



Juvenile Justice Commission
Delinquency Prevention Commission

Joint Meeting

April 28, 2026

5:15 - 7:15 p.m.

Location and Public participation instructions attached.

AGENDA

Public comment for items not listed on the agenda will be taken under Item II. If you wish to speak on an agenda item, please fill out a speaker form or raise your hand on Zoom so we can recognize you at the right time. You are not required to provide identifying information; a name or identifier is only requested so you may be recognized when called upon to speak.

I. Preliminary Business

- a. Call to Order
- b. Translation Services for JJDPC meetings
- c. Roll Call and Establish Quorum
- d. Agenda Review and Approval

II. Oral Communications - Public Comment

This item provides an opportunity for public comment on items not on the agenda. Time limit: three (3) minutes per person. There will be an opportunity for public comment on agenda items as they are considered.

III. Presentation: Rachel's Challenge: Kristi Krings, CEO

A nationally recognized initiative founded in honor of Rachel Scott, following the Columbine High School massacre. The organization addresses the root causes of school violence, bullying, prejudice, and self-harm through student wellness programs that build hope, resilience, and belonging, while strengthening school culture and safety so students can reach their full potential academically, socially, and emotionally.

IV. Updates from System Partners

- a. Private Defender Program: Ron Rayes
- b. District Attorney: Nadia Hahn
- c. Probation Department: John Keene, Chief, Ivonne Bustos, Superintendent, Margarita Ochoa, Deputy Chief Probation Services

Hon. Susan Etezadi
Presiding Judge
Juvenile Court

Noelia Corzo
Laision
Board of Supervisors

Commissioners

Johanna Rasmussen
Chair

Trena Patton
Vice Chair Administration

Jennifer Blanco
Vice Chair Membership

Paul Bocanegra

Whitney Genevra

Shakeel Ali

Niklas Klemmer

Asteris Ling

Jiya Venkatesh

Celina Chen

Enya Yuan

County Staff

Kim Boverio
Assistant County Clerk

Judith Holiber
Deputy County Counsel



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- d. County Office of Education: Sarah Notch
- e. Behavioral Health & Recovery Services: Elizabeth Alvarez,
Clinical Services Manager
- f. Fresh Lifelines for Youth: Maria Delgado
- g. Board of Supervisors: Supervisor Noelia Corzo/ Christina Falla
- h. HSA–Children & Family Services: John Fong

V. Delinquency Prevention

- a. San Mateo County Office of Education / Board of Education
 - o Presentation to SMC Board of Education on April 22, 2026
 - o Update: Transition Plans Education Code §48647
- b. Presentation to San Carlos Optimist Club on April 21, 2026

VI. Liaison and Subcommittees Updates

- a. Board of Supervisors Juvenile Hall/SYTF Study Session: June 9, 2026
DJJ Realignment Subcommittee 2026 Juvenile Justice Realignment
Block Grant Plan Update: Commissioner Rasmussen
- b. Education: OYE Conference: Commissioner Blanco
- c. Outreach to Youth and Families: Commissioner Bocanegra
- d. Multi-Media Team Update: Commissioner Ling
- e. 2026 Inspection Teams: Commissioner Rasmussen

VII. Announcements

- a. Retirement of Judge Susan I. Etezadi, Presiding Judge of the San Mateo County Juvenile Court.

VIII. Adjournment

Hon. Susan Etezadi
Presiding Judge
Juvenile Court

Noelia Corzo
Liaison
Board of Supervisors

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Public Participation Instructions

Join In Person

Meeting Location

Manzanita Hall
500 County Center, 1st Floor
Redwood City, CA 94063

The entrance to Manzanita Hall is located outside of the building facing Marshall Street

Join Zoom Meeting

Please click the link below to join the meeting online:

<https://smcgov.zoom.us/j/99038300607>

Webinar ID: 99038300607

Spanish translation services are available to attendees via Zoom video conference.

If you wish to speak to the Commission during public comment, you may raise your hand using Zoom with the Reactions button at the bottom of your screen, or indicate that you would like to speak if you are attending in person. If you have any materials that you wish distributed to the Commission and included in the official record, please send them via email to sanmateojjdpc@gmail.com, prior to the meeting and attach the materials.

Next Meeting

Tuesday, May 26, 2026 at 5:15 p.m.

Monthly meetings are held in the same location each month.

Meetings are accessible to people with disabilities. Individuals who need special assistance or a disability-related modification or accommodation (including auxiliary aids or services) to participate in this meeting, or who have a disability and wish to request an alternative format for the agenda, meeting notice, agenda packet or other writings that may be distributed at the meeting, should contact Connie Juarez-Diroll cjuarez-diroll@smcgov.org at least 72 hours in advance of the meeting to enable the County to make reasonable arrangements to ensure accessibility to this meeting and the materials related to it.

Hon. Susan Etezadi
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**San Mateo County Probation Department
Juvenile Services Institutions Data - March 2026**

Juvenile Services - One Day Snapshot	
Active Cases	Monthly
Diversion	31
Court	93
Supervision	196
TOTAL	320

Deputy Probation Officers	7
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Active Cases by Race/Ethnicity	Monthly
Asian	14
Black	39
Hispanic/Latino	209
Native Hawaiian/Pacific Islander	16
White	26
All Other or Unknown	16
TOTAL	320

Active Cases by Gender	Monthly
Female	72
Male	247
Nonbinary	1
TOTAL	320

Active Cases by Regions	Monthly
North County	80
Mid-County	77
South County	99
Coastal	25
Out of County	39
Unknown	0
TOTAL	320

North County: Brisbane, Daly City, San Bruno, South San Francisco, Colma

Mid County: Belmont, Burlingame, Foster City, Hillsborough, Millbrae, San Mateo

South County: East Palo Alto, Menlo Park, Portola Valley, Redwood City, San Carlos, Woodside

Coastal: El Granada, Half Moon Bay, Montara, Moss Beach, Pacifica, Pescadero, San Gregorio

Institutions	
Total Number of Bookings & Releases	Monthly
Bookings	19
Releases	12

Key

YSC: Youth Services Center

STYF: Secure Track Youth Facility

EMP: Electronic Monitoring Program

CAM: Continuous Alcohol Monitoring

Disposition Status - One Day Snapshot	YSC	STYF	TOTAL
Pre-Disposition	19	0	19
Post-Disposition	10	11	21
TOTAL	29	11	40

Race/Ethnicity - One Day Snapshot	YSC	STYF	TOTAL
Hispanic/Latino	21	11	32
All Other or Unknown	8	0	8
TOTAL	29	11	40

Gender - One Day Snapshot	YSC	STYF	TOTAL
Female	4	1	5
Male	24	10	34
Nonbinary	1	0	1
TOTAL	29	11	40

Average Length of Stay* (Days)	TOTAL
Youth Services Center	41
Electronic Monitoring Program	60

**Total number of days spent in custody by individuals released during the month divided by the total number of those releases.*

Youth on EMP - One Day Snapshot	11
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EMP/CAM - Monthly	TOTAL
EMP Referrals	5
EMP Successful Completions	3
CAM Referrals	1
CAM Successful Completions	1

Monthly Report for Juvenile Justice and Delinquency Prevention Commission
Report Period: 3/1/2026 To 3/1/2026

1. Placement County, Minors and Nonminors by Race/Ethnicity

In County Ethnicity/Race	Minor		Non-minors		Sum	Percentage
	Count	Percentage	Count	Percentage		
Asian/Pacific Islander	3	6.5%	3	13.0%	6	8.7%
Black	5	10.9%	3	13.0%	8	11.6%
Latino	31	67.4%	16	69.6%	47	68.1%
Unknown	1	2.2%			1	1.4%
White	6	13.0%	1	4.3%	7	10.1%
In County Total	46	100.0%	23	100.0%	69	100.0%
In County Rate		59.0%		62.2%		60.0%

Out-of-county Ethnicity/Race	Minor		Non-minors		Sum	Percentage
	Count	Percentage	Count	Percentage		
Asian/Pacific Islander	2	6.3%	1	7.1%	3	6.5%
Black	11	34.4%	3	21.4%	14	30.4%
Latino	19	59.4%	9	64.3%	28	60.9%
Unknown						
White			1	7.1%	1	2.2%
Out of County Total	32	100%	14	100.0%	46	100.0%
Out of County Rate		41.0%		37.8%		40.0%

2. Bay Area Counties, Minors and Nonminors

County Type	Minor		Non-minors		Sum	Percentage
	Count	Percentage	Count	Percentage		
Bay Area Counties*	61	78.2%	33	89.2%	94	81.7%
Other Counties	17	21.8%	4	10.8%	21	18.3%
Out of County Total	78	100.0%	37	100.0%	115	100.0%

* Bay Area Counties include Alameda, Contra Costa, Marin, Napa, San Francisco, San Mateo, Santa Clara, Solano and Sonoma

3. Relative/Non-Relative Extended Family Member (NREFM) Placements*

Ethnicity/Race	Relative NREFM		Non-relative		Sum	Percentage
	Count	Percentage	Count	Percentage		
Asian/Pacific Islander			5	8.8%	5	6.0%
Black	7	25.9%	12	21.1%	19	22.6%
Latino	19	70.4%	34	59.6%	53	63.1%
Unknown			1	1.8%	1	1.2%
White	1	3.7%	5	8.8%	6	7.1%
Total	27	32.1%	57	67.9%	84	100.0%

* Excludes Youth in Supervised Independent Living Program (Caregiver type is Self) and Placement Home Types of Guardian Home.

4. Youth in Short-Term Residential Therapeutic Program (STRTP) by Race and Ethnicity

Ethnicity/Race	Count of Clients In Foster Care	Percentage
Asian/Pacific Islander	1	12.5%
Latino	7	87.5%
Grand Total	8	100.0%

5. Youth in 241.1 Status by Race and Ethnicity

Ethnicity/Race	Count (241.1)	Percentage
Black	2	50.0%
Latino	2	50.0%
Grand Total	4	100.0%



JUVENILE JUSTICE REALIGNMENT BLOCK GRANT ANNUAL PLAN

MAIN CONTACT FOR PLAN

Date: TBD

County Name: San Mateo

Contact Name: John T. Keene, Chief Probation Officer

Telephone Number: 650-312-5520

E-mail Address: jkeene@smcgov.org

BACKGROUND AND INSTRUCTIONS:

Welfare and Institutions Code (WIC) Sections 1990 through 1995 establish the Juvenile Justice Realignment Block Grant (JJRBG) program, which supports county-based care, custody, and supervision of youth who were previously eligible for commitment to the Division of Juvenile Justice (DJJ) prior to its closure. Section 1995, which governs the county planning process, was amended by Assembly Bill 118 (Chapter 96, Statutes of 2025). This template reflects those amendments, which take effect January 1, 2026. All statutory references in this document are to the law as amended. The statutory language can be found [here](#).

To be eligible for funding allocations associated with this grant program, counties shall create a subcommittee of the multiagency juvenile justice coordinating council to develop a plan describing the facilities, programs, placements, services, supervision, and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth. (Welf. & Inst. Code § 1995(a).) OYCR may request revisions as necessary or request completion of the required statutory elements in the plan prior to final acceptance of the plan. (Welf. & Inst. Code § 1995 (f).) Plans and the date of their acceptance will be posted to the Office of Youth and Community Restoration website. (Welf. & Inst. Code § 1995(g).)

There are ten sections to the plan:

- Part 1: Subcommittee Composition
- Part 2: Target Population
- Part 3: Programs and Services
- Part 4: Juvenile Justice Realignment Block Grant Funds
- Part 5: Facility Plan

- Part 6: Retaining the Target Population in the Juvenile Justice System
- Part 7: Regional Efforts
- Part 8: Data
- Part 9: Other Updates
- Part 10: Expenditure Summary

PART 1: SUBCOMMITTEE COMPOSITION AND PROCESS (WELF. & INST. CODE §§ 1995 (B) AND (C))

List the subcommittee members, agency affiliation where applicable, and contact information:

Agency	Name and Title	Email	Phone Number
Chief Probation Officer (Chair)	John T. Keene, Chief Probation Officer	jkeene@smcgov.org	650-312-5522
District Attorney's Office Representative	Josh Stauffer, Assistant District Attorney	jstauffer@smcgov.org	650-363-4070
Private Defender's Office Representative	Ron Rayes, Managing Attorney Assistant Chief , Private Defender Program- Juvenile Office	ronr@smcba.org	650-312-5396
Department of Social Services Representative	John Fong, Director, Children & Family Services	jfong@smcgov.org	650-802-3390
Behavioral Health and Recovery Services	Ziomara Ochoa, Deputy Director, Behavioral Health & Recovery Services	zochoa@smcgov.org	650-573-3926
Office of Education Representative	Kris Shouse, Associate Superintendent, Educational Services Division	kshouse@smcoe.org	650-802-5589
Court Representative	Susan Etezadi, Juvenile Supervising Judge, County of San Mateo Superior Court	setezadi@sanmateocourt.org	-
Three Community Members <i>(defined as "individuals who have experience providing community-based youth services, youth justice advocates with expertise and knowledge of the juvenile justice system, or have been</i>	Margaret Hitchcock, Director of Clinical Services, Urban Services YMCA	mhitchcock@ymcasf.org	650-877-8642
	Melissa Poling, Managing Director of	melissa@flyprogram.org	650-450-2361

<i>directly involved in the juvenile justice system” (Welf. & Inst. Code § 1995(b).)</i>	Innovation, Fresh Lifelines for Youth		
	Susan Manheimer, Community At-Large Member	semanheimer@outlook.com	-

Additional Subcommittee Participants			
Board of Supervisors	Lisa Gauthier, District 4, Supervisor	lgauthier@smcgov.org	650-363-4568
Behavioral Health and Recovery Services	Elizabeth Alvarez, Clinical Services Manager II	ealvarez@smcgov.org	650-208-1115
Community-Based Organization	Manuela Aviles, Program Manager, Success Centers	maviles@successcenters.org	415-459-7000
San Mateo County Juvenile Justice & Delinquency Prevention Commission	Johanna Rasmussen, Chair	johannasmcjustice@gmail.com	650-537-3545

Describe the process used to determine whether to select a co-chair for your subcommittee (Welf. & Inst. Code § 1995(b)):

The San Mateo County DJJ Realignment Subcommittee voted not to select a co-chair.

Provide the dates of the last two meetings that the subcommittee convened to discuss your county’s JJRBG plan.

Meeting Date 1:

Meeting Date 2:

Additional meeting dates of the subcommittee, if applicable:

April 22, 2026

Date that the subcommittee approved the plan by a majority vote:

TBD

Describe how the plan was developed, including the review and participation of the subcommittee community members as defined in Welf. & Inst. Code § 1995(b):

The table below describes the process and timeline the County used to develop its 2026 plan.

Date	Activity
January 2026	Probation prepared an updated draft of San Mateo County’s Juvenile Justice Realignment Block Grant Plan with revised data and program information.
February 26, 2026	Subcommittee Meeting #1 – The Juvenile Justice Coordinating Council’s DJJ Realignment Subcommittee met to review and discuss the draft plan.
February/March 2026	Subcommittee members provided written feedback on the draft plan. Probation compiled the feedback and developed a final draft.
March 30, 2026	Subcommittee Meeting #2 – Subcommittee met to review and <u>discuss the draft plan. adopt the plan.</u>
<u>April 22, 2026</u>	<u>Subcommittee Meeting #3 – Subcommittee met to review and adopt the plan.</u>
May 1, 2026 (or before)	The Probation Department submits a plan to OYCR.

PART 2: TARGET POPULATION (WELF. & INST. CODE § 1995(D)(1))

Briefly describe the County’s realignment target population supported by the block grant.

The “target population” is defined as “youth who were eligible for commitment to the Division of Juvenile Justice prior to its closure and shall further be defined as persons who are adjudicated to be a ward of the juvenile court based on an offense described in subdivision (b) of Section 707 or an offense described in Section 290.008 of the Penal Code.” (Welf. & Inst. Code § 1990(b))

2021-2025 Target Population Data

To understand the target population for the grant program, the San Mateo County Probation Department compiled data from the past five calendar years (2021-2025) on persons who were 1) eligible for commitment to the Division of Juvenile Justice before its closure, and/or 2) adjudicated to be a ward of the juvenile court based on a 707(b) and/or 290.008 offense. The key findings are summarized below.

- There were 90 adjudications for 707(b) and/or 290.008 crimes in the County between Jan. 1, 2021, and Dec. 31, 2025 – an average of 18 per year.
- The cases fall into the following categories based on the most serious adjudicated offense: Assault (48), robbery (27), homicide (4), attempted homicide (3), and sex offenses (8).

- 93% of defendants identified as male; 7% as female.
- 66% of defendants identified as Hispanic or Latino; 16% Black; 4% Native Hawaiian or Pacific Islander; 7% other race; 4% White; and 3% Asian.
- Average age upon adjudication: 16 years old.
- **TO BE UPDATED IF DISPO IS AVAILABLE BEFORE SUBMITTAL:** Youth Services Center-Juvenile Hall (29); community supervision (18); electronic monitoring (21); transferred to home county (6); still awaiting disposition as of April 1, 2026 (7); Secure Youth Treatment Facility (6); Residential treatment program (2); Deferred Entry of Judgement (1).
- .
- As of December 31, 2025, San Mateo County's Secure Youth Treatment Facility housed eight individuals, of whom two were adjudicated in another county.

To help put the target population demographic data into context, the tables below show the projected estimated child population (ages 0-17) of San Mateo County by race/ethnicity, age, and gender in 2026.

Child Population, by Race/Ethnicity		
White	42,552	26%
Hispanic/Latino	47,484	29%
Asian	48,814	30%
Multiracial	17,508	11%
Black	2,213	1%
Native Hawaiian/Pacific Islander	2,397	1%
American Indian/Alaska Native	261	0%

Child Population, by Age and Gender			
Age Group	Female	Male	Total
Ages 0	3,272	3,432	6,704
Ages 1-4	14,071	14,746	28,817
Ages 5-9	20,216	20,370	40,586
Ages 10-14	20,689	21,804	42,493
Ages 15-19	21,020	21,609	42,629
Total	79,268	81,961	161,229

Source: California Department of Finance. Demographic Research Unit. Report P-3: Population Projections, California, 2020-2070 (Baseline 2023 Population Projections; Vintage 2024 Release). Sacramento: California. September 2024.

Demographics of identified target population, including anticipated numbers of youth served, disaggregated by factors including age, gender, race or ethnicity, and offense history.

Describe the target population disaggregated by programs, placements, and/or facilities to which they have been referred.

707(b) Offense	Gender	Age upon Adjudication	Race	Post-Disposition Placement
2021				
PC212.5(c)-FEL-Second Degree Robbery	Male	16	Other race, ethnicity, or origin	Juvenile Hall
	Female	18	Black or African American	Supervision
	Male	14	Hispanic, Latino, or Spanish origin	Juvenile Hall
PC 215(a)-FEL-Carjacking	Male	16	Hispanic, Latino, or Spanish origin	Juvenile Hall

	Male	16	Black or African American	Juvenile Hall
PC 245(a)(2)-FEL- Assault with Firearm	Male	17	Hispanic, Latino, or Spanish origin	Juvenile Hall
PC245(a)(4)-FEL- Assault By Means Likely To Produce Great Bodily Injury	Male	15	Hispanic, Latino, or Spanish origin	Juvenile Hall
	Male	18	Black or African American	Juvenile Hall
PC 286(c)(2)(B)- FEL-Sodomy on Child under 14	Male	17	Black or African American	Juvenile Hall
PC 664/187(a)- FEL-Attempted Murder	Male	16	Hispanic, Latino, or Spanish origin	Juvenile Hall
	Male	17	Black or African American	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish origin	Juvenile Hall
2022				
PC187(a)-FEL- Murder	Male	18	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC212.5(c)-FEL- Second Degree Robbery	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	20	Hispanic, Latino, or Spanish Origin	Supervision
	Male	21	Other race, ethnicity, or origin	Juvenile Hall
	Male	17	Black or African American	Transferred Out
	Male	17	Black or African American	Transferred Out
PC245(a)(4)-FEL- Assault By Means Likely To Produce Great Bodily Injury	Male	14	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	14	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	15	Native Hawaiian or Pacific Islander	Electronic Monitoring
	Male	18	Hispanic, Latino, or Spanish Origin	Supervision
	Female	14	Hispanic, Latino, or Spanish Origin	Supervision

	Female	14	Hispanic, Latino, or Spanish Origin	Supervision
2023				
PC187(a)-FEL-Murder	Male	16	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC192(a)-FEL-Voluntary Manslaughter	Male	18	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC211-FEL-2nd Degree Robbery	Male	19	Hispanic, Latino, or Spanish Origin	Juvenile Hall
PC212.5(c)-FEL-Second Degree Robbery	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Transferred Out
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
PC215(a)-FEL-Carjacking	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
PC245(a)(4)-FEL-Assault By Means Likely To Produce Great Bodily Injury	Male	16	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	17	White	Supervision
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	16	Hispanic, Latino, or Spanish Origin	Supervision
PC246-FEL-Shooting At An Inhabited Dwelling	Male	15	Black or African American	Juvenile Hall
	Male	15	Native Hawaiian or Pacific Islander	Juvenile Hall
PC286(c)(2)(a)-FEL-Sodomy By Force	Male	22	Hispanic, Latino, or Spanish Origin	Supervision
PC288(a)-FEL-Lewd Act Upon A Child	Male	17	White	Supervision
	Male	15	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
2024				
PC187(a)-FEL-Murder	Male	19	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC212.5(c)-FEL-Second Degree Robbery	Male	13	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	15	Hispanic, Latino, or Spanish Origin	Juvenile Hall

	Male	16	Asian	Juvenile Hall
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Supervision
	Male	16	Black or African American	Electronic Monitoring
PC215(a)-FEL-Carjacking	Female	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
PC245(a)(1)-FEL-Assault With A Deadly Weapon	Female	16	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	15	Asian	Deferred Entry of Judgment
PC245(a)(2)-FEL-Assault With A Firearm	Male	17	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC245(a)(4)-FEL-Assault By Means Likely To Produce Great Bodily Injury	Male	15	Hispanic, Latino, or Spanish Origin	Supervision
	Male	16	Hispanic, Latino, or Spanish Origin	Supervision
	Male	14	Black or African American	Electronic Monitoring
	Male	17	Hispanic, Latino, or Spanish Origin	Supervision
	Male	18	White	Residential treatment program
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	16	White	Supervision
	Male	16	Black or African American	Supervision
	Male	13	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	16	Other Race	Electronic Monitoring
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	16	Black or African American	Transferred Out
	Male	15	Native Hawaiian or Pacific Islander	Transferred Out
Male	14	Hispanic, Latino, or Spanish Origin	Electronic Monitoring	
PC245(c)-FEL-Assault Upon Peace Officer Or Firefighter	Male	17	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC246-FEL-Shooting At	Male	15	Other Race	Electronic Monitoring

Occupied Motor Vehicle				
PC288(a)-FEL-Lewd Act Upon A Child	Male	16	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	12	Black or African American	Transferred Out
2025				
PC211-FEL-2nd Degree Robbery	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
PC212.5(c)-FEL-Second Degree Robbery	Male	14	Native Hawaiian or Pacific Islander	Electronic Monitoring
	Male	15	Hispanic, Latino, or Spanish Origin	Supervision
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
PC245(a)(1)-FEL-Assault With A Deadly Weapon	Male	18	Hispanic, Latino, or Spanish Origin	Pending
PC245(a)(2)-FEL-Assault With A Firearm	Male	18	Black or African American	Residential treatment program
PC245(a)(4)-FEL-Assault By Means Likely To Produce Great Bodily Injury	Male	15	Asian	Pending
	Male	16	Hispanic, Latino, or Spanish Origin	Pending
	Male	16	Hispanic, Latino, or Spanish Origin	Supervision
	Male	16	Other Race	Supervision
	Female	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	19	Hispanic, Latino, or Spanish Origin	Pending
PC245(b)-FEL-Assault with Semi-Automatic Firearm	Male	17	Other Race	Pending
PC261(a)(2)-FEL-Forcible Rape - Child Victim Over 14 Years	Male	15	Hispanic, Latino, or Spanish Origin	Pending
PC288(b)(1)-FEL-Forcible Lewd Act Upon Child	Male	16	Hispanic, Latino, or Spanish Origin	Pending

PART 3: PROGRAMS AND SERVICES (WELF. & INST. CODE § 1995(D)(2))

Provide a description of the facilities, programs, placements, services and service providers, supervision, and other responses that will be provided to the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

Youth Services Center-Juvenile Hall

Juvenile justice-involved minors and nonminors subject to secure confinement in San Mateo County are housed at the Youth Services Center-Juvenile Hall, which also serves as the County's Secure Youth Treatment Facility. The Juvenile Hall opened in 2006 with a capacity for 180 youth – although its average daily population was just 30 in fiscal year 2024-25. Its campus consists of an admissions unit, three living units, a family visitation room, a multi-sensory de-escalation room, a kitchen, a multipurpose room that houses career technical education learning labs, a health and dental clinic, a fully accredited school, a gym, multiple gardens, and an outdoor recreation area.

Therapeutic Detention Model

The County's detention practice historically has included the use of a therapeutic detention model. This model combines the philosophy of secure detention with comprehensive resources that aid in the individual's rehabilitation and successful reentry. These resources include health and dental services, mental health and substance abuse treatment, the County's Court Schools Program, and evidence-based programs focusing on cognitive skills, job readiness training, domestic violence prevention, yoga and creative arts, mindfulness training, and more. Resources are provided in partnership with county agencies (e.g., Health, Behavioral Health and Recovery Services, the San Mateo County Office of Education, and the San Mateo County Community College District) and various community-based organizations.

Secure Track (SOARR)

In 2021, the County established a secure track program, Success and Opportunities Aspiring Readiness for Reentry (SOARR), to serve system-involved minors and nonminors who would previously have been eligible for placement at the Division of Juvenile Justice (DJJ). In 2022, the County issued a request for proposals (RFP) to fund programs and services supporting youth in Juvenile Hall and the SOARR program, with a particular focus on long-term, transition-aged youth.

This procurement resulted in 12 contracts with seven community-based organizations to deliver a diverse array of in-custody and reentry-focused services. Programming includes music instruction, enhanced case management, reentry and employment supports, writing and magazine publishing, mindfulness and meditation classes, job-readiness training, and computer skills education, among others (see table below for additional detail). These services are delivered with a commitment to equity and responsiveness to the diverse needs of youth, including gender-responsive programming through local service providers to ensure that gender-specific needs are appropriately addressed.

Several services are specifically tailored to the needs of transition-aged youth. For example, Fresh Lifelines for Youth provides law-related education, career and postsecondary workshops, and in-custody case management and coaching for youth in the secure track program. In addition, Fresh Lifelines for Youth is leading a design process to expand and refine services for SOARR minors and nonminors serving long-term commitments in Juvenile Hall. Gender-specific services are incorporated into programming as appropriate and

are aligned with each youth's Individualized Rehabilitation Plan (IRP) to ensure services are responsive to their unique needs and experiences.

While the 2022 RFP did not yield viable proposals for every identified service gap, the County remains committed to addressing unmet needs through alternative procurement strategies. In fiscal year 2024–25, the County executed new contracts with Community Overcoming Relationship Abuse, Addiction Education Society, Inc. and Live in Peace to provide healthy relationships workshops, substance use prevention programming, alcohol and other drug service, life coaching and wellness among other for the target population.

The contracts awarded through the 2022 RFP are scheduled to expire on June 30, 2026. To ensure continuity of services and support long-term planning, the Probation Department launched a new RFP in Fall 2025 and is currently in the process of selecting providers to deliver programs and services for minors and non-minors in Juvenile Hall and the SOARR program. This competitive process is intended to fund a new round of contracts, allowing the County to sustain effective programming while aligning services with evolving needs, identified service gaps, and best practices for serving transition-aged youth, including gender-responsive and culturally appropriate services.

Less Restrictive Programs (LRPs)

San Mateo County is committed to working with the courts and secure-track youth and young adults to facilitate individualized placements in less restrictive programs (LRPs) to support successful rehabilitation, reentry, and community safety goals. LRPs may include:

- **Furlough-Based Programs** within Juvenile Hall allow eligible youth to be temporarily released from custody for approved, structured activities such as school attendance, employment, internships, volunteering, and community passes. These furloughs are individualized, court-authorized when required, and closely supervised to support skill-building, family connection, and gradual reintegration into the community. **Community-Based Options** such as residential programs, fire camp training (e.g., Pine Grove Youth Conservation Camp), transitional academic programs through California State University and University of California systems, and at-home support.
- **Individualized Reentry Services** to provide additional support based on everyone's-the youth's individual needs.

LRP Models for Implementation and Consideration in San Mateo County :

1. Community-Based Residential Program

- Operated by a nongovernmental organization (NGO) through a probation department contract.
- Services provided in an NGO-owned or rented home/apartment with probation oversight.

2. County-Operated Residential Program

- Located in a county-owned or rented home/apartment.
- Services provided directly by the probation department or in partnership with NGOs or community-based organizations (CBOs).
- Consideration: Local zoning regulations may affect program operations.

3. At-Home LRP Model

- o Youth/young adults remain in their familial home.
- o May include electronic monitoring if court-ordered under WIC 875(f)(2).
- o Additional supportive services may be provided.

4. Pine Grove Fire Camp

- o A CDCR-operated residential training program in Amador County.
- o Serves eligible male youth/young adults (ages 18-25).
- o San Mateo County entered into a three-year agreement with CDCR, approved in January 2026, to enable potential placement of eligible youth and young adults at Pine Grove, subject to program eligibility criteria, available capacity, and court approval.

5. California Conservation Corps (CCC)

- o A program under the California Natural Resources Agency.
- o Offers residential and non-residential environmental service opportunities.
- o Serves male and female youth/young adults (ages 18-25) statewide.

San Mateo County’s Approach

The County will tailor each LRP placement to the individual’s needs and goals, working in collaboration with the youth/young adult, the courts, and their multidisciplinary support team. When needed, the County will also endeavor to connect secure-track wards with transitional housing services as part of their step-down process to ensure stability and continuity of care.

Programs inside the Juvenile Hall

Minors and nonminors housed at the Juvenile Hall have access to a range of programming options, including job-readiness and life coaching sessions, as well as yoga and fine arts classes. These services are delivered by a combination of probation staff, community-based organizations, and volunteers, and are generally available to all youth in the facility. For youth committed to the Secure Youth Treatment Facility (SYTF), programming is further aligned with the individualized treatment requirements outlined in WIC 875. Each youth is supported through an Individualized Rehabilitation Plan (IRP), which is developed based on their unique strengths and needs through a Collaborative Multi-Disciplinary Team (MDT) process. MDTs include the youth, Deputy Probation Officer (DPO), Group Supervisor (GS), Behavioral Health and Recovery Services (BHRS), medical staff, educators, and other supportive individuals. The MDT meets at least every three months to review progress and update the IRP, with an emphasis on ensuring that youth have a meaningful voice in shaping their goals, services, and overall rehabilitative pathway.

The table below displays programs offered at the Juvenile Hall by community-based organizations in fiscal year 2025-26.

Community-Based Organization	Program Description	Funding Source(s)
Fresh Lifelines for Youth	Weekly law-related education <u>programming is provided for YOBG youth. and Youth committed to the SYTF program are provided with weekly</u> career and education-focused workshops, <u>plus that prepare young people with the skills</u>	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant

	<p><u>needed to be successful upon release and include interviews with industry professionals to expose youth to potential career opportunities. Youth also receive in-custody case management and life coaching for 2 hours per week to support their ability to meet the goals on the IRP. FLY staff continually meet with youth and stakeholders to adapt the program to meet the evolving needs of SYTF youth. , and an ongoing planning process to build out future Secure Youth Treatment Facility services.</u></p>	
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills, including positive self-esteem building, positive social interactions, and positive relationship building with instructors.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
The Art of Yoga Project	Weekly yoga and creative arts classes.	Youthful Offender Block Grant
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
Success Centers	Weekly job-readiness and life skills workshops and computer literacy training classes.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
YMCA	Emotional regulation and other group programs. Weekly, depending on the availability of participants or instructors.	Youthful Offender Block Grant
Therapeutic Beat Making, LLC	A weekly program led by Elliot Gann, Psy.D., that uses hip hop and electronic music production (beat making) and DJ'ing as therapeutic and educational interventions to help participants to express themselves and gain new skills.	Youthful Offender Block Grant
University of California Cooperative Extension	The Healthy Living Ambassador's Cooking Program provides weekly education, skill-building, and career training around nutrition, healthy cooking, and food safety. Participants gain skills to cook for themselves and others through culturally relevant and personally meaningful recipes. Participants also gain career skills, including the opportunity to earn a food handler's license, which enables them to work in commercial kitchens.	Youthful Offender Block Grant
Airballin' (De Andre Drake)	Weekly art and/or airbrushing classes promoting creative therapeutic outlets.	Juvenile Facility Improvement Funding
Prison Education Project	Prison Education Project provides weekly academic, cognitive, life skills, and career development programming.	Outside (non-County) funding

Alcoholics Anonymous	Provides participants with a group of principles to help expel the obsession with drinking and enables them to become happy and whole. Provided by the National AA organization. Services vary based on the availability of volunteers.	Outside (non-County) funding
Community Overcoming Relationship Abuse	Provides ongoing, weekly healthy relationships workshops and mental health groups tailored for different age groups, including transitional-aged youth, as well as monthly workgroups for the parents of incarcerated minors/nonminors.	Juvenile Justice Realignment Block Grant
Live In Peace	Ongoing weekly life coaching, mentoring, and job readiness services are provided by nonprofit Live in Peace at no cost to the County.	Department Funding

In addition to the contracted services shown in the table above, the Juvenile Hall offers several programs led by probation staff, partner agencies, or volunteers. The table below displays programs facilitated by staff or volunteers as of fiscal year 2025-26.

Program Name	Description
Bible Study & Religious Services (volunteer-led)	Weekly Voluntary Bible study group and religious services for youth inside the Juvenile Hall.
Book Club	Forum to discover new books, increase literacy, and focus on literary critique, taking place once a month.
Career Technical Education	The Career Technical Education Program offered through the San Mateo County Office of Education engages minors/nonminors with real-world technology and problem-based, hands-on learning.
Essay Program	Critical thinking and creative writing.
Large Muscle Activity	All minors/nonminors are provided with the opportunity to participate in large muscle activity (i.e., structured sports, physical activities) seven days a week for at least an hour each day.
Life Skills	Resume writing and interview skills, DMV preparation, hygiene, and other life skills are taught by staff.
Phoenix Re-Entry Program	The Phoenix Re-entry Program (PREP) is a Juvenile Hall furlough program for youth serving long-term commitments who have demonstrated readiness and need for increased privileges and services before release. PREP allows eligible youth to temporarily leave the facility to access community-based services and structured activities that support their rehabilitation and reentry, including education, DMV and banking services, vocational training, and counseling. These opportunities help build essential skills and connections to facilitate a successful transition back into the community.
Rotating Knowledge	Serves as an enrichment block that includes activities such as trivia, bingo, puzzles, essay-based exercises, and educational documentaries, with additional activities offered throughout the week.

Tablets in the Juvenile Hall

In fiscal year 2023-24, the County began issuing tablet computers to minors and nonminors inside the Juvenile Hall. The tablets allow learners to access educational and entertainment content as well as connect with friends and families through a voice calling app to improve the chances of a successful re-entry. Educational programs include financial literacy, basic work skills, high school equivalency programs, college preparation, substance abuse resources, work skills and OSHA certifications, cognitive behavioral therapy, and more. The entertainment library features a rotating, curated selection of movies, radio stations, TED Talks, and audiobooks. As of now, residents have access to tablets outside school hours and are allowed at least 1 hour of call time each day with pre-approved contacts. Educational programs are accessible whenever the tablets are in use. Entertainment is available on weekday afternoons and evenings, and most of the day on weekends. The County is partnering with Orijin, PBC in this project.

Secondary Education, College Preparation

The San Mateo County Office of Education (SMCOE) provides a student-centered, standards-based curriculum for youth inside the Juvenile Hall, including those committed to the Secure Youth Treatment Facility (SYTF). This curriculum is augmented through a unique and innovative partnership with the San Mateo County Community College District through Project Change, which provides students with opportunities to develop college and career readiness skills, complete California's high school graduation requirements, and pursue college-level courses for credit. Through Project Change, students have access to in-person classes within Juvenile Hall as well as asynchronous online coursework.

For youth who have completed high school, SMCOE, in collaboration with Probation and ~~contracted~~ service providers such as Project Change, provides coordinated post-secondary transition support. These partners work together to assist youth in identifying and enrolling in appropriate college, career technical education, and vocational opportunities aligned with each youth's Individualized Rehabilitation Plan (IRP). SMCOE staff play a primary role in academic counseling, including education planning, class registration, and coordination with post-secondary institutions. Probation and service providers support case management, career exploration, and connection to workforce pathways, reinforcing engagement and progress toward identified goals. SMCOE staff also provide counseling support for graduates seeking college degrees, including those pursuing four-year pathways through programs such as Project Rebound at San Francisco State University.

Juvenile Hall further supports the educational goals of minors and nonminors by providing dedicated computer terminals and structured access to technology in its housing units. This access enables students, including SYTF youth, to complete coursework, conduct research, and participate in post-secondary programming outside of the traditional school day, in accordance with guidelines established by the Board of State and Community Corrections. Facility staff, in coordination with SMCOE and program providers, ensure youth have consistent access to technology, adequate time to complete assignments, and clear points of contact for assistance with computer access, coursework, class registration, and academic planning. These supports are reviewed and reinforced through the Multidisciplinary Team process to promote successful educational engagement and continuity.

Programs Outside of the Juvenile Hall

The County contracts with three community-based organizations and the California Department of Corrections and Rehabilitation (CDCR) to provide programs for minors and nonminors outside of the Juvenile Hall who are awaiting adjudication or have been placed under community supervision (i.e., placed on probation in the community).

Organization	Program Description	Funding Source(s)
Fresh Lifelines for Youth	Law and Leadership Program is designed to offer life-skills education focusing on asset building and cognitive-behavioral change, followed by intensive case management <u>and coaching</u> .	Juvenile Justice Crime Prevention Act
Success Centers	Job-readiness training, job placement, on-the-job training, worksite development, and career advisor services.	Juvenile Justice Crime Prevention Act
YMCA	Victim Impact Awareness Program, Sexual Violence Prevention Program.	Juvenile Justice Crime Prevention Act
The Pine Grove Youth Conservation Camp	A conservation/fire camp program, jointly run by CDCR and Cal FIRE, offering firefighting skills, career training, therapy, and community service to foster rehabilitation and re-entry skills.	Juvenile Justice Realignment Block Grant

Behavioral Health and Recovery Services

The Juvenile Hall offers trauma-informed, culturally responsive behavioral health services to justice-involved minors and nonminors inside the Juvenile Hall as well as in the community. Behavioral Health and Recovery Services (BHRS), a division of the San Mateo County Health System, provides individual, group, and family therapy, court-ordered mental health evaluations, psychotropic medication management, and provides resources and support to families with children in the juvenile justice system. Additionally, BHRS offers case management and services from a Family Partner. Family Partners provide support to caregivers and/or guardians involved in behavioral health and related systems, with services delivered by individuals who bring their own lived experience navigating those same systems. Clinicians coordinate crisis response and short-term interventions for individuals detained in the Juvenile Hall. This includes clients experiencing acute psychiatric and/or psychosocial crises. The Youth Services Center BHRS team also coordinates crisis response for after-hours, weekends, and holidays through an After-Hours On-Call Clinician rotation.

FY 2024–25 snapshot data show about 27 active cases and 13 involving psychotropic medication on the 15th of each month.

Clinicians provide therapy services using a variety of evidence-based modalities, such as dialectical behavioral therapy (DBT), cognitive behavioral therapy (CBT), and trauma-focused cognitive behavioral therapy (TF-CBT). Other approaches include eye movement desensitization reprocessing, motivational interviewing, art therapy, attachment therapy, internal family systems, structural family therapy, and acceptance and commitment therapy. Clinicians collaborate with probation staff and community-based organizations and participate in multi-disciplinary meetings to help meet the treatment needs of minors and non-minors in the juvenile justice system.

In 2024, the Probation Department collaborated-partnered with BHRS to create and fund an Alcohol and Other Drugs a Co-occurring Case Manager position embedded within the BHRS clinical team. The position was filled on February 23, 2026, with the Case Manager providing and provides substance use prevention,

intervention, and treatment services to minors and nonminors housed at the Juvenile Hall. Services include direct, non-intensive substance use interventions within the scope of a behavioral health program, supporting engagement, skill development, functional improvement, recovery and successful reentry into the community.

Key responsibilities include:

- 1) Specialized Services: Provide specialized alcohol and other drug substance use disorder services tailored to the unique needs of justice-involved minors and nonminors. Services will be include assessment, treatment planning, and solution-focused intervention that are culturally responsive, gender-responsive, and trauma-informed. This involves assessing and addressing substance abuse issues within the context of their broader challenges.
- 2) Therapeutic Interventions: Conduct Co-occurring group therapy, individual therapy, and family therapy sessions to address the multifaceted needs of the clients. Provide direct, developmentally appropriate substance use interventions, including psychoeducation, harm reduction, stress reduction, relapse prevention and life skills development. Use evidence-based, youth-centered approaches such as motivational interviewing and stages-of-change strategies to promote engagement and behavior change. Address co-occurring substance use and its impact on emotional, behavioral, and social functioning. Support youth in building coping skills, decision-making abilities and prosocial behaviors to manage cravings, triggers, peer influences, and co-occurring mental health symptoms. These sessions therapeutic interventions are delivered through co-occurring group, individual, and family therapy sessions to address the youth's multifaceted needs and aim to provide a supportive environment for addressing treating substance abuse, trauma, and behavioral issues.
- 3) Case management: Monitor and document youth progress, including substance use patterns, risk factors, triggers, and overall functioning across settings (home, school, community). Offer comprehensive case management services to ensure continuity of care and support for justice-involved youth and young adults. This includes coordinating with various agencies and professionals involved in the minor/nonminor's life to ensure holistic support.
- 4) Multidisciplinary Team (MDT) Collaboration: Actively participate in Multidisciplinary Team meetings and other collaborative efforts to ensure coordinated care and alignment of services with the needs of the minors and nonminors. This involves sharing insights, providing updates, and contributing to the development of comprehensive treatment plans. These t Treatment plans will integrate substance use and mental health goals into individualized treatment and reentry plans in collaboration with clinical staff and involved systems (e.g., probation, correctional health, caregivers).will also include comprehensive re-entry planning as clinically appropriate.
- 5) Relationship Building: Foster constructive working relationships with justice-involved youth and young adults and collaborate closely with multiple agencies involved in their care. Engage families and caregivers, when appropriate, to support treatment goals and reinforce positive outcomes. This entails effective communication, advocacy, and coordination to facilitate clients' access to necessary services and support systems.
- 6) Referral and Networking: Provide transition and reentry planning, ensuring continuity of care and connection to supportive services upon release from custody. Maintain up-to-date knowledge of resources and networking with community partners and relevant stakeholders to expand service options. Facilitate referrals to appropriate external agencies, including specialized substance use treatment, when clinically indicated and resources as needed, ensuring that minors and nonminors receive the continuum of care needed required for their rehabilitation and well-being. This involves staying updated on available resources and networking with relevant stakeholders to expand support options.

The table below summarizes the services provided by Behavioral Health and Recovery Services as of fiscal year 2025-26.

Behavioral Health Service	Description
Neurosequential Model of Therapeutics	Clinicians gather information through assessments to identify problems, key strengths, and the application of interventions in a way that helps families, educators, therapists, and others best meet the needs of in-custody minors and nonminors.
Intake and Screening	The BHRS clinical team provides initial screening and assessment of minors and nonminors arrested anywhere within San Mateo County on first-time offenses, or those who commit new crimes more than six months after the termination of their last probation. Additionally, the team assesses minors and nonminors with out-of-custody matters to determine eligibility for diversion programs and/or to develop treatment plans that include community referrals and probation supervision. The team screens and assesses past and current juvenile justice, behavioral health, and social services issues or concerns. The team also identifies problem areas related to school attendance, behavior, academic performance, and substance use/abuse.
Individual Therapy/Counseling Services	Individual therapy is offered upon intake to all minors and nonminors detained at the Juvenile Hall, including youth committed to the Secure Youth Treatment Facility (SYTF). Additionally, referrals may come from the court, probation, correctional health, Office of Education, parents, community-based providers, or youth who self-refer. In compliance with state regulations, minors and nonminors, including SYTF youth who have behavioral health services included in an Individualized Education Program or are prescribed psychotropic medications, are routinely provided with therapeutic services.
Case Management Services	Staff support minors and nonminors and families with links to resources to help with re-entry into the community, which may include linkage to SUD treatment services
Intensive Care Coordination	Targeted case management facilitates assessment of care planning for and coordination of services, including urgent services, for Medi-Cal beneficiaries with intensive needs.
Family Therapy	Clinicians provide family therapy to adolescents returning home from Juvenile Hall and out-of-home placements, in addition to minors and nonminors detained at the Juvenile Hall. Clinicians are equipped to provide culturally and linguistically responsive services to this diverse population, which includes a significant number of families from Mexico and Central America. Clinicians collaborate with probation staff and community-based service providers to provide effective case management, crisis intervention, and family support within a family-focused, best-practices model.
24/7 Crisis Support	Clinicians coordinate crisis response and short-term interventions for minors and nonminors detained in the Juvenile Hall. This includes minors and nonminors experiencing acute psychiatric and/or psychosocial crises. The BHRS team also coordinates crisis response for after-hours, weekends, and holidays through an After-Hours On-Call Clinician rotation.

Group Therapy	<p><u>Group therapy services are in development for minors and nonminors at the YSC, including youth in the Secure Track Treatment Facility (SYTF) program. Planned groups will address behavioral health needs such as depression, anxiety, trauma, emotional regulation, and substance use, using trauma-informed and skills-based approaches. The County anticipates launching group therapy in Summer 2026, with sessions running 6-8 weeks (1-2 times per week) and scheduled to avoid conflicts with school and other programming. Group structure may vary for SYTF youth to meet their specific needs. is provided with a focus on behavioral health concerns, such as depression, anxiety, posttraumatic stress disorder, body image issues, emotional regulation, self-esteem, grief, intimate partner violence, and substance use. The structure of the group may be psychoeducational, skills development, a support group, or an interpersonal processing group. Clinicians provide therapeutic interventions using a trauma-focused lens and therapeutic activities such as multimedia, gardening, drumming, running, art, and music to promote healing and positive change.</u></p>
Family Partner Services	<p>A Behavioral Health and Recovery Services Family Partner staff member assists parents of minors and nonminors involved with the juvenile justice system in navigating court and legal processes. The Family Partner can help connect families to other agencies that provide housing, food, immigration, and other services, and provide insights to probation staff for more effective case management.</p>
Psychotropic Medication Management	<p>A psychiatrist provides psychotropic medication management for the minors and nonminors inside the Juvenile Hall. The referrals are either generated by correctional health staff, clinicians, parents, or self-referrals. The psychiatrist also works closely with clinicians to ensure continuity of care upon a client's release from the Juvenile Hall.</p>
Court-Ordered Psychological or Psychiatric Evaluation	<p>The staff psychologist and psychiatrist are responsible for the completion of court-ordered psychological or medication evaluations. These evaluations help determine optimal treatment planning or placement options for minors and nonminors.</p>
Consultation and Education	<p>Questions, issues, and concerns related to concerns about the behavioral health needs or status of minors and nonminors are provided to staff members representing Juvenile Institutions, Juvenile Probation, Correctional Health, and the County Office of Education</p>
Alcohol and Other Drug <u>Co-occurring Case Manager</u>	<p>Provides an Alcohol and Other Drugs <u>The Co-occurring Case Manager who conducts assessments, and provides stage-appropriate treatment (pre-contemplative to action), offers education about the risks of substance use risks, and supports, as well as addresses broader challenges needs, including reentry planning.</u></p>

County Social Services

The San Mateo County Children and Family Services agency works with probation staff to provide services to justice-involved minors and nonminors in the child welfare system. These services include:

Social Service	Description
The Independent Living Program	Provides training, services, and benefits to assist current and former foster youth ages 14 to 20 in achieving self-sufficiency before, and after leaving, the foster care system.

Foster Youth Education and Employment Services Program	Provides education and employment-related case management services to current San Mateo County dependent youth. Participating youth will receive secondary and post-secondary education support, job-readiness training, career development, and other supportive services.
Intensive Case Management	Intensive case management will be provided by the youth's social worker and a Commercial Sexual Exploitation of Children social worker who provides secondary support.
Transition-Aged Youth Summit	Serves as a leadership opportunity for youth advocacy and youth-led training for our community.
California Youth Connection	A youth advocacy group that drives policy at the state level and focuses on key foster youth priorities from a legislative perspective
Transitional Housing and Aftercare	Includes case management services and support for young adults ages 18 to 25 who have aged out of the child welfare system.

Progress Update

Since May 1, 2025, the County has made progress in the following areas related to programs and services:

- Request for Proposals:** Issued a new RFP in Fall 2025 for programs and services serving youth in Juvenile Hall and the SOARR program, building on the Local Action Plan (LAP) completed and approved by the JJCC in 2025 to guide the next multi-year contracting cycle.
- Pine Grove Fire Camp:** Entered into a new three-year agreement with the California Department of Corrections and Rehabilitation (CDCR), approved in January 2026, to support potential placement of eligible SOARR youth and young adults at Pine Grove Youth Conservation Camp as part of the County's less restrictive placement continuum.
- Live in Peace:** Completed a new contract with Live in Peace in November 2025 to provide in-custody programming for youth in Juvenile Hall, including life coaching and reentry planning, alcohol and other drug (AOD) education, wellness programming, college and trade support, and ~~crisis intervention~~behavioral intervention, and de-escalation services.
- Higher Education:** The SOARR educational programs have continued to demonstrate a high level of intentional cross-agency collaboration. Through these coordinated efforts, students are provided with meaningful access to educational opportunities that support both academic progress and long-term postsecondary success. During the 2024–25 academic year, San Mateo County Community College District Project Change supported seven SOARR youth enrolled in online and in-person courses. Course offerings included college success, math, and ethnic studies classes, along with wraparound services. In May 2025, three SOARR students graduated from Skyline College with an average GPA of 3.34, and all transitioned successfully to California State University. In the 2025–26 academic year, Project Change continues to support seven SOARR youth through a combination of online and in-person coursework, with expanded offerings in career planning, public speaking, and ethnic studies. Additionally, in August 2025, three SOARR students enrolled in four-year universities. One student is majoring in Business at San Francisco State, another is pursuing a Bachelor of Science in Nursing (BSN) at Sonoma State, and a third is working toward a degree in Kinesiology at CSU Monterey Bay. The current education program reflects the strength of collaboration among the San Mateo County Probation Department, San Mateo Community College District Project Change, California State University Project Rebound programs, and the County Office of Education.

- **Community Overcoming Relationship Abuse:** The Probation Department continues its partnership with Community Overcoming Relationship Abuse (CORA), a San Mateo County–based nonprofit, to provide healthy relationship workshops tailored to various age groups, including transition-aged youth. CORA also facilitates workgroups for parents of incarcerated minors and nonminor dependents. These services are available to youth housed in Juvenile Hall, including those within the target population.
- **Fresh Lifelines for Youth:** During the third quarter of this fiscal year (2024-25), Fresh Lifelines for Youth expanded its case management, career exploration, and reentry services for the secure track unit. The enhanced partnership with the County allows Fresh Lifelines for Youth to allocate two full-time case managers to the secure track population to support day-to-day issues that arise, build social and emotional learning skills, provide career readiness and life skills, establish credible messenger opportunities, and support step-down opportunities.

PART 4: JUVENILE JUSTICE REALIGNMENT BLOCK GRANT FUNDS (WELF. & INST. CODE § 1995(D)(3))

Describe how the County plans to apply grant funds to address the mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

Sex offense-specific treatment services will be provided on a case-by-case basis and aligned with each youth's Individualized Rehabilitation Plan, consistent with their assessed needs. These services are coordinated through a multidisciplinary approach and may involve partnerships with specialized providers both within the facility and/or outside of San Mateo County to ensure appropriate, evidence-based care.

Beginning this fiscal year, the County is using JJRBG funds to support both County staffing and contracts with community-based organizations providing services within the facility. This is the first fiscal year JJRBG funds have been used to support staffing for the Phoenix Re-Entry Program (PREP) and the Success and Opportunities Aspiring Readiness for Reentry (SOARR) program. PREP and SOARR staff deliver services, support effective operations, and serve as key liaisons between youth, community-based providers, and deputy probation officers.

Grant funds continue to support contracts with five community-based organizations whose programs address the mental health, behavioral health, and trauma-based needs of the target population, with an emphasis on Secure Youth Treatment Facility residents. These contracts are described in the table below and were awarded through a multi-year planning process that involved:

- 1) Stakeholder workshops in 2021, conducted in conjunction with the Juvenile Justice Coordinating Council, to identify service gaps for anticipated Secure Youth Treatment Facility placements.
- 2) A request for proposals was released in 2022 to address the identified service gaps.
- 3) Three-year contracts awarded to four nonprofits in June 2023.

Selected Grantees	Funded Programs	Funding Source
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<p>Fresh Lifelines for Youth, Inc.</p>	<p><u>Weekly law-related education programming is provided for YOYG youth, while youth committed to the Secure Youth Treatment Facility (SYTF) receive weekly career, education, and social-emotional learning workshops designed to prepare them with the skills needed for successful reentry. These workshops include engagement with industry professionals to expose youth to potential career pathways. In addition, SYTF youth receive in-custody case management and life coaching for a minimum of two hours per week to support progress toward goals identified in their Individualized Rehabilitation Plan (IRP).</u></p> <p><u>Program staff from Fresh Lifelines for Youth (FLY) engage in ongoing collaboration with youth and system partners to continuously adapt and enhance services to meet the evolving needs of SYTF youth. This includes an active planning process to expand future SYTF programming and the implementation of a credible messenger mentor program, which connects youth with trusted community members during custody and supports their transition back into the community.</u></p> <p>Weekly career, social-emotional learning, and education-focused workshops, plus in-custody case management and life coaching, and an ongoing planning process to build out future Secure Youth Treatment Facility services.</p>	<p>Juvenile Justice Realignment Block Grant</p>
<p>The Beat Within (A member of Intersection for the Arts)</p>	<p>Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.</p>	<p>Juvenile Justice Realignment Block Grant</p>
<p>Mind Body Awareness Project</p>	<p>Weekly mindfulness meditation workshops and one-on-one coaching.</p>	<p>Juvenile Justice Realignment Block Grant</p>

Success Centers	Weekly job-readiness training and life skills workshops, in-house and off-site work-based learning placements, and Code on Point computer training classes.	Juvenile Justice Realignment Block Grant
Community Overcoming Relationship Abuse	Added in FY24-25 – Healthy relationships workshops and mental health groups tailored for different age groups, including transition-aged youth, as well as workgroups for the parents of incarcerated youth.	Juvenile Justice Realignment Block Grant

In addition to the Juvenile Justice Realignment Block Grant-funded programs shown in the table above, the County is using Youthful Offender Block Grant and other funding to fund contracts with community-based organizations to help meet the mental health and behavioral or trauma-based needs of youth inside the Juvenile Hall, including but not limited to the target population, as shown in the table below.

Community-Based Organization	Program Description	Funding Source
The Art of Yoga Project	Yoga and creative arts classes.	Youthful Offender Block Grant
YMCA	Sexual Violence Prevention and other group counseling programs.	Youthful Offender Block Grant
Therapeutic Beat Making, LLC	A program led by Elliot Gann, Psy.D., that uses hip hop and electronic music production (beat making) and DJ'ing as therapeutic and educational interventions to help youth to express themselves and gain new skills.	Youthful Offender Block Grant
Airballin' (De Andre Drake)	Art and airbrushing classes for youth at the Juvenile Hall, promoting creative therapeutic outlets.	Juvenile Facility Improvement Funding

Progress Update

Since May 1, 2025, the County has made progress in the following areas related to mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population:

- **Request for Proposals:** Issued a new RFP in Fall 2025 for programs and services serving youth in Juvenile Hall and the SOARR program, building on the Local Action Plan (LAP) completed and approved by the JJCC in 2025 to guide the next multi-year contracting cycle.

Moving forward, the County will continue to explore opportunities to expand services to meet the mental health and behavioral or trauma-based needs of the target population, with an emphasis on further developing its secure track program.

Describe how the County plans to apply grant funds to address support programs or services that promote healthy adolescent development for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

In June 2023, San Mateo County used grant funds to award contracts to four community-based organizations whose programs promote healthy adolescent development. These programs are shown in the table below.

Selected Grantees	Funded Programs	Funding Source
Fresh Lifelines for Youth, Inc.	Weekly law-related education programming, along with and career, and education-focused workshops, including engagement with industry professionals to expose youth to potential career pathways. Services also include <u>plus</u> in-custody case management and <u>life</u> coaching (a minimum of two hours per week), and to support progress toward IRP goals, as well as ongoing planning process to build out future Secure Youth Treatment Facility <u>SYTF programming services.</u>	Juvenile Justice Realignment Block Grant
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.	Juvenile Justice Realignment Block Grant
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant
Success Centers	Weekly job-readiness training and life skills workshops, in-house and off-site work-based learning placements, and Code on Point computer training classes.	Juvenile Justice Realignment Block Grant

In addition to the programs in the table above, the County is using Youthful Offender Block Grant and Juvenile Hall Improvement funding from the state to help promote healthy adolescent development through the educational and vocational programs shown in the table below.

Service Provider	Funded Programs	Funding Source
University of California Cooperative Extension	The Healthy Living Ambassador's Cooking Program provides education, skill-building, and career training around nutrition, healthy cooking, and food safety. Participants gain skills to cook for themselves and others through culturally relevant and personally meaningful recipes. Participants also gain career skills, including the opportunity to earn a	Youthful Offender Block Grant

	food handler's license, which enables them to work in commercial kitchens.	
Paxton/Patterson	Hands-on, technology-driven learning labs and career technical education curriculum focusing on teaching electrical skills, plumbing, painting, HVAC, carpentry, dentistry, emergency medical technician, and energy and power skills. Probation to partner with the Office of Education to facilitate the labs.	Juvenile Facility Improvement Funding
Orijin/American Prison Data Systems, PBC	Computer tablets with preprogrammed software to allow learners to participate in self-paced educational programs ranging from career exploration to college prep to substance abuse treatment. The tablets also provide access to movies, radio stations, and a video calling app that allows users to connect virtually with family and friends to increase the chances of successful rehabilitation.	Juvenile Facility Improvement Funding
Live In Peace	Funded for FY 24-25 – Additional, ongoing weekly life coaching, mentoring, and job readiness services provided by nonprofit Live in Peace at no cost to the County.	Department Funding

Progress Update

Since May 1, 2025, the County has made progress in the following areas related to the healthy adolescent development of the target population:

- Pine Grove Fire Camp:** Entered into a new three-year agreement with the California Department of Corrections and Rehabilitation (CDCR), approved in January 2026, to support potential placement of eligible SOARR youth and young adults at Pine Grove Youth Conservation Camp as part of the County's less restrictive placement continuum.
- Live in Peace:** Completed a new contract with Live in Peace in November 2025 to provide in-custody programming for youth in Juvenile Hall, including life coaching and reentry planning, alcohol and other drug (AOD) education, wellness programming, college and trade support, and crisis-behavioral intervention services.

- **Mural Project Summer 2025:** Completed a large-scale, colorful exterior mural at the Youth Services Center in Summer 2025 through an amended contract with DeAndre Drake, enhancing the visual environment of the inner quad and adjacent housing units.

Moving forward, the County will continue to explore opportunities to expand services that promote the healthy adolescent development of the target population, with an emphasis on further developing the County's secure-track program. This may include adding services that grow with minors and non-minors over the years, support healthy relationships and social-emotional learning skills within and beyond the institution, and allow and support young people to practice decision-making, learning from failure, and managing autonomy.

Describe how the County plans to apply grant funds to address family engagement in programs for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

San Mateo County continues to explore ways to apply grant funds to address family engagement in programs for the target population after unfortunately receiving no proposals for parenting or family therapy programs in our fiscal year 2022-23 request for proposals process. The County is interested in rebuilding programs that strengthen family connections, such as the "Parent Project" and "Staying Connected with your Teen," as well as expanding programs for minors and non-minors in custody who are already parents themselves.

At the same time, the County continues to support existing partnerships and services that indirectly address family engagement. For example, through the County's partnership with Fresh Lifelines for Youth, young people develop social-emotional learning skills to better interact with people in their lives, often family. When family members are supportive, Fresh Lifelines for Youth helps them understand how their children may need their guidance, advocacy, or support to navigate justice, education, healthcare, and other systems. Additionally, in August 2024, the County partnered with Community Overcoming Relationship Abuse to provide workshops for the parents of incarcerated youth, as well as programs for youth inside the Juvenile Hall.

Other programs and activities that address family engagement for the target population include the following:

- Quarterly Family Nights inside the Juvenile Hall.
- Family therapy provided in partnership with BHRS.
- Community/Home Passes for minors and non-minors, including eligible SYTF and youth enrolled in the Phoenix Re-Entry Program. For youth on SYTF, Community/Home Passes are on a case-by-case basis, depending on the Individual Rehabilitation Plan. For youth in the Phoenix Re-entry Program, Community/Home Passes are based on their behavior and readiness for reentry.
- Visits have been expanded to include extended family and supportive, positive adults, per the Youth Bill of Rights.
- ~~Video-calling via tablet computers~~ Zoom calling from the unit computers for minors and non-minors inside the Juvenile Hall, including SYTF youth.

Describe how the County plans to apply grant funds to address reentry, including planning and linkages to support employment, housing, and continuing education for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

Comprehensive Reentry Planning for Secure Track Youth & Young Adults

The County is committed to developing individualized reentry and step-down plans for secure-track youth and young adults, focusing on education, vocational training, behavioral health, housing, family reunification, and other identified needs (see Part 3, *Less Restrictive Programs*). Probation will collaborate with system partners to support strategies that integrate services and support during incarceration and after release to ensure a seamless transition.

Fresh Lifelines for Youth

The County is currently using grant funds to partner with Fresh Lifelines for Youth to provide re-entry case management and career navigation workshops for the target population, with an emphasis on secure-track minors and non-minors. This year, Fresh Lifelines for Youth expanded its services to include an average of ~~three~~-four workshops per month in our facility, including career and education-focused workshops, and twice-weekly one-on-one case management in addition to meetings with school counselors and other partners. The provider will offer support in the implementation of step-down opportunities where youth will be able to practice skills outside the facility and begin the community reintegration process, which is vital to successful reentry. Fresh Lifelines for Youth also provides pro-social community activities annually for young people receiving re-entry case management services to further enforce pro-social attitudes, behaviors, and healthy activities with peers.

Success Centers

In addition, the County is using grant funds to partner with Success Centers to provide job-readiness training, computer literacy classes, and “employment spotlights” for young people inside the Juvenile Hall, also with an emphasis on secure-track ~~detainees~~youth. The County will continue to explore partnership opportunities with Success Centers’ community-based services, including the Green Construction Program, a 16-week program based in San Francisco that integrates construction training with life skills training, academics, career coaching, and job placement services.

Workforce Development Initiative

San Mateo County, with the Office of Education as the lead agency, was awarded grant funding in 2024 through the Office of Youth and Community Restoration to participate in a workforce development program. This initiative connects justice-involved minors and nonminors (ages 16 to 25) with education and vocational services, enhancing reentry planning and employment opportunities within the Juvenile Hall.

Implementation and Goals

Launched in July 2024, the program is led by a Workforce Development Navigator in the Office of Education who collaborates with the Department of Rehabilitation (DOR), NovaWorks, and Fresh Lifelines for Youth. Key services include educational counseling for high school students and vocational rehabilitation, such as providing work-related clothing and tools. Goals include increasing access to educational workforce resources, expanding career pathways, and addressing barriers to employment.

Eligibility and Referral Process

DOR services require documentation of a disability, typically through an Individualized Education Program (IEP) or 504 Plan. Youth on medication for emotional or behavioral health issues may qualify through Behavioral Health and Recovery Services (BHRS).

- The Navigator refers eligible high school students from the Juvenile Hall and Gateway Community School and accepts referrals from Deputy Probation Officers for out-of-custody youth. Secure track youth and young adults could be referred upon release if they meet DOR eligibility requirements.
- Non-qualifying youth may access services through NovaWorks.
- Once referred, participants meet with a DOR counselor, though maintaining post-release contact remains challenging, according to the Navigator.

Program Duration and Tracking

Basic counseling may last several years. Vocational rehabilitation follows a structured plan and may last up to two years. Efforts are underway to establish a tracking system to monitor service completion and outcomes.

Referral Data and Service Engagement

As of February 2026, 51 youth have been referred to DOR services. The Navigator provides ongoing referral data and updates as the program grows.

Describe how the County plans to apply grant funds to address evidence-based, promising, trauma-informed and culturally responsive programs or services for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

For several years, the San Mateo County Probation Department has prioritized using evidence-based practices among its contracted service providers. The Department works with its contracted program evaluator, Applied Survey Research, to verify programs as “evidence-based” or as “promising practices.” The table below details the practices reported by Juvenile Justice Realignment Block Grant-funded service providers.

Grantee	Practice	Rating
Fresh Lifelines for Youth	Law Related Education & Credible Messenger Mentoring	Although not a nationally recognized evidence-based or promising practice on its own, the program incorporates the evidence-based practice of Cognitive Behavioral Therapy.
	Social-Emotional Learning	The practice of Social-Emotional Learning was rated effective in reducing students’ conduct problems and emotional stress.
	Trauma-Informed Care	The trauma-informed approach is evidence-based practice according to the Substance Abuse and Mental Health Services Administration.
	Motivational Interviewing	This is an evidence-based practice according to the Center for Evidence-Based Practices. Elsewhere it is rated as research-based for children in mental health treatment.
	Critical Time Intervention	The intervention is rated as evidence-based practice according to the Evidence-Based Practice Center.
	Harm Reduction	Although not rated as evidence-based, it is recognized as an effective intervention for alcohol and substance abuse

		according to the Substance Abuse and Mental Health Services Administration.
Mind Body Awareness Project	Trauma-Informed Practice	The trauma-informed approach is an evidence-based practice according to the Substance Abuse and Mental Health Services Administration.
	Mindfulness-Based Interventions	Evidence-based model according to empirical evidence
	Empathy-Building Exercises	Emerging practice not yet rated as evidence based.
	Emotional Intelligence	Although not recognized as evidence-based or a promising practice on its own, many promising programs for adolescents feature increasing emotional intelligence, according to the California Evidence-Based Clearinghouse for Child Welfare.
	Communication Skills	Although not recognized as evidence-based or promising practice on its own, many promising programs for anger reduction feature increasing communication skills, according to the Substance Abuse and Mental Health Services Administration.
Success Centers	Growth Mindset	This is a research-based practice based upon empirical evidence.
	Job-Readiness Training	This training is not yet rated but is informed by employment and training-related programs that are research-based or promising.
	Life-Skills Training	This training is not yet rated but is informed by skill-building training and curricula that are research-based or promising.
	Microsoft Digital Literacy Class	This training is not yet rated.
	Motivational Interviewing	This is an evidence-based practice according to the Center for Evidence-Based Practices.

Describe whether and how the County plans to apply grant funds to include services or programs for the target population that are provided by non-governmental or community-based providers. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

As of fiscal year 2025-26, San Mateo County is using grant funds to support contracts with five community-based organizations, as summarized below.

Selected Grantees	Funded Programs
Fresh Lifelines for Youth, Inc.	Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and an ongoing planning process to build out future Secure Youth Treatment Facility services.

The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills, including positive self-esteem building, positive social interactions, and positive relationship building with instructors.
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.
Success Centers	Weekly job-readiness training and life skills workshops, career advising services, and Code on Point computer training classes.
Community Overcoming Relationship Abuse	Added in FY24-25 – Healthy relationships workshops and mental health groups tailored for different age groups, including transition-aged youth, as well as workgroups for the parents of incarcerated youth.

DRAFT

PART 5: FACILITY PLAN (WELF & INST. CODE § 1995(D)(4))

Provide a detailed facility plan indicating which facilities the county will use to house or confine realigned youth at varying levels of offense severity and treatment need. Include the following (Welf. & Inst. Code §1995(d)(4)):

- ***Any less restrictive programs the county uses, and whether those programs are in facilities regulated by Subchapter 5 (commencing with Section 1300) of Chapter 1 of Division 1 of Title 15 of the California Code of Regulations***
- ***Any county juvenile facility improvements made to support long-term commitments***
- ***How the county will ensure youth safety and protection, including for youth of different ages, genders, special needs, and other relevant characteristics***

Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

Confinement of Minors/Nonminors

San Mateo County operates one secure juvenile detention facility, the Youth Services Center-Juvenile Hall, which houses the County's secure track program. The facility also contains short-term and general population placements based on the therapeutic detention model described in Part 4, as well as the Phoenix Reentry Program through which long-term detainees may qualify to receive services in the community or earn home passes to spend time with family before their release.

Physical improvements to the Juvenile Hall to accommodate long-term commitments include the addition of new furniture, career-technical education learning labs, computer tablets, an enhanced barber shop space, an incentives unit, a multisensory de-escalation room, computer stations for college-aged students, new kitchen equipment to allow for a culinary arts program, and additional security cameras to help ensure the safety of youth and staff.

Safety, Protection of Youth

As of fiscal year 2025-26, the Juvenile Hall operates three housing units to help ensure the safety and protection of minors and nonminors requiring different housing and program settings. In general, housing assignments are based on the following criteria, among others:

- Age
- Maturity
- Sophistication
- Charges and offense history
- Emotional stability
- Program needs
- Case status (e.g., pre- or post-disposition)
- Public safety considerations
- Medical/mental health considerations
- Physical disabilities
- Gender identity

Housing assignments are reviewed regularly and modified as needed to ensure residents receive the most appropriate and least restrictive housing assignments possible.

Use of Less Restrictive Programs (LRP)

Applying the Stepping Home Model for LRPs:

After the closure of California's Department of Juvenile Justice, OYCR created the Stepping Home Model to provide a framework based on the adolescent developmental science for counties to reference through the transformation of California's juvenile legal system. The Stepping Home Model (the model) promotes healing and accountability for youth and is intended to guide counties and partnering entities as they ensure the safe and successful transition of youth from SYTFs through the continuum of placements to home. The model details a process for all youth that begins from their confinement in an SYTF and ends with their safe and successful return to their communities through the usage of LRPs.

The model promotes key elements that center on healing and accountability for youth and the participation of youth and their family in the formation of the youth's treatment and programming. Elements of the Stepping Home Model include, but are not limited to, safe and secure facilities; professional neuro-psychosocial assessments to identify behavioral health, developmental, and other needs to be targeted with individualized healing, trauma-informed, and therapeutic interventions; whole-person case plan development; restorative programming; and strengths-based, healthy living activities.

The model also supports robust interventions and programming that are responsive to youth's needs and intersecting identities (e.g., culture, gender identity, gender expression, sexual orientation) and should include, but not be limited to, education, mental and behavioral health programming, substance use treatment, gang membership intervention, life skills development, mentorship through credible messengers and other trusted individuals with lived experience, and other resources tailored to the youth's needs.

By following the elements detailed in the model, Probation and its partnering agencies can ensure that they are providing developmentally appropriate, healing, and equitable supports and services across the continuum of care. Within the Stepping Home Model framework, the Standards of Excellence (standards) provide critical benchmarks that must be met to ensure that counties and partnering agencies are adhering to the model in their respective jurisdictions.

To ensure the success of the model, the Standards promote research-informed practices that are conducive to healing, accountability, and rehabilitation. As articulated in the Standards, the model: 1) Must center youth, family, and community throughout the continuum, which stems from equity-based approaches that address the needs of the youth, not their offenses; 2) is rooted in principles of adolescent development; 3) is healing, trauma-informed, culturally-responsive, and therapeutic at all levels; and 4) encourages meaningful ways for youth to take responsibility and make amends with victims and communities. The Standards also emphasize community safety across the Stepping Home Model, which is rooted in scientific and community-defined evidence related to interventions, restorative justice programs, and placements; uniformity in assessment tools across agencies; rigorous implementation standards; and the correct level of supervision across the continuum.

Additionally, the Standards state that the programs and services offered through the model must be fully resourced in both community and carceral placements to transform the culture and infrastructure for youth to thrive at home and in their communities, including by leveraging and supporting existing programming in

counties to prevent avoidable detentions through collaboration and partnership with agencies, departments, and community-based organizations. By applying these Standards of Excellence to guide adherence to the key elements and framework of the Stepping Home Model, counties can ensure that they are providing developmentally aligned, healing, and equitable supports and environments to youth, families, and communities across the continuum, from SYTFs to home.

Key Components for Less Restrictive Programs:

Section 875 of the California Welfare and Institutions Code (WIC) describes LRPs as "...a halfway house, a camp or ranch, or a community residential or nonresidential service program....to facilitate the safe and successful reintegration of the ward into the community." According to Chief of Probation Officers of California, Less Restrictive Programs - Outlining Statutes, Practices and Recommendations to Consider, December 2024, an LRP is not necessarily a specific place but a program to be individualized for each youth as the court determines their readiness. A transition from a SYTF to an LRP is based upon either a court order or court approval of an LRP request as indicated in WIC 875(f)(1). An LRP is part of the court's baseline term.

Using Individualized Rehabilitation Plans: To ensure that LRPs are trauma-informed, healing, and responsive to young people's needs, Individual Rehabilitation Plans (IRPs) must be used to provide appropriate and robust planning and preparation through transitions to LRPs and across the continuum of care. When the young people will become eligible for an LRP, their IRP will be amended to include an individualized re-entry preparation plan. This re-entry preparation plan is crucial as it is designed to promote a successful transition into the community by addressing three essential areas: life skills, healthy relationships, and vocational skills/education.

Promoting Safety, Security, and a Culture of Dignity and Respect: Placements used as LRPs must be safe and secure settings that provide trauma-informed and developmentally aligned conditions.

Defining Infractions and Unacceptable Behavior in LRPs: To further promote a safe and secure environment for youth, as well as accountability, LRPs must define unacceptable behavior and infractions for youth. Material failure to comply with the rules mya-may constitute a return to the SYTF.

Emphasizing "Robust" Supports: Youth must receive robust support as specified in their IRPs, which should include basic needs supports such as health care, behavioral health care, education, job training, pre-release engagement with community health services and healthcare such as Medi-Cal, and housing placements, as well as other resources as needed like income support.

Transitioning into an LRP

Upon an order from the court, probation will implement less restrictive community-based placements for youth in their treatment plan based on the standards referenced above and the recommendations in the individualized reentry plan that meet the Stepping Home Model.

It starts with Probation chaperoning enhanced off-site outings to provide life skill development and hands-on experience in various skills, such as opening a checking account, pumping gas, grocery budgeting and shopping, and obtaining their California Identification Card or Driver's license.

Youth will also be able to seek vocational training and/or advance their education. This may require the youth to attend college or vocational courses, or become gainfully employed, off-campus. To build healthier relationships with family and supportive adults, the young people and their identified supportive adults may

begin family therapy, have extended family visits, participate in the YSC's family nights, and have temporary releases.

Probation focuses on providing engaging opportunities for young people as they prepare for reentry. These opportunities may include allowing young people to attend college classes, participate in trades programming at trades halls, and/or participate in other educational and vocational programs. Additionally, these programs may be located within communities, which allows young people to be closer to their families and support networks and facilitate family reunification.

Examples of LRPs in unsecured Setting

Colleges and Universities. Youth who are interested in attending classes on college campuses may pursue this option if it is available and applicable to the progress they have made in their IRPs. Educational programs and networks in California that serve individuals who are currently or were formerly incarcerated can be leveraged to assist youth who are interested in attending college or university. For example, the Rising Scholars Network serves this population of students in the California Community Colleges System. Other programs include Project Rebound, which exists in the California State University system, and the Underground Scholars program, which has formed across University of California campuses. Colleges and universities are vital locations that can, and should, serve as LRPs when available and applicable, in accordance with youths' progress and their goals as well as community safety.

Pine Grove. Pine Grove is a residential fire camp training site located in Amador County and operated by the California Department of Corrections and Rehabilitation (CDCR). It is available to serve male youth/young adults ages 18-25 years old who meet the specified criteria and found to be eligible by the CDCR.

California Conservation Corps (CCC). CCC is a department with the California Natural Resources Agency. It operated both residential and non-residential programs focusing on environmental projects. It serves both male and female youth ages 18-25 with various location across the state.

~~Colleges and Universities. Youth who are interested in attending classes on college campuses may pursue this option if it is available and applicable to the progress they have made in their IRPs. Educational programs and networks in California that serve individuals who are currently or were formerly incarcerated can be leveraged to assist youth who are interested in attending college or university. For example, the Rising Scholars Network serves this population of students in the California Community Colleges System. Other programs include Project Rebound, which exists in the California State University system, and the Underground Scholars program, which has formed across University of California campuses. Colleges and universities are vital locations that can, and should, serve as LRPs when available and applicable, in accordance with youths' progress and their goals as well as community safety.~~

PART 6: RETAINING THE TARGET POPULATION IN THE JUVENILE JUSTICE SYSTEM (WELF & INST. CODE § 1995(D)(5))

Describe how the plan will incentivize or facilitate the retention of the target population within the jurisdiction and rehabilitative foundation of the juvenile justice system, in lieu of transfer to the adult

criminal justice system. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

San Mateo County remains committed to housing youthful offenders closer to their families and communities to improve re-entry outcomes. By continually evaluating and improving evidence-based programs and services within our secure track program to improve offender outcomes and meet public safety goals, the County aims to provide a powerful incentive to the juvenile court to retain as much of the target population as possible within the juvenile justice system instead of being transferred to the adult criminal justice system.

PART 7: REGIONAL EFFORT (WELF & INST. CODE § 1995(D)(6))

Describe any regional agreements or arrangements supported by the County’s block grant allocation. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

There are no regional agreements or arrangements supported by San Mateo County’s block grant allocation at this time.

PART 8: DATA (WELF & INST. CODE § 1995(D)(7))

Describe how data will be collected on youth served by the block grant. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

The San Mateo County Probation Department will collects data on youth served by the block grant through its case management system, service providers, and staff resources at the Juvenile Hall. A management analyst is assigned to oversee this data collection in coordination with the department’s contracted programs evaluator, Applied Survey Research, to ensure accuracy, thoroughness, and meaningful reporting. The management analyst will tracks the size and demographics of the target population, including offense data, age, gender, race/ethnicity, and placements. In addition, the management analyst will workworks with Applied Survey Research and service providers to collect data on outcome measures for programs supported by block grant funds. The County intends to collects outcome measure data quarterly and reportreports it annually to the Juvenile Justice Coordinating Council.

Describe outcome measures that will be utilized to measure or determine the results of programs and interventions supported by block grant funds. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

As part of its request for proposals process in fiscal year 2022-23, the San Mateo County Probation Department worked with selected community-based organizations to create outcome measures for programs supported by block grant funds. The table below describes those measures.

Grantee	Performance Measures	<u>FY 2024-25 Results</u>
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Fresh Lifelines for Youth Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and an ongoing planning process to build out future Secure Youth Treatment Facility services.	Participants who report that they have more confidence in dealing with negative peer pressure. (Target: 80%)	<u>100%</u>
	Participants who report that they are less likely to commit crimes and more likely to make healthy choices. (Target: 75%)	<u>80%</u>
	Participants who report that they have hope for the future and want to make positive changes. (Target: 80%)	<u>100%</u>
	Participants will enroll and complete case management and achieve at least one goal from their service plans. (Target: 100%)	<u>100%</u>
The Beat Within (A member of Intersection for the Arts) Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills, including positive self-esteem building, positive social interactions, and positive relationship building with instructors.	Percentage of participants who report increased self-esteem through Beat Within weekly workshops. (Target: 87%)	<u>87%</u>
	Percentage of participants who report developing positive relationships with adult role models through Beat Within weekly workshops. (Target: 87%)	<u>87%</u>
	Number of times the Beat Within Magazine is distributed at the facility each year. (Target: 25)	<u>25</u>
Mind Body Awareness Project Weekly mindfulness meditation workshops and one-on-one coaching.	Percent of participants who reported improved emotional regulation, self-control, and stress reduction. (Target: 80%)	<u>100%</u>
	Percent of staff who report improved general behavior in the hall. (Target: 80%)	<u>80%</u>
	Percent of participants who report greater self-esteem, self-compassion, and empathy. (Target: 80%)	<u>100%</u>
Success Centers Weekly job-readiness training and life skills	JRT/Life Skills participants will report enhanced knowledge about job readiness and life skills. (Target: 80%)	<u>Did not provide outcomes</u>

workshops, career advising services, and Code on Point computer training classes.	Career Advising participants will report increased knowledge about achieving career goals. (Target: 80%)	<u>Did not provide outcomes</u>
	Code on Point participants will report increased knowledge about computer literacy and coding. (Target: 80%)	<u>Did not provide outcomes</u>
Pine Grove Fire Camp	Number of youthful offenders enrolled in Pine Grove Youth Conservation Camp. (Target 3)	<u>Not available: Program started in January 2026</u>

In addition, the County is tracking the following outcomes for Secure Youth Treatment Facility detainees:

- Completion of programs and services outlined in Individual Rehabilitation Plans
- Recidivism or/new law violations
- Progress Review Hearing results
- Education outcomes (secondary and post-secondary)
- Vocational program completion
- Incidents in the Juvenile Hall
- Discharges to community supervision
- Step-downs to less restrictive programs
- Violations and/or returns to Secure Youth Treatment Facility

PART 9: OTHER UPDATES: DESCRIBE ANY PROGRESS ON ELEMENTS SINCE THE PREVIOUS ANNUAL PLAN SUBMISSION: (WELF. & INST. CODE § 1995 (D)(8))

Provide a description of progress made regarding any plan elements and any objectives and outcomes in the prior year's plan, to the extent that they have not already been described above.

When the County issued its initial secure track RFP in 2022, only one individual had been committed to the program, which limited opportunities to develop scalable service partnerships at that time. As of FY 2025–26, the secure track population has grown to approximately eight individuals. Informed by this growth and the Local Action Plan, the County launched a new RFP in Fall 2025 to better align programs and services with current needs and capacity, while continuing to explore regional and state partnerships to address remaining service gaps.

Despite these early challenges, the County has made progress in the following areas, *discussed in more detail in Part 3*:

- **Request for Proposals:** Launched a new RFP in Fall 2025, informed by the Local Action Plan (LAP) approved by the JJCC in 2025, to fund the next multi-year cycle of programs and services.
- **Higher Education:** The County's secure track program has three students who graduated from Skyline College, with all students transitioning successfully to California State University campuses.

- **Career Technical Education:** The Career Technical Education Program offered through the San Mateo County Office of Education engages high school students who are in custody at the Juvenile Hall with real-world technology and problem-based, hands-on learning. Courses include exploring STEM Careers, Integrated Lab Science for High School students and recent graduates, and Patient Care in Sports Medicine for High School students.
- **Healthy Living Ambassador’s Cooking Program:** Probation has partnered with the University of California Cooperative Extension to implement a culinary arts program inside the Juvenile Hall.
- **Tablets for the Juvenile Hall:** Probation has partnered with Orijin, PBC to provide tablet computers to minors and nonminors inside the Juvenile Hall.
- **Community Overcoming Relationship Abuse:** The Probation Department has partnered with Community Overcoming Relationship Abuse, a San Mateo County-based nonprofit, to implement healthy relationships workshops and mental health groups tailored for different age groups, including transition-aged youth, as well as workgroups for the parents of incarcerated minors and nonminors.
- **Alcohol and Other Disorder Case Manager:** The Probation Department has collaborated with BHRS to create and fund an Alcohol and Other Disorder Case Manager position, which will be embedded within the BHRS clinical team. The position will provide substance abuse prevention, intervention, and rehab services to minors and nonminors at the Juvenile Hall, including those in the target population.
- **Expansion of Services through Fresh Lifelines for Youth:** In 2025, Fresh Lifelines for Youth expanded its case management, career exploration, and reentry services for secure track minors and nonminors. The enhanced partnership with the County allows Fresh Lifelines for Youth to allocate two full-time case managers to the secure track population to support day-to-day issues that arise, build social and emotional learning skills, provide career readiness and life skills, establish credible messenger opportunities, and support step-down opportunities.
- **Mural Project Summer2025:** The County completed a large-scale exterior mural at the Youth Services Center in Summer 2025, led by a professional community artist. The project engaged young people in a collaborative, creative process and resulted in an uplifting, colorful mural on the exterior of the school building facing the inner quad and housing units, supporting a more positive and rehabilitative facility environment.
- **Pine Grove Fire Camp:** This year, the Probation Department executed a three-year agreement with CDCR to support potential placement of eligible SOARR youth and young adults at Pine Grove Youth Conservation Camp as part of the County’s less restrictive placement continuum.

As we continue to make progress in implementing these and other projects, the County looks forward to updating its plan in the future with the benefit of new knowledge, experience, and data regarding challenges, opportunities, and areas of need for the target population.

PART 10: PRIOR-YEAR EXPENDITURES-SUMMARY OF OUTCOMES/IMPACTS: (WELF. & INST. CODE § 1995(D)(9))

Please use the table provided below to summarize prior-year expenditures (e.g. for the 2026 JJRBG plan the summary entered into the table below would be for FY 2024-25 expenditures) in accordance with Welf. & Inst. Code §1995(d)(9), which requires counties to report:

- **Total expenditures of block grant funds;**
- **Whether these expenditures were consistent with the plan described in subdivision (a); and**

- **How the expenditures improved outcomes for the realignment target population described in Section 1990.**

Please itemize expenditures by each subject area described in Part 4 of the previous year's JIRBG submission.

Expenditure Subject Area ¹	Total Expenditures (\$)	Were the expenditures consistent with the plan described for this subject area? (Yes/No)	Please describe why the expenditures were or were not consistent with the plan described for this subject area.	Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990.
Fresh Lifelines for Youth	\$146,789	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by expanding in-custody case management, education and career programming, and reentry support for secure-track youth, strengthening readiness for step-down opportunities and successful community reintegration.
Success Centers	\$6,712.59	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by providing <u>access to</u> consistent job-readiness, life skills, and computer literacy training, along with work-based learning opportunities, which strengthened employability, built practical workforce skills, and supported successful reentry planning for youth.

¹ This table corresponds to Part 4 of the JIRBG County Plan Template and fulfills the reporting requirements of WIC §1995(d)(9) by itemizing expenditures according to the five areas of need or development for realigned youth described in WIC §1995(d)(3)(A)–(E).

Expenditure Subject Area ¹	Total Expenditures (\$)	Were the expenditures consistent with the plan described for this subject area? (Yes/No)	Please describe why the expenditures were or were not consistent with the plan described for this subject area.	Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990.
Mind Body Awareness	\$31,900	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by supporting weekly mindfulness meditation workshops and one-on-one coaching that strengthened emotional regulation, stress management, and overall readiness for successful reentry.
The Beat Within	\$23,249	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by supporting weekly creative and literacy arts programming that strengthened pro-social skills, positive self-esteem, and healthy relationship building.
Applied Survey Research	\$11,220	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by supporting the collection of quarterly outcomes data from service providers and developing an annual report of findings for the Juvenile Justice Coordinating Council.
Addiction Education Society	\$9,000	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by delivering substance use prevention programming that strengthened decision-making skills

Expenditure Subject Area ¹	Total Expenditures (\$)	Were the expenditures consistent with the plan described for this subject area? (Yes/No)	Please describe why the expenditures were or were not consistent with the plan described for this subject area.	Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990.
				and reduced risk behaviors.
ISSA LLC Personal Fitness Trainer Certification	\$1,700	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by providing a Success Coach and career-focused training, enabling youth to earn certification that builds professional skills and enhances employment opportunities.

Instructions to add more rows:

To add additional rows to the table, place your cursor in the last row and last column, then press Tab. This will automatically insert a new row below. Alternatively, right-click in the table, select Insert, and choose Insert Rows Below.