Revenues	9,715,787	8,785,519	7,630,983	7,630,983
Miscellaneous Revenue		107,904		
<b>Total Revenue</b>	<b>11,236,602</b>	<b>7,718,335</b>	<b>8,350,086</b>	<b>8,350,086</b>
Fund Balance	35,572,468	35,822,026	31,960,130	32,558,985
<b>TOTAL SOURCES</b>	<b>46,809,070</b>	<b>43,540,361</b>	<b>40,310,216</b>	<b>40,909,071</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	1,080,165	1,030,757	1,250,000	1,250,000
Services and Supplies	349,246	629,102	814,500	814,500
Other Charges	9,557,633	9,321,517	9,316,196	9,316,196
<b>Net Appropriations</b>	<b>10,987,044</b>	<b>10,981,376</b>	<b>11,380,696</b>	<b>11,380,696</b>
Non-General Fund Reserves	35,822,026	32,558,985	28,929,520	29,528,375
<b>TOTAL REQUIREMENTS</b>	<b>46,809,070</b>	<b>43,540,361</b>	<b>40,310,216</b>	<b>40,909,071</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	12.0	12.0	12.0	12.0
Funded FTE	11.5	12.0	10.9	10.9

District Attorney/Public Administrator (2510B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Fines, Forfeitures and Penalties	729,697	429,294	400,000	400,000
Use of Money and Property	94,703	19,119		
Intergovernmental Revenues	12,047,815	10,932,092	11,728,747	11,728,747
Charges for Services	233,151	190,202	140,500	140,500
Miscellaneous Revenue	46,388	162,323	41,500	41,500
<b>Total Revenue</b>	<b>13,151,755</b>	<b>11,733,030</b>	<b>12,310,747</b>	<b>12,310,747</b>
Fund Balance	3,984,132	3,675,088	2,661,585	2,812,801
<b>TOTAL SOURCES</b>	<b>17,135,887</b>	<b>15,408,118</b>	<b>14,972,332</b>	<b>15,123,548</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	18,766,192	20,213,463	21,428,975	21,428,975
Services and Supplies	1,040,362	1,096,358	1,212,993	1,212,993
Other Charges	1,670,646	1,733,968	1,843,836	1,843,836
Fixed Assets	(1,332)			
<b>Net Appropriations</b>	<b>21,475,868</b>	<b>23,043,790</b>	<b>24,485,804</b>	<b>24,485,804</b>
Contingencies/Dept Reserves	2,147,122	2,018,029	399,829	551,045
<b>TOTAL REQUIREMENTS</b>	<b>23,622,990</b>	<b>25,061,819</b>	<b>24,885,633</b>	<b>25,036,849</b>
<b>NET COUNTY COST</b>	<b>6,487,104</b>	<b>9,653,701</b>	<b>9,913,301</b>	<b>9,913,301</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	129.0	129.0	129.0	129.0
Funded FTE	124.9	125.2	125.2	125.2

County Support of the Courts (2700B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Fines, Forfeitures and Penalties	6,682,615	7,010,364	6,914,664	6,914,664
Charges for Services	2,027,454	2,144,014	1,981,518	1,981,518
Miscellaneous Revenue	678,105	851,548	800,000	800,000
Other Financing Sources	483,520	768,592		
<b>TOTAL SOURCES</b>	<b>9,871,694</b>	<b>10,774,517</b>	<b>9,696,182</b>	<b>9,696,182</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	403,730	411,148	430,000	430,000
Services and Supplies	883,006	780,147	1,087,000	1,087,000
Other Charges	20,615,248	21,216,970	18,919,313	18,919,313
<b>TOTAL REQUIREMENTS</b>	<b>21,901,983</b>	<b>22,408,266</b>	<b>20,436,313</b>	<b>20,436,313</b>
<b>NET COUNTY COST</b>	<b>12,030,289</b>	<b>11,633,748</b>	<b>10,740,131</b>	<b>10,740,131</b>



Private Defender Program (2800B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property		58,289		
Charges for Services	644,233	680,699	575,000	575,000
Interfund Revenue	405,945	267,297	375,000	375,000
<b>TOTAL SOURCES</b>	<b>1,050,178</b>	<b>1,006,285</b>	<b>950,000</b>	<b>950,000</b>
<b>REQUIREMENTS</b>				
Services and Supplies	15,208,067	15,816,390	16,449,046	16,449,046
Other Charges	40,651	58,642	61,483	61,483
<b>TOTAL REQUIREMENTS</b>	<b>15,248,718</b>	<b>15,875,032</b>	<b>16,510,529</b>	<b>16,510,529</b>
<b>NET COUNTY COST</b>	<b>14,198,540</b>	<b>14,868,747</b>	<b>15,560,529</b>	<b>15,560,529</b>

Sheriff's Office (3000B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Licenses, Permits and Franchises	3,281	2,707	2,100	2,100
Fines, Forfeitures and Penalties	290,934	354,179	322,000	322,000
Intergovernmental Revenues	39,123,101	38,222,032	44,485,130	48,180,926
Charges for Services	8,445,640	9,073,256	10,174,286	10,174,286
Interfund Revenue	11,955,348	12,395,779	13,478,810	12,708,005
Miscellaneous Revenue	819,980	669,051	865,889	890,889
Other Financing Sources		325,336	500,000	500,000
<b>Total Revenue</b>	<b>60,638,284</b>	<b>61,042,339</b>	<b>69,828,215</b>	<b>72,778,206</b>
Fund Balance	3,544,821	5,161,476	5,127,471	8,174,415
<b>TOTAL SOURCES</b>	<b>64,183,105</b>	<b>66,203,815</b>	<b>74,955,686</b>	<b>80,952,621</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	107,000,339	110,701,617	116,774,122	116,160,993
Services and Supplies	10,124,014	11,245,126	18,107,707	22,527,788
Other Charges	16,893,681	16,967,100	18,098,486	18,148,486
Fixed Assets	508,748	803,294	485,901	510,901
Other Financing Uses	906,084	905,874	899,765	899,765
<b>Gross Appropriations</b>	<b>135,432,864</b>	<b>140,623,011</b>	<b>154,365,981</b>	<b>158,247,933</b>
Intrafund Transfers	(908,559)	(1,417,204)	(2,047,014)	(2,102,014)
<b>Net Appropriations</b>	<b>134,524,305</b>	<b>139,205,807</b>	<b>152,318,967</b>	<b>156,145,919</b>
Contingencies/Dept Reserves	887,199	2,469,849	2,469,849	4,759,832
<b>TOTAL REQUIREMENTS</b>	<b>135,411,504</b>	<b>141,675,656</b>	<b>154,788,816</b>	<b>160,905,751</b>
<b>NET COUNTY COST</b>	<b>71,228,399</b>	<b>75,471,841</b>	<b>79,833,130</b>	<b>79,953,130</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	638.0	645.0	642.0	639.0
Funded FTE	636.8	644.6	641.7	638.2

Probation Department (3200D)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Fines, Forfeitures and Penalties	42,767	46,365	54,200	54,200
Intergovernmental Revenues	30,540,502	27,773,525	27,789,551	28,185,499
Charges for Services	1,753,803	1,535,961	1,578,998	1,578,998
Miscellaneous Revenue	67,506	108,363	103,188	103,188
<b>Total Revenue</b>	<b>32,404,578</b>	<b>29,464,214</b>	<b>29,525,937</b>	<b>29,921,885</b>
Fund Balance	2,717,501	2,289,169	1,513,185	1,246,541
<b>TOTAL SOURCES</b>	<b>35,122,079</b>	<b>31,753,383</b>	<b>31,039,122</b>	<b>31,168,426</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	51,925,112	53,236,432	52,781,959	52,771,819
Services and Supplies	11,700,584	23,113,756	21,692,243	21,692,243
Other Charges	13,390,727	15,593,979	15,780,467	15,863,467
Fixed Assets		10,419		
<b>Gross Appropriations</b>	<b>77,016,422</b>	<b>91,954,586</b>	<b>90,254,669</b>	<b>90,327,529</b>
Intrafund Transfers	(8,405,106)	(19,806,386)	(18,213,586)	(18,294,627)
<b>Net Appropriations</b>	<b>68,611,317</b>	<b>72,148,200</b>	<b>72,041,083</b>	<b>72,032,902</b>
Contingencies/Dept Reserves	258,910			137,485
<b>TOTAL REQUIREMENTS</b>	<b>68,870,227</b>	<b>72,148,200</b>	<b>72,041,083</b>	<b>72,170,387</b>
<b>NET COUNTY COST</b>	<b>33,748,148</b>	<b>40,394,816</b>	<b>41,001,961</b>	<b>41,001,961</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	466.0	463.0	446.0	445.0
Funded FTE	459.1	457.0	439.9	440.4

Coroner's Office (3300B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Licenses, Permits and Franchises	10,917	10,600	11,200	11,200
Intergovernmental Revenues	507,082	462,428	490,031	490,031
Charges for Services	171,702	204,327	208,000	208,000
Miscellaneous Revenue	9,999	31,382	8,500	8,500
<b>Total Revenue</b>	<b>699,700</b>	<b>708,738</b>	<b>717,731</b>	<b>717,731</b>
Fund Balance	169,077	285,590	285,590	511,844
<b>TOTAL SOURCES</b>	<b>868,777</b>	<b>994,328</b>	<b>1,003,321</b>	<b>1,229,575</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	1,806,073	1,737,740	1,897,903	1,897,903
Services and Supplies	563,016	604,059	689,681	789,681
Other Charges	239,809	256,638	287,280	287,280
<b>Net Appropriations</b>	<b>2,608,898</b>	<b>2,598,437</b>	<b>2,874,864</b>	<b>2,974,864</b>
Contingencies/Dept Reserves	92,581	209,094	209,094	335,348
<b>TOTAL REQUIREMENTS</b>	<b>2,701,479</b>	<b>2,807,531</b>	<b>3,083,958</b>	<b>3,310,212</b>
<b>NET COUNTY COST</b>	<b>1,832,702</b>	<b>1,813,203</b>	<b>2,080,637</b>	<b>2,080,637</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	15.0	15.0	15.0	15.0
Funded FTE	15.0	15.0	15.0	15.0

Structural Fire (3550B)  
Structural Fire Protection Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Taxes	4,712,114	4,997,464	4,760,225	4,360,428
Use of Money and Property	97,256	37,631	32,000	32,000
Intergovernmental Revenues	48,382	34,369	32,504	70,004
Charges for Services	360,884	285,502	290,000	290,000
Interfund Revenue	915,000	1,017,368	915,000	1,238,594
Miscellaneous Revenue	77,794	158,302	49,000	74,000
<b>Total Revenue</b>	<b>6,211,431</b>	<b>6,530,635</b>	<b>6,078,729</b>	<b>6,065,026</b>
Fund Balance	166,507	213,175	332,400	525,059
<b>TOTAL SOURCES</b>	<b>6,377,938</b>	<b>6,743,810</b>	<b>6,411,129</b>	<b>6,590,085</b>
<b>REQUIREMENTS</b>				
Services and Supplies	6,164,763	6,218,751	6,207,892	6,590,085
<b>Net Appropriations</b>	<b>6,164,763</b>	<b>6,218,751</b>	<b>6,207,892</b>	<b>6,590,085</b>
Non-General Fund Reserves	213,175	525,059	203,237	
<b>TOTAL REQUIREMENTS</b>	<b>6,377,938</b>	<b>6,743,810</b>	<b>6,411,129</b>	<b>6,590,085</b>

Fire Protection Services (3580B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Interfund Revenue	6,164,763	6,218,751	6,414,129	6,590,085
Miscellaneous Revenue	573			
<b>TOTAL SOURCES</b>	<b>6,165,336</b>	<b>6,218,751</b>	<b>6,414,129</b>	<b>6,590,085</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	108	156	155	155
Services and Supplies	5,909,447	5,878,981	6,229,574	6,230,786
Other Charges	198,579	178,058	184,400	184,400
Fixed Assets	57,203	161,556		174,744
<b>TOTAL REQUIREMENTS</b>	<b>6,165,336</b>	<b>6,218,751</b>	<b>6,414,129</b>	<b>6,590,085</b>

County Service Area #1 (3560B)  
County Service Area #1 Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Taxes	1,929,646	2,052,557	2,000,570	1,836,365
Use of Money and Property	57,576	(30,384)	35,000	35,000
Intergovernmental Revenues	13,647	13,407	12,618	12,618
Charges for Services	92,183	92,183	93,000	93,000
<b>Total Revenue</b>	<b>2,093,050</b>	<b>2,127,764</b>	<b>2,141,188</b>	<b>1,976,983</b>
Fund Balance	909,574	1,098,235	1,135,836	1,323,507
<b>TOTAL SOURCES</b>	<b>3,002,624</b>	<b>3,225,999</b>	<b>3,277,024</b>	<b>3,300,490</b>
<b>REQUIREMENTS</b>				
Services and Supplies	1,864,681	1,860,263	2,178,341	2,178,341
Other Charges	68	669	190	190
Fixed Assets	39,641	41,559		
<b>Net Appropriations</b>	<b>1,904,390</b>	<b>1,902,491</b>	<b>2,178,531</b>	<b>2,178,531</b>
Non-General Fund Reserves	1,098,235	1,323,507	1,098,493	1,121,959
<b>TOTAL REQUIREMENTS</b>	<b>3,002,625</b>	<b>3,225,998</b>	<b>3,277,024</b>	<b>3,300,490</b>

Health Administration (5500B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	649,537	712,598	234,640	234,640
Charges for Services	284,651	121,734	464,513	464,513
Interfund Revenue	19,568	19,568	19,568	19,568
Miscellaneous Revenue	342,207	365,449	333,175	333,175
<b>Total Revenue</b>	<b>1,295,963</b>	<b>1,219,348</b>	<b>1,051,896</b>	<b>1,051,896</b>
Fund Balance	1,111,107	1,164,793	664,793	1,044,871
<b>TOTAL SOURCES</b>	<b>2,407,070</b>	<b>2,384,141</b>	<b>1,716,689</b>	<b>2,096,767</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	2,035,793	2,376,060	2,436,784	2,369,152
Services and Supplies	3,625,003	1,247,494	1,055,410	1,055,410
Other Charges	3,448,797	1,390,990	1,317,625	1,824,161
<b>Gross Appropriations</b>	<b>9,109,594</b>	<b>5,014,544</b>	<b>4,809,819</b>	<b>5,248,723</b>
Intrafund Transfers	(7,752,229)	(3,579,339)	(3,757,923)	(3,884,381)
<b>Net Appropriations</b>	<b>1,357,364</b>	<b>1,435,205</b>	<b>1,051,896</b>	<b>1,364,342</b>
Contingencies/Dept Reserves	1,111,107	664,793	664,793	732,425
<b>TOTAL REQUIREMENTS</b>	<b>2,468,471</b>	<b>2,099,998</b>	<b>1,716,689</b>	<b>2,096,767</b>
<b>NET COUNTY COST</b>	<b>61,401</b>	<b>(284,143)</b>		
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	18.0	16.0	15.0	14.0
Funded FTE	16.2	15.4	14.5	13.8



Health Policy and Planning (5550B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	822,919	607,456	75,000	75,000
Charges for Services	728,198	865,649	860,000	1,135,000
Interfund Revenue	14,935	18,301	37,000	37,000
Miscellaneous Revenue	4,259,634	3,790,211	4,180,891	4,380,891
<b>Total Revenue</b>	<b>5,825,685</b>	<b>5,281,617</b>	<b>5,152,891</b>	<b>5,627,891</b>
Fund Balance	203,048	260,441	260,441	371,899
<b>TOTAL SOURCES</b>	<b>6,028,733</b>	<b>5,542,058</b>	<b>5,413,332</b>	<b>5,999,790</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	3,190,748	3,307,128	3,588,048	5,098,884
Services and Supplies	9,810,706	8,665,453	8,349,577	8,670,745
Other Charges	121,666	189,931	160,847	160,847
<b>Gross Appropriations</b>	<b>13,123,120</b>	<b>12,162,512</b>	<b>12,098,472</b>	<b>13,930,476</b>
Intrafund Transfers	(5,135,897)	(4,755,302)	(4,644,640)	(4,644,640)
<b>Net Appropriations</b>	<b>7,987,223</b>	<b>7,407,210</b>	<b>7,453,832</b>	<b>9,285,836</b>
Contingencies/Dept Reserves	177,475	260,441	260,441	260,441
<b>TOTAL REQUIREMENTS</b>	<b>8,164,698</b>	<b>7,667,651</b>	<b>7,714,273</b>	<b>9,546,277</b>
<b>NET COUNTY COST</b>	<b>2,135,966</b>	<b>2,125,593</b>	<b>2,300,941</b>	<b>3,546,487</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	28.0	30.0	30.0	52.0
Funded FTE	26.0	29.9	30.0	46.5

Emergency Medical Services Fund (5630B)  
Emergency Medical Services Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Fines, Forfeitures and Penalties	1,702,795	1,998,334	1,808,547	1,808,547
Use of Money and Property	81,508	(67,177)	60,000	60,000
Intergovernmental Revenues	9,278	(3,866)		
Miscellaneous Revenue	357,532	338,957	334,066	334,066
<b>Total Revenue</b>	<b>2,151,113</b>	<b>2,266,248</b>	<b>2,202,613</b>	<b>2,202,613</b>
Fund Balance	2,020,905	2,301,485	2,295,198	2,570,404
<b>TOTAL SOURCES</b>	<b>4,172,018</b>	<b>4,567,733</b>	<b>4,497,811</b>	<b>4,773,017</b>
<b>REQUIREMENTS</b>				
Services and Supplies	1,870,533	1,997,329	2,014,727	2,014,727
<b>Net Appropriations</b>	<b>1,870,533</b>	<b>1,997,329</b>	<b>2,014,727</b>	<b>2,014,727</b>
Contingencies/Dept Reserves				275,206
Non-General Fund Reserves	2,301,485	2,570,404	2,483,084	2,483,084
<b>TOTAL REQUIREMENTS</b>	<b>4,172,018</b>	<b>4,567,733</b>	<b>4,497,811</b>	<b>4,773,017</b>

Aging and Adult Services (5700B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Fines, Forfeitures and Penalties	66,224	52,323	70,000	70,000
Use of Money and Property	515,602		400,000	400,000
Intergovernmental Revenues	11,563,671	10,465,925	12,273,540	12,222,540
Charges for Services	2,477,935	2,264,178	3,359,417	3,242,750
Interfund Revenue	142,097	148,007	218,872	218,872
Miscellaneous Revenue	479,005	752,440	774,445	774,445
<b>Total Revenue</b>	<b>15,244,533</b>	<b>13,682,872</b>	<b>17,096,274</b>	<b>16,928,607</b>
Fund Balance	2,037,136	2,477,107	1,833,044	1,845,931
<b>TOTAL SOURCES</b>	<b>17,281,669</b>	<b>16,159,979</b>	<b>18,929,318</b>	<b>18,774,538</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	12,599,011	12,660,720	14,345,799	14,045,757
Services and Supplies	3,921,803	3,519,191	4,077,190	3,919,901
Other Charges	5,212,438	4,664,226	5,301,200	5,301,200
<b>Gross Appropriations</b>	<b>21,733,252</b>	<b>20,844,137</b>	<b>23,724,189</b>	<b>23,266,858</b>
Intrafund Transfers	(1,779,423)	(1,598,440)	(1,626,707)	(1,396,404)
<b>Net Appropriations</b>	<b>19,953,829</b>	<b>19,245,697</b>	<b>22,097,482</b>	<b>21,870,454</b>
Contingencies/Dept Reserves	1,699,524	1,833,044	1,833,044	1,845,931
<b>TOTAL REQUIREMENTS</b>	<b>21,653,353</b>	<b>21,078,741</b>	<b>23,930,526</b>	<b>23,716,385</b>
<b>NET COUNTY COST</b>	<b>4,371,683</b>	<b>4,918,762</b>	<b>5,001,208</b>	<b>4,941,847</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	125.0	125.0	125.0	122.0
Funded FTE	124.7	125.0	125.0	122.8

IHSS Public Authority (5800B)  
IHSS Public Authority Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	66,783	(96,881)		
Intergovernmental Revenues	8,220,697	9,585,444	11,916,885	11,916,885
Interfund Revenue	4,688,600	4,700,635	4,487,523	4,487,523
Miscellaneous Revenue	515	495		
<b>Total Revenue</b>	<b>12,976,595</b>	<b>14,189,693</b>	<b>16,404,408</b>	<b>16,404,408</b>
Fund Balance	3,364,826	3,496,963	3,372,646	3,372,643
<b>TOTAL SOURCES</b>	<b>16,341,421</b>	<b>17,686,656</b>	<b>19,777,054</b>	<b>19,777,051</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	433,711	466,451	540,348	540,348
Services and Supplies	2,758,766	2,982,883	3,116,338	3,116,338
Other Charges	9,651,982	10,864,680	12,747,722	12,747,722
<b>Net Appropriations</b>	<b>12,844,458</b>	<b>14,314,013</b>	<b>16,404,408</b>	<b>16,404,408</b>
Non-General Fund Reserves	3,496,964	3,372,643	3,372,646	3,372,643
<b>TOTAL REQUIREMENTS</b>	<b>16,341,422</b>	<b>17,686,656</b>	<b>19,777,054</b>	<b>19,777,051</b>

Behavioral Health and Recovery Services (6100B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	31,372	32,355	34,016	34,016
Intergovernmental Revenues	70,453,627	64,340,181	77,629,857	76,318,543
Charges for Services	28,122,299	38,187,455	33,901,489	33,624,413
Interfund Revenue	9,561			
Miscellaneous Revenue	1,193,159	2,305,239	1,759,527	1,759,527
<b>Total Revenue</b>	<b>99,810,018</b>	<b>104,865,230</b>	<b>113,324,889</b>	<b>111,736,499</b>
Fund Balance	7,593,849	6,803,670	6,803,670	6,975,029
<b>TOTAL SOURCES</b>	<b>107,403,867</b>	<b>111,668,900</b>	<b>120,128,559</b>	<b>118,711,528</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	40,266,004	42,520,468	48,251,739	48,108,345
Services and Supplies	52,427,384	54,753,226	55,973,881	55,036,381
Other Charges	28,725,963	32,435,000	32,860,955	32,223,717
Other Financing Uses	27,226			
<b>Gross Appropriations</b>	<b>121,446,577</b>	<b>129,708,694</b>	<b>137,086,575</b>	<b>135,368,443</b>
Intrafund Transfers	(3,523,458)	(2,754,048)	(2,864,414)	(2,734,672)
<b>Net Appropriations</b>	<b>117,923,119</b>	<b>126,954,647</b>	<b>134,222,161</b>	<b>132,633,771</b>
Contingencies/Dept Reserves	7,456,200	6,522,447	6,522,447	6,693,806
<b>TOTAL REQUIREMENTS</b>	<b>125,379,319</b>	<b>133,477,094</b>	<b>140,744,608</b>	<b>139,327,577</b>
<b>NET COUNTY COST</b>	<b>17,975,452</b>	<b>21,808,193</b>	<b>20,616,049</b>	<b>20,616,049</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	412.0	412.0	413.0	410.0
Funded FTE	387.5	384.7	391.4	390.9

Community Health (6200B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Licenses, Permits and Franchises	1,872,587	1,988,317	2,143,334	2,143,334
Fines, Forfeitures and Penalties	331,113	636,001	689,354	689,354
Intergovernmental Revenues	19,023,400	18,054,718	18,704,183	18,127,100
Charges for Services	10,230,151	10,598,428	10,946,804	10,946,804
Interfund Revenue	579,471	596,832	563,390	563,390
Miscellaneous Revenue	2,398,655	1,411,076	1,378,589	5,122,133
Other Financing Sources	35,430	42,474	76,795	76,795
<b>Total Revenue</b>	<b>34,470,807</b>	<b>33,327,846</b>	<b>34,502,449</b>	<b>37,668,910</b>
Fund Balance	5,319,396	4,660,092	4,153,251	4,739,005
<b>TOTAL SOURCES</b>	<b>39,790,203</b>	<b>37,987,938</b>	<b>38,655,700</b>	<b>42,407,915</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	25,584,760	25,583,267	29,159,344	27,355,403
Services and Supplies	13,533,564	12,527,882	14,144,823	18,320,655
Other Charges	4,464,669	4,129,039	3,836,476	3,886,706
Fixed Assets	148,746		24,250	24,250
Other Financing Uses	178,877			
<b>Gross Appropriations</b>	<b>43,910,616</b>	<b>42,240,188</b>	<b>47,164,893</b>	<b>49,587,014</b>
Intrafund Transfers	(1,999,245)	(1,923,524)	(4,107,816)	(4,281,816)
<b>Net Appropriations</b>	<b>41,911,371</b>	<b>40,316,664</b>	<b>43,057,077</b>	<b>45,305,198</b>
Contingencies/Dept Reserves	3,345,010	3,161,567	2,941,804	4,233,576
<b>TOTAL REQUIREMENTS</b>	<b>45,256,381</b>	<b>43,478,231</b>	<b>45,998,881</b>	<b>49,538,774</b>
<b>NET COUNTY COST</b>	<b>5,466,177</b>	<b>5,490,294</b>	<b>7,343,181</b>	<b>7,130,859</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	236.0	233.0	232.0	212.0
Funded FTE	232.0	227.6	226.7	207.1

Family Health Services (6240B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	11,421,620	11,405,099	11,298,777	11,298,777
Charges for Services	2,625,140	2,711,396	2,911,336	2,911,336
Miscellaneous Revenue	2,501,402	1,392,487	1,208,131	1,208,131
<b>Total Revenue</b>	<b>16,548,162</b>	<b>15,508,981</b>	<b>15,418,244</b>	<b>15,418,244</b>
Fund Balance	1,774,506	1,583,544	1,921,576	1,950,886
<b>TOTAL SOURCES</b>	<b>18,322,668</b>	<b>17,092,525</b>	<b>17,339,820</b>	<b>17,369,130</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	17,607,929	17,817,241	20,343,180	20,107,341
Services and Supplies	6,085,201	2,921,793	2,637,146	2,687,776
Other Charges	1,676,997	2,054,982	2,448,007	2,447,707
<b>Gross Appropriations</b>	<b>25,370,127</b>	<b>22,794,015</b>	<b>25,428,333</b>	<b>25,242,824</b>
Intrafund Transfers	(1,488,094)	(581,021)	(783,351)	(1,204,259)
<b>Net Appropriations</b>	<b>23,882,033</b>	<b>22,212,994</b>	<b>24,644,982</b>	<b>24,038,565</b>
Contingencies/Dept Reserves	253,991	298,892	518,655	1,154,382
<b>TOTAL REQUIREMENTS</b>	<b>24,136,024</b>	<b>22,511,886</b>	<b>25,163,637</b>	<b>25,192,947</b>
<b>NET COUNTY COST</b>	<b>5,813,357</b>	<b>5,419,361</b>	<b>7,823,817</b>	<b>7,823,817</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	180.0	174.0	176.0	172.0
Funded FTE	167.6	166.0	165.5	162.0

Correctional Health Services (6300B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	367,544	375,535	375,534	375,534
Charges for Services	1,604	1,579	1,100	1,100
Interfund Revenue	426,663	447,218	447,218	447,218
Miscellaneous Revenue	44,506	126,985	24,162	24,162
<b>Total Revenue</b>	<b>840,318</b>	<b>951,317</b>	<b>848,014</b>	<b>848,014</b>
Fund Balance	758,124	602,850	602,861	709,189
<b>TOTAL SOURCES</b>	<b>1,598,442</b>	<b>1,554,167</b>	<b>1,450,875</b>	<b>1,557,203</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	11,052,028	11,455,443	11,642,869	11,697,869
Services and Supplies	6,048,038	5,646,540	5,801,353	5,844,353
Other Charges	647,670	445,922	629,270	629,270
Fixed Assets		10,978		
<b>Gross Appropriations</b>	<b>17,747,736</b>	<b>17,558,884</b>	<b>18,073,492</b>	<b>18,171,492</b>
Intrafund Transfers	(9,828,458)	(9,738,434)	(9,673,674)	(9,756,674)
<b>Net Appropriations</b>	<b>7,919,279</b>	<b>7,820,450</b>	<b>8,399,818</b>	<b>8,414,818</b>
Contingencies/Dept Reserves	68,307	193,597	193,597	284,925
<b>TOTAL REQUIREMENTS</b>	<b>7,987,586</b>	<b>8,014,047</b>	<b>8,593,415</b>	<b>8,699,743</b>
<b>NET COUNTY COST</b>	<b>6,389,144</b>	<b>6,459,880</b>	<b>7,142,540</b>	<b>7,142,540</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	101.0	98.0	98.0	98.0
Funded FTE	96.0	93.2	92.7	92.7



IHSS Public Authority GF (6900B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>REQUIREMENTS</b>				
Other Charges	4,487,523	4,487,523	4,487,523	4,487,523
<b>TOTAL REQUIREMENTS</b>	<b>4,487,523</b>	<b>4,487,523</b>	<b>4,487,523</b>	<b>4,487,523</b>
<b>NET COUNTY COST</b>	<b>4,487,523</b>	<b>4,487,523</b>	<b>4,487,523</b>	<b>4,487,523</b>

San Mateo Medical Center (6600D)  
 Medical Center Enterprise Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Taxes	23,185	40,810	44,586	44,586
Use of Money and Property	21,555	13,108	688	688
Intergovernmental Revenues	40,110,997	46,092,009	47,214,704	46,939,704
Charges for Services	106,728,524	125,568,515	149,844,642	149,273,510
Interfund Revenue	19,533,783	18,839,231	14,702,526	14,702,526
Miscellaneous Revenue	5,376,144	4,686,952	6,518,310	6,711,574
Other Financing Sources	55,064,753	62,993,021	35,673,534	34,427,988
<b>TOTAL SOURCES</b>	<b>226,858,941</b>	<b>258,233,647</b>	<b>253,998,990</b>	<b>252,100,576</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	134,973,714	139,799,844	145,997,218	144,106,059
Services and Supplies	57,861,836	60,856,530	64,622,912	64,613,602
Other Charges	23,975,546	34,593,862	33,416,710	33,418,765
Fixed Assets	55,399	5,036		
Other Financing Uses	9,992,446	10,033,336	9,962,150	9,962,150
<b>Net Appropriations</b>	<b>226,858,941</b>	<b>245,288,608</b>	<b>253,998,990</b>	<b>252,100,576</b>
Non-General Fund Reserves		12,945,039		
<b>TOTAL REQUIREMENTS</b>	<b>226,858,941</b>	<b>258,233,647</b>	<b>253,998,990</b>	<b>252,100,576</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	1,367.0	1,341.0	1,285.0	1,240.0
Funded FTE	1,232.8	1,209.7	1,162.3	1,129.0

Medical Center Capital Purchases (6750D)  
 Medical Center Enterprise Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues			800,000	800,000
Interfund Revenue	18,510		171,000	171,000
Miscellaneous Revenue	1,253,774	2,682,526	2,200,000	2,200,000
Other Financing Sources	658,800		943,000	943,000
<b>TOTAL SOURCES</b>	<b>1,931,084</b>	<b>2,682,526</b>	<b>4,114,000</b>	<b>4,114,000</b>
<b>REQUIREMENTS</b>				
Services and Supplies	325,382	208,937		
Fixed Assets	1,588,830	329,257	4,114,000	4,114,000
Other Financing Uses	16,873	339,179		
<b>Net Appropriations</b>	<b>1,931,084</b>	<b>877,373</b>	<b>4,114,000</b>	<b>4,114,000</b>
Non-General Fund Reserves		1,805,153		
<b>TOTAL REQUIREMENTS</b>	<b>1,931,084</b>	<b>2,682,526</b>	<b>4,114,000</b>	<b>4,114,000</b>

Contributions to Medical Center (5850D)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	12,482,625	12,755,011	11,479,500	11,479,500
Miscellaneous Revenue	7,021,850	7,133,164	7,489,517	7,489,517
<b>TOTAL SOURCES</b>	<b>19,504,475</b>	<b>19,888,175</b>	<b>18,969,017</b>	<b>18,969,017</b>
<b>REQUIREMENTS</b>				
Services and Supplies	13,653,946	27,848,177	38,441,591	38,441,591
Other Charges	8,557,803			
Other Financing Uses	55,064,753	62,993,021	38,374,409	37,128,863
<b>TOTAL REQUIREMENTS</b>	<b>77,276,502</b>	<b>90,841,198</b>	<b>76,816,000</b>	<b>75,570,454</b>
<b>NET COUNTY COST</b>	<b>57,772,027</b>	<b>70,953,023</b>	<b>57,846,983</b>	<b>56,601,437</b>

Human Resources Department (1700B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Charges for Services	125,489	348,275	328,160	328,160
Interfund Revenue	3,306,884	3,650,803	4,488,940	4,534,556
Miscellaneous Revenue	6,688	23,888	125,260	125,260
<b>Total Revenue</b>	<b>3,439,061</b>	<b>4,022,967</b>	<b>4,942,360</b>	<b>4,987,976</b>
Fund Balance	1,063,321	939,868	783,332	737,716
<b>TOTAL SOURCES</b>	<b>4,502,382</b>	<b>4,962,835</b>	<b>5,725,692</b>	<b>5,725,692</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	6,412,193	6,922,789	7,653,963	7,653,963
Services and Supplies	1,669,976	1,891,466	1,990,048	1,990,048
Other Charges	755,304	525,678	532,585	532,585
Fixed Assets	8,435	6,470	10,000	10,000
<b>Gross Appropriations</b>	<b>8,845,908</b>	<b>9,346,403</b>	<b>10,186,596</b>	<b>10,186,596</b>
Intrafund Transfers	(1,240,789)	(1,188,555)	(1,348,465)	(1,348,465)
<b>Net Appropriations</b>	<b>7,605,119</b>	<b>8,157,848</b>	<b>8,838,131</b>	<b>8,838,131</b>
Contingencies/Dept Reserves	607,622	579,841	569,841	569,841
<b>TOTAL REQUIREMENTS</b>	<b>8,212,741</b>	<b>8,737,689</b>	<b>9,407,972</b>	<b>9,407,972</b>
<b>NET COUNTY COST</b>	<b>3,710,359</b>	<b>3,774,854</b>	<b>3,682,280</b>	<b>3,682,280</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	57.0	59.0	59.0	59.0
Funded FTE	53.2	56.6	56.1	56.1

Department of Child Support Services (2600B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	11,026,033	10,920,979	11,166,466	11,508,799
Miscellaneous Revenue		206,786	500,000	269,060
<b>TOTAL SOURCES</b>	<b>11,026,033</b>	<b>11,127,765</b>	<b>11,666,466</b>	<b>11,777,859</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	8,561,142	9,242,170	10,038,623	10,038,623
Services and Supplies	1,031,284	560,746	498,650	498,650
Other Charges	1,409,334	1,365,946	1,379,193	1,379,193
Fixed Assets	24,274			
Other Financing Uses		47,621		
<b>Gross Appropriations</b>	<b>11,026,033</b>	<b>11,216,483</b>	<b>11,916,466</b>	<b>11,916,466</b>
Intrafund Transfers		(88,718)	(250,000)	(138,607)
<b>TOTAL REQUIREMENTS</b>	<b>11,026,033</b>	<b>11,127,765</b>	<b>11,666,466</b>	<b>11,777,859</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	98.0	98.0	92.0	92.0
Funded FTE	96.7	97.0	91.0	91.0

Human Services Agency (7000D)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	132,879,551	129,467,338	159,321,919	153,566,483
Charges for Services	1,073,317	981,311	1,105,000	1,105,000
Interfund Revenue	31,731	39,568		
Miscellaneous Revenue	2,206,751	2,262,814	1,353,136	1,353,136
<b>Total Revenue</b>	<b>136,191,349</b>	<b>132,751,031</b>	<b>161,780,055</b>	<b>156,024,619</b>
Fund Balance	10,965,913	12,083,584	8,064,173	8,840,401
<b>TOTAL SOURCES</b>	<b>147,157,262</b>	<b>144,834,615</b>	<b>169,844,228</b>	<b>164,865,020</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	78,825,254	81,364,698	92,274,952	87,113,439
Services and Supplies	43,922,155	44,350,940	54,185,596	53,356,187
Other Charges	60,124,158	63,433,911	73,466,715	73,373,490
Fixed Assets	611,880	192,696	478,000	478,000
Other Financing Uses	318,406	333,863	334,475	334,475
<b>Gross Appropriations</b>	<b>183,801,853</b>	<b>189,676,109</b>	<b>220,739,738</b>	<b>214,655,591</b>
Intrafund Transfers	(23,626,224)	(26,097,079)	(29,411,952)	(28,362,091)
<b>Net Appropriations</b>	<b>160,175,629</b>	<b>163,579,031</b>	<b>191,327,786</b>	<b>186,293,500</b>
Contingencies/Dept Reserves	8,289,902	10,194,929	6,944,579	6,660,807
<b>TOTAL REQUIREMENTS</b>	<b>168,465,531</b>	<b>173,773,960</b>	<b>198,272,365</b>	<b>192,954,307</b>
<b>NET COUNTY COST</b>	<b>21,308,269</b>	<b>28,939,345</b>	<b>28,428,137</b>	<b>28,089,287</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	852.0	855.0	840.0	800.0
Funded FTE	845.7	850.4	835.3	794.7

Local Agency Formation Commission (3570B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	186,689	189,019	175,654	149,958
Charges for Services	19,068	13,635	25,000	25,000
<b>Total Revenue</b>	<b>205,757</b>	<b>202,654</b>	<b>200,654</b>	<b>174,958</b>
Fund Balance	59,101	91,609	100,493	139,037
<b>TOTAL SOURCES</b>	<b>264,858</b>	<b>294,263</b>	<b>301,147</b>	<b>313,995</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	194,890	200,721	210,897	210,897
Services and Supplies	46,467	31,410	93,544	93,544
Other Charges	30,846	31,858	54,286	54,286
<b>Gross Appropriations</b>	<b>272,203</b>	<b>263,988</b>	<b>358,727</b>	<b>358,727</b>
Intrafund Transfers	(102,610)	(96,222)	(87,827)	(74,979)
<b>Net Appropriations</b>	<b>169,593</b>	<b>167,766</b>	<b>270,900</b>	<b>283,748</b>
Contingencies/Dept Reserves	95,265	126,497	30,247	30,247
<b>TOTAL REQUIREMENTS</b>	<b>264,858</b>	<b>294,263</b>	<b>301,147</b>	<b>313,995</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	1.0	1.0	1.0	1.0
Funded FTE	1.0	1.0	1.0	1.0



County Library (3700B)  
County Library Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Taxes	16,770,972	17,918,752	17,020,839	15,720,839
Use of Money and Property	340,979	(243,475)	159,512	159,512
Intergovernmental Revenues	697,069	545,943	508,523	518,523
Charges for Services	722,505	748,608	697,000	697,000
Interfund Revenue	145,570	150,158	157,388	157,388
Miscellaneous Revenue	478,841	719,187	520,525	535,524
<b>Total Revenue</b>	<b>19,155,937</b>	<b>19,839,173</b>	<b>19,063,787</b>	<b>17,788,786</b>
Fund Balance	8,310,727	9,950,614	11,168,772	11,490,382
<b>TOTAL SOURCES</b>	<b>27,466,664</b>	<b>29,789,788</b>	<b>30,232,559</b>	<b>29,279,168</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	11,078,142	11,350,475	12,324,677	12,324,677
Services and Supplies	12,125,246	12,936,166	15,064,296	15,551,681
Other Charges	1,098,894	1,256,786	1,353,574	1,473,574
Fixed Assets	45,501	16,540	400,000	1,195,000
<b>Gross Appropriations</b>	<b>24,347,783</b>	<b>25,559,967</b>	<b>29,142,547</b>	<b>30,544,932</b>
Intrafund Transfers	(6,831,733)	(7,260,561)	(8,830,405)	(9,202,791)
<b>Net Appropriations</b>	<b>17,516,050</b>	<b>18,299,406</b>	<b>20,312,142</b>	<b>21,342,141</b>
Contingencies/Dept Reserves	9,000,314	7,193,282	5,601,842	3,698,452
Non-General Fund Reserves	950,300	4,297,100	4,318,575	4,238,575
<b>TOTAL REQUIREMENTS</b>	<b>27,466,664</b>	<b>29,789,788</b>	<b>30,232,559</b>	<b>29,279,168</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	128.0	130.0	130.0	130.0
Funded FTE	112.8	112.5	113.0	113.0

Planning and Building (3800B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Licenses, Permits and Franchises	3,254,786	2,408,163	2,444,877	2,449,077
Fines, Forfeitures and Penalties	16,252	19,373	15,000	15,000
Intergovernmental Revenues			30,000	30,000
Charges for Services	2,144,004	1,442,053	1,440,600	1,524,200
Interfund Revenue	119,398	57,502	70,000	70,000
Miscellaneous Revenue	628,267	501,199	172,200	411,862
<b>Total Revenue</b>	<b>6,162,707</b>	<b>4,428,289</b>	<b>4,172,677</b>	<b>4,500,139</b>
Fund Balance	4,996,734	5,610,489	4,931,868	4,691,353
<b>TOTAL SOURCES</b>	<b>11,159,441</b>	<b>10,038,778</b>	<b>9,104,545</b>	<b>9,191,492</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	5,722,044	5,928,017	6,811,006	6,811,006
Services and Supplies	4,097,048	3,432,237	6,574,781	6,902,243
Other Charges	896,194	821,470	832,440	832,440
Fixed Assets	12,537			
Other Financing Uses	(46)			
<b>Gross Appropriations</b>	<b>10,727,778</b>	<b>10,181,724</b>	<b>14,218,227</b>	<b>14,545,689</b>
Intrafund Transfers	(2,993,633)	(2,539,504)	(5,438,867)	(5,526,667)
<b>Net Appropriations</b>	<b>7,734,145</b>	<b>7,642,220</b>	<b>8,779,360</b>	<b>9,019,022</b>
Contingencies/Dept Reserves	4,167,480	4,167,480	2,114,852	1,962,137
<b>TOTAL REQUIREMENTS</b>	<b>11,901,625</b>	<b>11,809,700</b>	<b>10,894,212</b>	<b>10,981,159</b>
<b>NET COUNTY COST</b>	<b>742,184</b>	<b>1,770,922</b>	<b>1,789,667</b>	<b>1,789,667</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	56.0	55.0	55.0	55.0
Funded FTE	55.7	54.6	54.7	54.7

Housing and Community Development (7920P)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	7,015,888	5,512,466	6,456,539	6,456,539
Charges for Services		13		
Miscellaneous Revenue	2,479,520	2,228,281	1,764,483	1,764,483
<b>Total Revenue</b>	<b>9,495,408</b>	<b>7,740,760</b>	<b>8,221,022</b>	<b>8,221,022</b>
Fund Balance	473,064	1,894,038		
<b>TOTAL SOURCES</b>	<b>9,968,472</b>	<b>9,634,798</b>	<b>8,221,022</b>	<b>8,221,022</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	2,179,785	2,211,450	2,080,357	2,080,357
Services and Supplies	480,614	554,481	282,289	282,289
Other Charges	5,407,195	6,860,822	5,821,472	5,821,472
Other Financing Uses	15,288			
<b>Net Appropriations</b>	<b>8,082,882</b>	<b>9,626,753</b>	<b>8,184,118</b>	<b>8,184,118</b>
Contingencies/Dept Reserves	1,885,590	8,045	36,904	36,904
<b>TOTAL REQUIREMENTS</b>	<b>9,968,472</b>	<b>9,634,798</b>	<b>8,221,022</b>	<b>8,221,022</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	19.0	19.0	17.0	17.0
Funded FTE	19.0	18.9	16.9	16.9

Housing Authority (7930P)  
Housing Authority Fund (Information Only)

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	1,424,487	1,482,262	1,454,508	1,454,508
Intergovernmental Revenues	62,716,571	65,456,603	63,616,721	63,616,721
Interfund Revenue	245,000			
Miscellaneous Revenue	697,890	(595,126)	410,610	410,610
Other Financing Sources		135,854		
<b>TOTAL SOURCES</b>	<b>65,083,948</b>	<b>66,479,593</b>	<b>65,481,839</b>	<b>65,481,839</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	3,820,067	4,184,095	4,493,778	4,493,778
Services and Supplies	1,639,716	2,390,135	2,386,105	2,386,105
Other Charges	59,618,905	59,696,157	58,307,444	58,307,444
Fixed Assets	5,260	209,206	294,512	294,512
<b>TOTAL REQUIREMENTS</b>	<b>65,083,948</b>	<b>66,479,593</b>	<b>65,481,839</b>	<b>65,481,839</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	46.0	46.0	46.0	46.0
Funded FTE	46.0	46.0	46.0	46.0

Parks Department (3900B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Fines, Forfeitures and Penalties	4,849	8,561	7,000	7,000
Use of Money and Property	79,016	109,881	158,594	213,594
Intergovernmental Revenues	58,113	23,068	21,000	21,000
Charges for Services	1,243,444	1,123,160	1,532,000	1,627,000
Interfund Revenue	378,366			
Miscellaneous Revenue	132,336	194,672	70,000	70,000
Other Financing Sources		181,848	274,348	274,348
<b>Total Revenue</b>	<b>1,896,123</b>	<b>1,641,191</b>	<b>2,062,942</b>	<b>2,212,942</b>
Fund Balance	296,097	260,149	253,599	103,599
<b>TOTAL SOURCES</b>	<b>2,192,220</b>	<b>1,901,340</b>	<b>2,316,541</b>	<b>2,316,541</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	6,386,208	6,406,189	6,653,653	6,642,653
Services and Supplies	999,134	1,065,592	998,934	987,934
Other Charges	1,033,902	1,092,913	1,139,728	1,161,728
Fixed Assets	120,752	32,042		
<b>Gross Appropriations</b>	<b>8,539,996</b>	<b>8,596,735</b>	<b>8,792,315</b>	<b>8,792,315</b>
Intrafund Transfers	(173,354)	(185,000)	(127,323)	(127,323)
<b>Net Appropriations</b>	<b>8,366,641</b>	<b>8,411,735</b>	<b>8,664,992</b>	<b>8,664,992</b>
Contingencies/Dept Reserves	143,337	177,811	194,880	194,880
<b>TOTAL REQUIREMENTS</b>	<b>8,509,978</b>	<b>8,589,546</b>	<b>8,859,872</b>	<b>8,859,872</b>
<b>NET COUNTY COST</b>	<b>6,317,758</b>	<b>6,688,207</b>	<b>6,543,331</b>	<b>6,543,331</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	56.0	57.0	54.0	54.0
Funded FTE	56.0	56.6	53.8	53.8

Fish and Game (3950B)  
Fish and Game Propagation Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Fines, Forfeitures and Penalties	2,210	3,572	3,000	3,000
Use of Money and Property	3,120	(2,096)	3,000	3,000
<b>Total Revenue</b>	<b>5,331</b>	<b>1,477</b>	<b>6,000</b>	<b>6,000</b>
Fund Balance	75,221	76,142	69,493	71,454
<b>TOTAL SOURCES</b>	<b>80,552</b>	<b>77,619</b>	<b>75,493</b>	<b>77,454</b>
<b>REQUIREMENTS</b>				
Services and Supplies	4,410	6,164	20,000	20,000
<b>Net Appropriations</b>	<b>4,410</b>	<b>6,164</b>	<b>20,000</b>	<b>20,000</b>
Non-General Fund Reserves	76,142	71,454	55,493	57,454
<b>TOTAL REQUIREMENTS</b>	<b>80,552</b>	<b>77,618</b>	<b>75,493</b>	<b>77,454</b>

Off-Highway Vehicle License Fees (3960B)  
Off-Highway Vehicle License Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	9,447	(7,000)	7,500	7,500
Fund Balance	222,543	199,664	146,426	109,176
<b>TOTAL SOURCES</b>	<b>231,990</b>	<b>192,664</b>	<b>153,926</b>	<b>116,676</b>
<b>REQUIREMENTS</b>				
Services and Supplies		83,488	84,000	46,750
Other Financing Uses			30,000	30,000
<b>Gross Appropriations</b>		<b>83,488</b>	<b>114,000</b>	<b>76,750</b>
Intrafund Transfers	32,326			
<b>Net Appropriations</b>	<b>32,326</b>	<b>83,488</b>	<b>114,000</b>	<b>76,750</b>
Non-General Fund Reserves	199,664	109,176	39,926	39,926
<b>TOTAL REQUIREMENTS</b>	<b>231,990</b>	<b>192,664</b>	<b>153,926</b>	<b>116,676</b>

Parks Acquisition and Development (3970B)  
Parks Acquisition and Development Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	140,928	(129,464)	70,000	70,000
Intergovernmental Revenues	2,600,183	1,424,958	5,643,826	5,643,826
Charges for Services	2,605			
Interfund Revenue	181,683		75,000	75,000
Miscellaneous Revenue	98,832	906,303		
<b>Total Revenue</b>	<b>3,024,232</b>	<b>2,201,798</b>	<b>5,788,826</b>	<b>5,788,826</b>
Fund Balance	2,310,168	3,661,002	3,061,120	4,347,298
<b>TOTAL SOURCES</b>	<b>5,334,400</b>	<b>5,862,800</b>	<b>8,849,946</b>	<b>10,136,124</b>
<b>REQUIREMENTS</b>				
Services and Supplies	390,985	232,644	400,000	400,000
Fixed Assets	828,000	492,678	1,000,000	1,000,000
Other Financing Uses	696,641	790,180	6,551,219	6,551,219
<b>Gross Appropriations</b>	<b>1,915,626</b>	<b>1,515,502</b>	<b>7,951,219</b>	<b>7,951,219</b>
Intrafund Transfers	(244,272)			
<b>Net Appropriations</b>	<b>1,671,355</b>	<b>1,515,502</b>	<b>7,951,219</b>	<b>7,951,219</b>
Non-General Fund Reserves	3,663,045	4,347,298	898,727	2,184,905
<b>TOTAL REQUIREMENTS</b>	<b>5,334,400</b>	<b>5,862,800</b>	<b>8,849,946</b>	<b>10,136,124</b>



Coyote Point Marina (3980B)  
Coyote Point Marina Operating Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	40,687	10,588	45,000	45,000
Intergovernmental Revenues			1,920,000	1,920,000
Charges for Services	1,121,627	1,083,532	1,263,200	1,263,200
Miscellaneous Revenue		8,074		
<b>Total Revenue</b>	<b>1,162,314</b>	<b>1,102,194</b>	<b>3,228,200</b>	<b>3,228,200</b>
Fund Balance	855,940	812,105	811,171	739,134
<b>TOTAL SOURCES</b>	<b>2,018,254</b>	<b>1,914,299</b>	<b>4,039,371</b>	<b>3,967,334</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	520,347	537,277	535,414	535,414
Services and Supplies	247,707	220,923	325,000	325,000
Other Charges	564,034	402,247	436,865	436,865
Fixed Assets			138,092	138,092
Other Financing Uses	83,873	253,648	2,078,000	2,078,000
<b>Gross Appropriations</b>	<b>1,415,961</b>	<b>1,414,095</b>	<b>3,513,371</b>	<b>3,513,371</b>
Intrafund Transfers	141,356			
<b>Net Appropriations</b>	<b>1,557,317</b>	<b>1,414,095</b>	<b>3,513,371</b>	<b>3,513,371</b>
Non-General Fund Reserves	460,936	500,203	526,000	453,963
<b>TOTAL REQUIREMENTS</b>	<b>2,018,253</b>	<b>1,914,298</b>	<b>4,039,371</b>	<b>3,967,334</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	5.0	5.0	5.0	5.0
Funded FTE	5.0	5.0	5.0	5.0

Administrative Services (4510P)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues			262,000	262,000
Interfund Revenue	4,016,037	4,646,761	5,833,250	5,833,250
Miscellaneous Revenue	41,902	40,806	10,000	10,000
Other Financing Sources	96,013	96,420	49,432	49,432
<b>Total Revenue</b>	<b>4,153,952</b>	<b>4,783,987</b>	<b>6,154,682</b>	<b>6,154,682</b>
Fund Balance		61,000	61,000	61,000
<b>TOTAL SOURCES</b>	<b>4,153,952</b>	<b>4,844,987</b>	<b>6,215,682</b>	<b>6,215,682</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	2,924,276	3,098,956	3,456,323	3,456,323
Services and Supplies	934,352	705,063	878,756	878,756
Other Charges	1,340,610	1,504,342	2,008,790	2,008,790
Fixed Assets	38,345	59,843	48,750	48,750
Other Financing Uses			61,000	61,000
<b>Gross Appropriations</b>	<b>5,237,583</b>	<b>5,368,203</b>	<b>6,453,619</b>	<b>6,453,619</b>
Intrafund Transfers	(892,262)	(286,061)		
<b>TOTAL REQUIREMENTS</b>	<b>4,345,321</b>	<b>5,082,142</b>	<b>6,453,619</b>	<b>6,453,619</b>
<b>NET COUNTY COST</b>	<b>191,369</b>	<b>237,155</b>	<b>237,937</b>	<b>237,937</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	28.0	28.0	28.0	28.0
Funded FTE	27.9	27.9	27.9	27.9

Engineering Services (4600P)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues			35,000	35,000
Charges for Services	43,148	17,028	9,074	9,074
Interfund Revenue	4,143,703	3,603,197	5,114,340	5,114,340
Miscellaneous Revenue	6,151	6,726		
Other Financing Sources	99	3,491		
<b>Total Revenue</b>	<b>4,193,101</b>	<b>3,630,441</b>	<b>5,158,414</b>	<b>5,158,414</b>
Fund Balance				182
<b>TOTAL SOURCES</b>	<b>4,193,101</b>	<b>3,630,441</b>	<b>5,158,414</b>	<b>5,158,596</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	3,242,995	3,133,195	4,100,768	4,100,768
Services and Supplies	720,117	270,143	670,123	670,123
Other Charges	567,665	470,852	484,147	484,147
<b>Gross Appropriations</b>	<b>4,530,776</b>	<b>3,874,189</b>	<b>5,255,038</b>	<b>5,255,038</b>
Intrafund Transfers	(241,051)	(147,368)		
<b>Net Appropriations</b>	<b>4,289,725</b>	<b>3,726,822</b>	<b>5,255,038</b>	<b>5,255,038</b>
Contingencies/Dept Reserves				182
<b>TOTAL REQUIREMENTS</b>	<b>4,289,725</b>	<b>3,726,822</b>	<b>5,255,038</b>	<b>5,255,220</b>
<b>NET COUNTY COST</b>	<b>96,624</b>	<b>96,381</b>	<b>96,624</b>	<b>96,624</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	30.0	30.0	30.0	30.0
Funded FTE	29.8	29.5	29.5	29.5

Facilities Services (4730P)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	456,352	551,017	474,844	474,844
Intergovernmental Revenues			1,893,169	1,893,169
Charges for Services	829,585	592,818	52,398	52,398
Interfund Revenue	6,459,514	7,104,010	6,215,669	6,215,669
Miscellaneous Revenue	703,048	344,142	278,156	278,156
<b>Total Revenue</b>	<b>8,448,499</b>	<b>8,591,987</b>	<b>8,914,236</b>	<b>8,914,236</b>
Fund Balance		179		1,292,669
<b>TOTAL SOURCES</b>	<b>8,448,499</b>	<b>8,592,166</b>	<b>8,914,236</b>	<b>10,206,905</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	9,752,596	10,003,311	11,242,492	11,242,492
Services and Supplies	12,845,330	12,728,275	11,929,295	12,474,724
Other Charges	2,687,145	3,282,500	3,061,879	3,218,119
Other Financing Uses	8,867,677	12,021,379	13,058,666	13,315,666
<b>Gross Appropriations</b>	<b>34,152,748</b>	<b>38,035,466</b>	<b>39,292,332</b>	<b>40,251,001</b>
Intrafund Transfers	(25,383,608)	(30,327,633)	(29,975,896)	(29,975,896)
<b>Net Appropriations</b>	<b>8,769,140</b>	<b>7,707,834</b>	<b>9,316,436</b>	<b>10,275,105</b>
Contingencies/Dept Reserves		179		334,000
<b>TOTAL REQUIREMENTS</b>	<b>8,769,140</b>	<b>7,708,013</b>	<b>9,316,436</b>	<b>10,609,105</b>
<b>NET COUNTY COST</b>	<b>320,641</b>	<b>(884,154)</b>	<b>402,200</b>	<b>402,200</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	112.0	112.0	106.0	106.0
Funded FTE	110.2	112.0	106.0	106.0

Road Construction and Operations (4520B)  
Special Revenue Funds

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Licenses, Permits and Franchises	100	73,841	80,000	80,000
Use of Money and Property	507,653	(218,009)	287,679	287,679
Intergovernmental Revenues	16,551,546	24,262,262	14,454,480	14,454,480
Charges for Services	584,637	183,761	307,500	307,500
Interfund Revenue	693,321	590,002	340,000	340,000
Miscellaneous Revenue	1,514,300	3,247,111	248,000	248,000
<b>Total Revenue</b>	<b>19,851,556</b>	<b>28,138,967</b>	<b>15,717,659</b>	<b>15,717,659</b>
Fund Balance	9,661,386	8,896,511	16,263,366	16,022,477
<b>TOTAL SOURCES</b>	<b>29,512,942</b>	<b>37,035,478</b>	<b>31,981,025</b>	<b>31,740,136</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	6,622,716	6,995,604	7,836,495	7,836,495
Services and Supplies	8,643,143	11,982,672	10,526,697	11,026,697
Other Charges	579,084	743,231	968,214	968,214
Fixed Assets	2,476,053	1,976,279	2,235,218	2,235,218
<b>Net Appropriations</b>	<b>18,320,995</b>	<b>21,697,786</b>	<b>21,566,624</b>	<b>22,066,624</b>
Contingencies/Dept Reserves	5,508,978	13,117,756	6,976,868	6,718,791
Non-General Fund Reserves	3,387,533	2,904,721	3,437,533	2,954,721
<b>TOTAL REQUIREMENTS</b>	<b>27,217,506</b>	<b>37,720,262</b>	<b>31,981,025</b>	<b>31,740,136</b>
<b>NET COUNTY COST</b>	<b>(2,295,436)</b>	<b>684,784</b>		
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	70.0	70.0	70.0	70.0
Funded FTE	70.0	70.0	70.0	70.0

Construction Services (4740B)  
Construction Services Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	(32,762)	11,603		
Charges for Services	271,594	90,982	50,343	50,343
Interfund Revenue	3,840,887	3,455,148	3,510,613	3,510,613
Miscellaneous Revenue	21,373	648,177		
<b>Total Revenue</b>	<b>4,101,092</b>	<b>4,205,910</b>	<b>3,560,956</b>	<b>3,560,956</b>
Fund Balance	215,077	46,171		182,220
<b>TOTAL SOURCES</b>	<b>4,316,169</b>	<b>4,252,081</b>	<b>3,560,956</b>	<b>3,743,176</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	3,024,525	2,589,186	2,073,245	2,073,245
Services and Supplies	1,140,963	701,864	1,126,186	1,126,186
Other Charges	138,441	778,811	280,418	280,418
<b>Gross Appropriations</b>	<b>4,303,929</b>	<b>4,069,861</b>	<b>3,479,849</b>	<b>3,479,849</b>
Intrafund Transfers	(33,931)			
<b>Net Appropriations</b>	<b>4,269,998</b>	<b>4,069,861</b>	<b>3,479,849</b>	<b>3,479,849</b>
Contingencies/Dept Reserves	46,171	182,220	81,107	263,327
<b>TOTAL REQUIREMENTS</b>	<b>4,316,169</b>	<b>4,252,081</b>	<b>3,560,956</b>	<b>3,743,176</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	29.0	29.0	16.0	16.0
Funded FTE	28.9	28.8	17.0	17.0

Vehicle and Equipment Services (4760B)  
All Funds

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	292,753	(183,257)		
Intergovernmental Revenues		1,188,596		
Charges for Services		33,817	10,000	10,000
Interfund Revenue	6,177,285	6,604,242	6,115,236	6,115,236
Miscellaneous Revenue	116,455	296,910	51,700	51,700
Other Financing Sources			1,000	1,000
<b>Total Revenue</b>	<b>6,586,493</b>	<b>7,940,307</b>	<b>6,177,936</b>	<b>6,177,936</b>
Fund Balance	6,809,524	5,900,225	5,806,200	5,475,406
<b>TOTAL SOURCES</b>	<b>13,396,017</b>	<b>13,840,532</b>	<b>11,984,136</b>	<b>11,653,342</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	2,411,983	2,492,929	2,799,177	2,799,177
Services and Supplies	4,245,115	3,979,508	3,993,259	3,993,259
Other Charges	743,873	810,028	785,609	785,609
Fixed Assets	3,859,332	2,163,112	2,030,500	2,030,500
Other Financing Uses			95,000	95,000
<b>Gross Appropriations</b>	<b>11,260,302</b>	<b>9,445,577</b>	<b>9,703,545</b>	<b>9,703,545</b>
Intrafund Transfers	(1,469,073)	(1,765,235)	(3,184,823)	(3,184,823)
<b>Net Appropriations</b>	<b>9,791,229</b>	<b>7,680,342</b>	<b>6,518,722</b>	<b>6,518,722</b>
Non-General Fund Reserves	5,900,224	5,475,406	5,465,414	5,134,620
<b>TOTAL REQUIREMENTS</b>	<b>15,691,453</b>	<b>13,155,748</b>	<b>11,984,136</b>	<b>11,653,342</b>
<b>NET COUNTY COST</b>	<b>2,295,436</b>	<b>(684,784)</b>		
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	25.0	25.0	25.0	25.0
Funded FTE	25.0	25.0	25.0	25.0

Waste Management (4820B)  
Solid Waste Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Licenses, Permits and Franchises	5,169,225	4,662,148	4,866,024	4,866,024
Use of Money and Property	314,262	(244,496)	50,000	50,000
Intergovernmental Revenues	17,371	112,941	131,000	131,000
Charges for Services	32,080	57,792	40,000	40,000
Interfund Revenue	30,788	639,478		
Miscellaneous Revenue	46,502	73,767	25,000	25,000
<b>Total Revenue</b>	<b>5,610,226</b>	<b>5,301,630</b>	<b>5,112,024</b>	<b>5,112,024</b>
Fund Balance	6,680,251	6,288,448	3,926,439	4,705,651
<b>TOTAL SOURCES</b>	<b>12,290,478</b>	<b>11,590,078</b>	<b>9,038,463</b>	<b>9,817,675</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	948,672	1,123,728	1,221,467	1,221,467
Services and Supplies	2,336,089	3,683,534	4,949,795	4,949,795
Other Charges	2,681,838	1,734,552	1,539,649	1,539,649
Other Financing Uses	35,430	342,614	226,865	226,865
<b>Net Appropriations</b>	<b>6,002,030</b>	<b>6,884,427</b>	<b>7,937,776</b>	<b>7,937,776</b>
Contingencies/Dept Reserves	390,000	1,457,333	600,687	600,687
Non-General Fund Reserves	5,898,448	3,248,318	500,000	1,279,212
<b>TOTAL REQUIREMENTS</b>	<b>12,290,478</b>	<b>11,590,078</b>	<b>9,038,463</b>	<b>9,817,675</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	8.0	9.0	9.0	9.0
Funded FTE	7.9	8.8	8.8	8.8



Transportation Services (4830B)  
Half-Cent Transportation Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Taxes	1,179,169	1,704,474	1,398,345	1,890,000
Use of Money and Property	5,284	6,469		
Charges for Services	1,029,204	1,330,963	1,314,294	1,314,294
Interfund Revenue	5,507	3,621		
Miscellaneous Revenue	41,193	50,832		
<b>Total Revenue</b>	<b>2,260,358</b>	<b>3,096,359</b>	<b>2,712,639</b>	<b>3,204,294</b>
Fund Balance	3,390	2,433	2,433	217,656
<b>TOTAL SOURCES</b>	<b>2,263,748</b>	<b>3,098,792</b>	<b>2,715,072</b>	<b>3,421,950</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	794,112	1,001,515	1,315,554	1,315,554
Services and Supplies	1,367,351	1,681,778	1,243,475	1,950,353
Other Charges	99,851	197,843	156,043	156,043
<b>Net Appropriations</b>	<b>2,261,315</b>	<b>2,881,135</b>	<b>2,715,072</b>	<b>3,421,950</b>
Contingencies/Dept Reserves	2,433	217,656		
<b>TOTAL REQUIREMENTS</b>	<b>2,263,748</b>	<b>3,098,791</b>	<b>2,715,072</b>	<b>3,421,950</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	8.0	8.0	8.0	8.0
Funded FTE	6.7	8.0	8.0	8.0

Utilities (4840B)  
All Funds

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Taxes	5,273,117	5,594,220	4,768,294	4,365,018
Licenses, Permits and Franchises	491,732	518,012	467,994	467,994
Use of Money and Property	1,262,020	(1,019,460)	765,865	765,865
Intergovernmental Revenues	37,085	36,689	34,602	34,602
Charges for Services	8,638,786	9,112,287	9,118,464	9,382,640
Interfund Revenue	1,995,463	1,932,203	2,505,882	2,505,882
Miscellaneous Revenue	394,007	115,053		
Other Financing Sources	1,610,000	2,190,000	2,710,000	2,835,366
<b>Total Revenue</b>	<b>19,702,211</b>	<b>18,479,004</b>	<b>20,371,101</b>	<b>20,357,367</b>
Fund Balance	30,503,674	34,639,487	31,322,107	35,771,424
<b>TOTAL SOURCES</b>	<b>50,205,885</b>	<b>53,118,491</b>	<b>51,693,208</b>	<b>56,128,791</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	1,669,723	1,831,121	1,994,057	1,994,057
Services and Supplies	10,640,941	10,176,276	15,655,304	15,934,827
Other Charges	1,276,978	1,570,276	2,003,697	2,003,697
Fixed Assets	40,980	748,942	6,665,000	6,790,366
Other Financing Uses	3,218,019	3,799,061	4,314,059	4,439,425
<b>Gross Appropriations</b>	<b>16,846,641</b>	<b>18,125,676</b>	<b>30,632,117</b>	<b>31,162,372</b>
Intrafund Transfers	(628,014)	(899,320)	(1,044,645)	(1,044,645)
<b>Net Appropriations</b>	<b>16,218,627</b>	<b>17,226,357</b>	<b>29,587,472</b>	<b>30,117,727</b>
Contingencies/Dept Reserves	33,816,485	35,715,591	21,930,611	25,831,465
Non-General Fund Reserves	50,072	55,833	54,419	58,893
<b>TOTAL REQUIREMENTS</b>	<b>50,085,184</b>	<b>52,997,781</b>	<b>51,572,502</b>	<b>56,008,085</b>
<b>NET COUNTY COST</b>	<b>(120,701)</b>	<b>(120,711)</b>	<b>(120,706)</b>	<b>(120,706)</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	16.0	16.0	16.0	16.0
Funded FTE	16.0	16.0	16.0	16.0

Airports (4850B)  
County Airports Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Licenses, Permits and Franchises	15,500	15,500	15,500	15,500
Use of Money and Property	2,290,754	2,418,640	2,284,252	2,284,252
Intergovernmental Revenues	144,982	2,009,753	3,127,000	3,127,000
Charges for Services	49,571	12,114	41,900	41,900
Interfund Revenue		586		
Miscellaneous Revenue	87,014	74,755	71,800	71,800
Other Financing Sources	4,000,000			
<b>Total Revenue</b>	<b>6,587,822</b>	<b>4,531,348</b>	<b>5,540,452</b>	<b>5,540,452</b>
Fund Balance	2,852,650	1,019,864	1,045,612	2,050,095
<b>TOTAL SOURCES</b>	<b>9,440,471</b>	<b>5,551,212</b>	<b>6,586,064</b>	<b>7,590,547</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	919,070	894,388	1,064,891	1,064,891
Services and Supplies	723,969	592,768	845,644	845,644
Other Charges	754,461	1,195,377	692,795	692,795
Fixed Assets	6,387,184	876,095	3,539,500	3,539,500
<b>Gross Appropriations</b>	<b>8,784,683</b>	<b>3,558,628</b>	<b>6,142,830</b>	<b>6,142,830</b>
Intrafund Transfers	(33,324)	(57,511)	(40,000)	(40,000)
<b>Net Appropriations</b>	<b>8,751,359</b>	<b>3,501,117</b>	<b>6,102,830</b>	<b>6,102,830</b>
Non-General Fund Reserves	689,112	2,050,095	483,234	1,487,717
<b>TOTAL REQUIREMENTS</b>	<b>9,440,471</b>	<b>5,551,212</b>	<b>6,586,064</b>	<b>7,590,547</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	9.0	9.0	9.0	9.0
Funded FTE	8.9	9.0	9.0	9.0

Capital Projects (8500D)  
Capital Projects Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	83,786	(64,023)		
Intergovernmental Revenues	44,727			1,427,250
Charges for Services	1,040	6,100	2,048,024	1,656,653
Interfund Revenue		16,706		
Miscellaneous Revenue	25,379	25,117	4,139	4,139
Other Financing Sources	8,434,282	7,381,614	29,355,821	27,422,837
<b>Total Revenue</b>	<b>8,589,214</b>	<b>7,365,513</b>	<b>31,407,984</b>	<b>30,510,879</b>
Fund Balance	2,307,642	1,871,558	1,461,764	1,829,336
<b>TOTAL SOURCES</b>	<b>10,896,856</b>	<b>9,237,071</b>	<b>32,869,748</b>	<b>32,340,215</b>
<b>REQUIREMENTS</b>				
Fixed Assets	8,950,177	7,407,735	32,869,748	32,340,215
<b>Net Appropriations</b>	<b>8,950,177</b>	<b>7,407,735</b>	<b>32,869,748</b>	<b>32,340,215</b>
Contingencies/Dept Reserves	1,946,680	1,829,336		
<b>TOTAL REQUIREMENTS</b>	<b>10,896,857</b>	<b>9,237,071</b>	<b>32,869,748</b>	<b>32,340,215</b>

BOS District 1 (1110B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Miscellaneous Revenue		1,142		
<b>Total Revenue</b>		<b>1,142</b>		
Fund Balance	114,488	115,315	65,877	83,478
<b>TOTAL SOURCES</b>	<b>114,488</b>	<b>116,457</b>	<b>65,877</b>	<b>83,478</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	480,996	518,896	584,154	596,978
Services and Supplies	37,321	41,596	51,827	51,827
Other Charges	35,719	36,096	39,105	41,105
<b>Net Appropriations</b>	<b>554,036</b>	<b>596,589</b>	<b>675,086</b>	<b>689,910</b>
Contingencies/Dept Reserves	67,000	21,626	21,626	24,403
<b>TOTAL REQUIREMENTS</b>	<b>621,036</b>	<b>618,215</b>	<b>696,712</b>	<b>714,313</b>
<b>NET COUNTY COST</b>	<b>506,548</b>	<b>501,757</b>	<b>630,835</b>	<b>630,835</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	4.0	4.0	4.0	4.0
Funded FTE	4.0	4.0	4.0	4.0

BOS District 2 (1120B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Miscellaneous Revenue	9,000			
<b>Total Revenue</b>	<b>9,000</b>			
Fund Balance	40,868	35,388	53,377	138,260
<b>TOTAL SOURCES</b>	<b>49,868</b>	<b>35,388</b>	<b>53,377</b>	<b>138,260</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	586,869	546,036	582,606	587,606
Services and Supplies	36,874	42,076	60,115	60,115
Other Charges	37,311	37,564	40,489	45,489
<b>Net Appropriations</b>	<b>661,054</b>	<b>625,675</b>	<b>683,210</b>	<b>693,210</b>
Contingencies/Dept Reserves	29,402	13,826	13,826	88,709
<b>TOTAL REQUIREMENTS</b>	<b>690,456</b>	<b>639,501</b>	<b>697,036</b>	<b>781,919</b>
<b>NET COUNTY COST</b>	<b>640,588</b>	<b>604,113</b>	<b>643,659</b>	<b>643,659</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	4.0	4.0	4.0	4.0
Funded FTE	4.0	4.0	4.0	4.0

BOS District 3 (1130B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Miscellaneous Revenue		1,320		
<b>Total Revenue</b>		<b>1,320</b>		
Fund Balance	41,088	50,301	53,733	23,480
<b>TOTAL SOURCES</b>	<b>41,088</b>	<b>51,621</b>	<b>53,733</b>	<b>23,480</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	480,212	531,633	566,480	544,151
Services and Supplies	44,658	50,775	54,020	43,996
Other Charges	34,040	33,672	35,717	37,817
<b>Net Appropriations</b>	<b>558,911</b>	<b>616,080</b>	<b>656,217</b>	<b>625,964</b>
Contingencies/Dept Reserves	19,225	12,615	15,615	15,615
<b>TOTAL REQUIREMENTS</b>	<b>578,136</b>	<b>628,695</b>	<b>671,832</b>	<b>641,579</b>
<b>NET COUNTY COST</b>	<b>537,048</b>	<b>577,074</b>	<b>618,099</b>	<b>618,099</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	4.0	4.0	4.0	4.0
Funded FTE	4.0	4.0	4.0	4.0

BOS District 4 (1140B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Miscellaneous Revenue		105		
<b>Total Revenue</b>		<b>105</b>		
Fund Balance	116,837	119,651	107,693	130,842
<b>TOTAL SOURCES</b>	<b>116,837</b>	<b>119,756</b>	<b>107,693</b>	<b>130,842</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	457,807	443,285	550,158	560,158
Services and Supplies	55,525	46,223	79,100	79,100
Other Charges	34,937	36,523	35,022	37,022
<b>Net Appropriations</b>	<b>548,268</b>	<b>526,031</b>	<b>664,280</b>	<b>676,280</b>
Contingencies/Dept Reserves	33,016	49,836	29,836	40,985
<b>TOTAL REQUIREMENTS</b>	<b>581,284</b>	<b>575,867</b>	<b>694,116</b>	<b>717,265</b>
<b>NET COUNTY COST</b>	<b>464,447</b>	<b>456,111</b>	<b>586,423</b>	<b>586,423</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	4.0	4.0	4.0	4.0
Funded FTE	4.0	4.0	4.0	4.0



BOS District 5 (1150B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Miscellaneous Revenue	525			
<b>Total Revenue</b>	<b>525</b>			
Fund Balance	50,599	31,180	37,416	12,255
<b>TOTAL SOURCES</b>	<b>51,124</b>	<b>31,180</b>	<b>37,416</b>	<b>12,255</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	550,319	540,619	560,424	537,763
Services and Supplies	36,613	39,089	43,545	41,045
Other Charges	35,537	36,758	36,418	36,418
<b>Net Appropriations</b>	<b>622,469</b>	<b>616,466</b>	<b>640,387</b>	<b>615,226</b>
Contingencies/Dept Reserves	15,931	12,931	12,931	12,931
<b>TOTAL REQUIREMENTS</b>	<b>638,400</b>	<b>629,397</b>	<b>653,318</b>	<b>628,157</b>
<b>NET COUNTY COST</b>	<b>587,276</b>	<b>598,217</b>	<b>615,902</b>	<b>615,902</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	4.0	4.0	4.0	4.0
Funded FTE	4.0	4.0	4.0	4.0

County Manager/Clerk of the Board (1200B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	138,215	128,430	13,100	13,100
Charges for Services	190,115	217,823	208,998	208,998
Interfund Revenue	206,472	221,539	232,532	232,532
Miscellaneous Revenue	144,457	89,897	84,450	84,450
Other Financing Sources	2,261	2,162	48,918	48,918
<b>Total Revenue</b>	<b>681,520</b>	<b>659,850</b>	<b>587,998</b>	<b>587,998</b>
Fund Balance	1,052,037	1,777,770	1,313,122	1,925,041
<b>TOTAL SOURCES</b>	<b>1,733,557</b>	<b>2,437,620</b>	<b>1,901,120</b>	<b>2,513,039</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	5,350,941	5,488,151	5,915,984	5,915,984
Services and Supplies	1,128,872	1,107,742	2,094,424	2,214,020
Other Charges	1,784,056	1,822,783	988,280	963,280
Fixed Assets		32,351	10,000	10,000
<b>Gross Appropriations</b>	<b>8,263,869</b>	<b>8,451,027</b>	<b>9,008,688</b>	<b>9,103,284</b>
Intrafund Transfers	(619,485)	(646,551)	(677,058)	(677,058)
<b>Net Appropriations</b>	<b>7,644,385</b>	<b>7,804,476</b>	<b>8,331,630</b>	<b>8,426,226</b>
Contingencies/Dept Reserves	565,488	683,250	683,250	1,295,169
<b>TOTAL REQUIREMENTS</b>	<b>8,209,873</b>	<b>8,487,726</b>	<b>9,014,880</b>	<b>9,721,395</b>
<b>NET COUNTY COST</b>	<b>6,476,316</b>	<b>6,050,106</b>	<b>7,113,760</b>	<b>7,208,356</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	40.0	40.0	40.0	40.0
Funded FTE	39.5	39.5	39.5	39.5

Real Property Services (1220B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	229,384	256,961	256,539	256,539
Charges for Services	31,620	147,038	50,000	50,000
Interfund Revenue	2,343,961	2,519,174	2,776,341	2,776,341
Miscellaneous Revenue	14,564	1,948		
<b>Total Revenue</b>	<b>2,619,529</b>	<b>2,925,121</b>	<b>3,082,880</b>	<b>3,082,880</b>
Fund Balance	50,712	122,564	206,344	307,889
<b>TOTAL SOURCES</b>	<b>2,670,241</b>	<b>3,047,685</b>	<b>3,289,224</b>	<b>3,390,769</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	449,996	563,113	591,611	591,611
Services and Supplies	8,056	109,407	247,854	247,854
Other Charges	13,899,015	13,832,514	14,527,792	14,629,337
<b>Gross Appropriations</b>	<b>14,357,067</b>	<b>14,505,034</b>	<b>15,367,257</b>	<b>15,468,802</b>
Intrafund Transfers	(11,763,488)	(11,765,238)	(12,143,745)	(12,143,745)
<b>Net Appropriations</b>	<b>2,593,579</b>	<b>2,739,796</b>	<b>3,223,512</b>	<b>3,325,057</b>
Contingencies/Dept Reserves	76,662	307,889	65,712	65,712
<b>TOTAL REQUIREMENTS</b>	<b>2,670,241</b>	<b>3,047,685</b>	<b>3,289,224</b>	<b>3,390,769</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	4.0	4.0	4.0	4.0
Funded FTE	4.0	4.0	4.0	4.0

Assessor-County Clerk-Recorder (1300D)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Intergovernmental Revenues	348,678	282,790		
Charges for Services	11,486,625	10,839,358	9,476,556	9,476,556
Miscellaneous Revenue	11,025	80,637	8,000	8,000
<b>Total Revenue</b>	<b>11,846,327</b>	<b>11,202,785</b>	<b>9,484,556</b>	<b>9,484,556</b>
Fund Balance	544,410	536,789		1,222,009
<b>TOTAL SOURCES</b>	<b>12,390,737</b>	<b>11,739,574</b>	<b>9,484,556</b>	<b>10,706,565</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	14,847,145	14,411,779	14,073,457	14,801,689
Services and Supplies	6,997,680	5,182,372	5,186,581	4,577,349
Other Charges	1,962,858	2,012,776	2,160,095	2,160,095
Fixed Assets		19,756		
<b>Gross Appropriations</b>	<b>23,807,683</b>	<b>21,626,683</b>	<b>21,420,133</b>	<b>21,539,133</b>
Intrafund Transfers	(3,476,110)		(3,176,657)	(3,176,657)
<b>Net Appropriations</b>	<b>20,331,573</b>	<b>21,626,683</b>	<b>18,243,476</b>	<b>18,362,476</b>
Contingencies/Dept Reserves				1,103,009
<b>TOTAL REQUIREMENTS</b>	<b>20,331,573</b>	<b>21,626,683</b>	<b>18,243,476</b>	<b>19,465,485</b>
<b>NET COUNTY COST</b>	<b>7,940,836</b>	<b>9,887,109</b>	<b>8,758,920</b>	<b>8,758,920</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	124.0	119.0	113.0	113.0
Funded FTE	123.7	119.0	113.2	113.2

Controller's Office (1400B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property		109		
Charges for Services	1,233,251	1,210,487	1,319,720	1,319,720
Interfund Revenue	141,448	133,168	124,593	124,593
Miscellaneous Revenue	13,040	40,167		
<b>Total Revenue</b>	<b>1,387,739</b>	<b>1,383,931</b>	<b>1,444,313</b>	<b>1,444,313</b>
Fund Balance	1,003,339	1,070,823	976,397	1,022,394
<b>TOTAL SOURCES</b>	<b>2,391,078</b>	<b>2,454,754</b>	<b>2,420,710</b>	<b>2,466,707</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	4,568,075	4,971,062	5,355,779	5,355,779
Services and Supplies	332,912	498,322	639,567	504,567
Other Charges	1,005,261	2,233,912	2,812,838	2,812,838
Fixed Assets	10,024			
<b>Gross Appropriations</b>	<b>5,916,273</b>	<b>7,703,296</b>	<b>8,808,184</b>	<b>8,673,184</b>
Intrafund Transfers	(71,865)	(158,627)	(826,900)	(826,900)
<b>Net Appropriations</b>	<b>5,844,408</b>	<b>7,544,669</b>	<b>7,981,284</b>	<b>7,846,284</b>
Contingencies/Dept Reserves	612,896	423,931	570,233	751,230
<b>TOTAL REQUIREMENTS</b>	<b>6,457,304</b>	<b>7,968,600</b>	<b>8,551,517</b>	<b>8,597,514</b>
<b>NET COUNTY COST</b>	<b>4,066,225</b>	<b>5,513,846</b>	<b>6,130,807</b>	<b>6,130,807</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	44.0	45.0	45.0	45.0
Funded FTE	43.0	43.6	43.6	43.6

Treasurer - Tax Collector (1500B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Licenses, Permits and Franchises	5,596	8,768	3,650	3,650
Use of Money and Property	40,448	35,900	30,000	30,000
Charges for Services	5,185,623	5,101,908	3,911,434	3,911,434
Interfund Revenue	654,512	572,681	631,000	631,000
Miscellaneous Revenue	119,976	150,933	81,500	81,500
<b>Total Revenue</b>	<b>6,006,155</b>	<b>5,870,190</b>	<b>4,657,584</b>	<b>4,657,584</b>
Fund Balance	3,864,733	4,436,123	3,850,445	4,607,149
<b>TOTAL SOURCES</b>	<b>9,870,888</b>	<b>10,306,313</b>	<b>8,508,029</b>	<b>9,264,733</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	5,910,336	6,155,246	7,355,433	7,365,433
Services and Supplies	1,593,144	1,451,999	3,481,233	3,922,856
Other Charges	1,057,804	954,786	982,070	1,001,508
Fixed Assets	26,172	6,481		
<b>Gross Appropriations</b>	<b>8,587,455</b>	<b>8,568,512</b>	<b>11,818,736</b>	<b>12,289,797</b>
Intrafund Transfers	(2,894,236)	(2,780,990)	(2,979,938)	(2,979,938)
<b>Net Appropriations</b>	<b>5,693,220</b>	<b>5,787,522</b>	<b>8,838,798</b>	<b>9,309,859</b>
Contingencies/Dept Reserves	1,776,121	1,675,205	775,205	1,060,848
<b>TOTAL REQUIREMENTS</b>	<b>7,469,341</b>	<b>7,462,727</b>	<b>9,614,003</b>	<b>10,370,707</b>
<b>NET COUNTY COST</b>	<b>(2,401,547)</b>	<b>(2,843,587)</b>	<b>1,105,974</b>	<b>1,105,974</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	65.0	67.0	66.0	66.0
Funded FTE	63.8	67.0	66.0	66.0

County Counsel (1600B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Charges for Services	3,658,904	4,738,336	3,563,444	3,563,444
Miscellaneous Revenue	16,193	100,431	5,000	5,000
<b>Total Revenue</b>	<b>3,675,097</b>	<b>4,838,767</b>	<b>3,568,444</b>	<b>3,568,444</b>
Fund Balance	622,543	790,185	2,093,452	2,549,460
<b>TOTAL SOURCES</b>	<b>4,297,640</b>	<b>5,628,952</b>	<b>5,661,896</b>	<b>6,117,904</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	7,330,831	7,508,045	8,248,229	8,248,229
Services and Supplies	447,835	449,850	652,550	652,550
Other Charges	376,675	347,006	374,636	424,636
Fixed Assets	18,041			
<b>Gross Appropriations</b>	<b>8,173,383</b>	<b>8,304,900</b>	<b>9,275,415</b>	<b>9,325,415</b>
Intrafund Transfers	(1,180,254)	(1,220,703)	(1,172,306)	(1,172,306)
<b>Net Appropriations</b>	<b>6,993,129</b>	<b>7,084,197</b>	<b>8,103,109</b>	<b>8,153,109</b>
Contingencies/Dept Reserves	256,665	1,761,212	1,388,742	1,794,750
<b>TOTAL REQUIREMENTS</b>	<b>7,249,794</b>	<b>8,845,409</b>	<b>9,491,851</b>	<b>9,947,859</b>
<b>NET COUNTY COST</b>	<b>2,952,154</b>	<b>3,216,457</b>	<b>3,829,955</b>	<b>3,829,955</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	40.0	40.0	40.0	40.0
Funded FTE	37.8	38.2	38.2	38.2

Information Services Department (1800B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	93,474	94,097	92,926	92,926
Charges for Services	2,986,478	4,258,867	617,087	617,087
Interfund Revenue	11,890,393	12,758,848	11,631,920	12,092,969
Miscellaneous Revenue	104,510	57,646		
<b>Total Revenue</b>	<b>15,074,855</b>	<b>17,169,458</b>	<b>12,341,933</b>	<b>12,802,982</b>
Fund Balance	10,964,278	9,639,555	4,096,188	8,346,439
<b>TOTAL SOURCES</b>	<b>26,039,133</b>	<b>26,809,013</b>	<b>16,438,121</b>	<b>21,149,421</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	17,630,185	19,583,137	23,309,834	23,309,834
Services and Supplies	24,450,673	29,401,461	25,613,854	32,840,706
Other Charges	1,207,350	1,329,899	2,022,035	2,022,035
Fixed Assets	1,429,536	778,053	2,295,924	2,588,192
Other Financing Uses	286,973	352,002	286,089	366,539
<b>Gross Appropriations</b>	<b>45,004,717</b>	<b>51,444,552</b>	<b>53,527,736</b>	<b>61,127,306</b>
Intrafund Transfers	(28,605,139)	(32,980,477)	(40,800,121)	(43,688,391)
<b>Net Appropriations</b>	<b>16,399,579</b>	<b>18,464,074</b>	<b>12,727,615</b>	<b>17,438,915</b>
Contingencies/Dept Reserves	9,639,555	8,344,939	3,710,506	3,710,506
<b>TOTAL REQUIREMENTS</b>	<b>26,039,134</b>	<b>26,809,013</b>	<b>16,438,121</b>	<b>21,149,421</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	154.0	155.0	163.0	163.0
Funded FTE	153.1	154.3	162.3	162.3



Retirement Office (2000B)  
Retirement Trust Fund (Information Only)

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Miscellaneous Revenue	3,186,610	3,906,632		
Other Financing Sources			4,678,196	4,687,538
<b>TOTAL SOURCES</b>	<b>3,186,610</b>	<b>3,906,632</b>	<b>4,678,196</b>	<b>4,687,538</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits	1,892,527	2,528,902	2,858,464	2,841,988
Services and Supplies	1,116,563	1,186,168	1,679,144	1,489,050
Other Charges	177,520	126,062	140,588	156,500
Fixed Assets		65,500		200,000
<b>TOTAL REQUIREMENTS</b>	<b>3,186,610</b>	<b>3,906,632</b>	<b>4,678,196</b>	<b>4,687,538</b>
<b>AUTHORIZED POSITIONS</b>				
Salary Resolution	16.0	16.0	16.0	16.0
Funded FTE	16.0	16.0	16.0	16.0

Non-Departmental Services (8000B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Taxes	340,475,498	371,642,175	327,144,094	305,864,224
Licenses, Permits and Franchises	419,229	443,999	443,999	443,999
Use of Money and Property	18,035,168	1,951,413	8,291,769	8,291,769
Intergovernmental Revenues	1,614,162	1,370,385	1,350,062	1,350,062
Charges for Services	62,725	2,214,369	205	205
Interfund Revenue	8,771,323	14,201,947	12,858,448	12,858,448
Miscellaneous Revenue	278,325	1,403,971	674,683	674,683
Other Financing Sources		975,475		
<b>Total Revenue</b>	<b>369,656,430</b>	<b>394,203,734</b>	<b>350,763,260</b>	<b>329,483,390</b>
Fund Balance	239,615,459	217,508,722	226,953,594	222,079,958
<b>TOTAL SOURCES</b>	<b>609,271,889</b>	<b>611,712,456</b>	<b>577,716,854</b>	<b>551,563,348</b>
<b>REQUIREMENTS</b>				
Salaries and Benefits		3,233,157	3,100,000	3,100,000
Services and Supplies	12,715,270	11,511,349	24,612,574	25,544,640
Other Charges	2,785,702	1,324,061	5,551,920	5,551,920
Fixed Assets				
Other Financing Uses	74,886,732	13,919,130	19,934,559	19,261,872
<b>Gross Appropriations</b>	<b>90,387,704</b>	<b>29,987,697</b>	<b>53,199,053</b>	<b>53,458,432</b>
Intrafund Transfers	(530,016)	(552,264)	(1,014,025)	(1,770,986)
<b>Net Appropriations</b>	<b>89,857,688</b>	<b>29,435,433</b>	<b>52,185,028</b>	<b>51,687,446</b>
Contingencies/Dept Reserves	94,184,165	143,532,991	149,691,786	124,431,799
<b>TOTAL REQUIREMENTS</b>	<b>184,041,853</b>	<b>172,968,424</b>	<b>201,876,814</b>	<b>176,119,245</b>
<b>NET COUNTY COST</b>	<b>(425,230,036)</b>	<b>(438,744,032)</b>	<b>(375,840,040)</b>	<b>(375,444,103)</b>

Contingencies (8100B)  
General Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>REQUIREMENTS</b>				
Contingencies/Dept Reserves	29,527,837	30,415,719	30,324,876	30,324,876
<b>TOTAL REQUIREMENTS</b>	<b>29,527,837</b>	<b>30,415,719</b>	<b>30,324,876</b>	<b>30,324,876</b>
<b>NET COUNTY COST</b>	<b>29,527,837</b>	<b>30,415,719</b>	<b>30,324,876</b>	<b>30,324,876</b>

Accumulated Capital Outlay Fund (8200B)  
Accumulated Capital Outlay Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	240	(190)	200	200
<b>Total Revenue</b>	<b>240</b>	<b>(190)</b>	<b>200</b>	<b>200</b>
Fund Balance	5,643	5,883	6,083	5,693
<b>TOTAL SOURCES</b>	<b>5,883</b>	<b>5,693</b>	<b>6,283</b>	<b>5,893</b>
<b>REQUIREMENTS</b>				
Contingencies/Dept Reserves	5,883		6,283	5,893
Non-General Fund Reserves		5,693		
<b>TOTAL REQUIREMENTS</b>	<b>5,883</b>	<b>5,693</b>	<b>6,283</b>	<b>5,893</b>

Courthouse Construction Fund (8300B)  
 Courthouse Temporary Construction Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Fines, Forfeitures and Penalties	2,670			
Use of Money and Property	153,891	(109,284)	70,000	70,000
Charges for Services	1,192,440	1,199,862	1,120,000	1,120,000
Other Financing Sources		29,156		
<b>Total Revenue</b>	<b>1,349,001</b>	<b>1,119,734</b>	<b>1,190,000</b>	<b>1,190,000</b>
Fund Balance	3,598,781	3,919,535	3,593,748	3,595,058
<b>TOTAL SOURCES</b>	<b>4,947,782</b>	<b>5,039,269</b>	<b>4,783,748</b>	<b>4,785,058</b>
<b>REQUIREMENTS</b>				
Other Financing Uses	1,028,248	1,444,211	4,301,935	4,301,935
<b>Net Appropriations</b>	<b>1,028,248</b>	<b>1,444,211</b>	<b>4,301,935</b>	<b>4,301,935</b>
Non-General Fund Reserves	3,919,535	3,595,058	481,813	483,123
<b>TOTAL REQUIREMENTS</b>	<b>4,947,782</b>	<b>5,039,269</b>	<b>4,783,748</b>	<b>4,785,058</b>

Criminal Justice Construction Fund (8400B)  
Criminal Justice Temporary Construction Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Fines, Forfeitures and Penalties	1,953			
Use of Money and Property	44,310	(35,403)	20,000	20,000
Charges for Services	1,195,359	1,250,223	1,150,000	1,150,000
<b>Total Revenue</b>	<b>1,241,621</b>	<b>1,214,820</b>	<b>1,170,000</b>	<b>1,170,000</b>
Fund Balance	1,668,303	898,422	944,026	988,660
<b>TOTAL SOURCES</b>	<b>2,909,924</b>	<b>2,113,242</b>	<b>2,114,026</b>	<b>2,158,660</b>
<b>REQUIREMENTS</b>				
Other Charges	900,934			
Other Financing Uses	1,110,567	1,124,582	1,303,083	1,303,083
<b>Net Appropriations</b>	<b>2,011,501</b>	<b>1,124,582</b>	<b>1,303,083</b>	<b>1,303,083</b>
Non-General Fund Reserves	898,422	988,660	810,943	855,577
<b>TOTAL REQUIREMENTS</b>	<b>2,909,924</b>	<b>2,113,242</b>	<b>2,114,026</b>	<b>2,158,660</b>

Debt Service Fund (8900B)  
Debt Service Fund

FY 2009-10 Adopted Budget Unit Summary

	Actual 2007-08	Actual 2008-09	Recommended 2009-10	Adopted 2009-10
<b>SOURCES</b>				
Use of Money and Property	1,016,540	(815,907)		
Other Financing Sources	28,758,242	30,534,805	30,411,099	30,411,099
<b>Total Revenue</b>	<b>29,774,782</b>	<b>29,718,898</b>	<b>30,411,099</b>	<b>30,411,099</b>
Fund Balance	22,052,946	23,970,476	15,611,351	15,840,300
<b>TOTAL SOURCES</b>	<b>51,827,728</b>	<b>53,689,374</b>	<b>46,022,450</b>	<b>46,251,399</b>
<b>REQUIREMENTS</b>				
Other Charges	27,857,252	37,849,074	31,005,280	31,005,280
<b>Net Appropriations</b>	<b>27,857,252</b>	<b>37,849,074</b>	<b>31,005,280</b>	<b>31,005,280</b>
Contingencies/Dept Reserves				0
Non-General Fund Reserves	23,970,476	15,840,300	15,017,170	15,246,119
<b>TOTAL REQUIREMENTS</b>	<b>51,827,728</b>	<b>53,689,374</b>	<b>46,022,450</b>	<b>46,251,399</b>

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# Controller's Schedules

FY 2009-10 and FY 2010-11  
Adopted Budget



Our Shared Vision for 2025 is for a healthy, prosperous, livable, environmentally conscious and collaborative community.

# Shared Vision 2025

## Healthy Community

Our neighborhoods are safe and provide residents with access to quality health care and seamless services.

## Prosperous Community

Our economic strategy fosters innovation in all sectors, creates jobs, builds community and educational opportunities for all residents.

## Livable Community

Our growth occurs near transit, promotes affordable, livable connected communities.

## Environmentally Conscious Community

Our natural resources are preserved through environmental stewardship, reducing our carbon emissions, and using energy, water and land more efficiently.

## Collaborative Community

Our leaders forge partnerships, promote regional solutions, with informed and engaged residents, and approach issues with fiscal accountability and concern for future impacts.

*From the beginning with Shared Vision 2010 now ten years ago, the San Mateo County Board of Supervisors has regarded "visioning" not as a project, but rather a dynamic process. Shared Vision has been used to manage and be accountable for the outcomes of County government. It has also served as the catalyst for countywide leadership and action on challenging issues. It has been a means to continuously engage residents and stakeholders in setting the strategic direction of the county. And it has also served to ensure community partners, stakeholders and residents assume greater personal and collective responsibility achieving the desired future. Visioning has been both the process to establish strategic goals and the means to achieve them.*

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SUMMARY OF COUNTY BUDGET  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 1**

COUNTY FUNDS  (1)	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	Fund Balance Unreserved/ Undesignated 6/30/09 (2)	Cancellation of Prior Year Reserves/ Designations (3)	Estimated Additional Financing Sources (4)	Total Available Financing (5)	Estimated Financing Uses (6)	Provisions for Reserves and Designations (new or incr.) (7)	Total Financing Requirements (8)
00001 GENERAL FUND	290,449,482	-	923,797,802	1,214,247,284	1,214,247,284	-	1,214,247,284
00102 EMERGENCY MEDICAL SERVICES FD	2,570,404	-	2,202,613	4,773,017	4,773,017	-	4,773,017
00105 IHSS PUBLIC AUTHORITY FD	3,372,643	-	16,404,408	19,777,051	19,777,051	-	19,777,051
00106 FISH AND GAME PROPAGATION FD	71,454	-	6,000	77,454	77,454	-	77,454
00107 OFF-HIGHWAY VEHICLE LICENSE FEES	109,176	-	7,500	116,676	116,676	-	116,676
00108 STRUCTURAL FIRE PROTECTION FD	525,059	-	6,065,026	6,590,085	6,590,085	-	6,590,085
00110 ROAD FUND	13,117,755	-	15,376,959	28,494,714	28,494,714	-	28,494,714
00111 HALF-CENT TRANSPORTATION FD	217,656	-	3,204,294	3,421,950	3,421,950	-	3,421,950
00114 ROAD IMPROVEMENT FUND	2,904,721	-	400,000	3,304,721	3,304,721	-	3,304,721
00115 SOLID WASTE FUND	4,705,651	-	5,112,024	9,817,675	9,817,675	-	9,817,675
00301 DEBT SERVICE FUND	15,840,300	-	30,411,099	46,251,399	46,251,399	-	46,251,399
00400 ACCUMULATED CAPITAL OUTLAY FD	5,693	-	200	5,893	5,893	-	5,893
00401 CRIMINAL JUSTICE TEMP CONST FD	988,660	-	1,170,000	2,158,660	2,158,660	-	2,158,660
00402 COURTHOUSE TEMP CONSTRUCTION FD	3,595,058	-	1,190,000	4,785,058	4,785,058	-	4,785,058
00404 PARKS ACQUISITION & DEVELOPMENT FD	4,347,298	-	5,788,826	10,136,124	10,136,124	-	10,136,124
00410 CAPITAL PROJECTS FD	1,829,336	-	30,510,879	32,340,215	32,340,215	-	32,340,215
Appropriation Limit (including districts under control of the Board of Supervisors) \$ 395,406,886							
Appropriations Subject to the Limitation \$ 186,008,910							
<b>TOTAL</b>	<b>344,650,346</b>	<b>-</b>	<b>1,041,647,630</b>	<b>1,386,297,976</b>	<b>1,386,297,976</b>	<b>-</b>	<b>1,386,297,976</b>

**COUNTY OF SAN MATEO**  
**STATE OF CALIFORNIA**  
**ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED**  
**AS OF JUNE 30, 2009**

**COUNTY BUDGET FORM**  
**SCHEDULE 2**

COUNTY FUNDS  (1)	Fund Balance as of June 30, 2009 Actual (2)	LESS: FUND BALANCE-RESERVED/DESIGNATED			Fund Balance Unreserved/ Undesignated June 30, 2009 Actual (6)
		Encumbrances  (3)	General & Other Reserves  (4)	Designations  (5)	
00001 GENERAL FUND	305,394,173	8,841,323	6,103,368		290,449,482
00102 EMERGENCY MEDICAL SERVICES FUND	2,570,404				2,570,404
00105 IHSS PUBLIC AUTHORITY FUND	3,372,643				3,372,643
00106 FISH AND GAME PROPAGATION FUND	71,454				71,454
00107 OFF-HIGHWAY VEHICLE LICENSE FEES	109,176				109,176
00108 STRUCTURAL FIRE PROTECTION FUND	1,610,750		1,085,691		525,059
00110 ROAD FUND	13,468,388		350,633		13,117,755
00111 HALF-CENT TRANSPORTATION FUND	217,656				217,656
00114 ROAD IMPROVEMENT FUND	2,904,721				2,904,721
00115 SOLID WASTE FUND	4,942,851		237,200		4,705,651
00301 DEBT SERVICE FUND	15,840,300				15,840,300
00400 ACCUMULATED CAPITAL OUTLAY FUND	5,693				5,693
00401 CRIMINAL JUSTICE TEMP CONST FUND	988,660				988,660
00402 COURTHOUSE TEMP CONSTRUCTION	3,595,058				3,595,058
00404 PARKS ACQUISITION & DEVELOPMENT	4,349,341	2,043			4,347,298
00410 CAPITAL PROJECTS FUND	1,904,458	75,122			1,829,336
<b>TOTAL</b>	<b>361,345,726</b>	<b>8,918,488</b>	<b>7,776,892</b>	-	<b>344,650,346</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA**

**DETAIL OF PROVISIONS FOR RESERVES/DESIGNATIONS**  
**(With Supplemental Data Affecting Reserve/Designation Balances)**  
**FOR FISCAL YEAR 2009-2010**

Description (Identify Reserves and Designations)  (1)	Reserves/ Designations Balance as of 6/30/09  (2)	Amount Made Available for Financing by Cancellation		Increase or New Reserves/Desig. to be Provided in Budget Year		Total Reserves/ Designations for Budget Year  (7)	Fund  (8)
		Recommended  (3)	Approved/ Adopted by the Board of Supervisors  (4)	Recommended  (5)	Approved/ Adopted by the Board of Supervisors  (6)		
00001 GENERAL FUND  General Reserves	6,103,368					6,103,368	00001
00108 STRUCTURAL FIRE PROTECTION FUND  General Reserves	1,085,691					1,085,691	00108
00110 ROAD FUND  General Reserves	350,633					350,633	00110
00115 SOLID WASTE  General Reserves	237,200					237,200	00115
<b>TOTAL</b>	<b>7,776,892</b>		-		-	<b>7,776,892</b>	

**COUNTY OF SAN MATEO**  
**STATE OF CALIFORNIA**  
**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES**  
**(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)**  
**BUDGET FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM**  
**SCHEDULE 4**

DESCRIPTION  (1)	Actual 2007-2008  (2)	Actual 2008-2009  (3)	Recommended 2009-2010  (4)	Approved/ Adopted by the Board of Supervisors 2009-2010  (5)
<b>SUMMARIZATION BY SOURCE</b>				
Taxes	346,366,780	378,344,113	333,302,664	312,114,652
Licenses, Permits and Franchises	11,170,141	10,056,034	10,405,184	10,409,384
Fines, Forfeitures and Penalties	9,874,077	10,558,367	10,283,765	10,283,765
Revenue from Use of Money and Property	22,220,977	1,506,288	10,352,167	10,407,167
Intergovernmental Revenues	392,165,527	382,785,609	431,895,069	430,073,367
Charges for Services	96,769,721	110,535,101	101,721,262	101,261,373
Miscellaneous Revenues	29,229,661	32,002,717	24,864,087	28,866,353
Interfund Revenues	70,521,193	78,331,223	79,212,730	79,448,140
Operating Transfers In	37,809,847	40,341,372	60,716,413	58,783,429
<b>TOTAL</b>	<b>1,016,127,922</b>	<b>1,044,460,824</b>	<b>1,062,753,341</b>	<b>1,041,647,630</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES AND RESIDUAL EQUITY TRANSFERS)  
BUDGET FOR FISCAL YEAR 2009-2010**

DESCRIPTION  (1)	Actual 2007-2008  (2)	Actual 2008-2009  (3)	Recommended 2009-2010  (4)	Approved/ Adopted by the Board of Supervisors 2009-2010  (5)
<b>SUMMARIZATION BY FUND</b>				
00001 GENERAL FUND	922,595,784	941,556,547	944,484,360	923,797,802
00102 EMERGENCY MEDICAL SERVICES FUND	2,151,113	2,266,248	2,202,613	2,202,613
00105 IHSS PUBLIC AUTHORITY FUND	12,976,595	14,189,694	16,404,408	16,404,408
00106 FISH AND GAME FUND	5,331	1,477	6,000	6,000
00107 OFF-HIGHWAY LICENSE FEES	9,447	(7,000)	7,500	7,500
00108 STRUCTURAL FIRE PROTECTION	6,211,430	6,530,635	6,078,729	6,065,026
00110 ROAD FUND	19,732,040	29,723,422	15,376,959	15,376,959
00111 SMC HALF-CENT TRANSPORTATION FUND	2,260,358	3,096,359	2,712,639	3,204,294
00114 ROADWAY IMPROVEMENT FUND	596,508	181,237	400,000	400,000
00115 SOLID WASTE FUND	5,610,226	5,301,630	5,112,024	5,112,024
00301 DEBT SERVICE FUND	29,774,782	29,718,898	30,411,099	30,411,099
00400 ACCUMULATED CAPITAL OUTLAY	240	(190)	200	200
00401 CRIMINAL JUSTICE FAC TEMP CONST FUND	1,241,621	1,214,820	1,170,000	1,170,000
00402 COURTHOUSE TEMP CONSTRUCTION FUND	1,349,001	1,119,734	1,190,000	1,190,000
00404 PARKS ACQ & DEVELOPMENT FUND	3,024,232	2,201,797	5,788,826	5,788,826
00410 CAPITAL PROJECTS FUND	8,589,214	7,365,514	31,407,984	30,510,879
<b>TOTAL</b>	<b>1,016,127,922</b>	<b>1,044,460,824</b>	<b>1,062,753,341</b>	<b>1,041,647,630</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 5**

SOURCE CLASSIFICATION	Revenue Number	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved/Adopted by the Board of Supervisors 2009-2010	Fund *
<b>TAXES</b>						
Current Year Secured	1021	165,962,611	179,501,117	180,923,810	167,914,892	
	1021	4,228,108	4,578,997	4,324,745	3,958,425	00108
Prior Yr Sec - State Redemption	1024	193,492	272,830	200,000	200,000	
Excess Tax Losses Reserve	1026	-	7,440,000	-	-	
Current Year Unsecured	1031	8,564,729	9,543,725	8,564,729	7,804,781	
	1031	259,839	292,210	260,000	237,378	00108
Prior Year Unsecured	1033	(75,066)	(354,876)	-	-	
	1033	(1,926)	(9,429)	-	-	00108
Current Yr Secure Supplemental	1041	8,669,915	7,047,865	6,326,521	5,687,705	
	1041	144,223	114,933	90,450	79,595	00108
Current Yr Unsec Supplemental	1042	259,292	98,567	-	-	
	1042	4,890	1,799	5,000	5,000	00108
Prior Yr Sec Supp - State Redemp	1043	170,277	862,825	200,000	200,000	
	1043	4,449	18,423	7,500	7,500	00108
Pior Yr Unsec Supp - State Redemp	1045	-	29,306	29,306	29,306	
	1045	-	531	-	-	00108
ERAF Rebate	1046	61,128,118	66,303,145	29,303,145	29,303,145	
Other Delinquent Tax Penalties	1055	929,086	1,281,110	1,333,038	1,333,038	
Unclaimed Property Tax Refunds	1056	2,302	6,993	-	-	
Sales & Use Taxes	1121	13,686,437	14,678,853	14,353,699	14,353,699	
	1121	1,179,169	1,704,474	1,398,345	1,890,000	00111
Aircraft Taxes	1122	1,679,716	1,517,231	1,517,231	1,517,231	
Property Transfer Tax	1123	6,010,759	3,841,685	3,757,426	3,757,426	
Transient Occupancy Tax	1124	749,628	936,779	951,474	951,474	
Racehorse Tax	1127	-	-	-	-	
In-Lieu Sales & Use Tax Revenue	1128	4,615,928	5,131,953	4,784,567	3,792,624	
Property Tax In-Lieu of VLF	1129	67,926,969	73,503,067	74,899,148	69,018,903	
	1129	72,530	-	72,530	72,530	00108
<b>TOTAL TAXES</b>		<b>346,366,780</b>	<b>378,344,113</b>	<b>333,302,664</b>	<b>312,114,652</b>	
<b>LICENSES, PERMITS AND FRANCHISES</b>						
Dog Licenses	1221	426,563	472,457	558,000	558,000	
Cat Licenses	1222	25,624	27,582	28,263	28,263	
Dangerous/Vicious Animal Permit	1223	24,835	23,462	20,000	20,000	
Animal Quarantine Fees	1224	4,060	13,722	10,450	10,450	
Other Animal Permits & Fees	1225	450	400	500	500	
Misc Business Lic - Massage	1231	3,431	6,393	3,500	3,500	
Building Permits - Bldg	1241	2,242,445	1,602,204	1,700,000	1,700,000	
Underground Tank Permits	1242	376,697	423,802	454,121	454,121	
Well & Septic Permits - Septic	1243	362,624	343,713	375,000	375,000	
Reinstatement Fees	1244	131,377	108,728	79,893	79,893	
Reinspection Fees	1245	1,440	864	1,000	1,000	
Road Priveledges and Permits	1251	100	73,841	80,000	80,000	00110
Zoning Permits	1262	307,234	247,333	227,165	231,365	
Grading/Land Clearing Permits	1263	152,202	132,320	118,000	118,000	
Resource Permits	1264	39,576	34,818	37,833	37,833	
Variances & Exceptions	1265	69,796	48,435	59,801	59,801	
Land Division Permits	1266	120,299	119,604	107,915	107,915	
Stable & Kennel Permits	1267	6,086	5,308	5,262	5,262	
Architecture/Design Revisions	1268	129,632	59,348	53,736	53,736	
Other zoning Fees	1269	54,699	48,850	54,272	54,272	
Death Certificate Filing Fees	1272	21,842	21,201	22,420	22,420	
Device Registration Fees	1273	336,654	343,269	357,900	357,900	
Gun & Shooting Fees	1274	3,091	2,257	2,100	2,100	
Other Registration Fees	1275	166,654	171,681	178,030	178,030	
Misc Licenses & Permits	1276	139,857	160,807	150,000	150,000	

Continued

\* General Fund Unless Otherwise Indicated



**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 5**

SOURCE CLASSIFICATION	Revenue Number	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved/Adopted by the Board of Supervisors 2009-2010	Fund *	
Franchise Fees	1321	853,648	901,487	853,999	853,999	00115	
	1321	5,169,225	4,662,148	4,866,024	4,866,024		
<b>TOTAL LICENSES, PERMITS &amp; FRANCHISES</b>		<b>11,170,141</b>	<b>10,056,034</b>	<b>10,405,184</b>	<b>10,409,384</b>		
<b>FINES, FORFEITURES &amp; PENALTIES</b>							
Court Fines	1421	6,855,388	7,140,383	7,075,619	7,075,619	00102	
	1421	1,155,463	1,214,047	1,128,654	1,128,654		
	1421	1,953	-	-	-		
	1421	2,670	-	-	-		
Juvenile Traffic Fines	1422	36,956	41,673	50,000	50,000	00102	
	1422	78	36,030	11,481	11,481		
Vehicle Violations - SB 1372	1423	-	-	-	-	00102	
Other Vehicle Code Fines	1424	178,230	497,543	579,354	579,354		
	1424	547,263	748,237	668,378	668,378	00102	
Equip Violation Fines	1425	907	1,559	1,300	1,300		
	1425	(9)	20	34	34	00102	
Municipal Court Fines	1433	162,290	261,850	198,545	198,545	00106	
Juvenile Court Fines	1434	3,635	2,794	2,400	2,400		
Fish & Game Fines	1435	2,210	3,572	3,000	3,000		
Narcotics Forfeitures	1463	97,870	121,105	110,000	110,000		
Other Forfeitures	1464	27,427	23,534	40,000	40,000		
Agricultural Penalties	1466	55,798	17,353	-	-		
Other Penalties	1467	745,948	448,667	415,000	415,000		
<b>TOTAL FINES, FORFEITURES &amp; PENALTIES</b>		<b>9,874,077</b>	<b>10,558,367</b>	<b>10,283,765</b>	<b>10,283,765</b>		
<b>REVENUE FROM USE OF MONEY &amp; PROPERTY</b>							
Interest Earned	1521	14,308,246	(2,539,037)	6,000,000	6,000,000		00102
	1521	81,508	(67,177)	60,000	60,000		
	1521	3,120	(2,095)	3,000	3,000	00106	
	1521	9,447	(7,000)	7,500	7,500	00107	
	1521	75,671	6,563	-	-	00108	
	1521	295,341	(152,486)	160,000	160,000	00110	
	1521	5,284	6,469	-	-	00111	
	1521	165,755	(114,061)	100,000	100,000	00114	
	1521	314,262	(244,496)	50,000	50,000	00115	
	1521	1,016,540	(815,907)	-	-	00301	
	1521	240	(190)	200	200	00400	
	1521	44,309	(35,403)	20,000	20,000	00401	
	1521	153,891	(109,284)	70,000	70,000	00402	
	1521	140,928	(129,463)	70,000	70,000	00404	
	1521	83,786	(64,023)	-	-	00410	
Interest Earned - PA/PG	1523	610,306	19,118	400,000	400,000	00105	
	1523	66,783	(96,880)	-	-		
Other Interest Earned	1525	85,607	161,080	139,624	139,624	00110	
	1525	-	308	-	-		
Other Investment Income	1532	3,574,447	4,346,830	2,182,145	2,182,145	00110	
County Land/Building Rentals	1556	692,176	821,444	531,793	586,793		
	1556	46,556	48,230	27,679	27,679		
Service Machines Concessions	1558	45,114	47,635	35,100	35,100		
Other Rents & Concessions	1559	380,074	395,045	463,126	463,126	00108	
	1559	21,586	31,068	32,000	32,000		
<b>TOTAL REV FROM USE OF MONEY &amp; PROPERTY</b>		<b>22,220,977</b>	<b>1,506,288</b>	<b>10,352,167</b>	<b>10,407,167</b>		

\* General Fund Unless Otherwise Indicated

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 5**

SOURCE CLASSIFICATION	Revenue Number	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved/Adopted by the Board of Supervisors 2009-2010	Fund *
<b>INTERGOVERNMENTAL REVENUES</b>						
<b>State Aids</b>						
Highway Users Tax - SCA 1	1631	2,714,492	4,162,095	2,390,378	2,390,378	00110
Highway Users Tax - 1-5/8	1632	5,750,695	8,834,197	5,117,454	5,117,454	00110
Highway Users Tax - 1.04	1633	260,544	401,092	229,477	229,477	00110
Highway Property Tax Rental	1661	3,903	-	-	-	
State Block Grant	1671	2,291,984	2,063,624	1,884,302	1,884,302	
Realignment VLF	1681	24,279,325	24,025,963	23,349,495	23,349,495	
Realignment Sales Tax - Health	1682	1,549,356	1,793,490	577,015	295,348	
Realignment Sales Tax - Mental Hlth	1683	22,250,733	19,331,036	20,668,828	20,668,828	
Realignment Sales Tax - Pub Asst	1684	15,988,806	13,010,253	18,401,631	18,401,631	
	1684	4,630,642	3,712,810	7,363,719	7,363,719	00105
State Welfare Administration	1691	46,787,319	46,391,997	68,438,112	64,440,603	
State Staff Development	1692	695,173	548,428	1,026,458	845,958	
Assistance Payments - AFDC	1711	18,527,662	17,923,734	25,280,154	25,236,629	
State IHSS	1713	1,365,019	1,492,526	1,941,483	1,941,483	00105
Child Abuse Services	1714	301,250	254,653	210,306	210,306	
State Child Care	1716	3,727,086	2,702,092	3,397,219	3,397,219	
CCS State Subvention	1731	4,845,725	4,388,491	4,444,675	4,444,675	
Mental Health Short Doyle	1741	2,750,000	2,517,216	433,782	433,782	
Mental Health Services Act	1745	9,499,535	12,534,702	22,129,831	22,129,831	
Other State Mental Health	1749	9,695,983	6,687,044	7,837,578	6,900,078	
State Public Health Grant	1751	1,508,659	1,498,957	1,456,216	1,456,216	
State Aid - CHDP	1752	906,157	993,726	1,234,651	1,234,651	
State Aid - WIC	1753	2,304,785	2,565,780	2,610,000	2,610,000	
State Aid - Infectious Disease	1754	414,052	482,120	381,818	381,818	
State AIDS Master Grant	1756	2,314,015	1,730,341	1,536,312	912,234	
State AIDS Drug Asst Program	1757	10,522	10,263	8,980	8,980	
State PH Categorical Aid	1758	458,112	291,040	288,000	288,000	
State - Other Public Health	1759	1,098,964	763,384	392,035	392,035	
Alcohol and Drug Programs	1764	19,718	25,613	11,000	11,000	
Other State AIDS Program	1765	47,333	(3)	-	-	
State Aid - Aging	1767	935,335	731,546	698,988	698,988	
Other State Health Programs	1768	1,568,731	1,452,712	1,490,046	1,490,046	
State Aid - Agriculture	1771	1,303,695	1,314,293	1,188,127	1,205,288	
State Aid - Waste Management	1772	17,210	17,198	17,000	17,000	00115
State Aid - Roads & Bridges	1781	7,165,624	9,270,886	6,237,171	6,237,171	00110
State Aid - Other Transportation	1782	63,900	-	-	-	
State Aid - Water Resource Grant	1783	-	123,620	-	-	00110
State Aid-Parks Acquisition & Dev	1785	1,400,183	1,293,470	5,643,826	5,643,826	00404
State Aid-Construction	1788	267,402	534,804	-	-	00110
State Aid - Corrections	1791	3,272,580	2,159,786	2,485,779	2,111,965	
Court Ward Travel	1792	159	212	-	-	
State Aid - Jail Booking	1793	758,641	682,777	682,777	682,777	
Homeowners' Property Tax Relief	1831	1,341,738	1,342,045	1,342,045	1,342,045	
	1831	32,630	32,493	29,504	29,504	00108
State Aid - Public Safety	1851	63,179,686	57,556,836	60,987,433	60,987,433	
	1851	44,727	-	-	-	00410
Crime and Delinquency Prevention	1852	677,321	579,533	734,377	734,377	
OCJP Grant - Various	1853	1,504,991	1,197,576	1,288,580	1,288,580	
Career Criminal Program	1855	3,512	-	-	-	
Tobacco Tax	1861	195,239	146,372	150,000	150,000	
	1861	9,278	(3,866)	-	-	00102
School Lunch Program	1862	340,483	337,491	250,000	250,000	
Child Support Incentive Program	1863	3,748,851	3,713,161	3,796,598	3,912,991	
State Mandated Cost Reimbursement	1864	2,647,165	2,497,262	6,058,041	6,058,041	
Abandoned Vehicle Service Fees	1866	40,112	63,314	52,500	52,500	
Open Space Tax Loss Reimbursement	1867	-	-	30,000	30,000	
Timber Yield Guaranty	1868	33,536	9,090	8,017	8,017	
	1868	4,723	1,876	3,000	3,000	00108

\* General Fund Unless Otherwise Indicated

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**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 5**

SOURCE CLASSIFICATION	Revenue Number	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved/Adopted by the Board of Supervisors 2009-2010	Fund *
Misc State Reimb/Subsidies	1869	867,654	728,274	491,057	491,057	
All Other State Aid	1871	5,371,000	5,714,181	9,139,653	9,348,897	
	1871	-	-	-	37,500	00108
	1871	-	22,500	-	-	00410
State Aid - Anti Terrorism	1872	1,213,272	982,632	847,447	847,447	
State Aid - LTC SNF Supplemental	1873	145,355	256,227	116,388	116,388	
State Aid - TCM-MAA	1874	-	37	-	-	
<b>Total State Aids</b>		<b>285,152,282</b>	<b>273,895,002</b>	<b>326,809,263</b>	<b>320,750,968</b>	
<b>Federal Aids</b>						
Federal Welfare Administration	1891	31,285,185	30,478,320	29,328,621	27,946,837	
Child Support Enforcement Program	1892	7,277,182	7,207,818	7,369,868	7,369,868	
Federal Staff Development	1893	1,173,334	1,458,945	535,483	535,483	
Assistance Payments - Other	1912	16,182,360	16,161,293	13,174,814	13,174,814	
Federal IHSS	1913	59,721	-	-	-	
	1913	2,225,037	4,380,108	2,611,683	2,611,683	00105
IRAP Assistance	1914	-	6,430	10,000	10,000	
Title IV - A Payments	1916	3,404,278	2,331,246	1,952,727	1,952,727	
Title IV - E Payments	1917	3,994,420	3,580,545	3,500,000	3,500,000	
Misc. Welfare Programs-Fed	1919	300,138	-	-	-	
Other Federal Health Programs	1922	356,110	355,176	425,000	425,000	
Federal Aid - Roads & Bridges	1931	513,483	1,087,455	1,524,808	1,524,808	
	1931	111,308	812,371	-	-	00110
Federal Aid - Other Construction	1935	-	-	-	1,427,250	00410
Federal Aid - Disaster Relief	1941	198,260	166,861	359,891	359,891	
	1941	101,307	(14,549)	-	-	00110
Federal Aid - Anti Terrorism	1942	1,294,156	1,549,260	1,734,936	1,734,936	
Federal UASI Grant	1943	737,066	1,906,858	3,727,528	3,982,490	
OCJP Grant - Federal	1951	402,957	403,883	385,470	385,470	
Federal Aid - Aging	1952	2,613,838	2,771,505	2,578,532	2,578,532	
Fed JTPA Program	1953	4,283,216	5,349,569	5,178,403	5,102,542	
Fed Com Dev HUD Grant	1954	5,968,071	4,662,963	5,630,783	5,630,783	
Fed - Cateorical Programs	1955	2,824,176	3,324,410	3,350,511	3,350,511	
All Other Federal Aid	1956	8,963,752	8,899,659	9,225,447	9,225,447	
	1956	-	131,488	-	-	00404
All Other Federal Grants	1957	1,854,322	1,160,702	2,477,986	5,888,820	
<b>Total Federal Aids</b>		<b>96,123,677</b>	<b>98,172,316</b>	<b>95,082,491</b>	<b>98,717,892</b>	
<b>Local Governmental Agencies</b>						
Other In-Lieu Taxes	1971	46,422	19,251	-	-	
	1971	11,029	-	-	-	00108
County Housing Auth Payments	1972	1,036,229	849,503	825,756	825,756	
Aid From Cities	1981	100,206	107,245	110,856	110,856	
	1981	1,200,000	-	-	-	
Transportation Agency	1982	-	-	35,000	260,940	
Aid - Other Local Agencies	1983	5,566,490	5,076,896	4,988,399	5,384,347	
	1983	116,273	115,246	-	-	00110
1987 Ryan White I Formula (SCF)	1987	1,466,474	2,016,307	1,960,581	1,960,581	
HOPWA Grant (CSF)	1989	670,000	694,000	694,000	694,000	
Misc Local Agency Grants	1991	32,749	15,440	4,000	9,000	
	1991	-	39,171	114,000	114,000	00115
All Other Local Govt Revenue	1992	298,006	186,995	437,654	411,958	
	1992	-	1,188,596	480,000	480,000	00110
	1992	161	56,572	-	-	00115

\* General Fund Unless Otherwise Indicated

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**COUNTY OF SAN MATEO  
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**COUNTY BUDGET FORM  
SCHEDULE 5**

SOURCE CLASSIFICATION	Revenue Number	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved/Adopted by the Board of Supervisors 2009-2010	Fund *
Realignment Subsidy - VLF	1994	345,529	353,069	353,069	353,069	
Total Local Governmental Agencies		10,889,568	10,718,291	10,003,315	10,604,507	
<b>TOTAL INTERGOVERNMENTAL REVENUES</b>		<b>392,165,527</b>	<b>382,785,609</b>	<b>431,895,069</b>	<b>430,073,367</b>	
<b>CHARGES FOR SERVICES</b>						
<b>Assessment &amp; Tax Collection Fees</b>						
Property Tax Admin Fee	2021	3,203,475	3,627,221	3,270,000	3,270,000	
Tax/Assessment And Tax Fees	2022	670,727	705,436	806,770	806,770	
Redemption Fee - County Share	2025	113,451	166,233	96,000	96,000	
Supplemental Tax Admin Fee (5%)	2026	2,779,908	2,550,812	2,370,440	2,370,440	
Tax/Assessment Document Fee	2027	752,331	853,651	772,000	772,000	
Other Administrative Assessment	2028	175,952	198,677	192,552	192,552	
Special Tax Collector Fees	2029	290,294	289,685	303,014	303,014	
Special Assessments	2031	81	-	-	-	
Accounting Serv. - Other Agencies	2061	56,392	58,450	66,425	66,425	
Audit Fees	2062	45,508	18,670	35,200	35,200	
Returned Check Charges	2063	74,567	67,370	47,450	47,450	
	2063	175	275	-	-	00111
	2063	25	-	-	-	00115
Management Svcs - Other Agencies	2064	50,000	50,000	50,000	50,000	
	2064	200,000	200,000	200,000	200,000	00108
	2064	908,450	1,177,044	1,204,294	1,204,294	00111
Proc Fee - Installment Account	2065	3,099	2,393	3,000	3,000	
<b>Communication Services</b>						
Telephone Services	2071	377,132	243,057	71,551	71,551	
Public Safety Comm Services	2072	4,684,792	4,763,492	5,003,847	4,905,472	
Network & Information Services	2073	613,376	604,608	800,453	800,453	
Radio Services	2074	314,032	469,601	384,691	384,691	
<b>Election Services</b>						
Candidate Filing Fee	2081	18,570	-	20,000	20,000	
Election Services-Other Agencies	2082	2,452,585	4,221,433	2,338,604	2,338,604	
<b>Legal Services</b>						
Public Admin legal Fees	2091	111,683	118,261	75,000	75,000	
Public Guardian Legal Fees	2092	1,191,698	1,193,119	1,250,011	1,250,011	
Legal Services - Other Agencies	2093	3,070,235	2,928,802	2,882,902	2,882,902	
Misc Legal Recoveries	2094	57,335	1,275,725	500	500	
Private Defender Fees	2095	644,233	680,699	575,000	575,000	
Human Resources Svcs - Various	2101	1,384	10,000	22,000	22,000	
<b>Planning &amp; Engineering Services</b>						
Plan Report/Review Fee	2111	26,333	-	-	-	
Plan Research Fee	2112	8,298	6,226	6,500	6,500	
Ordinance/General Plan Fee	2113	34,182	18,582	-	-	
Geotechnical Fee	2114	3,616	6,892	4,000	4,000	
Plan/Inspection Fee	2115	39,267	20,761	25,000	25,000	
Other Planning Service Fees	2116	26,899	26,457	20,000	34,400	
Engineering Services	2117	426,196	269,814	325,000	325,000	
Misc. Engineering Services Fees	2118	109,057	82,358	-	-	
Sale of Plans & Specs	2122	8,404	11,490	5,000	5,000	00110
	2122	1,040	6,100	-	-	00410
Environmental Impact Report Fees	2123	84,005	63,861	60,000	60,000	
Plan Checking Fees	2124	1,249,397	779,100	1,000,000	1,069,200	
	2124	160,884	85,502	90,000	90,000	00108
Agricultural Inspection Fees	2131	138,543	145,214	146,200	146,200	
<b>Civil Process Service</b>						
Admin Fees	2141	-	1,756	-	-	
Process Service Fees/Mileage	2142	181,087	209,443	185,000	185,000	
<b>Court Fees</b>						
Restitution Fee - 10%	2152	135,211	142,598	129,500	129,500	

\* General Fund Unless Otherwise Indicated

**COUNTY OF SAN MATEO  
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SOURCE CLASSIFICATION	Revenue Number	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved/Adopted by the Board of Supervisors 2009-2010	Fund *
Municipal Court Fees	2153	1,194,126	1,349,840	1,313,292	1,313,292	
	2153	1,195,359	1,250,209	1,150,000	1,150,000	00401
	2153	1,192,440	1,199,862	1,120,000	1,120,000	00402
Diversion Admin Fee \$50/\$100	2154	65,102	78,012	70,000	70,000	
	2154	-	14	-	-	
Misc Court Fees	2155	1,772	1,707	1,800	1,800	
Financial Responsibility Fee	2156	-	19,080	5,000	5,000	
Night Traffic Court Fees	2158	37,022	43,040	27,450	27,450	
Reimbursement for Court Trials	2163	-	100	-	-	
Estate Fees						
Public Admin for Estate Fees	2171	146,009	130,898	98,000	98,000	
Public Guardian Estate Fees	2173	1,438,843	1,207,791	2,447,948	2,447,948	
Warehouse Service Fees	2175	82,582	59,054	42,500	42,500	
Humane Services						
Humane Services Fees	2181	336,518	153,108	145,700	145,700	
Misc Animal Services	2182	11,057	82,913	60,000	60,000	
Law Enforcement Services						
Misc. Law Enforcement Fees	2191	37,552	40,030	49,320	49,320	
Impound Admin Fee	2192	10,491	11,614	14,900	14,900	
Jail Booking Fees	2193	9,560	64,835	80,000	80,000	
Eichler Contract Patrol Svcs	2194	453,413	482,560	571,173	571,173	
Woodside Contract Patrol Svcs	2195	974,100	1,033,568	1,160,043	1,160,043	
Portola Contract Patrol Svcs	2196	555,576	597,367	671,645	671,645	
Other Agency Patrol Services	2197	601,918	41,911	28,000	28,000	
Work Program Processing Fees	2198	239,109	231,274	265,000	265,000	
Transportation of Prisoners	2199	30,157	59,768	25,000	25,000	
Traffic Patrol Fees - Woodside	2201	7,865	8,074	5,000	5,000	
Work Furlough Maint Fee	2202	707,434	647,385	732,500	732,500	
Fingerprinting Fees	2203	107,962	91,991	96,000	96,000	
Crime Lab Services	2204	100,358	101,664	100,000	100,000	
DUI Response Fee	2205	351,899	355,891	462,500	462,500	
Crime Investigation Services	2206	936,887	922,873	1,323,750	1,323,750	
Transportation Security Services	2207	2,278,141	3,427,283	3,581,754	3,581,754	
CSA & Policing Services	2208	203,792	198,500	198,500	198,500	
Document Recording Fees	2211	2,079,659	1,898,384	1,501,974	1,501,974	
Micrographic Conversion	2212	2,451,878	2,029,497	790,452	790,452	
Automation Trust Acct Fee	2213	31,367	-	40,000	40,000	
Vital Stats Document Fee	2214	281,468	344,378	331,884	331,884	
Road & Street Services						
Road Maintenance - Other Agencies	2221	(11,807)	-	-	-	00110
Reimb - Public Works Services	2222	97,599	32,417	61,472	61,472	
	2222	13,698	3,884	2,500	2,500	00110
Health Fees						
Medical Report Fees	2231	1,604	1,579	1,100	1,100	
Other Health Fees	2237	73,148	81,874	84,000	84,000	
Laboratory Services	2238	255,350	329,615	334,370	334,370	
Other Health & Welfare Services						
Mental Health Service Fees	2241	46,984	33,082	24,124	24,124	
Residency Fees	2242	384,285	384,285	384,285	384,285	
CCS Client Fees	2251	1,400	4,340	3,000	3,000	
Vector Control Services	2261	456,896	356,896	156,897	156,897	
PH Solid Waste Services	2262	370,511	370,511	370,511	370,511	
Public Pool Inspection Fee	2263	349,556	400,405	369,352	369,352	
Hotel/Motel Inspection Fee	2264	663,596	694,609	714,009	714,009	
Cross - Connection Fee	2265	195,324	229,332	248,807	248,807	
Hazardous Waste Inspection Fee	2267	1,878,261	2,030,708	2,158,028	2,158,028	
Household Hazardous Waste	2268	951,610	951,610	951,610	951,610	
Food Handling Fees	2269	2,533,845	2,793,141	2,938,104	2,938,104	
Filing Fees - Real Prop Alt	2271	31,213	30,838	25,000	25,000	

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SOURCE CLASSIFICATION	Revenue Number	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved/Adopted by the Board of Supervisors 2009-2010	Fund *
Adoption & Educational Fees						
Educational Fees	2282	107,503	64,096	90,000	90,000	
Parks & Recreation Fees						
Camping Permits	2312	203,918	145,741	261,000	261,000	
Horse Camp Permits	2313	-	29,571	36,000	36,000	
Reservation Fees	2314	248,336	208,597	417,000	512,000	
Misc Park Sales	2316	111	-	10,000	10,000	
Park Entry Fees	2317	709,650	670,995	750,000	750,000	
Annual Pass Sales	2318	25,080	25,135	30,000	30,000	
Rifle Range Fees	2319	49,181	55,500	60,000	60,000	
Other Parks & Recreation Fees	2321	33,927	43,071	28,000	28,000	
Reimbursement for Burials	2331	10,448	4,077	8,500	8,500	
Body Removal & Storage	2332	148,256	182,078	199,500	199,500	
Other Coroner's Fees	2333	12,998	18,173	-	-	
Medi-Cal HPSM	2371	262,488	240,340	401,989	401,989	
Medi-Cal FFP	2372	22,664,853	33,435,466	28,105,234	27,828,158	
Medi-Cal State	2373	859,825	949,066	1,076,463	959,796	
Medicare	2374	2,689,146	2,493,228	3,341,187	3,341,187	
Third Party Reimbursements	2375	1,231,993	853,008	974,315	974,315	
Patient Fees	2376	17,877	20,514	17,150	17,150	
SSI/SSP Collections	2377	529,178	451,893	471,085	471,085	
Other Reimbursements	2378	4,237,136	3,768,901	4,273,056	4,548,056	
2378		2,605	-	-	-	00404
Medi-Cal FQHC	2379	421,043	608,613	583,552	583,552	
Institutional Care	2381	582,911	428,584	456,858	456,858	
Care of Inmates	2383	196,614	177,548	210,000	210,000	
Care of Court Wards	2384	40,437	12,733	15,000	15,000	
Other Institutional Care	2391	49,635	46,504	-	-	
Annexation Charges	2421	19,068	13,635	25,000	25,000	
Benefit Assessments	2422	120,629	(118,638)	-	-	00110
Commissions	2423	3,462,052	3,300,278	2,696,460	2,696,460	
Mitigation Fees	2426	430,753	269,398	300,000	300,000	00114
Refuse Disposal Charges	2428	32,055	57,792	40,000	40,000	00115
Sewer Service Charges	2431	176	-	-	-	
Special Charges Bonds	2432	20,560	16,427	-	-	00110
Surcharges & Penalties	2436	-	-	2,048,024	1,656,653	00410
Water Service Charge	2438	12,896	23,158	23,353	23,353	
Other Special Charges	2439	2,400	1,200	-	-	00110
Misc Services to Cities	2451	335,366	345,890	342,968	342,968	
Other Charges for Services	2452	3,866,681	5,313,105	1,038,410	1,008,410	
2452		120,580	153,644	110,000	110,000	00111
VRS Workcenter Charges	2453	1,072,958	981,311	1,105,000	1,105,000	
<b>TOTAL CHARGES FOR SERVICES</b>		<b>96,769,721</b>	<b>110,535,101</b>	<b>101,721,262</b>	<b>101,261,373</b>	
<b>MISCELLANEOUS REVENUES</b>						
Reimbursement - Basic Needs Loan	2622	1,009,495	1,101,276	957,286	957,286	
Other Client Reimbursements	2623	351,308	154,837	413,400	413,400	
2623		-	70	-	-	00105
Sale of Literature	2631	1,593	6,418	700	700	
Sale of Surplus & Salvage	2632	38,570	38,697	40,200	40,200	
2632		41,349	825	-	-	00110
2632		1,662	-	-	-	00115
2632		-	1,195	-	-	00404
Sale of Property & Materials	2633	2,655	2,546	3,500	3,500	
2633		43,403	43,193	25,000	25,000	00115
Sale of Data/Microfiche	2634	59,334	68,792	56,000	56,000	
Photocopy Sales	2635	8,194	8,857	9,500	9,500	
Food Sales - Other	2637	998,853	-	-	-	
Cash Overages	2641	11,387	11,280	-	-	

\* General Fund Unless Otherwise Indicated

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**COUNTY BUDGET FORM  
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Bad Debt Recoveries	2643	98,732	120,738	125,000	125,000	
Comp Insurance Refunds	2644	715,569	577,544	489,647	489,647	
	2644	35,204	35,793	51,500	51,500	00110
SDI Payments	2645	1,435,355	1,461,001	491,971	491,971	
	2645	21,562	7,159	-	-	00110
Gifts & Donations	2646	46,854	91,499	30,000	30,000	
	2646	97,000	54,394	-	-	00404
Miscellaneous Reimbursements	2647	3,457,997	2,832,089	2,684,712	2,684,712	
	2647	38,983	240	-	-	00102
	2647	-	135,526	46,000	46,000	00108
	2647	-	38,000	-	-	00111
Insurance Recoveries & Refunds	2648	24,801	2,358	17,699	17,699	
	2648	3,174	-	-	-	00110
Equipment Cost Reimbursement	2651	104,053	246,947	100,000	100,000	
	2651	-	-	-	25,000	00108
Project Cost Reimb - Labor	2652	2,398,099	2,307,109	1,604,040	1,843,702	
	2652	1,450,475	3,179,171	200,000	200,000	00110
	2652	40,810	12,829	-	-	00111
	2652	-	25,900	-	-	00114
Witness & Jury Fees	2653	3,917	106,483	13,500	13,500	
	2653	102	-	-	-	00110
Other Foundation Grants	2655	4,575,970	4,127,851	4,406,553	4,631,553	
Non-Government Program Funds	2656	35,439	-	-	-	
PG & E Rebates	2657	87,053	85,960	-	-	
	2657	-	30,532	-	-	00115
	2657	-	1,000	-	-	00410
All Other Miscellaneous Revenues	2658	3,367,640	4,660,422	3,976,622	7,489,226	
	2658	357,532	338,717	334,066	334,066	00102
	2658	515	425	-	-	00105
	2658	(67,961)	22,775	3,000	3,000	00108
	2658	5,858	-	-	-	00110
	2658	537	-	-	-	00115
	2658	1,832	850,714	-	-	00404
Rebates & Refunds	2659	601,819	1,390,034	540,127	540,127	
	2659	106,772	-	-	-	00108
	2659	3,248	181,619	-	-	00110
	2659	383	3	-	-	00111
	2659	900	43	-	-	00115
	2659	25,379	24,117	4,139	4,139	00410
Tobacco Settlement	2661	7,586,255	7,615,739	8,239,925	8,239,925	
<b>TOTAL MISCELLANEOUS REVENUES</b>		<b>29,229,661</b>	<b>32,002,717</b>	<b>24,864,087</b>	<b>28,866,353</b>	
<b>OTHER FINANCING SOURCES</b>						
<b>Interfund Revenues</b>						
IFTR - General Fund	2521	5,267	21,312	4,000	4,000	
	2521	4,487,523	4,487,523	4,487,523	4,487,523	00105
	2521	571,831	475,845	50,000	50,000	00110
	2521	-	-	75,000	75,000	00404
IFTR - Parks Fund	2522	85,235	705	140,817	140,817	
	2522	294	1,271	-	-	00110
IFTR - CJTCF	2524	426,663	447,218	447,218	447,218	
IFTR - EMS Fund	2526	11,435	1,634	-	-	
IFTR - Road Fund	2528	3,989,826	3,206,130	5,012,885	5,012,885	
	2528	5,507	3,621	-	-	00111
IFTR - Half Cent Fund	2529	31,185	67,707	-	-	
	2529	-	3,650	-	-	00110
IFTR - Off-Road Fund	2532	32,326	-	-	-	
IFTR - Coyote Pt. Marina Fund	2533	229,155	11,837	11,044	11,044	

\* General Fund Unless Otherwise Indicated

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
ANALYSIS OF FINANCING SOURCES BY SOURCE BY FUND  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 5**

SOURCE CLASSIFICATION	Revenue Number	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved/Adopted by the Board of Supervisors 2009-2010	Fund *
IFTR - Road Improvement Fd	2534	60,546	198,060	-	-	
	2534	-	6,787	-	-	00110
IFTR - Airports Fund	2535	601,240	420,957	186,625	186,625	
	2535	33,732	28,121	800	800	00110
IFTR - Solid Waste Fund	2536	1,147,104	2,668,237	370,070	370,070	
	2536	64,183	56,277	-	-	00110
IFTR - Fire Protection	2537	6,169,260	6,218,809	6,464,129	6,640,085	
IFTR - Library Fund	2538	456,276	540,261	497,842	497,842	
	2538	17,891	28,120	-	-	00110
IFTR - SMCGH	2539	19,760,319	21,084,634	20,997,147	21,458,196	
IFTR - CSRC	2541	439,284	408,637	465,557	465,557	
IFTR - Special District Fund	2542	1,105,688	979,081	1,474,949	1,474,949	
	2542	52,491	61,291	27,000	27,000	00110
	2542	30,788	26,678	-	-	00115
Other Interfund Transfers	2545	15,607,491	16,620,659	18,058,467	18,104,083	
	2545	201,077	213,112	-	-	00105
	2545	915,000	1,017,368	915,000	1,238,594	00108
	2545	383,219	322,379	318,000	318,000	00110
	2545	181,683	-	-	-	00404
Loan Proceeds - Other Funds	2546	-	16,706	-	-	00410
Loan Repayments - Other Funds	2547	5,000,000	9,200,000	9,302,784	9,302,784	
	2547	-	612,800	-	-	00115
IFTR - Trial Court Funding - Municipal	2548	8,011,729	8,606,499	9,530,873	8,760,068	
IFTR - Trial Court Fund - Superior	2549	405,945	267,297	375,000	375,000	
<b>Total Interfund Revenues</b>		<b>70,521,193</b>	<b>78,331,223</b>	<b>79,212,730</b>	<b>79,448,140</b>	
Sale of Fixed Assets	2721	2,261	2,162	2,200	2,200	
Operating Transfers In	2731	615,062	2,393,635	947,293	947,293	
	2731	28,758,242	30,534,805	30,411,099	30,411,099	00301
	2731	-	29,156	-	-	00402
	2731	8,434,282	7,381,614	29,355,821	27,422,837	00410
<b>Total Other Financing Sources</b>		<b>37,809,847</b>	<b>40,341,372</b>	<b>60,716,413</b>	<b>58,783,429</b>	
<b>GRAND TOTAL REVENUE</b>		<b>1,016,127,922</b>	<b>1,044,460,824</b>	<b>1,062,753,341</b>	<b>1,041,647,630</b>	

\* General Fund Unless Otherwise Indicated



**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
ANALYSIS OF CURRENT PROPERTY TAXES AND ASSESSED VALUATION  
FOR FISCAL YEAR 2009-2010**

COUNTY FUNDS  (1)	CURRENT SECURED PROPERTY TAXES				CURRENT UNSECURED PROPERTY TAXES			
	Apportionment from Countywide Tax Rate  (2)	Voter Approved Debt		Total Secured  (5)	Apportionment from Countywide Tax Rate  (6)	Voter Approved Debt		Total Unsecured  (9)
		Rate  (3)	Amount  (4)			Rate  (7)	Amount  (8)	
00001 GENERAL FUND	167,914,892			167,914,892	7,804,781			7,804,781
00108 COUNTY FIRE PROTECTION	3,958,425			3,958,425	237,378			237,378
<b>TOTAL</b>	<b>171,873,317</b>			<b>171,873,317</b>	<b>8,042,159</b>			<b>8,042,159</b>

COUNTYWIDE TAX BASE					
(10)	SECURED ROLL			Unsecured Roll  (14)	Total Secured and Unsecured  (15)
	Locally Assessed  (11)	State Assessed  (12)	Total Secured  (13)		
LAND	63,900,436,968	350,982,267	64,251,419,235	303,327,159	64,554,746,394
IMPROVEMENTS	71,942,059,114	872,047,323	72,814,106,437	3,564,844,974	76,378,951,411
PERSONAL PROPERTY	1,667,386,012	171,256,086	1,838,642,098	6,114,758,622	7,953,400,720
Total Gross Assessed Valuation	137,509,882,094	1,394,285,676	138,904,167,770	9,982,930,755	148,887,098,525
LESS EXEMPTIONS:					
Homeowners	3,649,340,705	-	3,649,340,705	920,160,353	4,569,501,058
Total Net Assessed Valuation	133,860,541,389	1,394,285,676	135,254,827,065	9,062,770,402	144,317,597,467
LESS ALLOWANCES FOR:					
Delinquencies: 2.79%	3,740,063,526	38,956,342	3,779,019,868	-	3,779,019,868
Identify: Redevelopment Agencies	12,837,568,323	-	12,837,568,323	1,506,943,930	14,344,512,253
Adjusted Valuation for Estimated Tax Revenue Computation	117,282,909,540	1,355,329,334	118,638,238,874	7,555,826,472	126,194,065,346

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SUMMARY OF COUNTY FINANCING REQUIREMENTS BY FUNCTION & FUND  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 7**

DESCRIPTION  (1)	Actual 2007-2008  (2)	Actual 2008-2009  (3)	Recommended 2009-2010  (4)	Approved/ Adopted by the Board of Supervisors 2009-2010  (5)
<b>SUMMARIZATION BY FUNCTION:</b>				
General	116,938,524	119,996,515	157,985,006	163,965,179
Public Protection	296,500,715	307,633,486	323,212,231	328,061,794
Public Ways & Facilities	23,387,064	25,743,315	24,454,996	25,624,624
Health & Sanitation	298,973,911	320,184,136	322,002,677	322,969,895
Public Assistance	192,699,863	196,939,004	226,096,909	220,835,595
Recreation	8,366,641	8,411,735	8,664,992	8,664,992
Debt Service	27,857,252	37,849,074	31,005,280	31,005,280
Other Financing Uses	89,857,688	29,435,433	52,185,028	51,687,446
Total Specific Financing Uses	1,054,581,658	1,046,192,698	1,145,607,119	1,152,814,805
Appropriation for Contingencies	-	-	221,996,025	204,526,407
Subtotal	1,054,581,658	1,046,192,698	1,367,603,144	1,357,341,212
Provision for Reserves & Designations	-	-	27,300,572	28,956,764
<b>TOTAL FINANCING REQUIREMENTS</b>	<b>1,054,581,658</b>	<b>1,046,192,698</b>	<b>1,394,903,716</b>	<b>1,386,297,976</b>
<b>SUMMARIZATION BY FUND</b>				
00001 GENERAL FUND	962,789,867	941,687,594	1,225,548,242	1,214,247,284
00102 EMERGENCY MEDICAL SERVICES FUND	1,870,533	1,997,329	4,497,811	4,773,017
00105 IHSS PUBLIC AUTHORITY FUND	12,844,458	14,314,013	19,777,054	19,777,051
00106 FISH AND GAME PROPAGATION FUND	4,410	6,164	75,493	77,454
00107 OFF-HIGHWAY VEHICLE LICENSE FEES	32,326	83,488	153,926	116,676
00108 STRUCTURAL FIRE PROTECTION FUND	6,164,763	6,218,751	6,411,129	6,590,085
00110 ROAD FUND	20,197,167	22,114,642	28,252,792	28,494,714
00111 HALF-CENT TRANSPORTATION FUND	2,261,315	2,881,135	2,715,072	3,421,950
00114 ROAD IMPROVEMENTS FUND	896,256	664,050	3,787,533	3,304,721
00115 SOLID WASTE FUND	6,002,030	6,884,427	9,038,463	9,817,675
00301 DEBT SERVICE FUND	27,857,252	37,849,074	46,022,450	46,251,399
00400 ACCUMULATED CAPITAL OUTLAY	-	-	6,283	5,893
00401 CRIMINAL JUSTICE TEMP CONST FUND	2,011,501	1,124,582	2,114,026	2,158,660
00402 COURTHOUSE TEMP CONSTRUCTION FD	1,028,248	1,444,211	4,783,748	4,785,058
00404 PARK ACQUISITION & DEV FUND	1,671,355	1,515,502	8,849,946	10,136,124
00410 CAPITAL PROJECTS FUND	8,950,177	7,407,736	32,869,748	32,340,215
<b>TOTAL FINANCING REQUIREMENTS</b>	<b>1,054,581,658</b>	<b>1,046,192,698</b>	<b>1,394,903,716</b>	<b>1,386,297,976</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SUMMARY OF COUNTY FINANCING REQUIREMENTS  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 8**

DESCRIPTION (1)	Actual 2007-2008 (2)	Actual 2008-2009 (3)	Recommended 2009-2010 (4)	Approved/ Adopted by the Board of Supervisors 2009-2010 (5)
Total Specific Financing Uses (Brought forward from Schedule 8A)	1,054,581,658	1,046,192,698	1,145,607,119	1,152,814,805
<b>APPROPRIATION FOR CONTINGENCIES:</b>				
00001 GENERAL FUND			214,412,187	196,925,831
00102 EMERGENCY MEDICAL SERVICES			-	275,206
00110 ROAD FUND			6,976,868	6,718,790
00115 SOLID WASTE			600,687	600,687
00400 ACCUMULATED CAPITAL OUTLAY			6,283	5,893
Subtotal - Total Estimated Financing Uses	1,054,581,658	1,046,192,698	1,367,603,144	1,357,341,212
<b>PROVISION FOR RESERVES &amp; DESIGNATIONS</b>				
00102 EMERGENCY MEDICAL SERVICES			2,483,084	2,483,084
00105 IHSS PUBLIC AUTHORITY			3,372,646	3,372,643
00106 FISH & GAME			55,493	57,454
00107 OFF-HIGHWAY LICENSE FEES			39,926	39,926
00108 STRUCTURAL FIRE PROTECTION FUND			203,237	-
00114 ROADWAY IMPROVEMENT			3,437,533	2,954,721
00115 SOLID WASTE			500,000	1,279,212
00301 DEBT SERVICE			15,017,170	15,246,119
00401 CRIMINAL JUSTICE CONSTRUCTION			810,943	855,577
00402 COURTHOUSE CONSTRUCTION			481,813	483,123
00404 PARKS ACQ-DEV			898,727	2,184,905
<b>TOTAL FINANCING REQUIREMENTS</b>	1,054,581,658	1,046,192,698	1,394,903,716	1,386,297,976

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 8A**

BUDGET UNITS (Grouped by Function and Activity)  (1)	Actual 2007-2008  (2)	Actual 2008-2009  (3)	Recommended 2009-2010  (4)	Approved/ Adopted By the Board of Supervisors 2009-2010  (5)
<b>GENERAL</b>				
Legislation & Administration				
Board of Supervisors/Assessment Appeals	2,944,737	2,980,839	3,319,180	3,300,590
County Manager	7,644,385	7,753,809	8,331,630	8,426,226
Public Safety Communication	8,283,707	8,303,216	8,837,201	8,994,326
Office of Economic Development	2,593,579	2,790,463	3,223,512	3,325,057
Finance				
Controller	5,844,408	7,544,669	7,981,284	7,846,284
Tax Collector/Treasurer	5,693,220	5,787,522	8,838,798	9,309,859
Assessor-Co Clerk-Recorder	20,331,573	21,626,683	18,243,476	18,362,476
Counsel				
County Counsel	6,993,129	7,084,197	8,103,109	8,153,109
Personnel				
Human Resources	7,605,119	8,157,848	8,838,131	8,838,131
Other General				
Information Systems	16,399,579	18,464,074	12,727,615	17,438,915
Public Works	18,943,807	18,011,164	23,115,085	24,073,754
Accumulated Capital Outlay	00400 -	-	-	-
Criminal Justice Facility	00401 2,011,501	1,124,582	1,303,083	1,303,083
Courthouse Temporary Construction	00402 1,028,248	1,444,211	4,301,935	4,301,935
Parks Acquisition & Development	00404 1,671,355	1,515,502	7,951,219	7,951,219
Capital Projects	00410 8,950,177	7,407,736	32,869,748	32,340,215
<b>TOTAL GENERAL</b>	<b>116,938,524</b>	<b>119,996,515</b>	<b>157,985,006</b>	<b>163,965,179</b>

Continued

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 8A**

BUDGET UNITS (Grouped by Function and Activity) (1)	Actual 2007-2008 (2)	Actual 2008-2009 (3)	Recommended 2009-2010 (4)	Approved/ Adopted By the Board of Supervisors 2009-2010 (5)
<b>PUBLIC PROTECTION</b>				
Judicial				
County Support of the Court	21,901,983	22,408,266	20,436,313	20,436,313
District Attorney	21,475,868	23,043,790	24,485,804	24,485,804
Child Support Services	11,026,033	11,127,765	11,666,466	11,777,859
Grand Jury	323,660	482,060	547,968	547,968
Private Defender	15,248,718	15,875,032	16,510,529	16,510,529
Detention & Corrections				
Sheriff	134,524,305	139,205,807	152,318,967	156,145,919
Message Switch	541,791	490,477	637,956	646,696
Probation	68,611,317	72,148,200	72,041,083	72,032,902
Fire Protection				
State Fire Contract	6,165,336	6,218,751	6,414,129	6,590,085
County Fire Protection-Structural 00108	6,164,763	6,218,751	6,207,892	6,590,085
Other Protection				
Coroner & Public Administrator	2,608,898	2,598,437	2,874,864	2,974,864
Planning	7,734,145	7,642,220	8,779,360	9,019,022
Fish & Game Propagation 00106	4,410	6,164	20,000	20,000
Local Agency Formation Commission	169,593	167,766	270,900	283,748
Environmental Management	(105)	-	-	-
<b>TOTAL PUBLIC PROTECTION</b>	<b>296,500,715</b>	<b>307,633,486</b>	<b>323,212,231</b>	<b>328,061,794</b>
<b>PUBLIC WAYS &amp; FACILITIES</b>				
Public Ways				
Off-Highway License Fees 00107	32,326	83,488	114,000	76,750
Public Ways 00110	20,197,167	22,114,642	21,275,924	21,775,924
SMC Half-cent Transportation 00111	2,261,315	2,881,135	2,715,072	3,421,950
SM Co-wide Road Improvements 00114	896,256	664,050	350,000	350,000
<b>TOTAL PUBLIC WAYS &amp; FACILITIES</b>	<b>23,387,064</b>	<b>25,743,315</b>	<b>24,454,996</b>	<b>25,624,624</b>

Continued

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SCHEDULE OF COUNTY SPECIFIC FINANCING USES BY BUDGET UNIT BY FUNCTION AND ACTIVITY  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 8A**

BUDGET UNITS (Grouped by Function and Activity) (1)	Actual 2007-2008 (2)	Actual 2008-2009 (3)	Recommended 2009-2010 (4)	Approved/ Adopted By the Board of Supervisors 2009-2010 (5)
<b>HEALTH &amp; SANITATION</b>				
Health				
Business Administration-Health	1,357,364	1,435,205	1,051,896	1,364,342
Public Health Service	24,272,483	23,079,933	24,941,298	23,347,483
Family Health Services	23,907,718	22,212,994	24,644,984	24,038,567
Health Family Plan Promotion	7,678,205	6,952,875	7,082,533	8,914,537
Environmental Health	12,528,256	12,200,771	13,188,569	13,218,403
Mental Health Service	117,923,119	126,954,646	134,222,161	132,633,771
Correctional Health	7,893,593	7,820,450	8,399,816	8,414,816
Agricultural Commission	4,025,260	4,117,310	4,232,930	4,301,488
Emergency Medical Services 00102	1,870,533	1,997,329	2,014,727	2,014,727
IHSS Public Authority 00105	12,844,458	14,314,013	16,404,408	16,404,408
Solid Waste 00115	6,002,030	6,884,427	7,937,776	7,937,776
Hospital Care				
Contribution to Medical Center	77,276,502	90,841,198	76,816,000	75,570,454
Emergency Medical Services	1,394,390	1,372,985	1,065,579	4,809,123
<b>TOTAL HEALTH &amp; SANITATION</b>	<b>298,973,911</b>	<b>320,184,136</b>	<b>322,002,677</b>	<b>322,969,895</b>
<b>PUBLIC ASSISTANCE</b>				
Administration				
Social Services	160,175,629	163,579,031	191,327,786	186,293,500
Other Assistance				
Aging and Adult Services	19,953,829	19,245,697	22,097,482	21,870,454
Department of Housing	8,082,882	9,626,753	8,184,118	8,184,118
IHSS Public Authority	4,487,523	4,487,523	4,487,523	4,487,523
<b>TOTAL PUBLIC ASSISTANCE</b>	<b>192,699,863</b>	<b>196,939,004</b>	<b>226,096,909</b>	<b>220,835,595</b>
<b>RECREATION</b>				
Recreation Facilities				
Parks & Recreation	8,366,641	8,411,735	8,664,992	8,664,992
<b>TOTAL RECREATION</b>	<b>8,366,641</b>	<b>8,411,735</b>	<b>8,664,992</b>	<b>8,664,992</b>
<b>OTHER FINANCING USES</b>				
Non-Departmental	89,857,688	29,435,433	52,185,028	51,687,446
Debt Service Fund 00301	27,857,252	37,849,074	31,005,280	31,005,280
<b>TOTAL OTHER FINANCING USES</b>	<b>117,714,940</b>	<b>67,284,507</b>	<b>83,190,308</b>	<b>82,692,726</b>
<b>TOTAL SPECIFIC EXPENDITURE REQUIREMENTS</b>	<b>1,054,581,658</b>	<b>1,046,192,698</b>	<b>1,145,607,119</b>	<b>1,152,814,805</b>

## COUNTY BUDGET FORM

## SCHEDULE 10

Fund Title: Fleet Maintenance Fund

Service Act: Fleet Maintenance

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
OPERATION OF INTERNAL SERVICE FUND  
OPERATIONAL STATEMENT FOR THE FISCAL YEAR 2009-2010**

OPERATING DETAIL	Actual 2007-2008	Actual 2008-2009	Proposed Estimates 2009-2010	Approved Estimates 2009-2010
(1)	(2)	(3)	(4)	(5)
<u>OPERATING INCOME:</u>				
Use of Money and Property	292,753	(183,257)	-	-
Charges for Services	-	33,817	10,000	10,000
Interfund Revenue	5,558,894	6,012,166	5,829,051	5,829,051
Miscellaneous Revenue	192,340	113,555	48,200	48,200
Total Operating Income	6,043,987	5,976,280	5,887,251	5,887,251
<u>OPERATING EXPENSES:</u>				
Salaries and Benefits	1,366,746	1,424,176	1,487,960	1,487,960
Services and Supplies	2,680,931	2,285,443	2,460,995	2,460,995
Other Charges	516,082	528,369	529,582	529,582
Depreciation	1,641,813	1,786,043	-	-
Total Operating Expenses	6,205,572	6,024,030	4,478,537	4,478,537
Net Operating Income (Loss)	(161,585)	(47,750)	1,408,714	1,408,714
<u>NON-OPERATING REVENUES (EXPENSES):</u>				
Other Financing Sources	-	-	1,000	1,000
Other Financing Uses	-	-	(95,000)	(95,000)
Total Non-Operating Revenues (Expenses)	-	-	(94,000)	(94,000)
Net Income (Loss)	(161,585)	(47,750)	1,314,714	1,314,714

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
OPERATION OF INTERNAL SERVICE FUND  
OPERATIONAL STATEMENT FOR THE FISCAL YEAR 2009-2010**

Fund Title: Tower Road Construction Fund

Service Act: Maint., Repair &amp; Renovation

OPERATING DETAIL	Actual 2007-2008	Actual 2008-2009	Proposed Estimates 2009-2010	Approved Estimates 2009-2010
(1)	(2)	(3)	(4)	(5)
<u>OPERATING INCOME:</u>				
Use of Money and Property	-	11,603	-	-
Charges for Services	271,594	90,982	50,343	50,343
Interfund Revenue	3,840,887	3,455,147	3,510,613	3,510,613
Miscellaneous Revenue	55,304	648,177	-	-
Total Operating Income	4,167,785	4,205,910	3,560,956	3,560,956
<u>OPERATING EXPENSES:</u>				
Salaries and Benefits	3,024,525	2,589,186	2,073,245	2,073,245
Services and Supplies	1,140,963	701,864	1,126,186	1,126,186
Other Charges	138,441	778,811	280,418	280,418
Depreciation	1,804	1,804	-	-
Total Operating Expenses	4,305,733	4,071,665	3,479,849	3,479,849
Net Operating Income (Loss)	(137,948)	134,245	81,107	81,107
<u>NON-OPERATING REVENUES (EXPENSES):</u>				
Interest Expense	(32,762)	-	-	-
Total Non-Operating Revenues (Expenses)	(32,762)	-	-	-
Net Income (Loss)	(170,710)	134,245	81,107	81,107



## COUNTY BUDGET FORM

## SCHEDULE 11

Fund Title: Coyote Point Marina

Service Act: Recreation

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
OPERATION OF ENTERPRISE FUND  
OPERATIONAL STATEMENT FOR THE FISCAL YEAR 2009-2010**

OPERATING DETAIL  (1)	Actual 2007-2008  (2)	Actual 2008-2009  (3)	Proposed Estimates 2009-2010  (4)	Approved Estimates 2009-2010  (5)
<b><u>OPERATING INCOME:</u></b>				
Use of Money and Property	40,687	10,588	45,000	45,000
Charges for Services	1,121,627	1,083,532	1,263,200	1,263,200
Miscellaneous Revenue	-	8,074	-	-
Total Operating Income	1,162,314	1,102,194	1,308,200	1,308,200
<b><u>OPERATING EXPENSES:</u></b>				
Salaries and Benefits	520,347	537,277	535,414	535,414
Services and Supplies	247,707	220,923	325,000	325,000
Other Charges	705,390	402,247	436,865	436,865
Depreciation	236,930	236,930	-	-
Total Operating Expenses	1,710,374	1,397,377	1,297,279	1,297,279
Net Operating Income (Loss)	(548,060)	(295,184)	10,921	10,921
<b><u>NON-OPERATING REVENUES (EXPENSES):</u></b>				
State/Federal Grants	-	-	1,920,000	1,920,000
Other Financing Uses	(83,873)	(253,648)	(2,078,000)	(2,078,000)
Total Non-Operating Revenues (Expenses)	(83,873)	(253,648)	(158,000)	(158,000)
Net Income (Loss)	(631,933)	(548,832)	(147,079)	(147,079)

## COUNTY BUDGET FORM

## SCHEDULE 11

Fund Title: Airport Fund

Service Act: Airport

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
OPERATION OF ENTERPRISE FUND  
OPERATIONAL STATEMENT FOR THE FISCAL YEAR 2009-2010**

OPERATING DETAIL	Actual 2007-2008	Actual 2008-2009	Proposed Estimates 2009-2010	Approved Estimates 2009-2010
(1)	(2)	(3)	(4)	(5)
<u>OPERATING INCOME:</u>				
License Permit & Franchise	15,500	15,500	15,500	15,500
Use of Money and Property	2,290,754	2,418,640	2,284,252	2,284,252
Charges for Services	49,571	12,114	41,900	41,900
Miscellaneous Revenue	120,338	132,852	111,800	111,800
Total Operating Income	2,476,163	2,579,106	2,453,452	2,453,452
<u>OPERATING EXPENSES:</u>				
Salaries and Benefits	919,070	894,388	1,064,891	1,064,891
Services and Supplies	723,969	592,768	845,644	845,644
Other Charges	754,461	1,195,377	692,795	692,795
Depreciation	291,484	330,752	-	-
Total Operating Expenses	2,688,984	3,013,285	2,603,330	2,603,330
Net Operating Income (Loss)	(212,821)	(434,179)	(149,878)	(149,878)
<u>NON-OPERATING REVENUES (EXPENSES):</u>				
State/Federal Grants	144,982	2,009,753	3,127,000	3,127,000
Other Financing Sources	4,000,000	-	-	-
Total Non-Operating Revenues (Expenses)	4,144,982	2,009,753	3,127,000	3,127,000
Net Income (Loss)	3,932,161	1,575,574	2,977,122	2,977,122

## COUNTY BUDGET FORM

## SCHEDULE 11

Fund Title: San Mateo Medical Center

Service Act: Hospital Care

## COUNTY OF SAN MATEO

## STATE OF CALIFORNIA

## OPERATION OF ENTERPRISE FUND

## OPERATIONAL STATEMENT FOR THE FISCAL YEAR 2009-2010

OPERATING DETAIL	Actual 2007-2008	Actual 2008-2009	Proposed Estimates 2009-2010	Approved Estimates 2009-2010
(1)	(2)	(3)	(4)	(5)
<u>OPERATING INCOME:</u>				
Taxes	23,185	40,810	44,586	44,586
Use of Money and Property	21,554	13,108	688	688
Charges for Services	106,728,524	125,568,515	149,844,642	149,273,510
Interfund Revenue	19,552,293	18,839,231	14,873,526	14,873,526
Miscellaneous Revenue	6,629,918	7,369,478	8,718,310	8,911,574
Total Operating Income	132,955,476	151,831,142	173,481,752	173,103,884
<u>OPERATING EXPENSES:</u>				
Salaries and Benefits	134,973,714	139,799,844	145,997,218	144,106,059
Services and Supplies	58,187,218	61,065,466	64,622,912	64,613,602
Other Charges	23,975,546	34,593,862	33,416,710	33,418,765
Depreciation	2,591,023	1,928,370	-	-
Total Operating Expenses	219,727,501	237,387,542	244,036,840	242,138,426
Net Operating Income (Loss)	(86,772,026)	(85,556,400)	(70,555,088)	(69,034,542)
<u>NON-OPERATING REVENUES (EXPENSES):</u>				
State/Federal Grants	40,110,997	46,092,009	48,014,704	47,739,704
Other Financing Sources	55,723,553	62,993,021	36,616,534	35,370,988
Other Financing Uses	(10,009,319)	(10,384,983)	(9,962,150)	(9,962,150)
Total Non-Operating Revenues (Expenses)	85,825,231	98,700,047	74,669,088	73,148,542
Net Income (Loss)	(946,794)	13,143,647	4,114,000	4,114,000

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SUMMARY OF SPECIAL DISTRICT BUDGETS  
FOR FISCAL YEAR 2009-2010**

DISTRICT AND FUND  (1)	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	Fund Balance Unreserved/ Undesignated  June 30, 2009 (2)	Cancellation of Prior Year Reserves/ Designations (3)	Estimation Additional Financing Sources (4)	Total Available Financing (5)	Estimated Financing Uses (6)	Provisions for Reserves and/or Designations (new or incr.) (7)	Total Financing Requirements (8)
<b>COUNTY SERVICE AREA</b>							
00131 County Service Area #1	1,323,507	-	1,976,983	3,300,490	2,178,531	1,121,959	3,300,490
00132 County Service Area #6	706,174	-	67,623	773,797	773,797	-	773,797
00133 County Service Area #7	166,515	-	44,000	210,515	210,515	-	210,515
00134 County Service Area #8	3,235,518	-	1,903,774	5,139,292	5,139,292	-	5,139,292
00135 County Service Area #11	59,778	-	41,800	101,578	101,578	-	101,578
<b>SEWER &amp; SANITATION</b>							
00151 Burlingame Hills Sewer	392,657	-	562,104	954,761	954,761	-	954,761
00152 Emerald Lake Heights Sewer	1,092,428	-	1,342,459	2,434,887	2,434,887	-	2,434,887
00153 Fair Oaks Sewer	5,489,299	-	4,871,164	10,360,463	10,360,463	-	10,360,463
00154 Harbor Industrial Sewer	767,443	-	90,415	857,858	857,858	-	857,858
00155 Kensington Square Sewer	203,726	-	66,659	270,385	270,385	-	270,385
00156 Oak Knoll Sewer	169,137	-	92,651	261,788	261,788	-	261,788
00157 Crystal Springs Sanitation	1,352,714	-	1,570,041	2,922,755	2,922,755	-	2,922,755
00158 Devonshire County Sanitation	492,330	-	266,237	758,567	758,567	-	758,567
00159 Scenic Heights County Sanitation	43,075	-	48,219	91,294	91,294	-	91,294
00160 Edgewood Sewer Maintenance	15,916	-	5,250	21,166	21,166	-	21,166
<b>DRAINAGE DISTRICTS</b>							
00176 Baywood Park Drainage	1,092	-	20	1,112	1,112	-	1,112
00177 Campo-Bello University Park Drainage	50,008	-	3,717	53,725	53,725	-	53,725
00178 East Palo Alto Drainage	-	-	-	-	-	-	-
00179 Enchanted Hills Drainage	8,959	-	1,697	10,656	10,656	-	10,656
00180 Harbor Industrial Drainage	12,397	-	-	12,397	12,397	-	12,397
00181 Highland Drainage	23,715	-	1,184	24,899	24,899	-	24,899
00182 Palo Alto Gardens Drainage	17	-	-	17	17	-	17
00183 Sequoia Drainage	48,653	-	3,450	52,103	52,103	-	52,103
00184 University Heights Area Drainage	202,415	-	19,537	221,952	221,952	-	221,952
<b>FLOOD CONTROL ZONES</b>							
00201 Colma Creek Flood Control Zone	7,618,165	-	3,173,331	10,791,496	10,791,496	-	10,791,496
00202 Colma Creek Fld. Control Sub-Zone #1	142,340	-	100,567	242,907	242,907	-	242,907
00203 Colma Creek Fld. Control Sub-Zone #2	671,641	-	454,530	1,126,171	1,126,171	-	1,126,171
00204 Colma Creek Fld. Control Sub-Zone #3	909,970	-	1,177,554	2,087,524	2,087,524	-	2,087,524
00205 Ravenswood Slough Fld Control Zone #1	266,453	-	11,567	278,020	278,020	-	278,020
00206 San Bruno Creek Flood Control Zone #1	1,033,243	-	170,000	1,203,243	1,203,243	-	1,203,243
00207 San Bruno Creek Flood Control Zone #2	328,796	-	185,772	514,568	514,568	-	514,568
00209 San Francisquito Creek Fld. Control #2	2,162,741	-	206,074	2,368,815	2,368,815	-	2,368,815
00210 San Mateo Co Flood Control Zone 1	22,696	-	550	23,246	23,246	-	23,246
<b>LIGHTING DISTRICTS</b>							
00226 Bel Aire Lighting	509,034	-	48,030	557,064	557,064	-	557,064
00227 Belmont Lighting	144,680	-	8,227	152,907	152,907	-	152,907
00228 Colma Lighting	799,679	-	104,258	903,937	903,937	-	903,937
00229 Granada Lighting	609,604	-	62,280	671,884	671,884	-	671,884
00230 Emerald Lake Lighting	2,222,804	-	222,561	2,445,365	2,445,365	-	2,445,365
00231 Enchanted Hills Lighting	115,029	-	10,280	125,309	125,309	-	125,309
00232 La Honda Lighting	174,302	-	16,550	190,852	190,852	-	190,852
00233 Menlo Park Lighting	1,586,968	-	227,008	1,813,976	1,813,976	-	1,813,976
00234 Montara Lighting	1,165,727	-	104,783	1,270,510	1,270,510	-	1,270,510
00235 Pescadero Lighting	145,862	-	10,682	156,544	156,544	-	156,544
00236 Ravenswood Lighting	2	-	-	2	2	-	2
<b>LANDSCAPE DISTRICTS</b>							
00266 Highlands Landscape Maintenance	55,833	-	7,800	63,633	4,740	58,893	63,633
<b>TOTAL</b>	<b>36,543,042</b>	<b>-</b>	<b>19,281,388</b>	<b>55,824,430</b>	<b>54,643,578</b>	<b>1,180,852</b>	<b>55,824,430</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA**

**COUNTY BUDGET FORM  
SCHEDULE 14**

**ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED  
AS OF JUNE 30, 2009**

COUNTY FUNDS  (1)	Fund Balance (per auditor) as of June 30, 2009 Actual (2)	LESS: FUND BALANCE-RESERVED/DESIGNATED			Fund Balance Unreserved/ Undesignated June 30, 2009 Actual (6)
		Encumbrances  (3)	General & Other Reserves  (4)	Designations  (5)	
<u>COUNTY SERVICE AREA</u>					
00131 County Service Area #1	1,323,507		-		1,323,507
00132 County Service Area #6	706,174		-		706,174
00133 County Service Area #7	166,515		-		166,515
00134 County Service Area #8	3,235,518		-		3,235,518
00135 County Service Area #11	791,861		732,083		59,778
<u>SEWER &amp; SANITATION</u>					
00151 Burlingame Hills Sewer	476,802		84,145		392,657
00152 Emerald Lake Heights Sewer	8,772,286		7,679,858		1,092,428
00153 Fair Oaks Sewer	11,877,342		6,388,043		5,489,299
00154 Harbor Industrial Sewer	785,001		17,558		767,443
00155 Kensington Square Sewer	203,726		-		203,726
00156 Oak Knoll Sewer	177,555		8,418		169,137
00157 Crystal Springs Sanitation	2,073,238		720,524		1,352,714
00158 Devonshire County Sanitation	499,596		7,266		492,330
00159 Scenic Heights County Sanitation	43,075		-		43,075
00160 Edgewood Sewer Maintenance	15,916		-		15,916
<u>DRAINAGE DISTRICTS</u>					
00176 Baywood Park Drainage	1,092		-		1,092
00177 Campo-Bello University Park Drainage	50,008		-		50,008
00178 East Palo Alto Drainage	-		-		-
00179 Enchanted Hills Drainage	8,959		-		8,959
00180 Harbor Industrial Drainage	12,397		-		12,397
00181 Highland Drainage	23,715		-		23,715
00182 Palo Alto Gardens Drainage	17		-		17
00183 Sequoia Drainage	48,653		-		48,653
00184 University Heights Area Drainage	202,415		-		202,415
<u>FLOOD CONTROL ZONES</u>					
00201 Colma Creek Flood Control Zone	20,506,330		12,888,165		7,618,165
00202 Colma Creek Fld. Control Sub-Zone #1	142,340		-		142,340
00203 Colma Creek Fld. Control Sub-Zone #2	671,641		-		671,641
00204 Colma Creek Fld. Control Sub-Zone #3	909,970		-		909,970
00205 Ravenswood Slough Fld Control Zone #1	266,453		-		266,453
00206 San Bruno Creek Flood Control Zone #1	1,033,243		-		1,033,243
00207 San Bruno Creek Flood Control Zone #2	328,796		-		328,796
00209 San Francisquito Creek Fld. Control #2	2,162,741		-		2,162,741
00210 San Mateo Co Flood Control Zone 1	22,696		-		22,696
<u>LIGHTING DISTRICTS</u>					
00226 Bel Aire Lighting	509,034		-		509,034
00227 Belmont Lighting	144,680		-		144,680
00228 Colma Lighting	799,679		-		799,679
00229 Granada Lighting	609,604		-		609,604
00230 Emerald Lake Lighting	2,222,804		-		2,222,804
00231 Enchanted Hills Lighting	115,029		-		115,029
00232 La Honda Lighting	174,302		-		174,302
00233 Menlo Park Lighting	1,815,744		228,776		1,586,968
00234 Montara Lighting	1,199,566		33,839		1,165,727
00235 Pescadero Lighting	145,862		-		145,862
00236 Ravenswood Lighting	2		-		2
<u>LANDSCAPE DISTRICTS</u>					
00266 Highlands Landscape Maintenance	55,833		-		55,833
<b>TOTAL</b>	<b>65,331,717</b>		<b>28,788,675</b>		<b>36,543,042</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COUNTY SERVICE AREA NO. 1 DISTRICT BUDGET DETAIL-00131  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors ..   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
715,186,352	156,796	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	909,574	1,098,235	1,135,836	1,323,507
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	1,758,028	1,880,607	1,849,606	1,699,157
Property Taxes - Current Unsecured	108,694	120,553	108,964	99,635
Property Taxes - Supplemental SB 813	62,276	48,410	41,000	36,573
Property Taxes - Prior	648	2,988	1,000	1,000
Interest Earned	57,576	(30,383)	35,000	35,000
Homeowner Property Tax Relief	13,646	13,407	12,618	12,618
Charges for Services	92,183	92,183	93,000	93,000
<b>TOTAL AVAILABLE FINANCING</b>	<b>3,002,625</b>	<b>3,226,000</b>	<b>3,277,024</b>	<b>3,300,490</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	1,864,749	1,860,933	2,178,531	2,178,531
Fixed Assets	39,641	41,559	-	-
PROVISION FOR RESERVE	-	-	1,098,493	1,121,959
<b>TOTAL FINANCING REQUIREMENT</b>	<b>1,904,390</b>	<b>1,902,492</b>	<b>3,277,024</b>	<b>3,300,490</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COUNTY SERVICE AREA NO. 6 DISTRICT BUDGET DETAIL-00132  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed ...   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
130,528,504	4,802,738	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>FUND BALANCE</b>	615,367	687,703	672,942	706,174
<b>Additional Financing Sources</b>				
<b>Taxes</b>				
Property Taxes - Current Secured	45,730	52,023	52,044	47,766
Property Taxes - Current Unsecured	2,812	3,315	3,754	3,497
Property Taxes - Supplemental SB 813	1,585	1,286	-	-
Property Taxes - Prior	16	69	-	-
ERAF Rebate	2,835	3,306	-	-
Interest Earned	26,739	(21,857)	16,000	16,000
Homeowner Property Tax Relief	353	368	360	360
Miscellaneous Revenue	2,660	137	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>698,097</b>	<b>726,350</b>	<b>745,100</b>	<b>773,797</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Financing Uses</b>				
Services and Supplies- Repair and Maintenance	10,394	20,176	63,590	63,590
<b>APPROPRIATION FOR CONTINGENCIES</b>	-	-	681,510	710,207
<b>TOTAL FINANCING REQUIREMENT</b>	<b>10,394</b>	<b>20,176</b>	<b>745,100</b>	<b>773,797</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COUNTY SERVICE AREA NO. 7 DISTRICT BUDGET DETAIL-00133  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
17,904,167	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	185,345	173,614	135,505	166,515
Interest Earned	7,563	(5,387)	4,000	4,000
Charges for Services	40,842	43,042	40,000	40,000
Miscellaneous Revenue	261	-	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>234,011</b>	<b>211,269</b>	<b>179,505</b>	<b>210,515</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Manintenance	60,398	44,754	87,748	87,748
APPROPRIATION FOR CONTINGENCIES	-	-	91,757	122,767
<b>TOTAL FINANCING REQUIREMENT</b>	<b>60,398</b>	<b>44,754</b>	<b>179,505</b>	<b>210,515</b>



**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

**COUNTY SERVICE AREA NO. 8 DISTRICT BUDGET DETAIL-00134 GOVERNING BOARD:  
FOR FISCAL YEAR 2009-2010**

Board of Supervisors    
Other Appointed .....    
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
1,321,236,835	51,998,556	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	3,118,071	3,173,185	3,105,458	3,235,518
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	708,084	764,199	764,447	701,543
Property Taxes - Current Unsecured	43,400	48,657	55,147	51,380
Property Taxes - Supplemental SB 813	24,706	19,404	-	-
Property Taxes - Prior	252	1,123	-	-
ERAF Rebate	2,219	5,251	-	-
Interest Earned	127,042	(98,220)	62,209	62,209
Homeowner Property Tax Relief	5,446	5,411	4,946	4,946
Charges for Services	903,146	961,731	1,024,070	1,025,702
Franchise Fees	57,313	60,524	57,994	57,994
Miscellaneous Revenue	141,903	21,225	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>5,131,582</b>	<b>4,962,490</b>	<b>5,074,271</b>	<b>5,139,292</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	1,862,398	1,630,973	1,841,537	1,858,497
Operating Transfer Out	96,000	96,000	96,000	96,000
APPROPRIATION FOR CONTINGENCIES	-	-	3,136,734	3,184,795
<b>TOTAL FINANCING REQUIREMENT</b>	<b>1,958,398</b>	<b>1,726,973</b>	<b>5,074,271</b>	<b>5,139,292</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COUNTY SERVICE AREA NO. 11 DISTRICT BUDGET DETAIL-00135  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
25,854,672	710,835	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	129,510	111,888	56,156	59,778
Interest Earned	4,451	(3,143)	1,800	1,800
Charges for Services	45,162	44,105	40,000	40,000
Miscellaneous Revenue	77	256	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>179,200</b>	<b>153,106</b>	<b>97,956</b>	<b>101,578</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	88,844	93,328	75,369	75,369
APPROPRIATION FOR CONTINGENCIES	-	-	22,587	26,209
<b>TOTAL FINANCING REQUIREMENT</b>	<b>88,844</b>	<b>93,328</b>	<b>97,956</b>	<b>101,578</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
BURLINGAME HILLS SEWER MAINTENANCE DISTRICT BUDGET DETAIL-00151  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed ...   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
429,906,971	263,086	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	342,042	419,484	310,192	392,657
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	46,051	50,191	49,757	45,626
Property Taxes - Current Unsecured	2,845	3,163	3,280	3,035
Property Taxes - Supplemental SB 813	1,629	1,268	-	-
Property Taxes - Prior	15	75	-	-
ERAF Rebate	16,574	18,719	-	-
Interest Earned	12,696	(14,190)	16,300	16,300
Homeowner Property Tax Relief	357	352	343	343
Charges for Services	353,270	412,872	407,550	496,800
<b>TOTAL AVAILABLE FINANCING</b>	<b>775,479</b>	<b>891,934</b>	<b>787,422</b>	<b>954,761</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	357,645	499,277	784,612	873,862
Operating Transfer Out	-	-	-	3,146
APPROPRIATION FOR CONTINGENCIES	-	-	2,810	77,753
<b>TOTAL FINANCING REQUIREMENT</b>	<b>357,645</b>	<b>499,277</b>	<b>787,422</b>	<b>954,761</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EMERALD LAKE HEIGHTS SEWER DISTRICT BUDGET DETAIL-00152  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors ...   
Other Appointed ...   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
1,330,345,161	580,525	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	1,554,216	1,483,990	737,798	1,092,428
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	12,033	13,274	13,109	12,017
Property Taxes - Current Unsecured	741	834	946	881
Property Taxes - Supplemental SB 813	421	332	-	-
Property Taxes - Prior	4	17	-	-
ERAF Rebate	4,299	4,971	-	-
Interest Earned	49,922	(40,840)	25,000	25,000
Homeowner Property Tax Relief	93	93	91	91
Charges for Services	989,457	1,209,154	1,304,470	1,304,470
Miscellaneous Revenues	36,000	-	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>2,647,186</b>	<b>2,671,825</b>	<b>2,081,414</b>	<b>2,434,887</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	1,418,734	1,282,403	1,519,632	1,519,632
Fixed Assets	-	296,994	100,000	100,000
Operating Transfer Out	-	-	-	12,237
APPROPRIATION FOR CONTINGENCIES	-	-	461,782	803,018
<b>TOTAL FINANCING REQUIREMENT</b>	<b>1,418,734</b>	<b>1,579,397</b>	<b>2,081,414</b>	<b>2,434,887</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
FAIR OAKS MAINTENANCE DISTRICT BUDGET DETAIL-00153  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors ...   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
5,370,386,458	81,118,008	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	3,760,957	4,879,877	4,137,509	5,489,299
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	311,592	336,502	328,694	300,984
Property Taxes - Current Unsecured	16,217	17,506	21,651	20,307
Property Taxes - Supplemental SB 813	11,205	8,626	-	-
Property Taxes - Prior	111	547	-	-
ERAF Rebate	113,945	128,897	-	-
Other Taxes	197	369	-	-
Interest Earned	160,400	(144,340)	105,000	105,000
Homeowner Property Tax Relief	2,432	2,382	2,303	2,303
Charges for Services	4,549,154	4,567,797	4,442,570	4,442,570
Miscellaneous Revenue	180	-	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>8,926,390</b>	<b>9,798,163</b>	<b>9,037,727</b>	<b>10,360,463</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenece	4,201,605	4,057,039	5,109,080	5,109,080
Fixed Assets	15,063	251,826	1,710,000	1,710,000
Operating Transfer Out	-	-	-	93,028
CONTINGENCIES	-	-	2,218,647	3,448,355
<b>TOTAL FINANCING REQUIREMENT</b>	<b>4,216,668</b>	<b>4,308,865</b>	<b>9,037,727</b>	<b>10,360,463</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
HARBOR INDUSTRIAL SEWER MAINTENANCE DISTRICT BUDGET DETAIL-00154  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:

Board of Supervisors ...

Other Appointed ....

Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
107,004,761	3,019,979	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	716,912	776,191	745,929	767,443
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	6,547	7,622	6,764	6,138
Property Taxes - Current Unsecured	357	442	497	463
Property Taxes - Supplemental SB 813	219	176	-	-
Property Taxes - Prior	3	14	-	-
ERAF Rebate	2,250	2,687	-	-
Other Taxes	-	45	-	-
Interest Earned	29,538	(24,919)	18,000	18,000
Homeowner Property Tax Relief	47	51	48	48
Charges for Services	70,617	64,786	65,766	65,766
<b>TOTAL AVAILABLE FINANCING</b>	<b>826,490</b>	<b>827,095</b>	<b>837,004</b>	<b>857,858</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	51,705	59,651	138,438	138,438
Operating Transfer Out	-	-	-	1,728
APPROPRIATION FOR CONTINGENCIES	-	-	698,566	717,692
<b>TOTAL FINANCING REQUIREMENT</b>	<b>51,705</b>	<b>59,651</b>	<b>837,004</b>	<b>857,858</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
KENSINGTON SQUARE SEWER MAINTENANCE DISTRICT BUDGET DETAIL-00155  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
29,401,395	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	178,185	182,891	197,215	203,726
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	8,309	9,206	9,103	-
Property Taxes - Current Unsecured	512	580	657	96
Property Taxes - Supplemental SB 813	296	231	-	-
Property Taxes - Prior	3	14	-	-
ERAF Rebate	3,002	3,335	-	-
Interest Earned	7,194	(5,598)	4,500	4,500
Homeowner Property Tax Relief	64	64	63	63
Charges for Services	37,008	56,108	62,000	62,000
<b>TOTAL AVAILABLE FINANCING</b>	<b>234,573</b>	<b>246,831</b>	<b>273,538</b>	<b>270,385</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	51,683	43,105	65,377	65,377
Operating Transfer Out	-	-	-	546
APPROPRIATION FOR CONTINGENCIES	-	-	208,161	204,462
<b>TOTAL FINANCING REQUIREMENT</b>	<b>51,683</b>	<b>43,105</b>	<b>273,538</b>	<b>270,385</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
OAK KNOLL SEWER MAINTENANCE DISTRICT BUDGET DETAIL-00156  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors .....   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
80,233,834	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	171,983	160,595	166,146	169,137
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	2,519	2,846	2,821	2,220
Property Taxes - Current Unsecured	156	180	203	189
Property Taxes - Supplemental SB 813	90	71	-	-
Property Taxes - Prior	1	4	-	-
ERAF Rebate	948	1,093	-	-
Interest Earned	6,738	(4,793)	5,000	5,000
Homeowner Property Tax Relief	20	20	20	20
Charges for Services	70,903	110,175	85,222	85,222
<b>TOTAL AVAILABLE FINANCING</b>	<b>253,358</b>	<b>270,191</b>	<b>259,412</b>	<b>261,788</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	93,165	101,553	123,968	123,968
Operating Transfer Out	-	-	-	871
APPROPRIATION FOR CONTINGENCIES	-	-	135,444	136,949
<b>TOTAL FINANCING REQUIREMENT</b>	<b>93,165</b>	<b>101,553</b>	<b>259,412</b>	<b>261,788</b>



**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
CRYSTAL SPRINGS SANITATION DISTRICT BUDGET DETAIL-00157  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:

Board of Supervisors .....

Other Appointed .....

Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
732,940,465	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	453,872	984,486	644,980	1,352,714
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	41,133	44,655	44,149	40,249
Property Taxes - Current Unsecured	2,537	2,810	3,184	3,191
Property Taxes - Supplemental SB 813	1,455	1,129	-	-
Property Taxes - Prior	15	70	-	-
ERAF Rebate	15,101	17,234	-	-
Interest Earned	23,163	(26,126)	4,000	4,000
Homeowner Property Tax Relief	318	312	306	306
Charges for Services	1,352,289	1,370,243	1,349,001	1,522,295
Miscellaneous Revenue	-	3,379	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>1,889,883</b>	<b>2,398,192</b>	<b>2,045,620</b>	<b>2,922,755</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	921,065	1,045,479	2,003,716	2,177,010
Operating Transfer Out	-	-	-	11,085
APPROPRIATION FOR CONTINGENCIES	-	-	41,904	734,660
<b>TOTAL FINANCING REQUIREMENT</b>	<b>921,065</b>	<b>1,045,479</b>	<b>2,045,620</b>	<b>2,922,755</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
DEVONSHIRE COUNTY SANITATION DISTRICT BUDGET DETAIL-00158  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:

Board of Supervisors ....

Other Appointed .....

Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
175,955,776	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	391,432	444,301	443,250	492,330
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	21,085	22,104	21,717	19,897
Property Taxes - Current Unsecured	1,291	1,381	1,566	1,459
Property Taxes - Supplemental SB 813	741	565	-	-
Property Taxes - Prior	7	34	-	-
ERAF Rebate	7,524	8,356	-	-
Interest Earned	15,677	(14,350)	10,000	10,000
Homeowner Property Tax Relief	162	154	150	150
Charges for Services	175,546	209,735	234,731	234,731
<b>TOTAL AVAILABLE FINANCING</b>	<b>613,465</b>	<b>672,280</b>	<b>711,414</b>	<b>758,567</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	169,164	179,949	307,200	307,200
Fixed Assets	-	-	130,000	130,000
Operating Transfer Out	-	-	-	2,164
APPROPRIATION FOR CONTINGENCIES	-	-	274,214	319,203
<b>TOTAL FINANCING REQUIREMENT</b>	<b>169,164</b>	<b>179,949</b>	<b>711,414</b>	<b>758,567</b>

COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
SCENIC HEIGHTS COUNTY SANITATION DISTRICT BUDGET DETAIL-00159  
FOR FISCAL YEAR 2009-2010

DISTRICT BUDGET FORM  
SCHEDULE 16

GOVERNING BOARD:

Board of Supervisors ...

Other Appointed ..

Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
23,668,041	-	

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	33,897	32,600	34,839	43,075
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	956	1,077	1,059	970
Property Taxes - Current Unsecured	59	67	77	72
Property Taxes - Supplemental SB 813	34	26	-	-
Property Taxes - Prior	1	2	-	-
ERAF Rebate	359	411	-	-
Interest Earned	1,183	(1,013)	800	800
Homeowner Property Tax Relief	7	7	7	7
Charges for Services	28,930	37,980	46,370	46,370
<b>TOTAL AVAILABLE FINANCING</b>	<b>65,426</b>	<b>71,157</b>	<b>83,152</b>	<b>91,294</b>

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	32,824	28,083	51,050	51,050
Operating Transfer Out	-	-	-	428
APPROPRIATION FOR CONTINGENCIES	-	-	32,102	39,816
<b>TOTAL FINANCING REQUIREMENT</b>	<b>32,824</b>	<b>28,083</b>	<b>83,152</b>	<b>91,294</b>

**COUNTY OF SAN MATEO**  
**STATE OF CALIFORNIA**  
**SPECIAL DISTRICTS**  
**EDGEWOOD SEWER MAINTENANCE DISTRICT BUDGET DETAIL- 00160**  
**FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM**  
**SCHEDULE 16**

GOVERNING BOARD:

Board of Supervisors ..  **X**  
 Other Appointed .   
 Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES**  
**(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	77,753	48,615	16,739	15,916
Interest Earned	3,315	(1,540)	150	150
Charges for Services	3,735	4,278	5,100	5,100
<b>TOTAL AVAILANLE FINANCING</b>	<b>84,803</b>	<b>51,353</b>	<b>21,989</b>	<b>21,166</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	36,189	35,436	15,133	15,133
Operating Transfer Out	0	0	0	133
APPROPRIATION FOR CONTINGENCIES	0	0	6,856	5,900
<b>TOTAL FINANCING REQUIREMENT</b>	<b>36,189</b>	<b>35,436</b>	<b>21,989</b>	<b>21,166</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
BAYWOOD PARK DRAINAGE DISTRICT BUDGET DETAIL-00176  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors ....   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
26,345,799	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	1,089	1,132	599	1,092
Interest Earned	46	(36)	20	20
<b>TOTAL AVAILABLE FINANCING</b>	<b>1,135</b>	<b>1,096</b>	<b>619</b>	<b>1,112</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	3	3	500	500
APPROPRIATION FOR CONTINGENCIES	-	-	119	612
<b>TOTAL FINANCING REQUIREMENT</b>	<b>3</b>	<b>3</b>	<b>619</b>	<b>1,112</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
CAMPO-BELLO UNIVERSITY PARK DRAINAGE DISTRICT BUDGET DETAIL-00177  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:  
Board of Supervisors ...   
Other Appointed .....   
Other Elected .....**

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
302,900,209	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	44,143	48,681	42,691	50,008
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	2,152	2,354	2,244	2,050
Property Taxes - Current Unsecured	125	143	162	151
Property Taxes - Supplemental SB 813	72	57	-	-
Property Taxes - Prior	1	4	-	-
ERAF Rebate	371	411	-	-
Interest Earned	1,912	(1,548)	1,500	1,500
Homeowner Property Tax Relief	16	16	16	16
<b>TOTAL AVAILABLE FINANCING</b>	<b>48,792</b>	<b>50,118</b>	<b>46,613</b>	<b>53,725</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	111	109	17,150	17,150
APPROPRIATION FOR CONTINGENCIES	-	-	29,463	36,575
<b>TOTAL FINANCING REQUIREMENT</b>	<b>111</b>	<b>109</b>	<b>46,613</b>	<b>53,725</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EAST PALO ALTO DRAINAGE MAINTENANCE DISTRICT BUDGET DETAIL-00178  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors .....  X  
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
1,301,227,523	37,070,991	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	-	-	-	-
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	174	-	-	-
Property Taxes - Current Unsecured	24	-	-	-
Property Taxes - Supplemental SB 813				
Property Taxes - Prior				
Interest Earned	811	-	-	-
Miscellaneous Revenue	7,986	-	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>8,995</b>	<b>0</b>	<b>0</b>	<b>0</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	8,994	-	-	-
APPROPRIATION FOR CONTINGENCIES	-	-	-	-
<b>TOTAL FINANCING REQUIREMENT</b>	<b>8,994</b>	<b>0</b>	<b>0</b>	<b>0</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

**ENCHANTED HILLS DRAINAGE MAINTENANCE DISTRICT BUDGET DETAIL-00179  
FOR FISCAL YEAR 2009-2010**

GOVERNING BOARD:

Board of Supervisors   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
112,366,476	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	4,519	6,324	5,586	8,959
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	1,323	1,403	1,408	1,293
Property Taxes - Current Unsecured	82	90	102	94
Property Taxes - Supplemental SB 813	48	37	-	-
Property Taxes - Prior	-	2	-	-
ERAF Rebate	140	1,290	-	-
Interest Earned	214	(182)	300	300
Homeowner Property Tax Relief	10	10	10	10
<b>TOTAL AVAILABLE FINANCING</b>	<b>6,336</b>	<b>8,974</b>	<b>7,406</b>	<b>10,656</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	13	13	2,000	2,000
APPROPRIATION FOR CONTINGENCIES	-	-	5,406	8,656
<b>TOTAL FINANCING REQUIREMENT</b>	<b>13</b>	<b>13</b>	<b>7,406</b>	<b>10,656</b>



**COUNTY OF SAN MATEO**  
**STATE OF CALIFORNIA**  
**SPECIAL DISTRICTS**  
**HARBOR INDUSTRIAL DRAINAGE MAINTENANCE DISTRICT BUDGET DETAIL-00180**  
**FOR FISCAL YEAR 2009-2010**

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**DISTRICT BUDGET FORM**  
**SCHEDULE 16**  
 GOVERNING BOARD:  
 Board of Supervisors .....   
 Other Appointed ....   
 Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
-	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES**  
**(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	12,289	12,811	12,811	12,397
Interest Earned	522	(413)	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>12,811</b>	<b>12,398</b>	<b>12,811</b>	<b>12,397</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	-	-	-	-
APPROPRIATION FOR CONTINGENCIES	-	-	12,811	12,397
<b>TOTAL FINANCING REQUIREMENT</b>	<b>-</b>	<b>-</b>	<b>12,811</b>	<b>12,397</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
HIGHLANDS DRAINAGE MAINTENANCE DISTRICT BUDGET DETAIL-00181  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:  
Board of Supervisors ....   
Other Appointed .....   
Other Elected .....**

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
54,500,064.00	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	22,512	23,952	19,697	23,715
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	352	395	388	356
Property Taxes - Current Unsecured	22	25	28	26
Property Taxes - Supplemental SB 813	12	10	-	-
Property Taxes - Prior	-	-	-	-
ERAF Rebate	126	138	-	-
Interest Earned	963	(769)	800	800
Homeowner Property Tax Relief	3	3	2	2
<b>TOTAL AVAILABLE FINANCING</b>	<b>23,990</b>	<b>23,754</b>	<b>20,915</b>	<b>24,899</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	39	39	6,050	6,050
APPROPRIATION FOR CONTINGENCIES	-	-	14,865	18,849
<b>TOTAL FINANCING REQUIREMENT</b>	<b>39</b>	<b>39</b>	<b>20,915</b>	<b>24,899</b>

COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS

DISTRICT BUDGET FORM  
SCHEDULE 16

PALO ALTO GARDENS DRAINAGE MAINTENANCE DISTRICT BUDGET DETAIL-00182  
FOR FISCAL YEAR 2009-2010

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	16	17	17	17
Interest Earned	1	-	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>17</b>	<b>17</b>	<b>17</b>	<b>17</b>

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	-	-	-	17
APPROPRIATION FOR CONTINGENCIES	-	-	17	-
<b>TOTAL FINANCING REQUIREMENT</b>	<b>-</b>	<b>-</b>	<b>17</b>	<b>17</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
SEQUOIA DRAINAGE MAINTENANCE DISTRICT BUDGET DETAIL-00183  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed ....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
32,890,388	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	43,090	47,493	39,695	48,653
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	1,515	1,606	1,566	1,434
Property Taxes - Current Unsecured	93	100	112	104
Property Taxes - Supplemental SB 813	54	41	-	-
Property Taxes - Prior	-	3	-	-
ERAF Rebate	932	983	-	-
Interest Earned	1,867	(1,512)	1,900	1,900
Homeowner Property Tax Relief	12	11	12	12
<b>TOTAL AVAILABLE FINANCING</b>	<b>47,563</b>	<b>48,725</b>	<b>43,285</b>	<b>52,103</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	71	70	11,000	11,000
APPROPRIATION FOR CONTINGENCIES	-	-	32,285	41,103
<b>TOTAL FINANCING REQUIREMENT</b>	<b>71</b>	<b>70</b>	<b>43,285</b>	<b>52,103</b>

COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS

DISTRICT BUDGET FORM  
SCHEDULE 16

UNIVERSITY HEIGHTS AREA DRAINAGE MAINTENANCE DISTRICT BUDGET DETAIL-00184  
FOR FISCAL YEAR 2009-2010

GOVERNING BOARD:

Board of Supervisors    
Other Appointed .....    
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
956,711,513	1,387,382	

SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	172,953	193,953	181,369	202,415
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	11,151	12,131	12,137	11,139
Property Taxes - Current Unsecured	689	773	875	815
Property Taxes - Supplemental SB 813	393	308	-	-
Property Taxes - Prior	3	16	-	-
ERAF Rebate	1,333	1,485	-	-
Interest Earned	7,541	(6,142)	7,500	7,500
Homeowner Property Tax Relief	86	86	83	83
<b>TOTAL AVAILABLE FINANCING</b>	<b>194,149</b>	<b>202,610</b>	<b>201,964</b>	<b>221,952</b>

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	196	194	30,400	30,400
APPROPRIATION FOR CONTINGENCIES	-	-	171,564	191,552
<b>TOTAL FINANCING REQUIREMENT</b>	<b>196</b>	<b>194</b>	<b>201,964</b>	<b>221,952</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COLMA CREEK CONTROL ZONE DISTRICT BUDGET DETAIL-00201  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors ..   
Other Appointed ..   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
13,001,593,643	638,369,188	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	7,281,028	7,535,218	6,623,639	7,618,165
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	441,640	467,804	462,709	423,878
Property Taxes - Current Unsecured	17,589	22,174	27,884	26,156
Property Taxes - Supplemental SB 813	17,952	14,030	-	-
Property Taxes - Prior	5,511	2,979	-	-
ERAF Rebate	45,570	49,771	-	-
Other Taxes	13,902	5,157	-	-
Interest Earned	250,285	(217,757)	150,000	150,000
Land/Buildings Rentals	7,640	4,180	9,580	9,580
Homeowner Property Tax Relief	3,934	3,910	3,717	3,717
Other In-Lieu Taxes	51	52	-	-
Miscellaneous Revenue	-	226	-	-
Other Financing Sources	1,460,000	2,040,000	2,560,000	2,560,000
<b>TOTAL AVAILABLE FINANCING</b>	<b>9,545,102</b>	<b>9,927,744</b>	<b>9,837,529</b>	<b>10,791,496</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	755,419	596,396	943,349	943,349
Operating Transfer Out	1,512,019	1,513,061	1,508,059	1,508,059
Fixed Assets	25,917	200,122	4,500,000	4,500,000
APPROPRIATION FOR CONTINGENCIES	-	-	2,886,121	3,840,088
<b>TOTAL FINANCING REQUIREMENT</b>	<b>2,293,355</b>	<b>2,309,579</b>	<b>9,837,529</b>	<b>10,791,496</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COLMA CREEK CONTROL SUBZONE 1 DISTRICT BUDGET DETAIL-00202  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors ....   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
301,048,712	31,928,310	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	108,474	134,873	126,516	142,340
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	111,803	112,445	100,339	91,040
Property Taxes - Current Unsecured	3,747	4,122	5,488	5,180
Property Taxes - Supplemental SB 813	4,325	3,300	-	-
Property Taxes - Prior	51	219	-	-
ERAF Rebate	9,091	9,813	-	-
Interest Earned	6,433	(3,330)	3,500	3,500
Homeowner Property Tax Relief	949	896	847	847
<b>TOTAL AVAILABLE FINANCING</b>	<b>244,873</b>	<b>262,338</b>	<b>236,690</b>	<b>242,907</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Operating Transfer Out	110,000	120,000	140,000	140,000
APPROPRIATION FOR CONTINGENCIES	-	-	96,690	102,907
<b>TOTAL FINANCING REQUIREMENT</b>	<b>110,000</b>	<b>120,000</b>	<b>236,690</b>	<b>242,907</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COLMA CREEK CONTROL SUBZONE 2 DISTRICT BUDGET DETAIL-00203  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors .....   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
2,975,904,502	404,396,441	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	379,013	551,646	590,269	671,641
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	482,124	494,944	475,817	433,429
Property Taxes - Current Unsecured	(28,244)	(14,164)	-	1,096
Property Taxes - Supplemental SB 813	28,256	22,689	-	-
Property Taxes - Prior	32,079	12,680	-	-
ERAF Rebate	28,487	30,722	-	-
Interest Earned	23,432	(13,684)	14,000	14,000
Homeowner Property Tax Relief	6,197	6,499	6,005	6,005
Other In-Lieu Taxes	303	310	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>951,647</b>	<b>1,091,642</b>	<b>1,086,091</b>	<b>1,126,171</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Operating Transfer Out	400,000	420,000	420,000	420,000
APPROPRIATION FOR CONTINGENCIES	-	-	666,091	706,171
<b>TOTAL FINANCING REQUIREMENT</b>	<b>400,000</b>	<b>420,000</b>	<b>1,086,091</b>	<b>1,126,171</b>



**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COLMA CREEK CONTROL SUBZONE 3 DISTRICT BUDGET DETAIL-00204  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors ...   
Other Appointed ...   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
9,724,640,429	202,044,437	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	739,898	1,098,706	1,369,796	909,970
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	1,081,968	1,152,871	1,156,362	1,061,341
Property Taxes - Current Unsecured	68,006	74,766	84,768	78,987
Property Taxes - Supplemental SB 813	39,470	30,551	-	-
Property Taxes - Prior	388	1,831	-	-
ERAF Rebate	60,865	67,670	-	-
Interest Earned	49,467	(24,854)	29,000	29,000
Homeowner Property Tax Relief	8,644	8,429	8,226	8,226
<b>TOTAL AVAILABLE FINANCING</b>	<b>2,048,706</b>	<b>2,409,970</b>	<b>2,648,152</b>	<b>2,087,524</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Operating Transfer Out	950,000	1,500,000	2,000,000	2,000,000
APPROPRIATION FOR CONTINGENCIES	-	-	648,152	87,524
<b>TOTAL FINANCING REQUIREMENT</b>	<b>950,000</b>	<b>1,500,000</b>	<b>2,648,152</b>	<b>2,087,524</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
RAVENSWOOD SLOUGH FLOOD CONTROL ZONE DISTRICT BUDGET DETAIL-00205  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors ....   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
2,982,760,326	169,696,760	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	252,695	269,021	245,104	266,453
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	4,159	4,343	4,210	3,842
Property Taxes - Current Unsecured	16	52	185	182
Property Taxes - Supplemental SB 813	261	202	-	-
Property Taxes - Prior	10	40	-	-
ERAF Rebate	1,246	1,324	-	-
Other Taxes	133	198	-	-
Interest Earned	10,808	(8,638)	7,500	7,500
Homeowner Property Tax Relief	58	55	43	43
<b>TOTAL AVAILABLE FINANCING</b>	<b>269,386</b>	<b>266,597</b>	<b>257,042</b>	<b>278,020</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	366	143	21,000	21,000
Other Charges	-	-	3,000	3,000
APPROPRIATION FOR CONTINGENCIES	-	-	233,042	254,020
<b>TOTAL FINANCING REQUIREMENT</b>	<b>366</b>	<b>143</b>	<b>257,042</b>	<b>278,020</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
SAN BRUNO CREEK FLOOD CONTROL ZONE 1 DISTRICT BUDGET DETAIL-00206  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors ..   
Other Appointed ...   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
9,469,274	10,000	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	871,052	987,602	820,615	1,033,243
Interest Earned	35,309	(32,992)	20,000	20,000
Other Financing Sources	150,000	150,000	150,000	150,000
<b>TOTAL AVAILABLE FINANCING</b>	<b>1,056,361</b>	<b>1,104,610</b>	<b>990,615</b>	<b>1,203,243</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	68,759	71,368	558,820	558,820
APPROPRIATION FOR CONTINGENCIES	-	-	431,795	644,423
<b>TOTAL FINANCING REQUIREMENT</b>	<b>68,759</b>	<b>71,368</b>	<b>990,615</b>	<b>1,203,243</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
SAN BRUNO FLOOD CONTROL ZONE 2 DISTRICT BUDGET DETAIL-00207  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:  
Board of Supervisors .....   
Other Appointed .....   
Other Elected .....**

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
3,657,941,684	92,753,273	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	291,661	329,495	292,404	328,796
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	174,367	172,590	172,684	158,221
Property Taxes - Current Unsecured	12,226	13,687	15,213	14,091
Property Taxes - Supplemental SB 813	6,950	5,458	-	-
Property Taxes - Prior	204	3,075	-	-
ERAF Rebate	11,226	12,012	-	-
Other Taxes	6,625	7,367	-	-
Interest Earned	15,545	(9,060)	12,000	12,000
Homeowner Property Tax Relief	1,534	1,522	1,460	1,460
<b>TOTAL AVAILABLE FINANCING</b>	<b>520,338</b>	<b>536,146</b>	<b>493,761</b>	<b>514,568</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies- Repair and Maintenance	40,845	57,349	145,200	145,200
Operating Transfer Out	150,000	150,000	150,000	150,000
APPROPRIATION FOR CONTINGENCIES	-	-	198,561	219,368
<b>TOTAL FINANCING REQUIREMENT</b>	<b>190,845</b>	<b>207,349</b>	<b>493,761</b>	<b>514,568</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS**

**SAN FRANCISQUITO CREEK FLOOD CONTROL ZONE 2 DISTRICT BUDGET DETAIL-00209  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed.....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
10,870,815,546	238,025,556	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2006-2007	Actual 2007-2008	Recommended 2008-2009	Approved 2008-2009
FUND BALANCE	2,016,582	2,186,228	1,728,588	2,162,741
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	173,744	187,074	187,570	172,167
Property Taxes - Current Unsecured	10,745	11,937	13,531	12,608
Property Taxes - Supplemental SB 813	6,148	4,786	-	-
Property Taxes - Prior	59	281	-	-
ERAF Rebate	17,708	19,542	-	-
Interest Earned	85,364	(70,984)	20,000	20,000
Homeowner Property Tax Relief	1,349	1,328	1,299	1,299
Miscellaneous Revenue	-	48,175	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>2,311,699</b>	<b>2,388,367</b>	<b>1,950,988</b>	<b>2,368,815</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2006-2007	Actual 2007-2008	Recommended 2008-2009	Approved 2008-2009
Financing Uses				
Services and Supplies-Repair and Maintenance	125,471	225,626	1,304,614	1,304,614
APPROPRIATION FOR CONTINGENCIES	-	-	646,374	1,064,201
<b>TOTAL FINANCING REQUIREMENT</b>	<b>125,471</b>	<b>225,626</b>	<b>1,950,988</b>	<b>2,368,815</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
SAN MATEO CO FLOOD CONTROL ZONE 1 DISTRICT BUDGET DETAIL-00210  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors ....   
Other Appointed ....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	22,498	23,453	19,743	22,696
Interest Earned	955	(757)	550	550
<b>TOTAL AVAILABLE FINANCING</b>	<b>23,453</b>	<b>22,696</b>	<b>20,293</b>	<b>23,246</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	-	-	3,000	3,000
APPROPRIATION FOR CONTINGENCIES	-	-	17,293	20,246
<b>TOTAL FINANCING REQUIREMENT</b>	<b>0</b>	<b>0</b>	<b>20,293</b>	<b>23,246</b>

**COUNTY OF SAN MATEO**  
**STATE OF CALIFORNIA**  
**SPECIAL DISTRICTS**  
**BEL AIRE LIGHTING DISTRICT BUDGET DETAIL-00226**  
**FOR FISCAL YEAR 2009-2010**

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**DISTRICT BUDGET FORM**  
**SCHEDULE 16**  
 GOVERNING BOARD:  
 Board of Supervisors ....   
 Other Appointed .....   
 Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
480,800,409	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES**  
**(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	439,021	488,984	497,173	509,034
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	33,890	37,071	36,383	33,332
Property Taxes - Current Unsecured	2,090	2,315	2,625	2,446
Property Taxes - Supplemental SB 813	1,201	931	-	-
Property Taxes - Prior	13	59	-	-
ERAF Rebate	17,114	18,521	-	-
Interest Earned	19,077	(15,436)	12,000	12,000
Homeowner Property Tax Relief	262	258	252	252
Miscellaneous Revenue	-	337	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>512,668</b>	<b>533,040</b>	<b>548,433</b>	<b>557,064</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	23,683	24,006	41,500	41,500
APPROPRIATION FOR CONTINGENCIES	-	-	506,933	515,564
<b>TOTAL FINANCING REQUIREMENT</b>	<b>23,683</b>	<b>24,006</b>	<b>548,433</b>	<b>557,064</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
BELMONT LIGHTING DISTRICT BUDGET DETAIL-00227  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors .....   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
99,638,482	5,432,669	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	137,764	145,260	131,867	144,680
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	3,981	4,857	4,679	4,280
Property Taxes - Current Unsecured	237	298	338	315
Property Taxes - Supplemental SB 813	138	113	-	-
Property Taxes - Prior	2	8	-	-
ERAF Rebate	1,728	1,946	-	-
Interest Earned	5,855	(4,649)	3,600	3,600
Homeowner Property Tax Relief	30	33	32	32
Miscellaneous Revenue	-	45	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>149,735</b>	<b>147,911</b>	<b>140,516</b>	<b>152,907</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	4,475	3,231	32,550	32,550
APPROPRIATION FOR CONTINGENCIES	-	-	107,966	120,357
<b>TOTAL FINANCING REQUIREMENT</b>	<b>4,475</b>	<b>3,231</b>	<b>140,516</b>	<b>152,907</b>



**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COLMA LIGHTING DISTRICT BUDGET DETAIL-00228  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors ....   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
959,633,839	47,282,986	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	862,093	901,297	768,069	799,679
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	78,130	86,691	85,084	77,951
Property Taxes - Current Unsecured	4,787	5,416	6,137	5,718
Property Taxes - Supplemental SB 813	2,804	2,161	-	-
Property Taxes - Prior	24	131	-	-
ERAF Rebate	32,003	34,411	-	-
Interest Earned	37,352	(26,733)	20,000	20,000
Homeowner Property Tax Relief	602	602	589	589
Miscellaneous Revenue	4,984	726	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>1,022,779</b>	<b>1,004,702</b>	<b>879,879</b>	<b>903,937</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	121,482	205,023	115,500	115,500
Fixed Assets	-	-	225,000	225,000
APPROPRIATION FOR CONTINGENCIES	-	-	539,379	563,437
<b>TOTAL FINANCING REQUIREMENT</b>	<b>121,482</b>	<b>205,023</b>	<b>879,879</b>	<b>903,937</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
GRANADA LIGHTING DISTRICT BUDGET DETAIL-00229  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors ....   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
524,336,916	748,392	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	533,645	596,320	598,311	609,604
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	44,390	47,525	47,658	43,745
Property Taxes - Current Unsecured	2,744	3,033	3,437	3,202
Property Taxes - Supplemental SB 813	1,578	1,221	-	-
Property Taxes - Prior	15	72	-	-
ERAF Rebate	4,214	4,617	-	-
Interest Earned	23,162	(18,939)	15,000	15,000
Homeowner Property Tax Relief	345	337	333	333
Miscellaneous Revenue	1,129	187	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>611,222</b>	<b>634,373</b>	<b>664,739</b>	<b>671,884</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	14,902	24,768	39,200	39,200
APPROPRIATION FOR CONTINGENCIES	-	-	625,539	632,684
<b>TOTAL FINANCING REQUIREMENT</b>	<b>14,902</b>	<b>24,768</b>	<b>664,739</b>	<b>671,884</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EMERALD LAKE LIGHTING DISTRICT BUDGET DETAIL-00230  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors ...   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
1,849,969,951	5,847,388	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	1,848,793	2,107,845	2,213,814	2,222,804
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	143,980	156,085	153,992	141,144
Property Taxes - Current Unsecured	8,895	9,799	11,109	10,351
Property Taxes - Supplemental SB 813	5,116	3,951	-	-
Property Taxes - Prior	48	234	-	-
ERAF Rebate	60,664	65,560	-	-
Interest Earned	80,752	(66,456)	70,000	70,000
Homeowner Property Tax Relief	1,117	1,090	1,066	1,066
Miscellaneous Revenue	-	483	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>2,149,365</b>	<b>2,278,591</b>	<b>2,449,981</b>	<b>2,445,365</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	41,520	55,786	66,000	66,000
APPROPRIATION FOR CONTINGENCIES	-	-	2,383,981	2,379,365
<b>TOTAL</b>	<b>41,520</b>	<b>55,786</b>	<b>2,449,981</b>	<b>2,445,365</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
ENCHANTED HILLS LIGHTING DISTRICT BUDGET DETAIL-00231  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors .....   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
87,821,378	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	101,255	112,007	118,417	115,029
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	6,296	6,939	6,843	6,272
Property Taxes - Current Unsecured	388	436	494	460
Property Taxes - Supplemental SB 813	222	174	-	-
Property Taxes - Prior	2	11	-	-
ERAF Rebate	2,597	1,707	-	-
Interest Earned	4,382	(3,556)	3,500	3,500
Homeowner Property Tax Relief	49	48	48	48
Miscellaneous Revenue	-	45	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>115,191</b>	<b>117,811</b>	<b>129,302</b>	<b>125,309</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	3,185	2,781	10,050	10,050
APPROPRIATION FOR CONTINGENCIES	-	-	119,252	115,259
<b>TOTAL FINANCING REQUIREMENT</b>	<b>3,185</b>	<b>2,781</b>	<b>129,302</b>	<b>125,309</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
LA HONDA LIGHTING DISTRICT BUDGET DETAIL-00232  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors...   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
22,909,731	78,079	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2008-2009
FUND BALANCE	150,929	167,543	170,000	174,302
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	9,043	9,387	8,772	8,000
Property Taxes - Current Unsecured	525	558	633	590
Property Taxes - Supplemental SB 813	304	230	-	-
Property Taxes - Prior	3	15	-	-
ERAF Rebate	4,186	4,417	-	-
Interest Earned	6,530	(5,307)	7,900	7,900
Homeowner Property Tax Relief	66	62	60	60
Miscellaneous Revenue	-	51	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>171,586</b>	<b>176,956</b>	<b>187,365</b>	<b>190,852</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2008-2009
Financing Uses				
Services and Supplies-Repair and Maintenance	4,043	2,655	6,400	6,400
APPROPRIATION FOR CONTINGENCIES	-	-	180,965	184,452
<b>TOTAL FINANCING REQUIREMENT</b>	<b>4,043</b>	<b>2,655</b>	<b>187,365</b>	<b>190,852</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
MENLO PARK LIGHTING DISTRICT BUDGET DETAIL-00233  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
2,158,964,327	63,815,077	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	1,245,477	1,456,820	1,581,397	1,586,968
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	173,269	190,716	186,845	171,157
Property Taxes - Current Unsecured	10,649	11,892	13,479	12,558
Property Taxes - Supplemental SB 813	6,051	4,748	-	-
Property Taxes - Prior	54	254	-	-
ERAF Rebate	83,715	92,382	-	-
Interest Earned	54,405	(44,618)	42,000	42,000
Homeowner Property Tax Relief	1,336	1,322	1,293	1,293
Miscellaneous Revenue	-	875	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>1,574,956</b>	<b>1,714,391</b>	<b>1,825,014</b>	<b>1,813,976</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	134,478	127,423	174,500	174,500
APPROPRIATION FOR CONTINGENCIES	-	-	1,650,514	1,639,476
<b>TOTAL FINANCING REQUIREMENT</b>	<b>134,478</b>	<b>127,423</b>	<b>1,825,014</b>	<b>1,813,976</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
MONTARA LIGHTING DISTRICT BUDGET DETAIL-00234  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors ..   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
949,536,980	4,095,792	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	987,293	1,113,091	1,146,786	1,165,727
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	64,915	71,052	69,479	63,633
Property Taxes - Current Unsecured	3,992	4,422	5,012	4,669
Property Taxes - Supplemental SB 813	2,300	1,778	-	-
Property Taxes - Prior	23	108	-	-
ERAF Rebate	34,883	37,661	-	-
Interest Earned	42,705	(34,912)	36,000	36,000
Homeowner Property Tax Relief	501	492	481	481
Highway Property Tax Rental	226	-	-	-
Miscellaneous Revenue	-	306	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>1,136,838</b>	<b>1,193,998</b>	<b>1,257,758</b>	<b>1,270,510</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	30,514	28,272	49,500	49,500
APPROPRIATION FOR CONTINGENCIES	-	-	1,208,258	1,221,010
<b>TOTAL FINANCING REQUIREMENT</b>	<b>30,514</b>	<b>28,272</b>	<b>1,257,758</b>	<b>1,270,510</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
PESCADERO LIGHTING DISTRICT BUDGET DETAIL-00235  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors ....   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
22,812,515	892,219	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	125,983	140,867	141,265	145,862
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	8,213	8,712	7,294	6,578
Property Taxes - Current Unsecured	473	514	442	402
Property Taxes - Supplemental SB 813	261	207	-	-
Property Taxes - Prior	3	11	-	-
ERAF Rebate	3,997	4,511	-	-
Interest Earned	5,449	(4,457)	3,656	3,656
Homeowner Property Tax Relief	59	57	46	46
Miscellaneous Revenue	-	43	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>144,438</b>	<b>150,465</b>	<b>152,703</b>	<b>156,544</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	3,569	4,604	9,400	9,400
APPROPRIATION FOR CONTINGENCIES	-		143,303	147,144
<b>TOTAL FINANCING REQUIREMENT</b>	<b>3,569</b>	<b>4,604</b>	<b>152,703</b>	<b>156,544</b>



**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
RAVENSWOOD LIGHTING DISTRICT BUDGET DETAIL-00236  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors .   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
2,021,760,374	56,268,131	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	-	2	2	2
Additional Financing Sources				
Taxes				
Property Taxes - Supplemental SB 813	1,149	-	-	-
Property Taxes - Prior	34	-	-	-
Interest Earned	4,654	-	-	-
Miscellaneous Revenue	44,149	-	-	-
<b>TOTAL AVAILABLE FINANCING</b>	<b>49,986</b>	<b>2</b>	<b>2</b>	<b>2</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	49,984	-	-	2
APPROPRIATION FOR CONTINGENCIES	-	-	2	-
<b>TOTAL FINANCING REQUIREMENT</b>	<b>49,984</b>	<b>-</b>	<b>2</b>	<b>2</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
HIGHLANDS LANDSCAPE MAINTENANCE DISTRICT BUDGET DETAIL-00266  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors .   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	
42,643,885	-	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE	41,452	50,072	50,763	55,833
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	6,249	6,844	6,670	6,107
Property Taxes - Current Unsecured	371	425	481	448
Property Taxes - Supplemental SB 813	212	167	-	-
Property Taxes - Prior	2	10	-	-
ERAF Rebate	328	373	-	-
Interest Earned	1,846	(1,583)	1,200	1,200
Homeowner Property Tax Relief	47	47	45	45
<b>TOTAL AVAILABLE FINANCING</b>	<b>50,507</b>	<b>56,355</b>	<b>59,159</b>	<b>63,633</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies-Repair and Maintenance	434	522	4,740	4,740
RESERVE	-	-	54,419	58,893
<b>TOTAL FINANCING REQUIREMENT</b>	<b>434</b>	<b>522</b>	<b>59,159</b>	<b>63,633</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SUMMARY OF SPECIAL DISTRICT BUDGETS  
FOR FISCAL YEAR 2009-2010**

**COUNTY BUDGET FORM  
SCHEDULE 13**

DISTRICT AND FUND  (1)	AVAILABLE FINANCING				FINANCING REQUIREMENTS		
	Fund Balance Unreserved/ Undesignated June 30, 2009 (2)	Cancellation of Prior Year Reserves/ Designations (3)	Estimated Additional Financing Sources (4)	Total Available Financing (5)	Estimated Financing Uses (6)	Provisions for Reserves and/or Designations (new or incr.) (7)	Total Financing Requirements (8)
<u>POLICE DISTRICT</u>							
02500 Broadmoor Police	1,122,299	-	2,090,438	3,212,737	2,026,923	1,185,814	3,212,737
<u>FIRE DISTRICTS</u>							
02512 Colma Fire	897,137	100,000	1,228,320	2,225,457	1,228,320	997,137	2,225,457
02530 Woodside Fire	2,013,778	4,798,715	12,411,550	19,224,043	13,159,396	6,064,647	19,224,043
02585 Coastside Fire Protection	6,042,261	-	7,404,639	13,446,900	7,003,958	6,442,942	13,446,900
<u>HEALTH AND SANITATION</u>							
02541 EPA Sanitary District - Sewer Connection	1,062,092	-	136,480	1,198,572	600,000	598,572	1,198,572
02542 EPA Sanitary District - Sewer - Rebate	27	-	-	27	-	27	27
02544 EPA Sanitary District - Payroll Taxes	60	-	-	60	-	60	60
02545 EPA Sanitary District - General Fund	3,807,557	-	3,856,000	7,663,557	3,535,395	4,128,162	7,663,557
02546 EPA Sanitary District - Construction	239,658	-	200,000	439,658	83,278	356,380	439,658
02547 EPA Sanitary District - Lateral Replacement	15,365	-	615	15,980	-	15,980	15,980
02548 EPA Sanitary District - Treatment Plant	602,259	-	24,090	626,349	-	626,349	626,349
02549 EPA Sanitary - Rate Stabilization Fund	26,031	-	1,041	27,072	-	27,072	27,072
<u>RECREATION DISTRICTS</u>							
02625 Highland Recreation	435,306	412,800	1,640,801	2,488,907	1,854,188	634,719	2,488,907
02635 Ladera Recreation	-	77,864	874,251	952,115	609,523	342,592	952,115
<u>MISCELLANEOUS DISTRICTS</u>							
02705 San Mateo County Mosquito Abatement	-	996,580	50,500	1,047,080	984,700	62,380	1,047,080
02706 San Mateo County Mosquito Abatement	2,551,982	770,448	3,454,623	6,777,053	3,349,690	3,427,363	6,777,053
<b>TOTAL</b>	<b>18,815,812</b>	<b>7,156,407</b>	<b>33,373,348</b>	<b>59,345,567</b>	<b>34,435,371</b>	<b>24,910,196</b>	<b>59,345,567</b>

**COUNTY BUDGET FORM  
SCHEDULE 14**

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
ANALYSIS OF FUND BALANCE UNRESERVED/UNDESIGNATED  
AS OF JUNE 30, 2009**

COUNTY FUNDS  (1)	Fund Balance (per auditor) as of June 30, 2009 Actual (2)	LESS: FUND BALANCE-RESERVED/DESIGNATED			Fund Balance Unreserved/ Undesignated June 30, 2009 Actual (6)
		Encumbrances (3)	General & Other Reserves (4)	Designations (5)	
<u>POLICE DISTRICT</u>					
02500 Broadmoor Police	1,122,299	-	-	-	1,122,299
<u>FIRE DISTRICTS</u>					
02512 Colma Fire	997,137		100,000		897,137
02530 Woodside Fire	6,812,493		4,798,715		2,013,778
02585 Coastside Fire Protection	6,042,261		-		6,042,261
<u>HEALTH AND SANITATION</u>					
02541 EPA Sanitary District - Sewer Connection	1,062,092		-		1,062,092
02542 EPA Sanitary District - Sewer - Rebate	27		-		27
02544 EPA Sanitary District - Payroll Taxes	60		-		60
02545 EPA Sanitary District - General Fund	3,807,557		-		3,807,557
02546 EPA Sanitary District - Construction	239,658		-		239,658
02547 EPA Sanitary District - Lateral Replacement	15,365		-		15,365
02548 EPA Sanitary District - Treatment Plant	602,259		-		602,259
02549 EPA Sanitary - Rate Stabilization Fund	26,031		-		26,031
<u>RECREATION DISTRICTS</u>					
02625 Highland Recreation	848,106		412,800		435,306
02635 Ladera Recreation	77,864		77,864		-
<u>MISCELLANEOUS DISTRICTS</u>					
02705 San Mateo County Mosquito Abatement	996,580		996,580		-
02706 San Mateo County Mosquito Abatement	3,322,430		770,448		2,551,982
<b>TOTAL</b>	<b>25,972,219</b>		<b>7,156,407</b>		<b>18,815,812</b>

**COUNTY OF SAN MATEO**  
**STATE OF CALIFORNIA**  
**SPECIAL DISTRICTS**  
**BROADMOOR POLICE DISTRICT BUDGET DETAIL-02500**  
**FOR FISCAL YEAR 2009-2010**

**4 - 75**  
**DISTRICT BUDGET FORM**  
**SCHEDULE 16**  
 GOVERNING BOARD:  
 Board of Supervisors ..   
 Other Appointed .....   
 Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES**  
**(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	1,072,888	1,115,542		1,122,299
CANCELLATION OF PRIOR YR RESERVES	-	-		-
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	877,895	931,251		977,813
Property Taxes - Current Unsecured	53,998	58,891		59,997
Property Taxes - Prior	274	1,380		(2,500)
Property Taxes - Supplemental SB 813	31,014	23,854		22,750
Interest Earned	35,892	(29,963)		(31,500)
Homeowner Property tax Relief	6,780	6,551		6,139
Court Fines	61,463	76,949		75,413
ERAF Rebate	165,332	177,103		100,000
Charges for Services	773,057	793,996		822,096
Miscellaneous Revenue	-	588		250
All Other Miscellaneous Revenue	107,895	62,231		59,980
<b>TOTAL AVAILABLE FOR FINANCING</b>	<b>3,186,487</b>	<b>3,218,372</b>		<b>3,212,737</b>

COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
BROADMOOR POLICE DISTRICT BUDGET DETAIL-02500  
FOR FISCAL YEAR 2009-2010

## DISTRICT BUDGET FORM

## SCHEDULE 16

GOVERNING BOARD:

Board of Supervisors .. Other Appointed ..... Other Elected ..... 

## SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Summary of Financing Uses				
Salaries and Benefits				
4111 Regular Hour - Perm Position	872,179	860,833		879,164
4161 Extra Help Hours - Reg Pay	127,878	205,004		113,568
4171 OT-Straight Pay	25,304	22,560		25,000
4174 Overtime- Special Duty Pay	975	6,367		-
4311 Fed Ins Contract (FICA)	7,989	13,789		8,500
4312 Medicare Contribution	10,820	11,676		10,644
4321 Retirement Contribution	288,348	281,755		184,020
4413 Employee Health Plan	136,352	103,559		147,084
4451 Unemployment Insurance	13,625	2,250		2,000
4511 Worker's Compensation Insurance	51,721	64,049		58,549
Total Salaries and Benefits	1,535,190	1,571,840		1,428,529
Services and Supplies				
5121 Clothing & Uniforms	14,381	8,512		16,000
5156 Other Household Expenses	7,310	2,089		7,500
5188 Misc. Other Expenses	-	100,000		-
5199 Other Office Expense	10,674	8,065		25,000
5331 Memberships	5,933	9,693		7,950
5416 Fuel & Lubrication	42,627	28,405		38,700
5424 Computer/Electronics Equipt Maint	2,624	2,777		1,500
5455 Other General Maintenance	39,023	26,842		30,000
5478 Contract Maintenance Expense	23,291	2,640		9,500
5638 Other Utility Expense	41,885	30,470		43,460
5722 Misc Employee Exp Reimbursement	678	(1,957)		7,500
5858 Other Professional Contract Svcs	100,914	130,371		113,824
5868 Outside Hospital Service	53	60		-
5876 Other Professional Services	35,320	27,672		51,000
5966 District Operating Expense	314	314		1,000
6731 All Other Insurance	127,451	121,023		174,460
Total Services and Supplies	452,479	496,978		527,394
Fixed Assets				
7311 Fixed Assets Equipment	63,727	22,757		31,000
Contingencies				
8611 Appropriation for Contingencies	19,549	4,496		40,000
Reserves				
8821 General Reserve (Non-Gen Fund)	-	-		1,185,814
<b>TOTAL FINANCING REQUIREMENT</b>	<b>2,070,945</b>	<b>2,096,071</b>		<b>3,212,737</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COLMA FIRE DISTRICT BUDGET DETAIL-02512  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**

Board of Supervisors ..   
 Other Appointed .....   
 Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	1,045,614	818,093		897,137
CANCELLATION OF PRIOR YR RESERVES	0	100,000		100,000
<b>Additional Financing Sources</b>				
Property Taxes - Current Secured	544,825	593,915		550,000
Property Taxes - Current Unsecured	33,537	37,969		35,320
Property Taxes - Supplemental SB 813	19,648	15,147		14,000
Property Taxes - Prior	163	918		5,000
Interest Earned	38,723	(24,869)		30,000
Homeowner Property tax Relief	4,217	4,222		4,000
Other Special Charges (Public Safety Tax)	318,482	544,537		525,000
Miscellaneous Revenue (EMS)	45,956	27,030		25,000
All Other Miscellaneous Revenue(Fire Prevention)	39,782	325,588		40,000
<b>TOTAL AVAILABLE FINANCING</b>	<b>2,090,948</b>	<b>2,442,549</b>		<b>2,225,457</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COLMA FIRE DISTRICT BUDGET DETAIL-02512  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**

Board of Supervisors ..   
Other Appointed .....   
Other Elected .....

<b>SUMMARY OF FINANCING REQUIREMENTS</b>				
SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Financing Uses</b>				
<b>Salaries and Benefits</b>				
4111 Regular Hour - Perm Position	531,340	629,633		600,000
4412 Kaiser Health Plan	88,229	100,364		110,000
4511 Worker's Comp Insurance Contribution	34,238	35,495		40,000
<b>Total Salaries and Benefits</b>	<b>653,806</b>	<b>765,492</b>		<b>750,000</b>
<b>Services and Supplies</b>				
5121 Clothing & Uniforms	5,540	4,180		5,000
5132 Direct Communications Expense	16,265	28,816		30,000
5147 Miscellaneous GroceriesFood	631	559		1,000
5156 Other Household Expenses	3,831	4,153		4,500
5165 Other Clinical Exp-Medical Supplies	5,677	8,476		10,000
5199 Other Office Expense	8,487	4,558		5,000
5212 Computer Equipment	3,146	4,968		5,000
5231 Maintenance of Small Tools	12,633	88,627		15,000
5332 Professional Group & Assoc.	3,221	9,429		6,000
5415 Vehicle Repairs & Towing	34,315	40,241		40,000
5416 Fuel & Lubrication	20,868	18,251		20,000
5426 Maintenance of Office Equipment	0	0		500
5428 Misc. Repairs & Maintenance	28,032	6,828		5,000
5517 Rents and Leases	1,994	1,914		2,500
5615 Other Misc Insurance Exp	62,889	32,630		33,000
5638 Other Utility Expense	10,453	12,247		13,000
5641 Telephone Expenses	16,663	23,106		20,000
5731 Employee Training Expense	3,174	3,662		10,000
5733 Training & Edu/Sup -Fire Prevention	19,240	13,881		15,000
5876 Other Professional Services	58,097	33,247		30,000
5966 District Operating Expense	24,557	35,546		30,000
<b>Total Services and Supplies</b>	<b>339,714</b>	<b>375,319</b>		<b>300,500</b>
<b>Fixed Assets</b>				
7211 Fixed Assests-Structure/Improvements	24,091	7,700		40,000
7311 Fixed Assets - Equipment	155,214	296,902		100,000
<b>Total Fixed Assets</b>	<b>179,305</b>	<b>304,602</b>		<b>140,000</b>
<b>Contingencies</b>				
8611 Appropriation for Contingencies				37,820
<b>Reserves</b>				
8811 Capital Outlay Reserve				100,000
8821 General Reserve				897,137
<b>Total Reserves</b>				<b>997,137</b>
<b>TOTAL FINANCING REQUIREMENT</b>	<b>1,172,825</b>	<b>1,445,413</b>		<b>2,225,457</b>



**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
WOODSIDE FIRE DISTRICT BUDGET DETAIL-02530  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors   
Other Appointed ....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	3,093,306	116,670		2,013,778
CANCELLATION OF PRIOR YR RESERVES	0	4,798,715		4,798,715
<b>Additional Financing Sources</b>				
<b>Taxes</b>				
Property Taxes - Current Secured	9,876,620	10,454,890		10,743,851
Property Taxes - Current Unsecured	610,715	667,737		667,737
Property Taxes - Prior	3,237	16,405		0
Property Taxes - Supplemental SB 813	352,599	270,392		266,182
Interest Earned	112,054	(110,958)		109,502
Homeowner Property Tax Relief	76,711	74,278		74,278
ERAF Rebate	746,125	792,324		0
Miscellaneous Revenue	602,328	549,196		550,000
<b>TOTAL AVAILABLE FINANCING</b>	<b>15,473,696</b>	<b>17,629,649</b>		<b>19,224,043</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
WOODSIDE FIRE DISTRICT BUDGET DETAIL-02530  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors   
Other Appointed ....   
Other Elected .....

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Financing Uses</b>				
<b>Salaries and Benefits</b>				
4111 Regular Hour - Perm Position	6,590,268	6,408,538		6,840,238
4321 Retirement Contribution	1,375,480	1,529,088		1,666,964
4413 Health Plan	989,522	1,101,239		1,296,595
4415 Medicare Health Insurance	92,594	101,155		99,183
4451 District Unemployment	2,924	3,024		4,606
4631 District Employee Benefits	15,455	20,378		18,896
<b>Total Salaries and Benefits</b>	<b>9,066,244</b>	<b>9,163,422</b>		<b>9,926,482</b>
<b>Services and Supplies</b>				
5121 Clothing & Uniforms	83,491	103,021		174,820
5156 Other Household Expense	16,439	13,724		20,000
5165 Medical/Dental Supplies	111,884	85,207		135,653
5199 Other Office Expense	22,218	15,188		16,848
5212 Comput Equipment <\$3000	39,274	69,216		56,960
5231 Maintenance Tools & Equipment	3,602	2,990		3,570
5332 Professional Groups & Association	2,080	1,444		2,500
5341 Legal Notice	1,369	0		4,000
5415 Vehicle Repairs & Towing	80,580	142,718		139,565
5416 Fuel & Lubrication	67,099	43,292		61,300
5417 Tires, Tubes & Recapping	11,466	8,894		13,600
5424 Radio/Telecom Equip. Maint.	13,329	11,554		20,042
5426 Other General Office Maintenance	9,811	14,371		15,000
5428 Misc. Repairs & Maintenance	25,994	28,715		37,500
5611 General Liability Insurance	57,717	57,794		65,000
5612 Other Special Insurance Prem.	512,331	615,320		799,000
5638 Other Utility Expense	50,333	48,345		52,000
5639 Radio Service Charges	6,193	8,257		9,109
5641 Telephone Service Charges	40,673	47,147		45,000
5722 Misc Employee Training Exp.	3,000	1,398		3,000
5731 Dept Employee Training Exp	69,060	75,393		142,795
5733 Fire Prevention	38,486	44,244		182,105
5876 Other Professional Services	10,735	22,285		30,500
5927 Program Activities Expense	996	(3,514)		50,172
5966 District Operating Expenses	32,821	29,231		34,500
<b>Total Services and Supplies</b>	<b>1,310,980</b>	<b>1,486,232</b>		<b>2,114,539</b>

Continue

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
WOODSIDE FIRE DISTRICT BUDGET DETAIL-02530  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**  
Board of Supervisors   
Other Appointed ....   
Other Elected .....

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Fixed Assets</b>				
7111 Fixed Assets -Land	22,363	72,006		0
7211 Fixed Assets - Structure/Improvements	2,093	38,451		111,300
7311 Fixed Assets - Equipment	156,630	57,047		207,075
<b>Total Fixed Assets</b>	<b>181,087</b>	<b>167,504</b>		<b>318,375</b>
<b>Contingencies</b>				
8611 Appropriation for Contingencies				800,000
<b>Reserves</b>				
8811 Capital Reserve (non-Gen Fund)				366,615
8811 Equipment Reserve(non-Gen Fund)				1,000,000
8811 Capital Reserve (non-Gen Fund)				252,675
8821 General Reserve (non-Gen Fund)				3,971,044
8821 Retirement Reserve (non-Gen Fund)				474,313
<b>Total Reserves</b>				<b>6,064,647</b>
<b>TOTAL FINANCING REQUIREMENT</b>	<b>10,558,311</b>	<b>10,817,158</b>		<b>19,224,043</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COASTSIDE FIRE DISTRICT BUDGET DETAIL-02585  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors ..   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	5,614,707	5,287,680		6,042,261
CANCELLATION OF PRIOR YEAR RESERVES	-	-		-
<b>Additional Financing Sources</b>				
<b>Taxes</b>				
Property Taxes - Current Secured	6,318,483	6,706,977		5,821,289
Property Taxes - Current Unsecured	389,867	427,584		380,000
Property Taxes - Supplemental SB 813	224,225	172,768		-
Property Taxes - Supplemental SB 816	-	-		190,000
Property Taxes - Prior	2,121	10,310		-
Interest Earned	196,141	(118,907)		120,000
Homeowner Property tax Relief	48,958	47,562		55,000
Plan Checking Fees	157,825	51,712		50,000
Special Charges - Fire Protection	281,449	146,759		592,000
Special Charges - Others	264,827	265,310		109,850
Reimbursement - Basic Needs Loan	-	7,893		-
Compensation Insurance Refunds	26,318	8,122		-
Weed Abatement	23,501	-		-
Timber Tax Yield	42	17		-
Benefit Assessment	351,707	315,792		-
ERAF Rebate	487,410	520,497		-
Miscellaneous Revenue	2,808	-		-
Miscellaneous Reimbursement	156,345	304,879		30,000
All Other Miscellaneous Revenue	169,486	137,437		56,500
Operating Transfer-In	1,507,925	5,837,680		-
<b>TOTAL AVAILABLE FINANCING</b>	<b>16,224,146</b>	<b>20,130,070</b>		<b>13,446,900</b>

**COUNTY OF SAN MATEO**  
**STATE OF CALIFORNIA**  
**SPECIAL DISTRICTS**  
**COASTSIDE FIRE DISTRICT BUDGET DETAIL-02585**  
**FOR FISCAL YEAR 2009-2010**

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**DISTRICT BUDGET FORM**  
**SCHEDULE 16**  
 GOVERNING BOARD:  
 Board of Supervisors ..   
 Other Appointed .....   
 Other Elected .....

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Financing Uses</b>				
<b>Salaries and Benefits</b>				
4111 Salaries & Wages	3,140,105	137,240		-
4116 Salary/ Volunteers	(46)	-		5,000
4192 Director's Compensation	346	-		20,000
4312 Medicare Coverage	49,087	7,209		7,500
4321 Retirement & Social Security	612,936	11,222		-
4413 Health Plan	605,412	340,923		351,000
4422 Dental Plan	27,880	8,316		6,500
4441 Life Insurance	8,911	6,259		6,500
4511 Worker's Comp Insurance	460,515	13,332		9,500
<b>Total Salaries and Benefits</b>	<b>4,905,145</b>	<b>524,501</b>		<b>406,000</b>
<b>Services and Supplies</b>				
5111 Agricultural Expense	9,313	7,298		11,000
5121 Clothing & Uniforms	57,107	281		2,500
5132 Direct Communications Expense	22,197	38,212		23,000
5156 Other Household Expense	17,539	18,414		22,500
5164 Medical Tools & Instruments	-			3,000
5165 Medical/Dental Supplies	-	588		2,500
5193 General Office Supplies	12,149	9,333		19,400
5195 Subscriptions & Periodicals	980	1,425		1,600
5197 Postage/Mail Exp	3,398	3,303		5,500
5211 Computer Supplies	2,165	18,024		5,000
5212 Computer Eq <\$5000	12,101	3,148		12,000
5213 Computer	7,388	-		-
5231 Maintenance Tools & Equipment	7,163	18,134		63,600
5331 Memberships	6,566	6,613		8,000
5341 Legal Notices	5,541	3,699		7,600
5351 Special District Expense	13,433	8,040		16,100
5413 Motor Vehicle Equipment Maint.	10,234	24,412		35,000
5416 Fuel & Lubrication	43,084	53,908		90,000
5417 Tires, Tubes & Recapping	39,106	86,783		100,000
5419 Lab & Medical Equipment Maint.	-	-		750
5424 Radio/Tel Eq Mnt	2,014	5,141		750
5426 Other Genl Office Equip Maint	-	-		-
5428 Misc Repair/Maint	2,166	1,045		14,200
5438 Plumb & Pipe Expense	-	-		500
5455 Othr Genl Maint	10,025	11,434		30,000
5459 SCBA Maintenance	13,115	1,053		8,000
5478 Other Contract Maint.	11,887	13,152		14,000
5483 Custodial Services	1,560	1,320		1,800
5521 Direct Facility Rental Expense	11,681	12,934		14,000
5611 Blanket Insurance Premium	131,394	44,509		80,000
5631 Electric & Gas Utilities	35,216	34,935		40,000
5731 Dept Employee Training	14,526	23,455		33,500
5732 Trainer & Workshop Expense	26,400	31,200		46,500
5733 Train/Ed Mtl/Sup	2,305	3,516		5,000
5737 Other Client Training Expense	3,194	1,547		20,000
5815 Contract Fire Protection	8,827	11,769		15,000
5834 Contract Legal Service	181,739	28,739		50,000
5839 Contract Human Resources	458	-		-

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
COASTSIDE FIRE DISTRICT BUDGET DETAIL-02585  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:  
Board of Supervisors ..   
Other Appointed .....   
Other Elected .....**

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2008-2009	Approved 2008-2009
5842 Contract Audit Services	16,400	10,000		15,000
5858 Other Professional Contract	4,230	29,267		25,000
5865 Employee Physical/Psych Svcs	4,835	335		-
5872 In-House Admin & Acctg Service	229,622	-		-
5874 Interagency Agreements-County	48,865	2,010		3,000
5876 Other Professional Services	584,004	5,786,279		5,368,058
5961 Other Planning Expense	8,958	-		24,000
5969 Other Departmental Expense	2,198,000	1,562,000		-
5971 Motor Vehicle Expense	54,456	43,407		25,600
<b>Total Services and Supplies</b>	<b>3,875,341</b>	<b>7,960,660</b>		<b>6,262,958</b>
<b>Other Charges</b>				
6322 Retirement of Long Term Debt	436,500	-		-
6332 Interest on Long Term Debt	12,103	-		-
<b>Total Other Charges</b>	<b>448,603</b>	<b>-</b>		<b>-</b>
<b>Fixed Assets</b>				
7211 Fixed Assets - Structure/Improvements	40,083	31,373		130,000
7311 Fixed Assets - Equipment	159,370	283,595		30,000
<b>Total Fixed Assets</b>	<b>199,453</b>	<b>314,969</b>		<b>160,000</b>
<b>Contingencies</b>				
8611 Appropriation for Contingencies				175,000
<b>Reserves</b>				
8821 General Reserves (Non Gen Fund)				6,442,942
<b>TOTAL FINANCING REQUIREMENT</b>	<b>9,428,542</b>	<b>8,800,130</b>		<b>13,446,900</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EAST PALO ALTO SANITARY DISTRICT BUDGET DETAIL-02541  
(SEWER CONNECTION FEE FUND)  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**

Board of Supervisors ...   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	1,348,439	1,409,468		1,062,092
CANCELLATIONS OF PRIOR YR RESERVES	0	0		0
Other Financing Sources				
Interest Earned	57,404	(47,376)		42,480
Connection Fees	3,625	0		94,000
<b>TOTAL AVAILABLE FOR FINANCING</b>	<b>1,409,468</b>	<b>1,362,092</b>		<b>1,198,572</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies	0	0		400,000
7541 Operating Transfer Out	0	300,000		200,000
Reserves				
8821 General Reserves	0	0		598,572
<b>TOTAL FINANCING REQUIREMENT</b>	<b>0</b>	<b>300,000</b>		<b>1,198,572</b>

**COUNTY OF SAN MATEO**  
**STATE OF CALIFORNIA**  
**SPECIAL DISTRICTS**  
**EAST PALO ALTO SANITARY DISTRICT BUDGET DETAIL-02542**  
**(SEWER SERVICE CHARGE - REBATE)**  
**FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM**  
**SCHEDULE 16**  
**GOVERNING BOARD:**

Board of Supervisors ...   
 Other Appointed .....   
 Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES**  
**(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	27	28		27
CANCELLATIONS OF PRIOR YR RESERVES	0	0		0
<b>Additional Financing Sources</b>				
Interest Earned	1	(1)		0
<b>TOTAL AVAILABLE FOR FINANCING</b>	<b>28</b>	<b>27</b>		<b>27</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Financing Uses</b>				
Reserves	0	0		27
<b>TOTAL FINANCING REQUIREMENT</b>	<b>0</b>	<b>0</b>		<b>27</b>



**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EAST PALO ALTO SANITARY DISTRICT BUDGET DETAIL-02544  
(PAYROLL TAXES WITHHOLDING FUND)  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**

Board of Supervisors ...   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2008-2009	Approved 2008-2009
FUND BALANCE AVAILABLE	59	0		60
CANCELLATION OF PRIOR YEARS RESERVE	0	62		0
<b>Additional Financing Sources</b>				
Interest Earned	3	(2)		0
<b>TOTAL AVAILABLE FOR FINANCING</b>	<b>62</b>	<b>60</b>		<b>60</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2006-2007	Actual 2007-2008	Recommended 2008-2009	Approved 2008-2009
Financing Uses				
Reserves				
8821 General Reserves	0	0		60
<b>TOTAL FINANCING REQUIREMENT</b>	<b>0</b>	<b>0</b>		<b>60</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EAST PALO ALTO SANITARY DISTRICT BUDGET DETAIL-02545  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors ..   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	2,372,023	3,097,282		3,807,557
CANCELLATION OF PRIOR YR RESERVES	-	-		-
Additional Financing Sources				
Property Taxes - Current Secured	297,077	342,233		185,000
Property Taxes - Current Unsecured	16,185	18,813		-
Property Taxes - Prior	103	2,846		-
Property Taxes - Supplemental SB 813	20,132	15,942		-
Interest Earned	93,386	(87,691)		148,000
Homeowner Property Tax Relief	4,481	4,469		-
Sewer Service Charges	2,962,786	3,237,353		3,523,000
Connection Charges	32,625	182,302		-
Plan/Inspection Fee	3,800	800		-
Stale-Dated Checks	321	1,684		-
ERAF Rebate	105,536	125,928		-
Miscellaneous Revenue	201,496	163,632		-
All Other Miscellaneous Revenue	10,978	18,297		-
<b>TOTAL AVAILABLE FOR FINANCING</b>	<b>6,120,927</b>	<b>7,123,891</b>		<b>7,663,557</b>

COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EAST PALO ALTO SANITARY DISTRICT BUDGET DETAIL-02545  
FOR FISCAL YEAR 2009-2010

DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:  
Board of Supervisors ..   
Other Appointed .....   
Other Elected .....

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Financing Uses</b>				
<b>Salaries and Benefits</b>				
4111 Regular Hours Perm Position	463,660	564,284		720,000
4123 Experience Pay	-	-		-
4131 Employee Sick Leave	2,071	4,167		-
4133 Vacation Pay	19,692	46,367		-
4134 Holiday Pay	27,310	38,144		-
4135 Comp Time Used	4,856	21,276		-
4136 Jury Duty Paid Leave	-	-		-
4172 O.T. - 1 1/2 Pay	15,125	8,242		-
4192 Director's Fees	56,594	48,833		59,790
4312 Medicare Contribution	7,724	9,896		-
4631 Distric Employee Benefits	278,898	429,343		370,000
Total Salaries and Benefits	875,930	1,170,553		1,149,790
<b>Services and Supplies</b>				
5188 Misc Other Expense	3,469	4,252		4,800
5193 General Office Expense	31,703	37,087		26,000
5314 Election Expense	-	-		12,600
5332 Professional Groups & Assoc	16,129	15,238		17,500
5341 Legal Notices	9,270	567		9,600
5410 Maintenance - Equipment	-	-		-
5416 Fuel & Lubrication	7,061	7,895		9,500
5459 Misc. Other Maintenance Expense	38,232	43,222		41,000
5521 Direct Facility Rental Expenses	-	2,282		4,380
5638 Other Utility Expense	28,527	32,867		30,000
5721 Meetings & Conference Expense	80,871	43,849		71,125
5731 Dept Employee Training Expense	17,250	7,746		18,000
5817 Contract Sewage Services	1,190,961	1,227,469		1,270,000
5858 Other Professional Contract Services	72,275	72,862		80,000
5861 Engineering Services	27,322	4,352		37,000
5872 In-House Admin & Acct Services	78,600	81,828		82,000
5876 Other Professional Services	19,533	16,141		22,000
5958 Research & Monitoring	-	-		400
5966 District Operating Expense	2,549	4,218		3,700
5969 Other Special Department Expense	6,002	17,588		35,000
Total Services and Supplies	1,629,753	1,619,461		1,774,605
<b>Other Charges</b>				
6322 Retirement of Long Term Debt	75,220	75,255		81,000
6731 All Other Insurance	42,647	75,949		43,000
6732 Legal Services	41,900	28,670		42,000
6814 Miscellaneous Other charges	-	-		-
Total Other Charges	159,766	179,874		166,000

Continue

**COUNTY OF SAN MATEO**  
**STATE OF CALIFORNIA**  
**SPECIAL DISTRICTS**  
**EAST PALO ALTO SANITARY DISTRICT BUDGET DETAIL-02545**  
**FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM**  
**SCHEDULE 16**

GOVERNING BOARD:  
 Board of Supervisors ..   
 Other Appointed .....   
 Other Elected .....

SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Fixed Assets				
7211 Fixed Assets - Structures/Improvements	282,303	281,927		283,000
7311 Fixed Assets - Equipment	75,892	64,519		162,000
Total Fixed Assets	358,195	346,446		445,000
Other Financing Uses				
7541 Operating Transfer Out	-	-		-
Contingencies				
8611 Appropriation for Contingencies	-	-		-
Reserves				
8821 General Reserves	-	-		4,128,162
<b>TOTAL FINANCING REQUIREMENT</b>	<b>3,023,645</b>	<b>3,316,334</b>		<b>7,663,557</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EAST PALO ALTO SANITARY DISTRICT BUDGET DETAIL-02546  
(CONSTRUCTION & REPLACEMENT FUND)  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**

Board of Supervisors ...   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	981,899	678,074		239,658
CANCELLATIONS OF PRIOR YR RESERVES	-	-		-
Additional Financing Uses				
Interest Earned	38,397	(20,603)		-
Operating Transfer In	-	300,000		200,000
<b>TOTAL AVAILABLE FINANCING</b>	<b>1,020,296</b>	<b>957,471</b>		<b>439,658</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies				
5459 Misc. Other Maintenance Expense	9,600	8,000		-
5858 Other Professional Contract	60,436	522,319		43,278
5861 Engineering Services	40,421	33,778		40,000
Fixed Assets				
7311 Fixed Asset - Equipment	231,765	153,716		356,380
Reserves				
8821 General Reserves				
<b>TOTAL FINANCING REQUIREMENT</b>	<b>342,222</b>	<b>717,813</b>		<b>439,658</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EAST PALO ALTO SANITARY DISTRICT BUDGET DETAIL-02547  
(LATERAL REPLACEMENT FUND)  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**

Board of Supervisors ...   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	15,232	15,878		15,365
CANCELLATION OF PRIOR YEAR RESERVE	-	-		-
<b>Additional Financing Sources</b>				
Interest Earned	647	(513)		615
Operating Transfer In - General Fund	-	-		-
Operating Transfer In - Other	-	-		-
<b>TOTAL FINANCING SOURCES</b>	<b>15,879</b>	<b>15,365</b>		<b>15,980</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Financing Uses</b>				
Other Charges				
Other Contract & Professional Services	-	-		-
<b>Reserves</b>				
8821 General Reserves				15,980
<b>TOTAL FINANCING REQUIREMENT</b>	<b>-</b>	<b>-</b>		<b>15,980</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EAST PALO ALTO SANITARY DISTRICT BUDGET DETAIL-02548  
(TREATMENT PLANT RESERVE FUND)  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**

Board of Supervisors ...   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	596,999	622,349		602,259
CANCELLATION OF PRIOR YR RESERVES	-	-		-
Additional Financing Sources				
Interest Earned	25,350	(20,090)		24,090
<b>TOTAL AVAILABLE FOR FINANCING</b>	<b>622,349</b>	<b>602,259</b>		<b>626,349</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Reserves				
8821 General Reserves	-	-		626,349
<b>TOTAL FINANCING REQUIREMENT</b>	<b>-</b>	<b>-</b>		<b>626,349</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
EAST PALO ALTO SANITARY DISTRICT BUDGET DETAIL-02549  
(RATE STABILIZATION FUND)  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:**

Board of Supervisors ...   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	25,804	26,900		26,031
CANCELLATIONS OF PRIOR YR RESERVES	-	-		-
Additional Financing Sources				
Interest Earned	1,096	(869)		1,041
<b>TOTAL AVAILABLE FINANCING</b>	<b>26,900</b>	<b>26,031</b>		<b>27,072</b>

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Reserves				
8821 General Reserves	-	-		27,072
<b>TOTAL FINANCING REQUIREMENT</b>	<b>-</b>	<b>-</b>		<b>27,072</b>



**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
HIGHLANDS RECREATION DISTRICT BUDGET DETAIL-02625  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**  
GOVERNING BOARD:  
Board of Supervisors ..   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	1,028,691	392,080		435,306
CANCELLATION OF PRIOR YR RESERVES	-	412,800		412,800
Additional Financing Sources:				
Property Taxes - Current Secured	254,610	274,036		251,595
Property Taxes - Current Unsecured	15,742	17,423		16,029
Property Taxes - Prior	97	441		-
Property Taxes - Supplemental SB 813	9,022	7,005		7,377
Interest Earned	33,035	(25,319)		20,000
Homeowner Property Tax Relief	1,976	1,938		
Park and Recreation Fees	1,017,054	1,190,042		1,330,800
ERAF Rebate	44,110	48,137		-
Miscellaneous Revenue	216,221	17,162		15,000
<b>TOTAL AVAILABLE FOR FINANCING</b>	<b>2,620,559</b>	<b>2,335,745</b>		<b>2,488,907</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
HIGHLANDS RECREATION DISTRICT BUDGET DETAIL-02625  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM****SCHEDULE 16**

GOVERNING BOARD:

Board of Supervisors .. Other Appointed ..... Other Elected ..... 

## SUMMARY OF FINANCING REQUIREMENTS

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Financing Uses</b>				
<b>Salaries and Benefits</b>				
4111 Regular Hour - Perm Position	261,241	277,468		286,684
4161 Extra Help Hours Regular Pay	529,993	596,539		656,954
4311 FICA	46,300	50,018		53,173
4312 Medicare Contribution	10,828	11,698		12,436
4451 Unemployment Insurance	1,001	16		5,000
4631 District Employee Benefits	29,506	36,851		42,041
<b>Total Salaries and Benefits</b>	<b>878,868</b>	<b>972,590</b>		<b>1,056,288</b>
<b>Services and Supplies</b>				
5121 Clothing & Uniforms	7,043	6,327		6,000
5156 Other Household Expenses	11,391	15,511		23,300
5193 General Office Supplies	57,411	62,650		64,000
5331 Memberships	7,127	6,517		8,000
5423 Computer/Electronics Equip Maint	6,380	11,070		10,000
5459 Misc. Other Maintenance Expense	63,871	68,177		76,500
5638 Other Utilities	68,166	62,252		78,000
5722 Misc. Employee Expense Reimb.	1,884	2,848		3,000
5856 Contract Special Program Svcs	14,505	18,135		22,300
5966 District Operating Expense	69,887	73,022		83,100
<b>Total Services and Supplies</b>	<b>307,665</b>	<b>326,509</b>		<b>374,200</b>
<b>Other Charges</b>				
6712 Telephone Service Charges	5,142	5,343		5,700
6731 All Other Insurance	33,435	18,074		34,000
<b>Total Other Charges</b>	<b>38,577</b>	<b>23,417</b>		<b>39,700</b>
<b>Fixed Assets</b>				
7211 Fixed Assets - Structures/Improvements	553,951	142,591		163,000
7311 Fixed Assets - Equipment	36,618	22,531		31,000
<b>Total Fixed Assets</b>	<b>590,568</b>	<b>165,122</b>		<b>194,000</b>
<b>Contingencies</b>				
8611 Appropriation for Contingencies	-	-		190,000
<b>Reserves</b>				
8811 Capital Reserve	-	-		534,719
8821 General Reserve	-	-		100,000
<b>Total Reserves</b>	<b>-</b>	<b>-</b>		<b>634,719</b>
<b>TOTAL FINANCING REQUIREMENT</b>	<b>1,815,678</b>	<b>1,487,638</b>		<b>2,488,907</b>

**COUNTY OF SAN MATEO**  
**STATE OF CALIFORNIA**  
**SPECIAL DISTRICTS**  
**LADERA RECREATION DISTRICT BUDGET DETAIL-02635**  
**FOR FISCAL YEAR 2009-2010**

**4 - 97**  
**DISTRICT BUDGET FORM**  
**SCHEDULE 16**  
 GOVERNING BOARD:  
 Board of Supervisors ..   
 Other Appointed .....   
 Other Elected .....

Assessed Valuation		
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES**  
**(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	213,177	220,197		-
CANCELLATION OF PRIOR YR RESERVES	226,000	299,050		77,864
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	95,455	104,726		101,155
Property Taxes - Current Unsecured	5,838	6,592		6,217
Property Taxes - Prior	30	151		-
Property Taxes - Supplemental SB 813	3,360	2,624		2,887
Interest Earned	12,835	(12,321)		10,061
Homeowner Property Tax Relief	733	733		733
ERAF Rebate	20,612	22,624		21,868
Park and Recreation Fees	502,338	197,132		489,115
Miscellaneous Revenue	2,796	1,940		239,415
All Other Miscellaneous Revenue	-	2,796		2,800
Operating Transfer In	-	680,000		-
<b>TOTAL AVAILABLE FINANCING</b>	<b>1,083,174</b>	<b>1,526,244</b>		<b>952,115</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
LADERA RECREATION DISTRICT BUDGET DETAIL-02635  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16  
GOVERNING BOARD:  
Board of Supervisors ..   
Other Appointed .....   
Other Elected .....**

SUMMARY OF FINANCING REQUIREMENTS				
SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Financing Uses</b>				
<b>Salaries and Benefits</b>				
4111 Regular Hour - Perm Position	122,128	132,641		132,392
4161 Extra Help Hours Regular Pay	148,914	141,647		159,926
4311 FICA	16,805	17,006		18,124
4312 Medicare Contribution	3,930	3,977		4,239
4451 Unemployment Insurance	67	-		-
<b>Total Salaries and Benefits</b>	<b>291,843</b>	<b>295,270</b>		<b>314,681</b>
<b>Services and Supplies</b>				
5188 Misc. Other Expenses	-	255		10,000
5191 Outside Printing & Copying	-	-		400
5193 General Office Supplies	3,786	4,041		4,145
5428 Misc Repair & Maintenance	28,907	69,419		36,622
5439 Paint, Solvent and Chemical	2,590	9,123		9,100
5457 Landscape Lawns	8,762	17,821		19,551
5483 Contract custodial Services	13,485	9,764		16,426
5631 Electric & Gas Utilities	20,551	22,442		23,152
5635 Water Service	6,928	8,340		9,532
5638 Other Utilities	6,072	6,097		6,894
5721 Meeting and Conferences	6,388	9,301		11,227
5858 Other Professional Contract Services	12,201	20,999		18,576
5872 In-House Admin & Acctg. Service	5,363	5,510		5,453
5916 California Childrens Services	8,784	5,268		5,217
5927 Program Activities Expense	17,903	11,187		20,500
5966 District Operating Expense	18,879	20,061		19,888
5995 Stores for Re-issue	3,824	6,873		4,830
<b>Total Services and Supplies</b>	<b>164,423</b>	<b>226,501</b>		<b>221,513</b>
<b>Other Charges</b>				
6332 Interest on Long Term Debt	26,700	26,700		-
6611 Taxes & Assessments	1,520	2,468		2,500
6712 Telephone Service Charges	2,464	2,198		2,341
6713 Automated Services	18	17		-
6731 All Other Insurance	17,310	10,950		13,288
6814 Miscellaneous Other Charges	-	680,000		-
<b>Total Other Charges</b>	<b>48,012</b>	<b>722,333</b>		<b>18,129</b>
<b>Fixed Assets</b>				
7211 Fixed Assets - Structures/Improvements	-	-		42,000
7311 Fixed Assets - Equipment	10,650	4,275		13,200
<b>Total Fixed Assets</b>	<b>10,650</b>	<b>4,275</b>		<b>55,200</b>
<b>Operating Transfers Out</b>				
7541 Operating Transfers Out	49,000	200,000		-
<b>Contingencies</b>				
8611 Appropriation for Contingencies	-	-		-
<b>Reserves</b>				
8821 General Reserve	-	-		342,592
<b>TOTAL FINANCING REQUIREMENT</b>	<b>563,927</b>	<b>1,448,379</b>		<b>952,115</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
SAN MATEO COUNTY MOSQUITO ABATEMENT DISTRICT BUDGET DETAIL-02705  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	2,050,403	-		-
CANCELLATION OF PRIOR YR RESERVES	-	2,159,059		996,580
Additional Financing Sources				
Interest Earned	54,961	(77,681)		25,000
Gain on Sale of Fixed Asset	31,600	5,000		25,500
Miscellaneous Revenue	8,421	-		-
Operating Transfer In	1,200,000	-		-
<b>TOTAL FINANCING AVAILABLE</b>	<b>3,345,385</b>	<b>2,086,378</b>		<b>1,047,080</b>

**SUMMARY OF FINANCING REQUIREMENTS**

FINANCING USES	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
Financing Uses				
Services and Supplies				
5188 Misc Other Expense	279,608	270,971		291,000
5233 Inspection and Testing Equipment	-	14,823		29,700
5428 Misc Repair	32,906	11,960		37,000
5834 Contract Legal Services	2,226	20,039		2,500
5966 District Special Expense	-	-		100,000
Total Services and Supplies	314,739	317,793		460,200
Fixed Assets				
7211 Fixed Assets - Structure/Improvement	504,619	742,721		
7311 Fixed Assets - Equipment	366,968	29,284		174,500
Total Fixed Assets	871,587	772,005		174,500
Contingencies				
8611 Appropriation for Contingencies	-	-		350,000
Reserves				
8821 General Reserves	-	-		62,380
<b>TOTAL FINANCING REQUIREMENT</b>	<b>1,186,326</b>	<b>1,089,798</b>		<b>1,047,080</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS  
SAN MATEO COUNTY MOSQUITO ABATEMENT DISTRICT BUDGET DETAIL-02706  
FOR FISCAL YEAR 2009-2010**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

GOVERNING BOARD:  
Board of Supervisors ..   
Other Appointed .....   
Other Elected .....

Assessed Valuation		Debt Service Tax Rate
Secured	Unsecured	

**SUMMARY OF ESTIMATED ADDITIONAL FINANCING SOURCES  
(ESTIMATED REVENUE, OTHER FINANCING SOURCES, AND RESIDUAL EQUITY TRANSFER)**

SUMMARY OF SOURCE	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
FUND BALANCE AVAILABLE	2,232,293	1,596,898		2,551,982
CANCELLATION OF PRIOR YR RESERVES	-	770,448		770,448
Additional Financing Sources				
Taxes				
Property Taxes - Current Secured	1,349,526	1,449,769		1,222,572
Property Taxes - Current Unsecured	79,835	88,543		119,240
Property Taxes - Prior	2,119	4,021		-
Property Taxes - Supplemental SB 813	52,120	40,945		-
Interest Earned	100,199	(52,777)		100,000
Homeowner Property Tax Relief	11,193	11,017		-
Other In-Lieu Taxes	330	125		-
Special Tax	441,840	442,886		443,386
Benefit Assessment Revenue	1,351,917	1,396,087		1,401,000
ERAF Rebate	143,386	154,519		168,425
Charges for Services	458,794	442,266		-
Miscellaneous Reimbursements	31,410	33,703		-
All Other Miscellaneous Revenue	36,807	59,409		-
<b>TOTAL AVAILABLE FINANCING</b>	<b>6,291,767</b>	<b>6,437,859</b>		<b>6,777,053</b>

**COUNTY OF SAN MATEO  
STATE OF CALIFORNIA  
SPECIAL DISTRICTS**

**DISTRICT BUDGET FORM  
SCHEDULE 16**

**SAN MATEO COUNTY MOSQUITO ABATEMENT DISTRICT BUDGET DETAIL-02706**

**GOVERNING BOARD:**  
 Board of Supervisors ..   
 Other Appointed .....   
 Other Elected .....

**SUMMARY OF FINANCING REQUIREMENTS**

SUMMARY OF FINANCING REQUIREMENTS	Actual 2007-2008	Actual 2008-2009	Recommended 2009-2010	Approved 2009-2010
<b>Financing Uses</b>				
<b>Salaries and Benefits</b>				
4111 Regular Hour - Perm Position	1,249,301	1,407,599		1,396,000
4161 Extra Help Hours - Reg Pay	59,154	54,630		103,393
4311 FICA	3,668	5,033		6,500
4321 County Retirement Plan	207,901	202,545		222,000
4412 Health Insurance	183,667	235,161		256,000
4415 Medicare Health Insurance	18,321	20,603		20,500
4422 Dental Plan	26,088	26,928		36,000
4431 Vision Insurance Plan	3,468	3,755		4,400
4442 Long Term Disability Insurance	9,078	9,779		10,400
4451 Unemployment Insurance	9,644	11,293		12,500
4621 Other Insurance	-	6,185		6,900
<b>Total Salaries and Benefits</b>	<b>1,770,290</b>	<b>1,983,512</b>		<b>2,074,593</b>
<b>Services and Supplies</b>				
5111 Agricultural Expense	217,428	177,473		230,000
5121 Clothing & Uniforms	18,730	17,445		25,050
5156 Other Household Expense	1,616	4,197		2,600
5171 Other Clinical Expense	945	3,351		4,100
5199 Other Office Expense	17,391	14,329		23,000
5233 Inspection & Testing Equipment	13,226	15,614		21,000
5331 Memberships	16,532	15,200		17,875
5416 Fuel & Lubrication	53,168	43,164		54,000
5428 Misc. Repairs & Maintenance	38,873	53,131		65,400
5472 Contract Plumbing Services	6,219	7,952		9,300
5631 Electricity & Gas Utilities	18,055	16,655		23,000
5635 Water Service	3,703	2,777		6,000
5721 Meetings & Conference Expense	69,419	163,411		101,000
5856 Contract Special Contract Svcs	178,453	355,784		210,600
5858 Other Professional Contract	-	140		-
5876 Other Professional Services	-	185		-
5966 District Operating Expenses	188,815	100,727		83,900
6712 Telephone Charges	13,034	13,192		13,000
6725 General Liability Insurance	39,910	44,394		37,000
6731 All Other Insurance	58,081	61,894		71,700
<b>Total Services and Supplies</b>	<b>953,598</b>	<b>1,111,015</b>		<b>998,525</b>
<b>Fixed Assets</b>				
7211 Fixed Assets - Equipment	533	20,902		-
<b>Other Financing Uses</b>				
Operating Transfer Out	1,200,000	-		-
<b>Contingencies</b>				
8611 Appropriation for Contingencies	-	-		276,572
<b>Reserves</b>				
8821 General Reserves (Non-General Fund)	-	-		3,427,363
<b>TOTAL FINANCING REQUIREMENT</b>	<b>3,924,421</b>	<b>3,115,429</b>		<b>6,777,053</b>

**County of San Mateo**  
STATE OF CALIFORNIA  
**DEBT SERVICE REQUIREMENTS DETAIL**  
**FOR BOND ISSUES OF SPECIAL DISTRICTS**  
**FOR FISCAL YEAR 2009-2010**

(District, Fund, Issue, Etc.)  (1)	Actual Expenditures 2007-2008		Actual Expenditures 2008 -2009		Requirements for Budget Year 2009-2010			
	Interest (2)	Principal (3)	Interest (4)	Principal (5)	Interest (6)	Principal (7)	Provision for Reserves (8)	Total (9)
<b>ELEMENTARY SCHOOL BONDS</b>								
BelmontRedwoodshores -FID.	521,196.00	0.00	1,214,787.50	1,390,000.00	1,184,288.00	135,000.00	605,794.00	1,925,082.00
Belmont 2005 Refund Ser.	468,688.00	380,000.00	456,912.50	405,000.00	444,238.00	440,000.00	693,819.00	1,578,057.00
Brisbane Ser 2004	333,278.00	105,000.00	329,827.50	125,000.00	325,415.00	145,000.00	326,439.00	796,854.00
Brisbane Ser . 2005	35,150.00	0.00	35,000.00	10,000.00	34,700.00	10,000.00	32,275.00	76,975.00
Burlingame Refund Ser. 2000	497,306.00	495,000.00	473,287.50	540,000.00	445,538.00	570,000.00	865,644.00	1,881,182.00
Burlingame Refund Ser 2004	248,150.00	165,000.00	243,812.50	215,000.00	238,188.00	235,000.00	372,625.00	845,813.00
Burlingame Elm 2007 Ser A			744,918.19		918,888.00	725,000.00	1,746,756.00	3,390,644.00
Hillsborough Ser 2003 A	448,288.00	315,000.00	439,662.50	375,000.00	429,538.00	435,000.00	402,050.00	1,266,588.00
Hillsborough Ser 2003 B	760,094.00	575,000.00	743,518.75	205,000.00	733,213.00	280,000.00	1,033,631.00	2,046,844.00
Hillsborough Ser 2003 C							381,465.00	381,465.00
Jefferson (Series A ) 2000	229,863.00	150,000.00	215,862.50	200,000.00	198,488.00	250,000.00	394,556.00	843,044.00
Jefferson Series 2004	860,500.00	50,000.00	859,500.00	50,000.00	857,000.00	100,000.00	627,500.00	1,584,500.00
Jefferson Series 2005	769,063.00	0.00	768,187.50	50,000.00	766,438.00	50,000.00	432,781.00	1,249,219.00
Jefferson Refund Ser 2007	451,819.00	166,276.00	444,500.86	130,000.00	436,953.00	175,582.00	386,249.00	998,784.00
Pacifica (Series A ) 1997	653,358.00	1,235,000.00	596,150.00	1,350,000.00	529,363.00	1,470,000.00	1,851,306.00	3,850,669.00
Pacifica (Series A ) 2000	24,653.00	45,347.00	31,253.60	48,746.40	40,552.00	54,448.00	110,000.00	205,000.00
Las Lomitas 2005 Refunding	848,950.00	870,000.00	802,450.00	990,000.00	749,575.00	1,125,000.00	1,625,725.00	3,500,300.00
Menlo Park Refunding 2004	139,491.00	250,000.00	134,803.74	250,000.00	129,647.00	250,000.00	323,496.00	703,143.00
Menlo Park Refunding 2005	495,630.00	535,000.00	479,280.00	555,000.00	462,480.00	565,000.00	807,003.00	1,834,483.00
Menlo Park Ser 2007	1,451,603.00	1,160,000.00	1,593,177.50	475,000.00	1,533,178.00	525,000.00	1,225,839.00	3,284,017.00
Menlo Park Ser 2008	0.00	0.00	223,750.00		450,000.00		520,000.00	970,000.00
Millbrae Elem 2009 Ser . A					402,947.00		290,122.00	693,069.00
Portola Valley (Series A) 1999	253,625.00	135,000.00	246,750.00	140,000.00	239,625.00	145,000.00	273,000.00	657,625.00
Portola Valley (Series B ) 1999	476,875.00	225,000.00	466,525.00	235,000.00	455,613.00	250,000.00	484,994.00	1,190,607.00
Portola Valley Series 2002	278,066.00	95,000.00	273,678.76	100,000.00	269,304.00	100,000.00	238,589.00	607,893.00
Ravenwood Refunding Ser.	620,027.00	710,433.00	604,243.03	677,491.38	587,988.00	705,324.00	1,024,381.00	2,317,693.00
Redwood City ( Series A) 1997	1,449,825.00	1,575,000.00	1,365,575.00	1,795,000.00	1,264,875.00	2,030,000.00	2,894,525.00	6,189,400.00
Redwood City ( Series A) 2002	955,000.00	210,000.00	955,000.00	265,000.00	955,000.00	330,000.00	872,500.00	2,157,500.00
San Bruno Refunding Ser. 1998	151,473.00	1,095,000.00	101,860.00	1,185,000.00	57,790.00	800,000.00	884,895.00	1,742,685.00
San Bruno (Series B ) 1998	156,510.00	50,000.00	154,225.00	55,000.00	140,640.00	550,000.00	664,133.00	1,354,773.00
San Bruno (Series C ) 1998	84,138.00	235,000.00	76,122.50	265,000.00	66,588.00	295,000.00	355,713.00	717,301.00
San Carlos 2005 Refunding Ser.	826,928.00	760,000.00	802,477.50	795,000.00	774,903.00	830,000.00	1,254,939.00	2,859,842.00
San Carlos Ser 2006	1,414,800.00	0.00	1,429,344.75	150,455.25	1,444,946.00	209,854.00	1,022,400.00	2,677,200.00
San Carlos Ser 2008 B	0.00	0.00	34,991.25		45,855.00	40,000.00	47,528.00	133,383.00
San Mateo/Foster City Refund. Ser.200	985,969.00	1,340,000.00	952,093.76	1,370,000.00	914,044.00	1,395,000.00	1,886,559.00	4,195,603.00
San Mateo/Foster City Refund. Ser.200	3,739,038.00	1,497,856.00	3,675,596.46	1,715,663.59	3,601,346.00	1,952,617.00	3,972,536.00	9,526,499.00
<b>ELEM.SCHOOL DIST. TOTAL</b>	<b>20,629,354.00</b>	<b>14,424,912.00</b>	<b>21,969,125.65</b>	<b>16,112,356.62</b>	<b>22,129,144.00</b>	<b>17,172,825.00</b>	<b>30,931,767.00</b>	<b>70,233,736.00</b>



**COUNTY BUDGET FORM**  
**Schedule 18A**

**County of San Mateo**  
**STATE OF CALIFORNIA**  
**DEBT SERVICE REQUIREMENTS DETAIL**  
**FOR BOND ISSUES OF SPECIAL DISTRICTS**  
**FOR FISCAL YEAR 2009-2010**

Available Financing						Amount to be Raised by Current Property			Tax Rate on Secured Roll (19)
Fund Balance as of June 30,2009 (10)	Less: Reserved Amounts		Fund Balance Unreserved (13)	Estimated Additional Financing Sources (14)	Total Available Financing (15)	Tax Levy			
	Interest & Principal Due & Unpaid June 30,2009 (11)	Uncancelled General Reserve (12)				Total (16)	Unsecured (17)	Secured (18)	
775,559.00	0.00	0.00	775,559.00	5,310.00	780,869.00	1,144,213.00	18,174.00	1,126,039.00	0.0247
758,516.00	0.00	0.00	758,516.00	5,443.00	763,959.00	814,098.00	23,287.00	790,811.00	0.0083
331,143.00	0.00	0.00	331,143.00	3,075.00	334,218.00	462,636.00	48,124.00	414,512.00	0.0222
43,910.00	0.00	0.00	43,910.00	263.00	44,173.00	32,802.00	5,320.00	27,482.00	0.0019
1,053,574.00	0.00	0.00	1,053,574.00	4,320.00	1,057,894.00	823,288.00	34,825.00	788,463.00	0.0114
394,658.00	0.00	0.00	394,658.00	2,387.00	397,045.00	448,768.00	19,214.00	429,554.00	0.0063
1,286,119.00	0.00	0.00	1,286,119.00	10,839.00	1,296,958.00	2,093,686.00	86,464.00	2,007,222.00	0.0286
716,431.00	0.00	0.00	716,431.00	1,777.00	718,208.00	548,380.00	597.00	547,783.00	0.0085
645,915.00	0.00	0.00	645,915.00	4,433.00	650,348.00	1,396,496.00	758.00	1,395,738.00	0.0212
381,465.00	0.00	0.00	381,465.00		381,465.00	0.00		0.00	0.0003
428,719.00	0.00	0.00	428,719.00	4,851.00	433,570.00	409,474.00	11,350.00	398,124.00	0.0058
571,525.00	0.00	0.00	571,525.00	11,710.00	583,235.00	1,001,265.00	29,945.00	971,320.00	0.0140
457,361.00	0.00	0.00	457,361.00	9,201.00	466,562.00	782,657.00	24,632.00	758,025.00	0.0110
417,226.00	0.00	0.00	417,226.00	6,775.00	424,001.00	574,783.00	19,561.00	555,222.00	0.0081
2,165,105.00	0.00	0.00	2,165,105.00	22,346.00	2,187,451.00	1,663,218.00	20,331.00	1,642,887.00	0.0393
114,652.00	0.00	0.00	114,652.00	1,364.00	116,016.00	88,984.00	1,235.00	87,749.00	0.0024
1,647,253.00	0.00	0.00	1,647,253.00	7,422.00	1,654,675.00	1,845,625.00	53,091.00	1,792,534.00	0.0353
489,371.00	0.00	0.00	489,371.00	889.00	490,260.00	212,883.00	3,762.00	209,121.00	0.0023
845,104.00	0.00	0.00	845,104.00	3,866.00	848,970.00	985,513.00	19,348.00	966,165.00	0.0100
1,365,341.00	0.00	0.00	1,365,341.00	7,462.00	1,372,803.00	1,911,214.00	39,234.00	1,871,980.00	0.0193
250,638.00	0.00	0.00	250,638.00	2,861.00	253,499.00	716,501.00	9,136.00	707,365.00	0.0074
	0.00	0.00	0.00	6,012.00	6,012.00	687,057.00		687,057.00	0.0185
394,892.00	0.00	0.00	394,892.00	901.00	395,793.00	261,832.00	1,520.00	260,312.00	0.0073
493,502.00	0.00	0.00	493,502.00	2,334.00	495,836.00	694,771.00	3,152.00	691,619.00	0.0189
239,893.00	0.00	0.00	239,893.00	1,247.00	241,140.00	366,753.00	1,615.00	365,138.00	0.0101
1,008,145.00	0.00	0.00	1,008,145.00	6,974.00	1,015,119.00	1,302,574.00	99,234.00	1,203,340.00	0.0364
3,400,084.00	0.00	0.00	3,400,084.00	16,959.00	3,417,043.00	2,772,357.00	132,379.00	2,639,978.00	0.0166
944,927.00	0.00	0.00	944,927.00	7,355.00	952,282.00	1,205,218.00	63,200.00	1,142,018.00	0.0072
1,005,991.00	0.00	0.00	1,005,991.00	7,126.00	1,013,117.00	729,568.00	83,271.00	646,297.00	0.0141
701,104.00	0.00	0.00	701,104.00	5,054.00	706,158.00	648,615.00	193,307.00	455,308.00	0.0100
347,116.00	0.00	0.00	347,116.00	3,133.00	350,249.00	367,052.00	90,705.00	276,347.00	0.0062
1,312,358.00	0.00	0.00	1,312,358.00	11,755.00	1,324,113.00	1,535,729.00	75,248.00	1,460,481.00	0.0249
970,613.00	0.00	0.00	970,613.00	12,935.00	983,548.00	1,693,652.00	84,574.00	1,609,078.00	0.0274
88,282.00	0.00	0.00	88,282.00	377.00	88,659.00	44,724.00	6,431.00	38,293.00	0.0008
2,161,196.00	0.00	0.00	2,161,196.00	14,708.00	2,175,904.00	2,019,699.00	66,729.00	1,952,970.00	0.0087
3,898,027.00	0.00	0.00	3,898,027.00	40,406.00	3,938,433.00	5,588,066.00	183,507.00	5,404,559.00	0.0239
32,105,715.00	0.00	0.00	32,105,715.00	253,870.00	32,359,585.00	37,874,151.00	1,553,260.00	36,320,891.00	

**County of San Mateo**  
**STATE OF CALIFORNIA**  
**DEBT SERVICE REQUIREMENTS DETAIL**  
**FOR BOND ISSUES OF SPECIAL DISTRICTS**  
**FOR FISCAL YEAR 2009-2010**

(1)	Actual Expenditures 2007-2008		Actual Expenditures 2008 -2009		Requirements for Budget Year 2009-2010			
	Interest (2)	Principal (3)	Interest (4)	Principal (5)	Interest (6)	Principal (7)	Provision for Reserves (8)	Total (9)
<b>ELEMENTARY SCHOOL DIST.</b>								
Woodside Elem 2005 Refund. Ser.	190,038.00	205,000.00	192,812.50	210,000.00	186,288.00	225,000.00	311,456.00	722,744.00
Woodside Elem Ser 2006	209,556.00	-						-
Woodside Elem Ser 2007	530,488.00	122,127.00	466,908.68	3,830.09	466,150.00	26,691.00	284,524.00	777,365.00
<b>TOTAL ELEM. SCHOOL BONDS</b>	<b>21,559,436.00</b>	<b>14,752,039.00</b>	<b>22,628,846.83</b>	<b>16,326,186.71</b>	<b>22,781,582.00</b>	<b>17,424,516.00</b>	<b>31,527,747.00</b>	<b>71,733,845.00</b>
<b>HIGH SCHOOL DIST. BONDS</b>								
Jefferson High Refunding Ser. A	1,207,666.00	445,000.00	1,181,040.00	470,000.00	1,152,703.00	500,000.00	622,176.00	2,274,879.00
Jefferson High Refunding Ser 2005	284,308.00	105,000.00	278,127.65	110,000.00	271,659.00	115,000.00	259,176.00	645,835.00
Jefferson High Ser 2006 A	1,602,987.00	0.00	2,193,758.75	415,000.00	2,165,040.00	995,000.00	2,147,570.00	5,307,610.00
Jefferson Hi Ser 06 B					72,338.00		134,259.00	206,597.00
Sequoia High (Series A ) 2000	251,566.00	335,000.00	239,841.26		239,841.00		119,921.00	359,762.00
Sequoia High ( Series B ) 2000	321,293.00	795,000.00	302,555.00	440,000.00	293,755.00		146,878.00	440,633.00
Sequoia High (Refunding Ser 2003	673,328.00	600,000.00	651,796.25	625,000.00	633,603.00	640,000.00	972,001.00	2,245,604.00
Sequoia High Ser 2005	1,019,801.00	2,000,000.00	984,481.26	630,000.00	964,286.00	650,000.00	1,146,456.00	2,760,742.00
Sequoia High 2005 Rfnding Issue 1	1,035,313.00	0.00	1,019,712.50	780,000.00	987,913.00	810,000.00	1,320,856.00	3,118,769.00
Sequoia High 2005 Rfnding Issue 2	210,535.00	0.00	210,535.00		210,535.00		105,268.00	315,803.00
Sequoia High 2005 Ser B	2,412,038.00	0.00	2,412,037.50		2,412,038.00		1,206,019.00	3,618,057.00
Sequoia High Refund Ser 2007	3,050,241.00	50,000.00	2,966,775.00		2,966,775.00		1,483,388.00	4,450,163.00
Sequoia High 08 Ser A			1,809,714.98		3,243,856.00	2,000,000.00	3,961,928.00	9,205,784.00
Sequoia High Ser 2008 B	0.00	0.00			864,479.00	0.00	904,688.00	1,769,167.00
San Mateo High ( Ser. B ) 2000	110,450.00	2,120,000.00	39,325.00	2,420,000.00	680,506.00	2,059,494.00	2,990,000.00	5,730,000.00
San Mateo High ( Series C)2000	585,839.00	215,000.00	580,938.76	275,000.00	574,364.00	340,000.00	700,269.00	1,614,633.00
San Mateo 2004 Refunding	2,384,575.00	1,470,000.00	2,350,143.76	1,505,000.00	2,309,950.00	1,555,000.00	3,469,284.00	7,334,234.00
San Maateo High 2008 Ser A			2,042,329.32		2,820,081.00	4,300,000.00	1,742,041.00	8,862,122.00
San Mateo High 2008 Ser 2009 A					2,133,411.00	0.00	2,477,510.00	4,610,921.00
<b>TOTAL HIGH SCHOOL BONDS</b>	<b>15,149,940.00</b>	<b>8,135,000.00</b>	<b>19,263,111.99</b>	<b>7,670,000.00</b>	<b>24,997,133.00</b>	<b>13,964,494.00</b>	<b>25,909,688.00</b>	<b>64,871,315.00</b>
<b>UNIFIED SCHOOL DIST. BONDS</b>								
Cabrillo Unified (Series A ) 1996	326,758.00	2,185,000.00	207,600.00	2,440,000.00	72,080.00	2,720,000.00	3,030,000.00	5,822,080.00
La Honda Pescadero Ser 07 A	136,223.00	0.00	142,975.00	70,000.00	140,175.00	75,000.00	68,588.00	283,763.00
la Honda Pescadero Ser 09 B					127,428.00		68,063.00	195,491.00
South San Francisco 2006 Refunding	2,087,920.00	390,000.00	2,058,058.06	657,777.43	2,016,444.00	802,350.00	1,956,150.00	4,774,944.00
<b>TOTAL UNIFIED SCHOOL BOND</b>	<b>2,550,901.00</b>	<b>2,575,000.00</b>	<b>2,408,633.06</b>	<b>3,167,777.43</b>	<b>2,356,127.00</b>	<b>3,597,350.00</b>	<b>5,122,801.00</b>	<b>11,076,278.00</b>
<b>COMMUNITY COLL.DIST. BONDS</b>								
SM Jr. College Bond (Ser. A ) 2002	3,235,578.00	1,560,000.00	3,181,570.00	1,855,000.00	3,111,541.00	2,175,000.00	4,061,059.00	9,347,600.00
SM Jr. College Bond (Ser. B ) 2005	1,994,688.00	440,000.00	1,976,087.50	800,000.00	1,949,388.00	980,000.00	2,122,344.00	5,051,732.00
SM Jr. College Bond (Ser C) 2001	660,865.00	400,000.00	644,240.00	550,000.00	623,876.00	605,000.00	991,569.00	2,220,445.00
SM Jr. College Bond (Ser A) 2006	2,403,038.00	9,845,000.00	1,948,937.50	12,860,000.00	1,575,438.00	5,815,000.00	7,094,569.00	14,485,007.00
SM Jr. College Bond ( Ser B)2006	8,313,300.00	0.00	8,313,300.00		8,313,300.00		4,626,650.00	12,939,950.00
<b>TOTAL COLLEGE DIST. BONDS</b>	<b>16,607,469.00</b>	<b>12,245,000.00</b>	<b>16,064,135.00</b>	<b>16,065,000.00</b>	<b>15,573,543.00</b>	<b>9,575,000.00</b>	<b>18,896,191.00</b>	<b>44,044,734.00</b>
<b>GRAND TOTAL</b>	<b>55,867,746.00</b>	<b>37,707,039.00</b>	<b>60,364,726.88</b>	<b>43,228,964.14</b>	<b>65,708,385.00</b>	<b>44,561,360.00</b>	<b>81,456,427.00</b>	<b>191,726,172.00</b>

## COUNTY BUDGET FORM

## Schedule 18 A

**County of San Mateo**  
**STATE OF CALIFORNIA**  
**DEBT SERVICE REQUIREMENTS DETAIL**  
**FOR BOND ISSUES OF SPECIAL DISTRICTS**  
**FOR FISCAL YEAR 2009-2010**

Available Financing						Amount to be Raised by Current Property			
Fund Balance as of June 30,2009 (10)	Less: Reserved Amounts		Fund Balance Unreserved Undesignated (13)	Estimated Additional Financing Sources (14)	Total Available Financing (15)	Tax Levy			
	Interest & Principa Due & Unpaid June 30,2009 (11)	Uncancelled General Reserve (12)				Total	Unsecured	Secured	
						(16)	(17)	(18)	
372,006.00	0.00	0.00	372,006.00	826.00	372,832.00	349,912.00	1,472.00	348,440.00	0.0148
	0.00	0.00	-		-	-		-	
278,116.00	0.00	0.00	278,116.00	1161.00	279,277.00	498,088.00	1855.00	496,233.00	0.0208
32,755,837.00	0.00	0.00	32,755,837.00	255,857.00	33,011,694.00	38,722,151.00	1,556,587.00	37,165,564.00	
795,037.00	0.00	0.00	795,037.00	16,569.00	811,606.00	1,463,273.00	55,086.00	1,408,187.00	0.0103
290,753.00	0.00	0.00	290,753.00	4,021.00	294,774.00	351,061.00	14,919.00	336,142.00	0.0025
2,175,878.00	0.00	0.00	2,175,878.00	34,747.00	2,210,625.00	3,096,985.00	121,076.00	2,975,909.00	0.0216
	0.00	0.00	0.00	2,573.00	2,573.00	204,024.00		204,024.00	0.0016
185,194.00	0.00	0.00	185,194.00	311.00	186,752.00	359,451.00	2,139.00	357,312.00	0.0001
1,055,473.00	0.00	0.00	1,055,473.00	1,558.00	1,062,019.00	253,881.00	10,695.00	243,186.00	0.0005
1,234,853.00	0.00	0.00	1,234,853.00	6,546.00	1,243,270.00	1,183,585.00	44,920.00	1,138,665.00	0.0021
1,388,335.00	0.00	0.00	1,388,335.00	8,417.00	1,243,270.00	1,517,472.00	62,033.00	1,455,439.00	0.0027
167,656.00	0.00	0.00	1,388,335.00	9,352.00	1,397,687.00	1,721,082.00	66,311.00	1,654,771.00	0.0030
1,287,793.00	0.00	0.00	167,656.00	935.00	168,591.00	147,212.00	8,556.00	138,656.00	0.0003
1,546,570.00	0.00	0.00	1,287,793.00	12,781.00	1,300,574.00	2,317,483.00	87,702.00	2,229,781.00	0.0041
5,236,078.00	0.00	0.00	1,546,570.00	15,587.00	1,562,157.00	2,888,006.00	106,954.00	2,781,052.00	0.0050
-	0.00	0.00	5,236,078.00	20,887.00	5,256,965.00	3,948,819.00	213,909.00	3,734,910.00	0.0067
	0.00	0.00	0.00	9,975.00	9,975.00	1,759,192.00	-	1,759,192.00	0.0032
3,046,784.00	0.00	0.00	3,046,784.00	17,100.00	3,063,884.00	2,666,116.00	235,943.00	2,430,173.00	0.0055
695,842.00	0.00	0.00	695,842.00	5,907.00	701,749.00	912,884.00	91,488.00	821,396.00	0.0019
2,817,055.00	0.00	0.00	2,817,055.00	28,604.00	2,845,659.00	4,488,575.00	370,768.00	4,117,807.00	0.0092
5,882,378.00	0.00	0.00	5,882,378.00	15,546.00	5,897,924.00	2,964,198.00	736,721.00	2,227,477.00	0.0050
	0.00	0.00	-	32,025.00	32,025.00	4,578,896.00	-	4,578,896.00	0.0103
27,805,679.00	0.00	0.00	27,805,679.00	243,441.00	28,049,120.00	36,822,195.00	2,229,220.00	34,592,975.00	
3,371,811.00	0.00	0.00	3,371,811.00	18,922.00	3,390,733.00	2,431,347.00	37,596.00	2,393,751.00	0.0497
79,034.00	0.00	0.00	79,034.00	1,431.00	80,465.00	203,298.00	3,350.00	199,948.00	0.0340
77,689.00			77,689.00	850.00	78,539.00	116,952.00		116,952.00	0.0202
1,853,978.00			1,853,978.00	18,262.00	1,872,240.00	2,902,704.00	234,477.00	2,668,227.00	0.0195
5,382,512.00	0.00	0.00	5,382,512.00	39,465.00	5,421,977.00	5,654,301.00	275,423.00	5,378,878.00	
4,463,433.00	-	0.00	4,463,433.00	32,181.00	4,495,614.00	4,851,986.00	271,883.00	4,580,103.00	0.0035
2,043,892.00	0.00	0.00	2,043,892.00	19,309.00	2,063,201.00	2,988,531.00	190,318.00	2,798,213.00	0.0021
963,140.00	0.00	0.00	963,140.00	8,275.00	971,415.00	1,249,030.00	72,502.00	1,176,528.00	0.0009
6,531,920.00	0.00	0.00	6,531,920.00	51,490.00	6,583,410.00	7,901,597.00	425,950.00	7,475,647.00	0.0056
4,248,653.00	0.00	0.00	4,248,653.00	56,088.00	4,304,741.00	8,635,209.00	534,703.00	8,100,506.00	0.0061
18,251,038.00	0.00	0.00	18,251,038.00	167,343.00	18,418,381.00	25,626,353.00	1,495,356.00	24,130,997.00	
84,195,066.00	0.00	0.00	84,195,066.00	706,106.00	84,901,172.00	106,825,000.00	5,556,586.00	101,268,414.00	

**OUTSTANDING GENERAL OBLIGATION BONDED  
INDEBTEDNESS OF SAN MATEO COUNTY  
JUNE 30, 2009**

				<b>TOTAL OUTSTANDING 06-30-08</b>	<b>ISSUED DURING YEAR</b>	<b>REDEEMED DURING YEAR</b>	<b>OUTSTANDING TOTAL 06-30-09</b>	<b>DISTRICT TOTAL</b>
<b>ELEMENTARY SCHOOL DISTRICTS</b>								
Belmont	Series	A	2005	10,715,000		(405,000)	10,310,000	
Belmont Redwood Shores FID	Series	A	2005	25,000,000		(1,390,000)	23,610,000	33,920,000
Brisbane	Series		2004	7,775,437		(125,000)	7,650,437	
Brisbane	Series		2005	2,996,002		(10,000)	2,986,002	10,636,439
Burlingame	Series		2000	9,325,000		(540,000)	8,785,000	
Burlingame	Series		2003	6,315,000		(215,000)	6,100,000	
Burlingame	Series	A	2007	18,300,000			18,300,000	33,185,000
Hillsborough	Series		2004	10,660,000		(375,000)	10,285,000	
Hillsborough	Series	B		27,926,422		(205,000)	27,721,422	38,006,422
Jefferson	Series	A	2000	4,580,000		(200,000)	4,380,000	
Jefferson	Series		2004	19,450,000		(50,000)	19,400,000	
Jefferson	Series		2005	17,000,000		(50,000)	16,950,000	
Jefferson Refunding	Series		2007	9,062,993		(130,000)	8,932,993	49,662,993
Las Lomitas Refunding	Series			20,924,944		(990,000)	19,934,944	19,934,944
Millbrae	Series	A	2008		12,000,000		12,000,000	12,000,000
Pacifica	Series	B	1998	20,783,854		(1,350,000)	19,433,854	
Pacifica	Series		2000	6,447,511		(48,746)	6,398,765	25,832,619
Menlo Park	Series	B	2007	33,840,000		(475,000)	33,365,000	
Menlo Park Refunding	Series		2004	4,210,000		(250,000)	3,960,000	
Menlo Park Refunding	Series		2005	12,615,000		(555,000)	12,060,000	
Menlo Park	Series		2008	33,264,728			33,264,728	82,649,728
Portola Valley	Series		1998	5,005,000		(140,000)	4,865,000	
Portola Valley	Series	B	1998	9,810,000		(235,000)	9,575,000	
Portola Valley	Series	A	2002	5,625,000		(100,000)	5,525,000	19,965,000
Ravenswood	Series		2006	13,809,793		(677,491)	13,132,302	13,132,302
Redwood City	Series	A	1996	35,585,195		(1,795,000)	33,790,195	
Redwood City	Series	A	2002	21,499,968		(265,000)	21,234,968	55,025,163
San Bruno	Series	A	1998	8,349,734		(1,185,000)	7,164,734	
San Bruno	Series	B	1998	7,599,644		(55,000)	7,544,644	
San Bruno	Series	C	1998	5,964,189		(265,000)	5,699,189	20,408,567
San Carlos	Series	A	1997	210,000		(50,000)	160,000	
San Carlos	Series		2005	19,405,000		(745,000)	18,660,000	
San Carlos	Series	A	2006	32,818,665		(150,455)	32,668,210	
San Carlos	Series		2008	5,181,332			5,181,332	56,669,542
San Mateo\Foster City-Refunding	Series		2003	22,450,000		(1,370,000)	21,080,000	
San Mateo\Foster City-Refunding	Series		2005	72,837,885		(1,715,664)	71,122,221	92,202,221
Woodside Refunding	Series	C	2005	4,870,000		(210,000)	4,660,000	
Woodside Refunding	Series		2006	300,467		-	300,467	
Woodside Refunding	Series		2,007	9,394,566		(3,830)	9,390,736	
Woodside Refunding	Series		2,007	2,499,999		-	2,499,999	16,851,202
<b>TOTAL- ELEMENTARY SCHOOLS</b>				<b>584,408,328</b>	<b>12,000,000</b>	<b>(16,326,186)</b>	<b>580,082,142</b>	<b>580,082,142</b>

Continue

**OUTSTANDING GENERAL OBLIGATION BONDED  
INDEBTEDNESS OF SAN MATEO COUNTY  
JUNE 30, 2009**

				TOTAL OUTSTANDING 06-30-08	ISSUED DURING YEAR	REDEEMED DURING YEAR	OUTSTANDING TOTAL 06-30-09	DISTRICT TOTAL
<b>HIGH SCHOOLS</b>								
Jefferson Union High	Series	E	1995	110,000		(110,000)	-	
Jefferson Union High	Series	A	2000	18,660,000		(470,000)	18,190,000	
Jefferson Union High Refunding	Series		2005	5,045,000		-	5,045,000	
Jefferson Union High	Series	A	2006	50,000,000		(415,000)	49,585,000	72,820,000
San Mateo High	Series	A	2000	44,121,152		(2,420,000)	41,701,152	
San Mateo High	Series	C	2000	27,038,798		(275,000)	26,763,798	
San Mateo High Refunding	Series		2005	51,090,000		(1,505,000)	49,585,000	
San Mateo High	Series	A	2008	62,700,000			62,700,000	180,749,950
Sequoia Union High	Series		2005	5,020,000		-	5,020,000	
Sequoia Union High Refunding	Series		2006	69,950,000		(50,000)	69,900,000	
Sequoia Union High Refunding	Series	A	2005	7,340,000		(440,000)	6,900,000	
Sequoia Union High Refunding	Series		2005	5,170,000		-	5,170,000	
Sequoia Union High Refunding	Series		2003	16,725,000		(625,000)	16,100,000	
Sequoia Union High Refunding	Series		2005	23,940,000		(780,000)	23,160,000	
Sequoia Union High Refunding	Series		2005	45,000,000			45,000,000	
Sequoia Union High	Series		2005	21,850,000		(630,000)	21,220,000	
Sequoia Union High	Series	A	2008	74,000,000			74,000,000	
Sequoia Union High	Series	B	2,008	40,000,000			40,000,000	306,470,000
<b>TOTAL- HIGH SCHOOLS</b>				<b>567,759,950</b>	<b>-</b>	<b>(7,720,000)</b>	<b>560,039,950</b>	<b>560,039,950</b>
<b>UNIFIED SCHOOLS</b>								
Cabrillo	Series	A	1995	21,111,263		(2,440,000)	18,671,263	18,671,263
La Honda Pescadero	Series	A	2007	3,000,000		(70,000)	2,930,000	
La Honda Pescadero	Series	B	2,009		2,853,582		2,853,582	5,783,582
South San Francisco Refunding	Series		2005	36,435,170		(657,777)	35,777,393	35,777,393
<b>TOTAL- UNIFIED SCHOOLS</b>				<b>60,546,433</b>	<b>2,853,582</b>	<b>(3,167,777)</b>	<b>60,232,238</b>	<b>60,232,238</b>
<b>SMC COMMUNITY COLL. DIST.</b>								
San Mateo Jr. College	Series	A	2002	84,225,613		(1,855,000)	82,370,613	
San Mateo Jr. College	Series	B	2005	68,515,132		(800,000)	67,715,132	
San Mateo Jr. College	Series	C	2006	39,724,660		(550,000)	39,174,660	
San Mateo Jr. College	Series	A	2006	125,584,395		(12,860,000)	112,724,395	
San Mateo Jr. College	Series	B	2006	332,570,194		-	332,570,194	
<b>TOTAL COMM. COLL. DIST</b>				<b>650,619,994</b>	<b>-</b>	<b>(16,065,000)</b>	<b>634,554,994</b>	<b>634,554,994</b>
<b>GRAND TOTAL</b>				<b>1,863,334,705</b>	<b>14,853,582</b>	<b>(43,278,963)</b>	<b>1,834,909,324</b>	<b>1,834,909,324</b>