



**COUNTY OF SAN MATEO
DEPARTMENT OF EMERGENCY MANAGEMENT**



Emergency Services Council Special Finance Committee Meeting

****IN-PERSON WITH REMOTE PUBLIC PARTICIPATION AVAILABLE****

April 9, 2026 3:30PM – 4:30PM

**Regional Operations Center
501 Winslow Street, Redwood City, CA 94063**

Join Zoom Meeting

<https://smcgov.zoom.us/j/7403613135?pwd=saFiAC6Eab4BTcRfCnMlj7Zfau4qpC.1&omn=99248079289>

Meeting ID: 740 361 3135

Passcode: 6503634790

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AGENDA

- | | |
|--|----------------|
| 1) Roll Call (2 minutes) | Chair |
| 2) Correspondence (Clerk), Announcements (3 minutes) | Clerk |
| 3) Action to Set Agenda and Approve August 26, 2025 Meeting Minutes
(5 minutes) | Chair |
| 4) Budget Presentation (45 minutes) | Asst. Director |
| 5) Adjournment | Chair |

Meetings are accessible to people with disabilities. Individuals who need special assistance or a disability-related modification or accommodation (including auxiliary aids or services) to participate in this meeting, or who have a disability and wish to request an alternative format for the agenda, meeting notice, agenda packet or other writings that may be distributed at the meeting, should contact the Agenda Administrator of the Emergency Services Council at least 2 working days before the meeting at (650) 363-4790 and/or DEM_Info@smcgov.org. Notification in advance of the meeting will enable the County to make reasonable arrangements to ensure accessibility to this meeting and the materials related to it. Attendees to this meeting are reminded that other attendees may be sensitive to various chemical-based products.



COUNTY OF SAN MATEO EMERGENCY MANAGEMENT



Emergency Services Council Finance Committee Meeting Minutes

August 26, 2025

This meeting was called to order at 3:05 PM by Vice Chair Medina.

I. Roll Call

Daly City	Council Member Sylvester	Present
Hillsborough	Council Member Chuang	Not Present
Pacifica	Council Member Boles	Present
San Bruno	Council Vice Chair Medina	Present (Virtual)
County of San Mateo	Council Chair Gauthier	Not Present

Attending County Representatives:

- Deputy County Executive Ely, County Executive's Office
- Director Dhapodkar, San Mateo County Emergency Management
- Assistant Director Reynolds, San Mateo County Emergency Management
- Clerk of the Committee Jen, San Mateo County Emergency Management
- Secretary of the Committee Haddad, San Mateo County Emergency Management (Virtual)

II. Public Comments, Correspondence, Announcements

- o None.

III. Action to Set Agenda and Approve Agenda Items

- o Approved without objection.

IV. Informational Update and Discussion Regarding Active Procurement and Agreements

- o Director Dhapodkar updated the Finance Committee on two active contract negotiations.

- A contract amendment with San Francisco International Airport (SFO) is being negotiated for the coming year. Director Dhapodkar confirmed the approximate \$410k value is consistent with previous years.
- SMC EM is negotiating the hazmat services contract with the San Mateo Consolidated Fire Department and may present it to the committee if a significant change arises.
 - Director Dhapodkar confirmed SMC EM is planning for future hazmat needs with potential increases due to ongoing work in response to Daly City Council Member's question regarding whether SMC EM can gather the necessary information to support contract negotiations. Director Dhapodkar also noted that contract restructuring may be needed as rising fire service costs will be passed on to the County.
 - Pacifica Council Member brought up the idea of building partnerships for donations from biotech and other corporations. Director Dhapodkar reported progress in private-sector outreach, including presenting at a biotech-trade partnerships conference and hosting events with private-sector partners.

V. Informational Update and Discussion Regarding Current State of FEMA and Potential Impacts to SMC EM

- Assistant Director Reynolds explained SMC EM is investing effort to understand the changing landscape. SMC EM is virtually attending the Federal Emergency Management Agency (FEMA) Review Council and confirmed that there is significant uncertainty regarding the outlook and potential impacts to the County, given the administration's intention to change FEMA.
- Assistant Director Reynolds shared updated information on FEMA funding, training, and alert warnings.
 - Funding. SMC EM receives three primary grant funding sources:
 - Emergency Management Performance Grant: Allocation has already been given for 2025 (\$252K), and it is in close alignment with previous amounts. This grant supports SMC EM work and training.
 - Urban Area Security Initiative (UASI) Grant: SMC EM has been given \$200K in 2025. There has been a shift in what the grant can be spent on – there is a focus on homeland security, border security, election security, and cybersecurity. There is an anticipation of a possible reduction of this grant.
 - State Homeland Security Grant: Like the UASI grant, there is also a shift in what the grant can be spent on. There is also anticipation of a possible reduction of this grant. This grant was previously provided with zero match but may transition to a 25% match, with an uncertain future direction.
 - Public Alerts & Warnings. Assistant Director Reynolds reported that FEMA's Integrated Public Alert and Warning System (IPAWS), including Emergency Alert System (EAS), Wireless Emergency Alerts (WEA), and National Weather Radio (NWR) are the primary emergency communication tools. Though SMC Alerts would remain operational, potential FEMA funding cuts could impact IPAWS, EAS, and WEA.
 - The Finance Committee recommended developing a countywide backup plan, expanding SMC Alert subscriptions, and reducing reliance on a single system. The

Director and Assistant Director noted the need to assess costs and continue discussions, as other counties are facing similar challenges.

- Training. Assistant Director Reynolds stated that much of the county's training is conducted through the federal Emergency Management Performance Grant (EMPG) program. Assistant Director Reynolds stated that there is concern about FEMA's fire academy instructional area, and cuts would affect law enforcement, fire, EMS, and many more. Elimination of federal training for these groups has already happened at the federal level. Cuts to training could necessitate finding other revenue streams and different platforms and methods to enable training continuity.
- o Daly City Council Member thanked SMC EM for proactive planning and emphasized the importance of hazard mitigation, especially for sanctuary cities. Assistant Director Reynolds noted that federal hazard mitigation funding is tied to disaster declarations, so the absence of a disaster declaration means no federal funding.

VI. Report Outs

- o None.

VII. Adjournment

- o The meeting was adjourned at 3:56 PM.



**COUNTY OF SAN MATEO
EMERGENCY
MANAGEMENT**

Dr. Shruti Dhapodkar
Director

County Government Center
501 Winslow Street
Redwood City, CA 94063
(650) 363-4790
www.smcgov.org/dem

Date: April 09, 2026

To: Emergency Services Council (ESC) Finance Committee

Cc: Nicholas Calderon, Deputy County Executive

From: Dr. Shruti Dhapodkar, Director

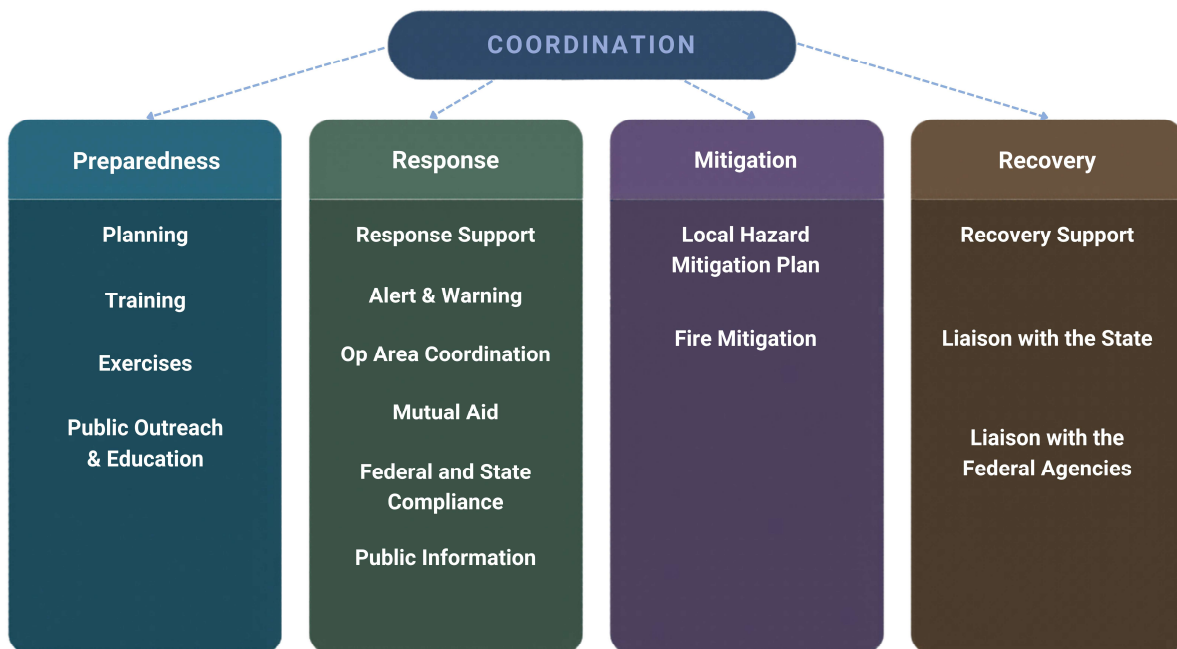
Subject: FY2026-27 Emergency Services Council Joint Powers Authority Proposed Budget

Background

The Emergency Services Council-Joint Powers Authority (ESC-JPA) was established through an agreement between the County of San Mateo and its 20 cities and towns to provide strategic oversight, budgetary, and approval for the Emergency Services Council (ESC).

The ESC-JPA is a collaborative platform for coordinating emergency services among its members to enhance emergency preparedness and response capabilities within the San Mateo Operational Area (SMC OA). The County of San Mateo Emergency Management (SMC EM) oversees programs and funding through developing and maintaining comprehensive emergency plans, operating as a central hub for coordination during emergencies, allocating and deploying resources for emergency response, conducting outreach to raise public awareness about preparedness, managing alert and notification systems, organizing training sessions to ensure effective response, and collaborating with stakeholders to strengthen preparedness and resiliency.

On April 16, 2025, the ESC-JPA unanimously approved the FY2025-26 budget of \$4.7 million, funded by contributions from the County, Member Agencies, San Francisco International Airport, grants, and the Trust Fund. The approved budget allocated funding for Environmental Health (EH) and Hazmat services, ESC-JPA programs, ESC-recommended and approved projects, SMC EM personnel, facility charges, alert and warning systems, emergency preparedness and response training, and community preparedness.



Budget Discussion

ESC-JPA Budget Overview

The State, County, and Member Agencies are all under financial strain caused by significant federal cuts, economic headwinds, and rising operational costs across all levels of government. SMC EM has identified cost-saving measures and developed the following FY2026-27 proposed budget that maintains essential services while addressing fiscal constraints.

The recommended ESC-JPA budget for FY2026-27 totals \$4.5 million, with funding from the County, Member Agencies, San Francisco International Airport, and grants.

Looking ahead, SMC EM recommends that the ESC begin long-term fiscal planning to replace Environmental Health and Hazmat vehicles in five to six years. Estimated replacement costs range from \$1.8 million to \$2.2 million, potentially increasing depending on economic conditions. Current projections indicate that the combined Vehicle Replacement Fund and the anticipated Trust Fund balance at the end of FY2025-26 may be used to support these future needs. However, even with the annual Hazmat Replacement Fund’s \$150,000 contribution, a funding gap of at least \$430,000 is currently projected. This underscores the importance of proactive fiscal planning and the aggressive pursuit of available grants to ensure the ESC-JPA's financial health.

Trust Fund Status

The ESC-JPA maintains a Trust Fund. The minimum for the Trust Fund is set by the ESC-JPA at \$500,000, and the maximum cap is \$1,500,000. The estimated FY2025-26 year-end Trust Fund balance is \$801,678.

FY2026-27 Proposed ESC-JPA Budget and Expenses

The Fiscal Year 2026-2027 ESC-JPA Budget totals approximately \$4.5 million, with funding distributed across several key sources:

Funding Source	Percentage
County of San Mateo	41.1%
Member Cities and Towns	42.1%
Grants	7.9%
San Francisco International Airport	8.9%
TOTAL	100%

ESC-JPA expenses total \$4.5 million to cover various operational requirements, including service charges, staffing costs, and programs and contracts.

ESC-JPA Programs

The ESC-JPA Programs support ongoing operational needs, proposed to be \$569,193 of the FY2026-27 budget. The breakdown of expenses is as follows:

ESC Programs	Total FY26-27	Grants	Cities	County
Local Hazard Mitigation Plan (LHMP)	\$0	\$93,750	\$0	\$0
Situational Awareness and Op-Area Tools	\$250,000	\$125,000	\$62,500	\$62,500
Strategic Communications/Community Outreach	\$199,625	\$98,558	\$49,279	\$49,279
Emergency Management Training & Exercise	\$84,558	\$42,279	\$21,139.50	\$21,139.50
Disaster Preparedness Day	\$35,000	\$0	\$17,500	\$17,500
TOTAL	\$569,193	\$360,842	\$132,918.50	\$132,918.50

Recommendation

SMC Emergency Management recommends that the ESC adopt the proposed budget.

Attachment: Proposed FY2026-27 Emergency Services Council JPA Budget

DRAFT FY 2026-27 Emergency Services JPA Budget									
Description	FY 2025-26	FY 2026-27							
	Adopted Budget	Cities	County	SFO Revenue	Trust Fund	Grants	Recommended Budget	Change Amount Between FY 2025-26 & FY 2026-27	Percent of Total
Grants	728,143					360,842	360,842	(367,301)	7.9%
San Mateo DEM (County Share)	1,767,534		1,851,649				1,851,649	84,115	40.4%
Environmental Health (County Share)	30,488		30,488				30,488	0	0.7%
San Francisco International Airport	410,000			410,000			410,000	0	8.9%
Atherton	61,244	64,800					64,800	3,556	1.4%
Belmont	68,987	73,840					73,840	4,853	1.6%
Brisbane	21,565	22,684					22,684	1,118	0.5%
Burlingame	96,381	102,946					102,946	6,566	2.2%
Colma	6,992	7,115					7,115	123	0.2%
Daly City	189,124	196,724					196,724	7,600	4.3%
East Palo Alto	54,403	56,515					56,515	2,111	1.2%
Foster City	91,814	94,665					94,665	2,851	2.1%
Half Moon Bay	29,689	30,937					30,937	1,248	0.7%
Hillsborough	59,272	61,862					61,862	2,590	1.3%
Menlo Park	132,652	137,911					137,911	5,259	3.0%
Millbrae	57,636	60,612					60,612	2,976	1.3%
Pacifica	77,050	80,203					80,203	3,153	1.8%
Portola Valley	22,697	23,762					23,762	1,065	0.5%
Redwood City	210,606	219,417					219,417	8,811	4.8%
San Bruno	92,339	96,703					96,703	4,364	2.1%
San Carlos	94,416	98,689					98,689	4,274	2.2%
San Mateo	254,283	264,592					264,592	10,309	5.8%
South San Francisco	187,980	197,205					197,205	9,225	4.3%
Woodside	36,391	38,455					38,455	2,064	0.8%
Total Revenue	\$4,781,686	\$1,929,637	\$1,882,137	\$410,000	\$0	\$360,842	\$4,582,616	(\$199,070)	100.0%
DEM Personnel	758,167	479,397	479,397				958,794	200,627	63.6%
DEM On-Call Pay and Benefit Costs	214,639	66,494	66,494				132,987	(81,652)	8.8%
DEM Management/Admin Fees	276,291	145,758	145,758				291,516	15,226	19.4%
Environmental Health Hazmat Personnel	123,218	61,609	61,609				123,218	0	8%
Total Personnel	\$1,372,314	\$753,258	\$753,258	\$0	\$0	\$0	\$1,506,515	\$134,201	100.0%
San Mateo Consolidated Hazmat Contract	850,441	467,743	467,743				935,485	85,044	48.7%
Environmental Health Hazmat Services/Supplies	48,458	24,229	24,229				48,458	0	2.5%
ESC Programs	1,141,285	104,171	104,171			360,842	569,183	(572,102)	29.6%
Hazmat New Firefighter Training	42,583	23,421	23,421				46,841	4,258	2.4%
Alert & Warning	175,111	87,556	87,556				175,111	0	9.1%
DEM Services/Supplies	42,310	73,725	73,725				147,450	105,140	7.7%
Total Services & Supplies	\$2,300,188	\$780,843	\$780,843	\$0	\$0	\$360,842	\$1,922,528	(\$377,660)	100.0%
Regional Operations Center Facility Expense & Maintenance	\$495,439	253,384	253,384				506,768	11,329	43.9%
Hazmat Vehicle Replacement Fund	\$150,000	75,000	75,000				150,000	0	13.0%
All Other Service Charges	\$463,745	248,403	248,403				496,805	33,060	43.1%
Total Other Services	\$1,109,184	\$576,787	\$576,787	\$0	\$0	\$0	\$1,153,573	\$44,389	100.0%
Total Expenditures	\$4,781,686	\$2,110,887	\$2,110,887	\$0	\$0	\$360,842	\$4,582,616	(\$199,070)	



Emergency Services Council Special Finance Committee Meeting

April 9, 2026





Agenda

01

Roll Call
Chair

02

Correspondence and Announcements
Clerk

03

Action to Set Agenda and Approve August 26, 2025 Meeting Minutes
Chair

04

Budget Presentation
Assistant Director

05

Adjournment
Chair



01

Roll Call

Chair



02

Correspondence and Announcements

Clerk



03

Action to Set Agenda & Approve August 26, 2025 Meeting Minutes

Chair



04

Budget Presentation

Assistant Director



COORDINATION

Preparedness

Planning

Training

Exercises

Public Outreach
& Education

Response

Response Support

Alert & Warning

Op Area Coordination

Mutual Aid

Federal and State
Compliance

Public Information

Mitigation

Local Hazard
Mitigation Plan

Fire Mitigation

Recovery

Recovery Support

Liaison with the State

Liaison with the
Federal Agencies

Financial Landscape

A perfect storm of funding pressure

- The Cities, the County, and the State are all under significant financial strain simultaneously.
- Continuous federal policy shifts put existing grant funding at risk.
- Rising operational costs are compressing budgets across every jurisdiction.



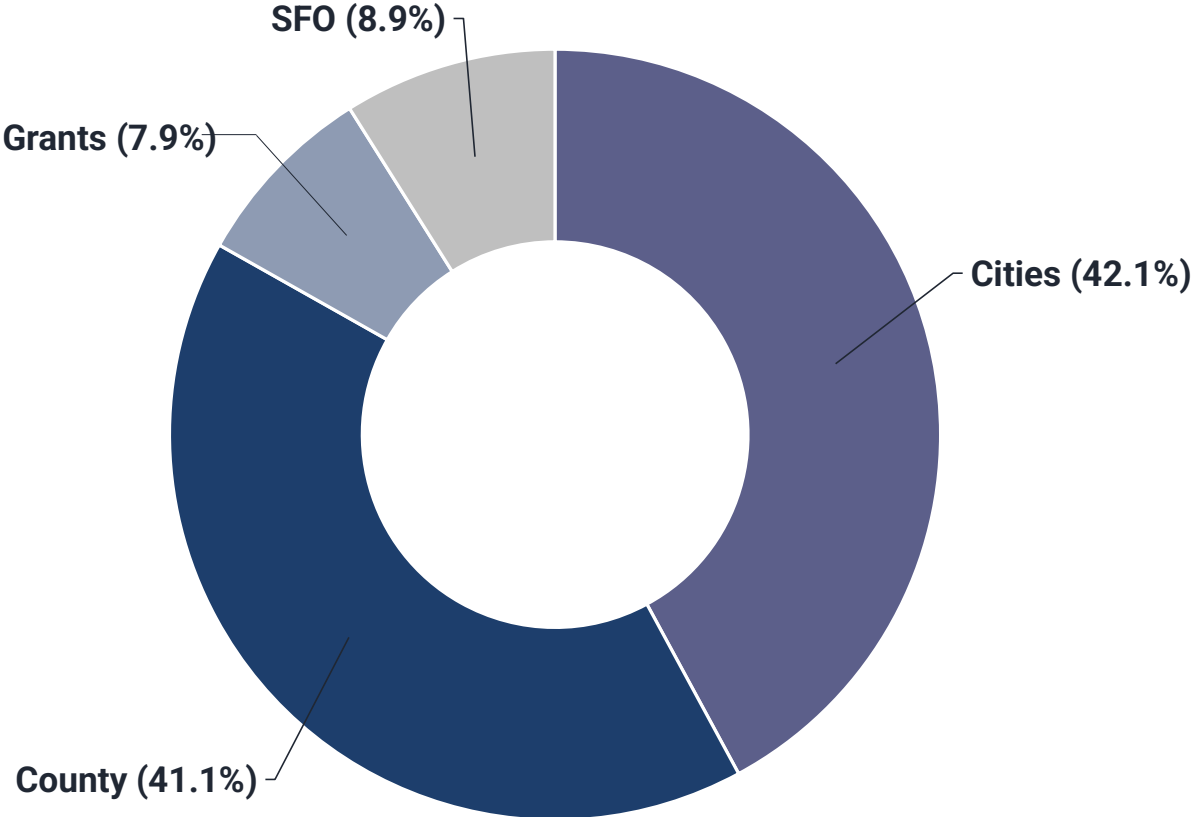
FY2025-26 Expected End of Year Balance

FY2025-26 End of the Year Balance	Amount
Estimated Trust Fund Value	\$801,678
Estimated HazMat Vehicle Replacement Fund	\$150,000

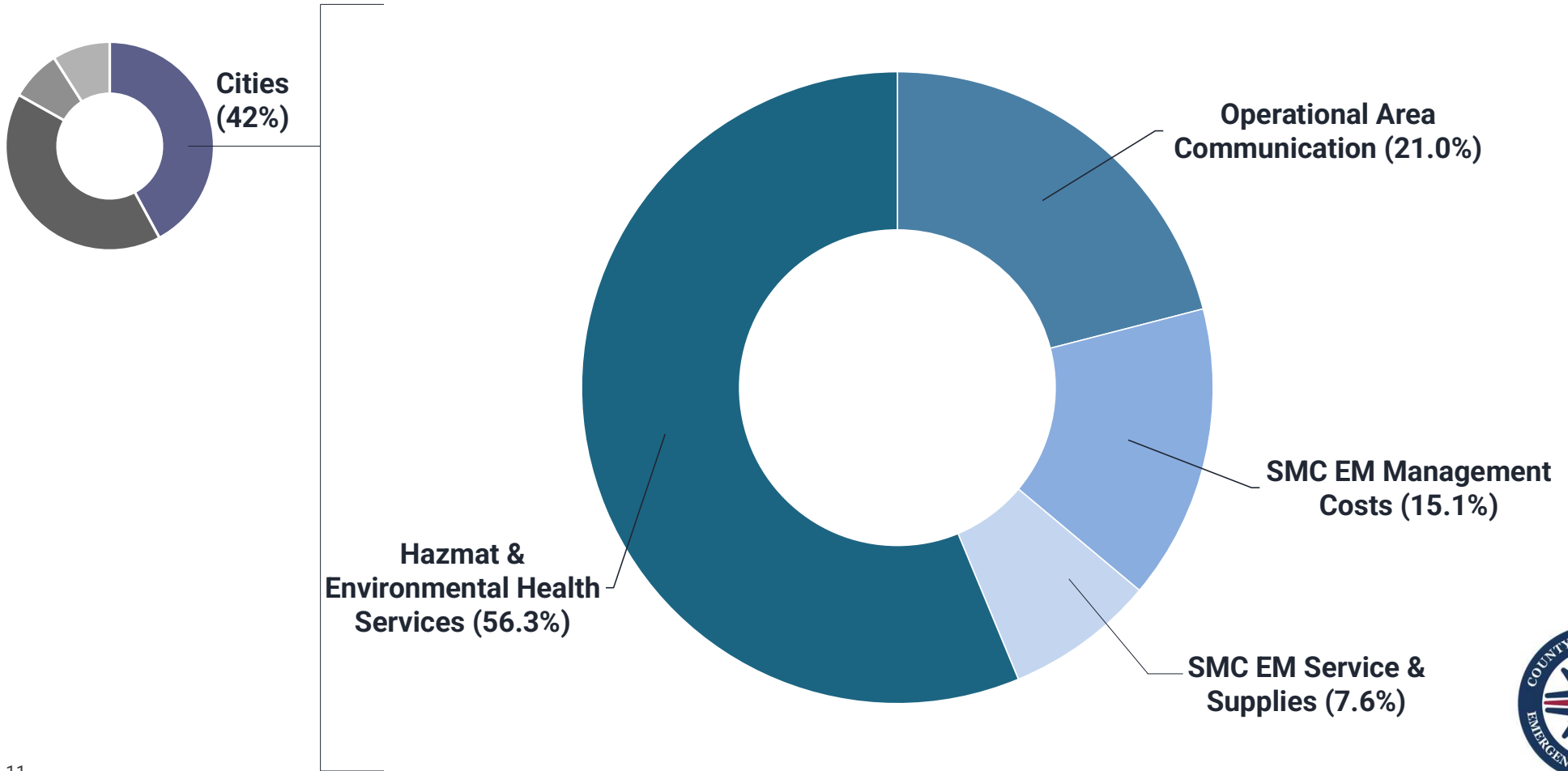
- Trust Fund must remain above \$500k



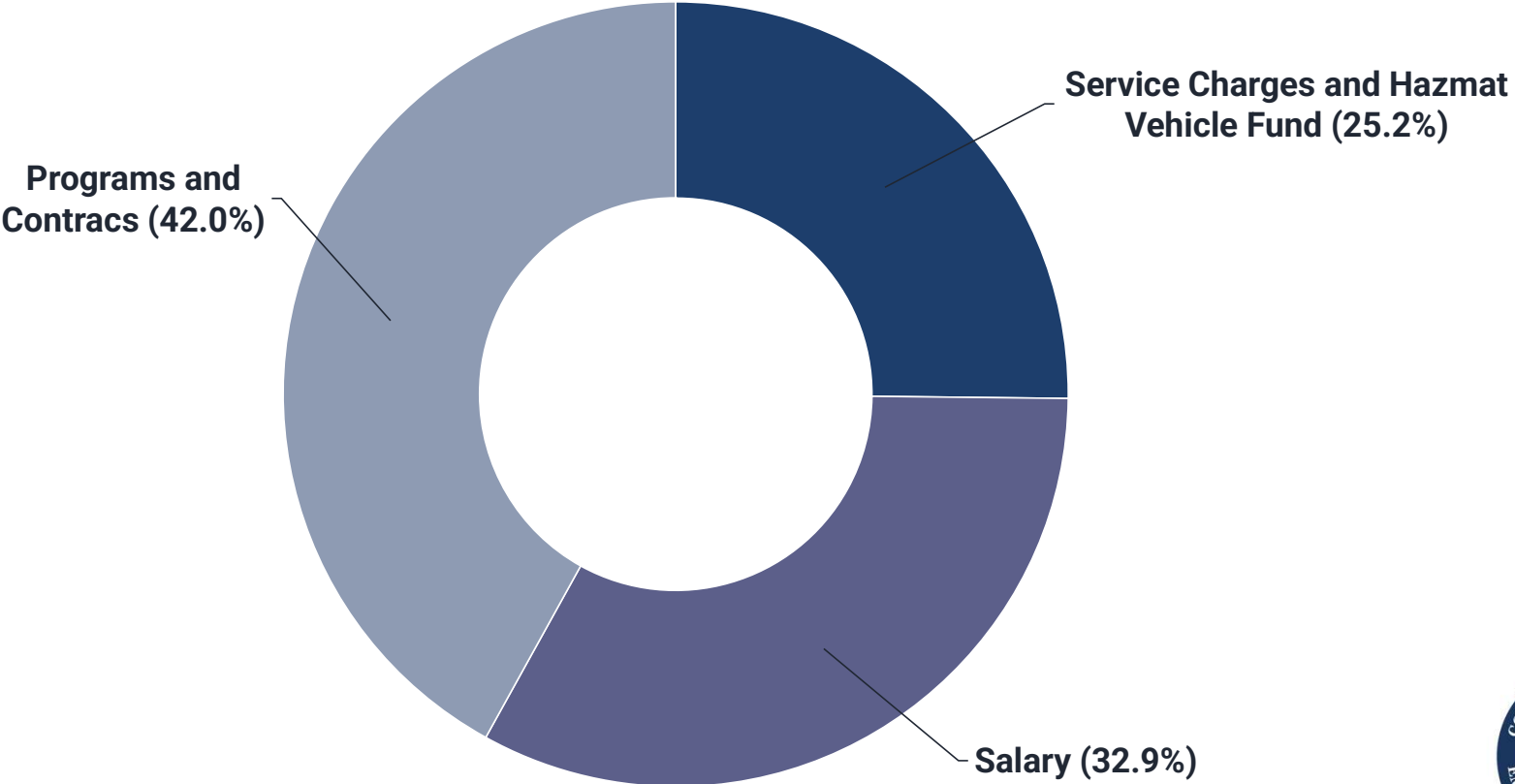
FY2026-27 ESC-JPA Proposed Budget (~ \$4.5M)



FY2026-27 ESC-JPA Proposed Budget (~ \$4.5M)



FY2026-27 ESC-JPA Expenses (~ \$4.5M)



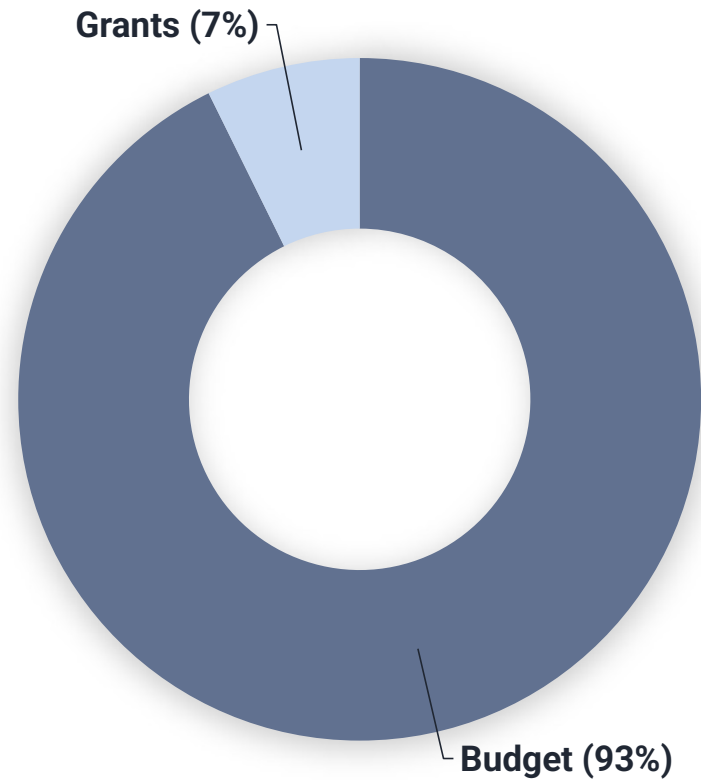
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Budget Recommendation

- FY2026-27 ESC-JPA Proposed Budget: **\$4.5 million**
- **Vote will be required** at the ESC Meeting on April 30th
- Director will request authority to procure Hazmat Vehicle



05

Adjournment

Chair





Thank You

