

**PROBATION DEPARTMENT
COUNTY OF SAN MATEO**



**Michael Callagy, County Executive Officer
Adam Ely, Deputy Executive Officer
Judge Susan Etezadi, San Mateo Superior Court**

**DJJ Subcommittee
Members**

John T Keene
Chief Probation Officer

Lisa Gauthier
Board of Supervisors

Josh Stauffer
District Attorney's Office

Ziomara Ochoa
Behavioral Health
and Recovery Services

Elizabeth Alvarez
Behavioral Health
and Recovery Services

John Fong
Human Services Agency

Ron Rayes
Private Defender's Office

Kris Shouse
County Office of
Education

Susan Manheimer
Community at-large

Johanna Rasmussen
Juvenile Justice and
Delinquency Prevention
Commission

**Community Based
Organization Members:**

Manuela Aviles
Success Centers

Margaret Hitchcock
Y.M.C.A.

Melissa Poling
Fresh Lifelines for Youth

*****IN-PERSON WITH REMOTE PUBLIC PARTICIPATION AVAILABLE*****
For remote access, please refer to the public participation instructions.

Juvenile Justice Coordinating Council (JJCC) Meeting

DJJ Realignment Subcommittee Meeting

Monday, March 30, 2026

12:00 pm - 2:00 pm

222 Paul Scannell Drive, San Mateo

Chief's Conference Room

MEETING AGENDA

I. CALL TO ORDER	Chief John T. Keene
II. PUBLIC COMMENTS	Chief John T. Keene
III. ROLL CALL	Chief John T. Keene
IV. DISCUSSION OF JUVENILE JUSTICE REALIGNMENT BLOCK GRANT PLAN FOR 2026	Kim Gillette, Applied Survey Research
V. ADJOURNMENT	Chief John T. Keene

MEETINGS ARE ACCESSIBLE TO PEOPLE WITH DISABILITIES.

Individuals who need special assistance or a disability-related modification or accommodation (including auxiliary aids or services) to participate in this meeting, or who have a disability and wish to request an alternative format for the agenda, meeting notice, agenda packet or other writings that may be distributed at the meeting, should contact Yanitxa Albino at least 72 hours before the meeting at (650) 400-3151 or yalbino@smcgov.org. Notification in advance of the meeting will enable the county to make reasonable arrangements to ensure accessibility to this meeting and the materials related to it. Attendees to this meeting are reminded that other attendees may be sensitive to various chemical-based products.

If you wish to speak to the Committee, please fill out a speaker's slip. If you have anything that you wish distributed to the Committee and included in the official record, please send an email before the meeting to yalbino@smcgov.org or hand it to Yanitxa Albino, who will distribute the information to the committee members.

Public Participation Instructions

In 2024, the Juvenile Justice Coordinating Council (JJCC) meetings which are held in-person will also be accessible to the public by videoconference or phone.

Join In Person Location: 222 Paul Scannell Drive, San Mateo, CA 94402
Chief's Conference Room



Join Zoom Meeting:

<https://smcgov.zoom.us/j/95973127522?pwd=2NNfRkDbEDzGXXVbC4PUSL0aqY5xjz.1>

Meeting ID: ID: 959 7312 7522 Passcode: 932450

OR

Telephone: Mobile 1-669-444-9171, Meeting ID: 95973127522#

Instructions for Public Comment During Videoconference Meetings

If you wish to speak to the Commission during public comment, you may raise your hand using Zoom with the Reactions button at the bottom of your screen or indicate that you would like to speak if you are attending in person.

During videoconference meetings of the JJCC, members of the public may address the JJCC as follows:

Written Comments:

Written public comments may be emailed in advance of the meeting. Please read the following instructions carefully:

1. Your written comment should be emailed to yalbino@smcgov.org.
2. Your e-mail should include the specific agenda item on which you are commenting or note that your comment concerns an item that is not on the agenda.
3. Members of the public are limited to one comment per agenda item.
4. The length of the emailed comment should be commensurate with the two minutes customarily allowed for verbal comments, which is approximately 250-300 words.
5. If your emailed comment is received at least 24 hours prior to the meeting, it will be provided to the JJCC members and made publicly available on the JJCC website along with the agenda. We cannot guarantee that emails received less than 24-hours before the meeting will be read during the meeting, but such emails will still be included in the administrative record of the meeting.

Spoken Comments:

Spoken public comments will be accepted during the meeting through Zoom via videoconference or telephone. Please read the following instructions carefully:

1. The JJCC meeting may be accessed through Zoom online or via telephone.
2. You may download the Zoom client or connect to the meeting using an internet browser. If using your browser, make sure you are using a current, up-to-date browser: Chrome 30+, Firefox 27+, Microsoft Edge 12+, Safari 7+. Certain functionality may be disabled in older browsers including Internet Explorer.
3. You will be asked to enter an email address and name. We request that you identify yourself by name as this will be visible online and will be used to notify you that it is your turn to speak.
4. When called, please limit your remarks to the time limit allotted.



PROBATION DEPARTMENT COUNTY OF SAN MATEO

DJJ Realignment Subcommittee of the JJCC

Thursday, February 26, 2026

12:00 pm - 2:00 pm

222 Paul Scannell Drive, San Mateo

Chief's Conference Room

MINUTES

DJJ Subcommittee Members

John T Keene
Chief Probation Officer

Lisa Gauthier
Board of Supervisors

Judge Susan Etezadi
Superior Court

Josh Stauffer
District Attorney's Office

Ziomara Ochoa
Behavioral Health
and Recovery Services

Elizabeth Alvarez
Behavioral Health and
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John Fong
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Ron Rayes
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Kris Shouse
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Susan Manheimer
Community at-large

Johanna Rasmussen
Juvenile Justice and
Delinquency Prevention
Commission

Community Based Organization Members:

Manuela Aviles
Success Centers

Margaret Hitchcock
Y.M.C.A.

Melissa Poling
Fresh Lifelines for Youth

Present Members:

John Keene
Lisa Gauthier
John Fong
Ron Rayes
Kris Shouse
Margaret Hitchcock
Melissa Poling

Absent Members:

Susan Etezadi
Josh Stauffer
Susan Manheimer
Johanna Rasmussen
Ziomara Ochoa
Elizabeth Alvarez

Online Members:

Manuela Aviles

Other Attendees:

Kim Gillette, ASR; Jennifer Blanco, JJDCP; Susan Jakubowski, Superior Court; Hong Liu, Noelle Vergara, Nora Cullen, Margarita Ochoa, Deadra Lampkin, Melissa Larrarte, Yanitxa Albino, Probation.

Online Attendees:

Vanessa Smith, BOS; Aaron McVean, SMCCCD

I. CALL TO ORDER

The meeting was called to order at 1:04 p.m.

II. PUBLIC COMMENT

None

III. ROLL CALL

IV. DISCUSSION OF JUVENILE JUSTICE REALIGNMENT BLOCK GRANT PLAN FOR 2026

Kim Gillette from Applied Survey Research (ASR) provided an overview of the Juvenile Justice Realignment Block Grant (JJRBG) plan and shared updates and revisions made to the plan for 2026.

- The DJJ Realignment Subcommittee members will receive a link to an individual copy of the plan for further review and to make any suggested edits and/or comments.
- A second subcommittee meeting to review and approve the final draft is currently scheduled for March 26th, but due to a conflict it may need to be rescheduled within that week. More to come.

**PROBATION DEPARTMENT
COUNTY OF SAN MATEO**



- The final plan will be submitted to the Office of Youth and Community Restoration (OYCR) by May 1st, to be eligible for funding.

V. ADJOURNMENT

The DJJ Realignment meeting was adjourned at 1:45 p.m.

DRAFT

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Fresh Lifelines for Youth	3	1	Managing Director of Innovation		Changes accepted
Fresh Lifelines for Youth	19	4	Updated: Weekly career, social emotional learning, and education-focused workshops, plus in-custody case management and life coaching, and an ongoing planning process to build out future Secure Youth Treatment Facility services.		Changes accepted
Fresh Lifelines for Youth	23	4	Are these happening? Other programs and activities that address family engagement for the target population include the following: <ul style="list-style-type: none"> • Family Nights inside the Juvenile Hall. • Family therapy. 	Institutions staff confirmed that these are happening	Completed
Fresh Lifelines for Youth	23	4	Is this relevant? • Home Passes for minors and non-minors enrolled in the Phoenix Re-Entry Program .	Added SYTF	Changes accepted
Fresh Lifelines for Youth	23	4	four, right? Fresh Lifelines for Youth The County is currently using grant funds to partner with Fresh Lifelines for Youth to provide re-entry case management and career navigation workshops for the target population, with an emphasis on secure-track minors and non-minors. This year, Fresh Lifelines for Youth expanded its services to include an average of three workshops per month in our facility, including career and education-focused workshops, and twice-weekly one-on-one case management in addition to meetings with school counselors and other partners. The provider will offer support in the implementation of step-down opportunities where youth will be able to practice skills outside the facility and begin the community reintegration process, which is vital to successful reentry. Fresh Lifelines for Youth also provides up to eight pro-social community activities annually for young people receiving re-entry case management services to further enforce pro-social attitudes, behaviors, and healthy activities with peers.		Changes accepted

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Behavioral Health and Recovery Services	3	d Background	Elizabeth Alvarez, Clinical Services Manager II		Changes accepted
Behavioral Health and Recovery Services	15	3	The Juvenile Hall offers trauma-informed, culturally responsive behavioral health services to justice-involved minors and nonminors inside the Juvenile Hall as well as in the community. Behavioral Health and Recovery Services (BHRS), a division of the San Mateo County Health System, provides individual, group, and family therapy, court-ordered mental health evaluations, psychotropic medication management, and provides resources and support to families with children in the juvenile justice system. Additionally, BHRS offers case management services and services from a Family Partner; Family Partners provide support to caregivers and/or guardians involved in behavioral health and related systems, with services delivered by individuals who bring their own lived experience navigating those same systems.		Changes accepted
Private Defender's Office	10	3	I suggest that the annual plan include a section on gender-responsive programming. While we currently have only one female youth in the program, there should be an acknowledgment of—and a commitment toward—parity and equitable programming. Examples of such initiatives include the Young Freedom Center, which provides female, transgender, and gender-nonconforming youth with a leadership development program. Additionally, the Girl Scouts of Northern California offers leadership training through the "Got Choices" program; this includes a service curriculum focused on self-esteem, gang and crime prevention, and positive life choices. These and other similar programs are critical to the rehabilitation of the targeted youth. I recommend that Probation explore and procure one or more of these providers.	Institutions staff confirmed that no specific gender program is currently provided, including the initiatives listed by Private Defender's Office.	

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Private Defender's Office	11	3	<p>Colleges and Universities should also be included in this section. Colleges and Universities. Youth who are interested in attending classes on college campuses may pursue this option if it is available and applicable to the progress they have made in their IRPs. Educational programs and networks in California that serve individuals who are currently or were formerly incarcerated can be leveraged to assist youth who are interested in attending college or university. For example, the Rising Scholars Network serves this population of students in the California Community Colleges System. Other programs include Project Rebound, which exists in the California State University system, and the Underground Scholars program, which has formed across University of California campuses. Colleges and universities are vital locations that can, and should, serve as LRPs when available and applicable, in accordance with youths' progress and their goals as well as community safety.</p>		Changes accepted
Private Defender's Office	12	3	<p>The plan needs to emphasize how it complies with the individualized treatment plan for each youth committed to SYTF, as provided in WIC 875. This plan should describe how an Individualized Rehabilitation Plan (IRP) will be developed based on a youth's unique and specific needs.</p> <p>The IRP will be developed collaboratively within Multi-Disciplinary Teams (MDTs), which will include the youth, DPO, GS, BHRS, medical staff, educators, and other supportive individuals. The plan should note that the MDT will meet at least every three months to check in on the youth's progress. It critical to highlight that youth have a strong voice at the MDT to shape the IRP.</p>		Changes accepted

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Private Defender's Office	14	3	I request that we add clarifying language as to who is responsible for ensuring that all students who have graduated high school have access to post secondary educational and vocational programs. Which entity will assist them in identifying those educational and vocational opportunities and ensure safe and consistent access to computers to complete their schoolwork? Furthermore, who will be responsible for determining that the youth have sufficient time to complete their homework and school projects? Finally, the plan should include whom should the youth approach for assistance in resolving computer accessibility issues, class registration, and school planning? Would Project Change or COE taking on this responsibility?		Updated plan with language from staff at the SMCOE

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Private Defender's Office	19	4	<p>The plan does address the critical element of sex offender treatment. Problematic sexual behavior ("PSB") is a significant area of concern. While this population is relatively small in San Mateo County, the gravity of these offenses requires Probation to pursue evidence-based programs or arrangements that serve the dual interests of rehabilitation and public safety.</p> <p>Probation does not currently partner with other counties, such as Sonoma County, which has a program designed to meet the needs of youth committed to a secure facility for sexual offense treatment. Alternatively, Probation should assess expanding local capacity to serve youth with PSB.</p> <p>Importantly, the body of evidence consistently demonstrates that youth adjudicated for sexual offenses are psychologically and behaviorally distinct from adults convicted of similar charges. Namely, justice-involved youth with PSB are, on average, remarkably similar to the general population of justice-involved youth (i.e., those without PSB) in terms of rehabilitative needs and may be appropriately and effectively treated using non-PSB-specific methods. Nonetheless, there remains a small proportion of this population who would benefit from PSB-specific treatment. For this group, the County must explore expanding its local capacity and partnerships with other jurisdictions.</p>	<p>YMCA is currently providing SVP. Institutions staff acknowledges that more services are needed in this area for those who commit sexual crimes. We are looking to contract with CORA for this.</p>	

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Private Defender's Office	23	4	<p>Family Nights inside the Juvenile Hall: The County should be committed to prioritizing family and community engagement. Research demonstrates that strong bonds with family and community support are essential for positive youth development and successful reintegration. The fact that we are only listing "family nights" without any additional information regarding the frequency of their occurrence is a hindrance to the youth's rehabilitation journey. The County should begin family engagement strategies—which include family nights—at the earliest stage of the youth's commitment.</p> <p>In last year's plan it was noted that family nights will occur on quarterly basis, I am concerned that such a critical rehabilitative event is being scaled back.</p>	Family nights are consistently held quarterly.	

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Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Private Defender's Office	28	5	<p>Added this section in response to the request for a detailed facility plan including LRPs: Use of Less Restrictive Programs (LRP) Applying the Stepping Home Model for LRPs: After the closure of California’s Department of Juvenile Justice, OYCR created the Stepping Home Model to provide a framework based on the adolescent developmental science for counties to reference through the transformation of California’s juvenile legal system. The Stepping Home Model (the model) promotes healing and accountability for youth and is intended to guide counties and partnering entities as they ensure the safe and successful transition of youth from SYTFs through the continuum of placements to home. The model details a process for all youth that begins from their confinement in an SYTF and ends with their safe and successful return to their communities through the usage of LRPs. The model promotes key elements that center healing and accountability for youth and the participation of youth and their family in the formation of the youth’s treatment and programming. Elements of the Stepping Home Model include, but are not limited to, safe and secure facilities; professional neuro-psychosocial assessments to identify behavioral health, developmental, and other needs to be targeted with individualized healing, trauma-informed, and therapeutic interventions; whole-person case plan development; restorative programming; and strengths-based, healthy living activities. The model also supports robust interventions and programming that are responsive to youth’s needs and intersecting identities (e.g., culture, gender identity, gender expression, sexual orientation) and should include, but not be limited to, education, mental and behavioral health programming, substance use treatment, gang</p>		Changes incorporated

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	2	1	Including additional subcommittee information on membership changes, bylaws, charter, and values, and plan revision process, like Alameda County does here would provide greater clarity and transparency.		Following the template provided by OYCR
Juvenile Justice and Delinquency Prevention Commission	2	1	The draft changes the JJDPC representative seat to an individual "community member" position. This converts a designated JJDPC seat into an individual appointment and removes the JJDPC's formal representation on the Subcommittee. Classifying the JJDPC as a community-based youth advocacy partner is acceptable, but the seat must be preserved. The JJDPC's formal role should be preserved. The plan should be revised to restore the JJDPC seat.	OYCR confirmed CBOs can be listed as Community Members.	JJDPC is added to the "Additional Subcommittee Participants" section and moved up a CBO to Community Members.
Juvenile Justice and Delinquency Prevention Commission	3	2	Chief Keene reported that Nick Jasso was no longer a member at a meeting about a year ago. He hasn't attended a meeting in 3+ years. His info should be removed.	This plan is for the calendar year. At the February 26, 2026 meeting, the Subcommittee agreed to send any youth nominations to the group to replace Nick.	
Juvenile Justice and Delinquency Prevention Commission	3	1	incorrect date		Revised to March 30, 2026
Juvenile Justice and Delinquency Prevention Commission	3	1	The draft was created by Probation and distributed to subcommittee members with a predetermined approval date and a statement that no additional meetings would be needed to approve the plan. Members were asked to provide individual feedback to the consultant by 3/20, before members had the opportunity to discuss, review, and consider this feedback. This process limited meaningful engagement and collaboration as contemplated under WIC § 1995.	An additional meeting is set for April 22, 2026.	

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	4	2	The target population appears overinclusive. While the plan references WIC § 1990(b), the data includes a large number of assault cases. Historically, San Mateo County has not committed youth to DJJ for assault, yet these cases represent the largest category presented.	SMC plan includes five-year Target Population Data on 707(b) offenses.	
Juvenile Justice and Delinquency Prevention Commission	4	2	This data is not representative of the youth who are committed to the SYTF and/or expected to enter the SYTF during this plan period. 100% of this population is Hispanic and the data should be disaggregated reflect this disparity.	The data charts provide information on youth who were committed to the SYTF and their ethnicity.	
Juvenile Justice and Delinquency Prevention Commission	4	2	Can we confirm this please? two individuals adjudicated in another county	Confirmed. The two SOARR youth were adjudicated in Alameda County and transferred to SMC. Updated language to clarify.	
Juvenile Justice and Delinquency Prevention Commission	5	2	San Mateo County did not send youth to DJJ for many of the offenses that are listed in this table	The plan includes data from the past five calendar years on 707(b) offenses. Please see "Post-Dispo Placement" for youth placed in the SYTF.	
Juvenile Justice and Delinquency Prevention Commission	10	3	This room is not in use and has not been in use since it opened.	The room is in use.	

**San Mateo County DJJ Realignment Subcommittee
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Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	10	3	This question is asking for information related to our targeted population. Most of the programs listed and referenced in the tables serve all youth in the juvenile hall. SYTF youth have court ordered Individual Rehabilitation Plans are not required to participate in juvenile hall programming.	All the programming listed is offered to all youth in the Juvenile Hall. Specific programming, identified by this subcommittee is offered for SYTF youth based on the needs of their IRP. SYTF services are contracted separately through JIRBG funding	
Juvenile Justice and Delinquency Prevention Commission	10	3	Are we offering substance abuse treatment?	Yes	
Juvenile Justice and Delinquency Prevention Commission	10	3	Can we specify what resources are being provided, who they are being directed to, which CBOs are involved, and which population is benefiting from these partnerships?	Programs are listed in the table named: Programs inside the Juvenile Hall	
Juvenile Justice and Delinquency Prevention Commission	10	3	Clarity is needed to distinguish that these are pre-release and planning services, as no youth have entered the community to date and no reentry has occurred.	Confirmed that no SYTF youth have reentered. However, these services are available if a youth should be eligible.	
Juvenile Justice and Delinquency Prevention Commission	10	3	Youth are not publishing magazines, and clarification is needed on “reentry and employment supports,” as this population has yet to re-enter the community or obtain employment.	The Beat Within publishes these on their website. https://www.thebeatwithin.org/category/publication/	

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Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	10	3	FLY's 12-week law program is designed for short-term youth in juvenile hall and follows a curriculum that repeats throughout the year. It is not offered to SYTF youth because it is not designed for that population, and most have already completed it multiple times. This information is repeated on pages 12, 14, 19, 21, 25, 26, 30.	During FY 25-26, SYTF youth participated in the law education program, however staff have identified that this program is more suitable for short-term.	
Juvenile Justice and Delinquency Prevention Commission	10	3	Let's expand on this! They've done a lot and it is not reflected here.	Program evaluations are included in the Annual ASR evaluation posted on our website: https://www.smcgov.org/probation/juvenile-justice-coordinating-council-annual-reports	
Juvenile Justice and Delinquency Prevention Commission	10	3	Unless the County has modified its standard RFP process to remove barriers and better position itself to secure contracts that serve the target population and address challenges identified in prior plans, this information serves no purpose and should be removed. It is not responsive to the question and fails to demonstrate any meaningful action or progress.	The description of the RFP process and the resulting new contracts is included to provide transparency regarding the County's ongoing efforts to fill service gaps and ensure no lapse in programming for youth. The 2025 RFP represents a critical administrative milestone in the annual progress of the JIRBG plan, ensuring that service delivery aligns with the most current identified needs of the population.	
Juvenile Justice and Delinquency Prevention Commission	11	3	The plan should clearly identify the placements and programs currently available to youth. This section should be redrafted to clearly identify the County's Less Restrictive Program (LRP) options. This section presents general concepts rather than an actual plan. It should include identified providers, capacity, timelines, and current implementation status. The current language fails to demonstrate how the County is providing viable step-down placements for secure-track youth as required under Welfare and Institutions Code § 1995.	To maintain the necessary flexibility for court-ordered, individualized rehabilitation plans, this document focuses on the programmatic framework rather than a fixed inventory of providers.	

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Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	11	3	More information is needed here.		Completed
Juvenile Justice and Delinquency Prevention Commission	11	3	OYCR is already well aware of what other counties are doing. This section is unnecessary and reads as filler. It shifts focus away from what the County should be clearly laying out here and takes up space that should be used to identify what we are actually doing for our target population.		

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	11	3	<p>LRP Models in Use or Development in Other Counties: What is glaring here is our failure to list the educational or university-based LRP options, especially given all the data we have on their success statewide. OYCR did a deep dive into this and found Project Rebound participants have recidivism rates as low as 0%, and the CSU Project Rebound 2023–24 report shows a 0.59% recidivism rate. For context, OYCR reports DJJ had a 77% recidivism rate! That is not a small difference. That is a completely different outcome! The research is consistent. Higher education pathways are directly linked to significantly lower recidivism, increased employment, and long-term stability. OYCR has also been clear that Educational LRP are natural fit for this targeted population. University campuses also provide comprehensive student supports that align directly with their needs, including access to mental health services, special education support, medical services, and a wide range of clubs and athletic opportunities within a pro-social environment. These are structured, resource-rich settings that promote stability, connection, and provide real pathways out of poverty. Neighboring counties are actively utilizing educational LRPs across the state, with great success!! This pathway, and the supporting data, should be prominently reflected in the LRP placement portion of our plan. This section omits what is arguably the most effective pathway we have for reducing recidivism and improving public safety. If we are serious about rehabilitation and long-term outcomes, educational LRPs should be central to this plan, not absent from it.</p>		
Juvenile Justice and Delinquency Prevention Commission	11	3	<p>At-Home LRP Model : Returning a youth to their home is not a Less Restrictive Program. It is a release to the community.</p>	<p>In the OYCR Technical Assistance Brief, LRPs 11/5/2025 identifies family or kinship homes as an LRP.</p>	

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Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	11	3	<p>San Mateo County’s Approach: This section does not define how the County will move from custody-based care to community-based placements. This gap is significant, as realignment was intended to establish a continuum of care beyond secure custody. Additional detail is needed to demonstrate how that continuum exists in practice.</p> <p>Among the nine Bay Area counties, San Mateo County is the only county that has not transitioned a youth to an LRP. The current plan relies entirely on incarceration, with no demonstrated step-down pathways into less restrictive placements in our plan.</p>	The County’s plan identifies LRP models available for step-down transitions. The process for moving a youth into these placements is governed by the Court and informed by the recommendations of the Multi-Disciplinary Team. The County continues to work with its partners to ensure that these pathways are accessible and that individualized reentry plans are prioritized for all secure-track youth.	
Juvenile Justice and Delinquency Prevention Commission	12	3	Should the SYTF be explicitly distinguished here? While the Juvenile Hall also serves as the County’s Secure Youth Treatment Facility, they are functionally distinct placements with different legal and programmatic requirements. Clarifying this distinction would improve transparency and align the plan with how SYTF and Juvenile Hall are treated in practice.	Placements will be based on the individual's IRP.	
Juvenile Justice and Delinquency Prevention Commission	12	3	Clarity is needed re: programming that is specific for Targeted Population	All the programming listed is offered to all youth in the Juvenile Hall. Specific programming, identified by this subcommittee is offered for SYTF youth based on the needs of their IRP. SYTF services are contracted separately through JIRBG funding	
Juvenile Justice and Delinquency Prevention Commission	13	3	More detail is needed. Who is coming. How often, what Religion? Do all youth participate?	This is volunteer based. The County will accommodate the youth's needs.	

**San Mateo County DJJ Realignment Subcommittee
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Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	13	3	More details are needed. Is this the book report being used with the color coded incentive program on Pine 4?	Institutions staff confirmed these are not in use.	
Juvenile Justice and Delinquency Prevention Commission	13	3	Also see page 31		
Juvenile Justice and Delinquency Prevention Commission	14	3	This is suggests that substance abuse treatment is being delivered through tablets. This raises several significant questions regarding the nature and integrity of these services, including who is providing them, whether they are evidence-based, what programs are being utilized, how is participation and outcomes tracked? These are specialized clinical services that are traditionally delivered by qualified professionals. More clarification is necessary if it is to be included here.		Revised to "substance abuse resources".
Juvenile Justice and Delinquency Prevention Commission	14	3	see above		
Juvenile Justice and Delinquency Prevention Commission	14	3	Can we expand on this please? Who has access, what is the process, how many youths are currently attending in-person classes. Details are important.	Details are available on Part 3 Progress update.	

**San Mateo County DJJ Realignment Subcommittee
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Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	15	3	This was 2 years ago	The position was filled in February 2026.	
Juvenile Justice and Delinquency Prevention Commission	15	3	Has this begun? Does the date need to be adjusted?	Yes, this has begun.	
Juvenile Justice and Delinquency Prevention Commission	16	3	Clarification is needed. This clearly states that is NOT geared towards our targeted population.		Clarification has been provided.
Juvenile Justice and Delinquency Prevention Commission	17	3	This implies that services are being provided to our targeted population.		
Juvenile Justice and Delinquency Prevention Commission	17	3	Clarification is needed on when these services are expected to begin? Family and group therapy has been on hold due to there only being 1 BHRS clinician at the facility.	The position was filled in February 2026.	
Juvenile Justice and Delinquency Prevention Commission	17	3	See comment above	The position was filled in February 2026.	

**San Mateo County DJJ Realignment Subcommittee
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Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	17	3	This section is unclear. It does not identify who is providing consultation and education, what services are being provided, or which population is being served. It is also unclear whether this applies to youth served by the County Office of Education (high school) or college-level programming. Clarification is needed to define the provider, scope of services, and target population.	Concerns are brought up to probation staff	
Juvenile Justice and Delinquency Prevention Commission	18	3	The services listed in this section appear to be specific to foster or dual system youth. The County does not currently have any dual system SYTF or SYTF-eligible youth. It is unclear how these services are relevant to the identified target population. The plan should align services with the actual population being served.	Confirmed that the services listed in the County Social Services are available to SYTF youth should they be eligible	
Juvenile Justice and Delinquency Prevention Commission	18	3	The progress identified in this section focuses primarily on contracts, partnerships, and external opportunities. While these are important, they do not reflect meaningful changes to the day-to-day conditions within the facility. Progress should also include tangible improvements within the facility itself, including the consistent delivery of therapy, investment in a rehabilitative and "homelike" living environment that support this targeted population.		
Juvenile Justice and Delinquency Prevention Commission	18	3	See above comments. We make this section more robust.		

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	19	4	<p>Phoenix/PREP has been in place for many years, predating the closure of DJJ. It was designed as a staff-run reentry program for youth with juvenile hall commitments. It has not served the targeted population (DJJ or SYTF youth) and is not an LRP.</p> <p>Participation is based on behavior rather than individualized reentry needs. Services are minimal and there is no evidence that it is effective. Juvenile hall inspection reports consistently note that youth and parents report that the program is inadequate to meet support their successful entry back into our community.</p> <p>Probation data indicates that since June 2023, seven non-SYTF youth have participated in the program, five successfully. Four of those five are now in the adult criminal justice system.</p>		
Juvenile Justice and Delinquency Prevention Commission	19	4	<p>This data is five years old and was collected prior to the County’s first SYTF commitment; it should be revisited and updated as part of this plan.</p>	<p>This section is part of the OYCR template.</p>	
Juvenile Justice and Delinquency Prevention Commission	20	4	<p>This program has been in place at the juvenile hall for almost 25 years. The Plan does not demonstrate how it has been adapted to meet the specific needs of our targeted population.</p>	<p>Program evaluations are included in the Annual ASR evaluation posted on our website: https://www.smcgov.org/probation/juvenile-justice-coordinating-council-annual-reports</p>	

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	20	4	This section does not align with the purpose of Part 4. The programs listed reflect general juvenile hall programming funded through other sources, including Youthful Offender Block Grant and Juvenile Facility Improvement Funding, and are not specific to the JIRBG target population of SYTF and SYTF eligible youth. It does not demonstrate how JIRBG funds are applied to this population or describe the required mental health, behavioral, or trauma-based interventions under WIC § 1995(d). This approach is inconsistent with neighboring counties, which limit Part 4 to JIRBG-funded, target population specific services, and should be revised or removed to maintain clarity and compliance.	All the programming listed is offered to all youth in the Juvenile Hall. Specific programming, identified by this subcommittee is offered for SYTF youth based on the needs of their IRP. SYTF services are contracted separately through JIRBG funding	
Juvenile Justice and Delinquency Prevention Commission	20	4	The Progress Update repeats information that was already provided in Part 3 regarding the Fall 2025 RFP and contracting process. It includes procurement activity rather than progress in the application or effectiveness of JIRBG-funded services. This duplication does not add new information and should be revised to focus on implementation, service delivery, evidence-based data, and actual outcomes specific to the target population.	This section is part of the OYCR template.	
Juvenile Justice and Delinquency Prevention Commission	23	4	This section should be revised to ensure compliance. It does not capture the scope of services being provided and includes items that are not applicable and make the plan appear weaker than it is.		
Juvenile Justice and Delinquency Prevention Commission	23	4	The Plan acknowledges that no proposals were received for parenting or family therapy programs, yet does not identify any alternative strategy, timeline, or concrete steps to address this gap. This raises concerns regarding how the County is meeting the family engagement requirements under WIC § 1995(d).	Probation is exploring other partnerships with County agencies.	

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	23	4	Family therapy was on hold for most of this plan period due to BHRS staffing levels.		
Juvenile Justice and Delinquency Prevention Commission	23	4	This is a juvenile hall program that does not serve SYTF youth.		Revised
Juvenile Justice and Delinquency Prevention Commission	23	4	Compliance with the law (YBOR) is not a program or service and does not demonstrate how JIRBG funds are being used to address family engagement.		
Juvenile Justice and Delinquency Prevention Commission	23	4	This should be removed. This does not specifically "address family engagement for the target population" and has not been expanded since the 2025 plan. All youth have had access to video visits since the pandemic.		Revised
Juvenile Justice and Delinquency Prevention Commission	23	4	It answers the question at a conceptual level only, but does not provide the required detail on funding, services, implementation, or progress.	The sections below provide more detail on reentry services.	
Juvenile Justice and Delinquency Prevention Commission	24	4	Why was this included here? The Youth Employment Initiative is a very limited three-year grant that serves a subset of special needs youth. It does not receive JIRBG funding and cannot serve youth in our targeted population, per Jonas Barbour (Program Admin. SMCOE).	This also provides additional support and resources to SYTF youth.	

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	24	4	Can we have some additional information on this partnership please?	We can ask SMCOE to provide more information at the next JJCC meeting	
Juvenile Justice and Delinquency Prevention Commission	25	4	While this program does not serve our targeted population, we should be keeping data on how many youth followed up on the referral and actually received services and for how long.ow many are still in the program?	We will ask SMCOE to share data at the next JJCC meeting.	
Juvenile Justice and Delinquency Prevention Commission	26	4	The programs listed in these tables are largely duplicative of earlier sections and are not consistently designated for the JIRBG target population. Unlike neighboring counties, which clearly distinguish target population-specific services and describe implementation progress, this section repeats general programming and does not demonstrate how services have evolved or improved over time.	This section is part of the OYCR template.	
Juvenile Justice and Delinquency Prevention Commission	27	5	This section does not align with how neighboring counties respond to WIC §1995(d)(4). Other counties provide a clear facility plan that describes how youth are housed across varying levels of offense severity and treatment need, including classification systems, movement between placements, and identified less restrictive options. In contrast, this section provides a general description of the Juvenile Hall but does not present a structured facility plan, does not clearly identify LRPs or their regulatory status, and does not explain how housing decisions are tied to treatment needs. The improvements listed here are both minimal and with the exception of the barber chair and recreational equipment in Pine 5, clearly connected to long-term commitments for the target population New security cameras does not meet the criteria they are looking for here. The Plan also fails to describe any meaningful progress since the prior plan submission, as required.	Probation is exploring enhancements to the existing security system	

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	28	6	<p>The purpose of this section is to identify what we are doing to keep the targeted population out of the adult system. We have done this. A statement of intent is not a plan or strategy. We have failed to identify any practices, policies, or system responses here.</p> <p>Over the past 2.5 years, there has been a sharp increase in the number of new charges filed against youth in this targeted population while they have been incarcerated, many of which are filed in adult court. This shift in charging decisions has serious long-term consequences, limiting long-term opportunities, access to college financial aid, creating barriers to employment, impacting credit, and long-term stability. These outcomes run counter to the rehabilitative purpose of the juvenile justice system. Neighboring counties address in-custody behavior in real time using restorative justice practices that build empathy, promote accountability, and prevent deeper system involvement. We are the only county in the nine-county Bay Area region taking this approach.</p> <p>We have not answered this question and, in practice, we are actually contributing to further system involvement rather than reducing it. A detailed plan is required to address this.</p>		
Juvenile Justice and Delinquency Prevention Commission	30	9	<p>10 youth have been committed to out SYTF since 2022. 9 remain in SYTF and 1 is at the county jail.</p>		
Juvenile Justice and Delinquency Prevention Commission	30	9	<p>This is not progress, it is the process used to obtain services.</p>	<p>The process is part of the progress being made to address service and resource gaps</p>	

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	30	9	<p>We are not painting a clear picture of the progress we have made here.</p> <p>We do have high school graduates actively participating, but there is no information on how many youth are involved or what the programming actually includes. We also failed to mention the work that went into the new MOU with the County Office of Education, which was a major development that made this possible.</p> <p>We have already run 2 to 3 CTE cohorts and they are a huge success. Each one offers about a dozen modules, from dental assisting to automotive repair.</p> <p>We need to capture this data here. What the actual modules are, how long each cohort lasts, how many youth have participated, and what certificates and skills were obtained.</p> <p>This is real progress on this front that needs to be captured here.</p>		Updated the plan with information from the SMCOE
Juvenile Justice and Delinquency Prevention Commission	30	9	<p>We can't restate what we did last year. What progress has been made? What has changed or been done since we put them in the 2025 plan?</p>	This is still current practice.	
Juvenile Justice and Delinquency Prevention Commission	31	9	<p>This also restates what was in last year's plan and the services are not being provided. We need to state what has been since we submitted the last plan and when we anticipate services will begin.</p>	This is still current practice.	
Juvenile Justice and Delinquency Prevention Commission	31	9	<p>This information was carried over from this same section last year. We need to identify what progress was made this year now that the program was expanded.</p>	This is still current practice.	

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	32	10	Are these the expenses for expanded case management (Tati and Harold) or does this include the law program?	Expenses include REPS case management services	
Juvenile Justice and Delinquency Prevention Commission	32	10	We need more information. Who does it serve, how often, etc.	Program evaluations are included in the Annual ASR evaluation posted on our website: https://www.smcgov.org/probation/juvenile-justice-coordinating-council-annual-reports	
Juvenile Justice and Delinquency Prevention Commission	32	10	We need more details on this. It's a valuable program, but we need to know how many youth in this population are participating, how often, data on effectiveness, etc.	Program evaluations are included in the Annual ASR evaluation posted on our website: https://www.smcgov.org/probation/juvenile-justice-coordinating-council-annual-reports	
Juvenile Justice and Delinquency Prevention Commission	33	10	Was this the cost of programming for all youth or just the targeted population? This program has been in the juvenile hall for almost 25 years. Has it been modified or changed to serve this population?	This is the cost of programming for the targeted population.	
Juvenile Justice and Delinquency Prevention Commission	33	10	I have not seen the quarterly data on outcomes for our programs. How can I receive a copy of this?	Program evaluations are included in the Annual ASR evaluation posted on our website: https://www.smcgov.org/probation/juvenile-justice-coordinating-council-annual-reports	

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments - JIRBG Plan 2026**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	33	10	Was this the cost for the targeted population of for all youth?	This is the cost of programming for the targeted population.	
Juvenile Justice and Delinquency Prevention Commission	33	10	These are 2 IRP expenses for 2 SYTF youths. We've had 10 youth total come through SYTF with IRP's. Where are the rest of these expenses? Education expenses, CTE expenses, Paxton and Patterson. The laptops for college? T-shirt screen printing and rug making equipment. All of the supplies to custom design shoes, the barber shop and recreation equipment for Pine 5, the Friday cooking classes with group supervisors, family night. We need to document these expenses here.	All information for contracted programming is included in the table.	



JUVENILE JUSTICE REALIGNMENT BLOCK GRANT ANNUAL PLAN

MAIN CONTACT FOR PLAN

Date: TBD

County Name: San Mateo

Contact Name: John T. Keene, Chief Probation Officer

Telephone Number: 650-312-5520

E-mail Address: jkeene@smcgov.org

BACKGROUND AND INSTRUCTIONS:

Welfare and Institutions Code (WIC) Sections 1990 through 1995 establish the Juvenile Justice Realignment Block Grant (JJRBG) program, which supports county-based care, custody, and supervision of youth who were previously eligible for commitment to the Division of Juvenile Justice (DJJ) prior to its closure. Section 1995, which governs the county planning process, was amended by Assembly Bill 118 (Chapter 96, Statutes of 2025). This template reflects those amendments, which take effect January 1, 2026. All statutory references in this document are to the law as amended. The statutory language can be found [here](#).

To be eligible for funding allocations associated with this grant program, counties shall create a subcommittee of the multiagency juvenile justice coordinating council to develop a plan describing the facilities, programs, placements, services, supervision, and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth. (Welf. & Inst. Code § 1995(a).) OYCR may request revisions as necessary or request completion of the required statutory elements in the plan prior to final acceptance of the plan. (Welf. & Inst. Code § 1995 (f).) Plans and the date of their acceptance will be posted to the Office of Youth and Community Restoration website. (Welf. & Inst. Code § 1995(g).)

There are ten sections to the plan:

- Part 1: Subcommittee Composition
- Part 2: Target Population
- Part 3: Programs and Services
- Part 4: Juvenile Justice Realignment Block Grant Funds
- Part 5: Facility Plan

- Part 6: Retaining the Target Population in the Juvenile Justice System
- Part 7: Regional Efforts
- Part 8: Data
- Part 9: Other Updates
- Part 10: Expenditure Summary

PART 1: SUBCOMMITTEE COMPOSITION AND PROCESS (WELF. & INST. CODE §§ 1995 (B) AND (C))

List the subcommittee members, agency affiliation where applicable, and contact information:

Agency	Name and Title	Email	Phone Number
Chief Probation Officer (Chair)	John T. Keene, Chief Probation Officer	Jkeene@smcgov.org	650-312-5522
District Attorney's Office Representative	Josh Stauffer, Assistant District Attorney	jstauffer@smcgov.org	650-363-4070
Private Defender's Office Representative	Ron Rayes, Managing Attorney, Private Defender Program-Juvenile Office	ronr@smcba.org	650-312-5396
Department of Social Services Representative	John Fong, Director, Children & Family Services	jfong@smcgov.org	650-802-3390
Behavioral Health and Recovery Services	Ziomara Ochoa, Deputy Director, Behavioral Health & Recovery Services	zochoa@smcgov.org	650-573-3926
Office of Education Representative	Kris Shouse, Associate Superintendent, Educational Services Division	kshouse@smcoe.org	650-802-5589
Court Representative	Susan Etezadi, Juvenile Supervising Judge, County of San Mateo Superior Court	setezadi@sanmateocourt.org	-
Three Community Members <i>(defined as "individuals who have experience providing community-based youth services, youth justice advocates with expertise and knowledge of the juvenile justice system, or have been</i>	Johanna Rasmussen Margaret Hitchcock , Director of Clinical Services, Urban Services YMCA	johannasmcjustice@gmail.com mhitchcock@ymcasf.org	650-537-3545 650-877-8642
	Nick Jasse Melissa Poling , Managing Director of	jasson@smccd.edu melissa@flyprogram.org	650-759-2446 650-450-2361

<i>directly involved in the juvenile justice system” (Welf. & Inst. Code § 1995(b).))</i>	Innovation, Fresh Lifelines for Youth		
	Susan Manheimer, Community At-Large Member	semanheimer@outlook.com	-

Additional Subcommittee Participants			
Board of Supervisors	Lisa Gauthier, District 4, Supervisor	lgauthier@smcgov.org	650-363-4568
Behavioral Health and Recovery Services	Regina Moreno, Elizabeth Alvarez , Clinical Services Manager II	ealvarezmoreno@smcgov.org	650-312-5352/208-1115
Community-Based Organization	Melissa Poling, Associate Director, Fresh Lifelines for Youth	melissa@flyprogram.org	650-450-2364
Community-Based Organization	Margaret Hitchcock, Director of Clinical Services, Urban Services YMCA	mhitchcock@ymcasf.org	650-877-8642
Community-Based Organization	Manuela Aviles, Program Manager, Success Centers	maviles@successcenters.org	415-459-7000
San Mateo County Juvenile Justice & Delinquency Prevention Commission	Johanna Rasmussen, Chair	johannasmcjustice@gmail.com	650-537-3545

Describe the process used to determine whether to select a co-chair for your subcommittee (Welf. & Inst. Code § 1995(b)):

The San Mateo County DJJ Realignment Subcommittee voted not to select a co-chair.

Provide the dates of the last two meetings that the subcommittee convened to discuss your county’s JIRBG plan.

Meeting Date 1: February 26, 2026 Meeting Date 2: ~~March 26, 2026~~ [March 30, 2026](#)

Additional meeting dates of the subcommittee, if applicable:

~~N/A~~

Date that the subcommittee approved the plan by a majority vote:

~~March 26, 2026~~ [March 30, 2026](#)

Describe how the plan was developed, including the review and participation of the subcommittee community members as defined in Welf. & Inst. Code § 1995(b):

The table below describes the process and timeline the County used to develop its 2026 plan.

Date	Activity
January 2026	Probation prepared an updated draft of San Mateo County’s Juvenile Justice Realignment Block Grant Plan with revised data and program information.
February 26, 2026	Subcommittee Meeting #1 – The Juvenile Justice Coordinating Council’s DJJ Realignment Subcommittee met to review and discuss the draft plan.
February/March 2026	Subcommittee members provided written feedback on the draft plan. Probation compiled the feedback and developed a final draft.
March 30 26, 2026	Subcommittee Meeting #2 – Subcommittee met to review and adopt the plan.
May 1, 2026 (or before)	The Probation Department submits a plan to OYCR.

PART 2: TARGET POPULATION (WELF. & INST. CODE § 1995(D)(1))

Briefly describe the County’s realignment target population supported by the block grant.

The “target population” is defined as “youth who were eligible for commitment to the Division of Juvenile Justice prior to its closure and shall further be defined as persons who are adjudicated to be a ward of the juvenile court based on an offense described in subdivision (b) of Section 707 or an offense described in Section 290.008 of the Penal Code.” (Welf. & Inst. Code § 1990(b))

2021-2025 Target Population Data

To understand the target population for the grant program, the San Mateo County Probation Department compiled data from the past five calendar years (2021-2025) on persons who were 1) eligible for commitment to the Division of Juvenile Justice before its closure, and/or 2) adjudicated to be a ward of the juvenile court based on a 707(b) and/or 290.008 offense. The key findings are summarized below.

- There were 90 adjudications for 707(b) and/or 290.008 crimes in the County between Jan. 1, 2021, and Dec. 31, 2025 – an average of 18 per year.
- The cases fall into the following categories based on the most serious adjudicated offense: Assault (48), robbery (27), homicide (4), attempted homicide (3), and sex offenses (8).
- 93% of defendants identified as male; 7% as female.
- 66% of defendants identified as Hispanic or Latino; 16% Black; 4% Native Hawaiian or Pacific Islander; 7% other race; 4% White; and 3% Asian.

- Average age upon adjudication: 16 years old.
- **TO BE UPDATED IF DISPO IS AVAILABLE BEFORE SUBMITTAL:** Youth Services Center-Juvenile Hall (29); community supervision (18); electronic monitoring (21); transferred to home county (6); still awaiting disposition as of April 1, 2026 (7); Secure Youth Treatment Facility (6); Residential treatment program (2); Deferred Entry of Judgement (1).
- ~~As of Dec. 31, 2025, six individuals adjudicated in San Mateo County have been placed into the County's Secure Youth Treatment Facility.~~
- ~~As of Dec. 31, 2025, two individuals adjudicated in another county have been placed into San Mateo County's Secure Youth Treatment Facility after the case was transferred here pending disposition.~~
- As of December 31, 2025, San Mateo County's Secure Youth Treatment Facility housed eight individuals, of whom two were adjudicated in another county.

To help put the target population demographic data into context, the tables below show the projected estimated child population (ages 0-17) of San Mateo County by race/ethnicity, age, and gender in 2026.

Child Population, by Race/Ethnicity		
White	42,552	26%
Hispanic/Latino	47,484	29%
Asian	48,814	30%
Multiracial	17,508	11%
Black	2,213	1%
Native Hawaiian/Pacific Islander	2,397	1%
American Indian/Alaska Native	261	0%

Child Population, by Age and Gender			
Age Group	Female	Male	Total
Ages 0	3,272	3,432	6,704
Ages 1-4	14,071	14,746	28,817
Ages 5-9	20,216	20,370	40,586
Ages 10-14	20,689	21,804	42,493
Ages 15-19	21,020	21,609	42,629
Total	79,268	81,961	161,229

Source: California Department of Finance. Demographic Research Unit. Report P-3: Population Projections, California, 2020-2070 (Baseline 2023 Population Projections; Vintage 2024 Release). Sacramento: California. September 2024.

Demographics of identified target population, including anticipated numbers of youth served, disaggregated by factors including age, gender, race or ethnicity, and offense history.

Describe the target population disaggregated by programs, placements, and/or facilities to which they have been referred.

707(b) Offense	Gender	Age upon Adjudication	Race	Post-Disposition Placement
2021				
PC212.5(c)-FEL-Second Degree Robbery	Male	16	Other race, ethnicity, or origin	Juvenile Hall
	Female	18	Black or African American	Supervision

	Male	14	Hispanic, Latino, or Spanish origin	Juvenile Hall
PC 215(a)-FEL-Carjacking	Male	16	Hispanic, Latino, or Spanish origin	Juvenile Hall
	Male	16	Black or African American	Juvenile Hall
PC 245(a)(2)-FEL-Assault with Firearm	Male	17	Hispanic, Latino, or Spanish origin	Juvenile Hall
PC245(a)(4)-FEL-Assault By Means Likely To Produce Great Bodily Injury	Male	15	Hispanic, Latino, or Spanish origin	Juvenile Hall
	Male	18	Black or African American	Juvenile Hall
PC 286(c)(2)(B)-FEL-Sodomy on Child under 14	Male	17	Black or African American	Juvenile Hall
PC 664/187(a)-FEL-Attempted Murder	Male	16	Hispanic, Latino, or Spanish origin	Juvenile Hall
	Male	17	Black or African American	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish origin	Juvenile Hall
2022				
PC187(a)-FEL-Murder	Male	18	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC212.5(c)-FEL-Second Degree Robbery	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	20	Hispanic, Latino, or Spanish Origin	Supervision
	Male	21	Other race, ethnicity, or origin	Juvenile Hall
	Male	17	Black or African American	Transferred Out
	Male	17	Black or African American	Transferred Out
PC245(a)(4)-FEL-Assault By Means Likely To Produce Great Bodily Injury	Male	14	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	14	Hispanic, Latino, or Spanish Origin	Juvenile Hall

	Male	15	Native Hawaiian or Pacific Islander	Electronic Monitoring
	Male	18	Hispanic, Latino, or Spanish Origin	Supervision
	Female	14	Hispanic, Latino, or Spanish Origin	Supervision
	Female	14	Hispanic, Latino, or Spanish Origin	Supervision
2023				
PC187(a)-FEL-Murder	Male	16	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC192(a)-FEL-Voluntary Manslaughter	Male	18	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC211-FEL-2nd Degree Robbery	Male	19	Hispanic, Latino, or Spanish Origin	Juvenile Hall
PC212.5(c)-FEL-Second Degree Robbery	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Transferred Out
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
PC215(a)-FEL-Carjacking	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
PC245(a)(4)-FEL-Assault By Means Likely To Produce Great Bodily Injury	Male	16	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	17	White	Supervision
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	16	Hispanic, Latino, or Spanish Origin	Supervision
PC246-FEL-Shooting At An Inhabited Dwelling	Male	15	Black or African American	Juvenile Hall
	Male	15	Native Hawaiian or Pacific Islander	Juvenile Hall
PC286(c)(2)(a)-FEL-Sodomy By Force	Male	22	Hispanic, Latino, or Spanish Origin	Supervision
PC288(a)-FEL-Lewd Act Upon A Child	Male	17	White	Supervision
	Male	15	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
2024				

PC187(a)-FEL-Murder	Male	19	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC212.5(c)-FEL-Second Degree Robbery	Male	13	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	15	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	16	Asian	Juvenile Hall
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Supervision
	Male	16	Black or African American	Electronic Monitoring
PC215(a)-FEL-Carjacking	Female	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
PC245(a)(1)-FEL-Assault With A Deadly Weapon	Female	16	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	15	Asian	Deferred Entry of Judgment
PC245(a)(2)-FEL-Assault With A Firearm	Male	17	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC245(a)(4)-FEL-Assault By Means Likely To Produce Great Bodily Injury	Male	15	Hispanic, Latino, or Spanish Origin	Supervision
	Male	16	Hispanic, Latino, or Spanish Origin	Supervision
	Male	14	Black or African American	Electronic Monitoring
	Male	17	Hispanic, Latino, or Spanish Origin	Supervision
	Male	18	White	Residential treatment program
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	16	White	Supervision
	Male	16	Black or African American	Supervision
	Male	13	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	16	Other Race	Electronic Monitoring
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	16	Black or African American	Transferred Out
	Male	15	Native Hawaiian or Pacific Islander	Transferred Out
	Male	14	Hispanic, Latino, or Spanish Origin	Electronic Monitoring

PC245(c)-FEL- Assault Upon Peace Officer Or Firefighter	Male	17	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC246-FEL- Shooting At Occupied Motor Vehicle	Male	15	Other Race	Electronic Monitoring
PC288(a)-FEL- Lewd Act Upon A Child	Male	16	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	12	Black or African American	Transferred Out
2025				
PC211-FEL-2nd Degree Robbery	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
PC212.5(c)-FEL- Second Degree Robbery	Male	14	Native Hawaiian or Pacific Islander	Electronic Monitoring
	Male	15	Hispanic, Latino, or Spanish Origin	Supervision
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
PC245(a)(1)-FEL- Assault With A Deadly Weapon	Male	18	Hispanic, Latino, or Spanish Origin	Pending
PC245(a)(2)-FEL- Assault With A Firearm	Male	18	Black or African American	Residential treatment program
PC245(a)(4)-FEL- Assault By Means Likely To Produce Great Bodily Injury	Male	15	Asian	Pending
	Male	16	Hispanic, Latino, or Spanish Origin	Pending
	Male	16	Hispanic, Latino, or Spanish Origin	Supervision
	Male	16	Other Race	Supervision
	Female	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	19	Hispanic, Latino, or Spanish Origin	Pending
PC245(b)-FEL- Assault with Semi- Automatic Firearm	Male	17	Other Race	Pending
PC261(a)(2)-FEL- Forcible Rape - Child Victim Over 14 Years	Male	15	Hispanic, Latino, or Spanish Origin	Pending
PC288(b)(1)-FEL- Forcible Lewd Act Upon Child	Male	16	Hispanic, Latino, or Spanish Origin	Pending

PART 3: PROGRAMS AND SERVICES (WELF. & INST. CODE § 1995(D)(2))

Provide a description of the facilities, programs, placements, services and service providers, supervision, and other responses that will be provided to the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

Youth Services Center-Juvenile Hall

Juvenile justice-involved minors and nonminors subject to secure confinement in San Mateo County are housed at the Youth Services Center-Juvenile Hall, which also serves as the County's Secure Youth Treatment Facility. The Juvenile Hall opened in 2006 with a capacity for 180 youth – although its average daily population was just 30 in fiscal year 2024-25. Its campus consists of an admissions unit, three living units, a family visitation room, a multi-sensory de-escalation room, a kitchen, a multipurpose room that houses career technical education learning labs, a health and dental clinic, a fully accredited school, a gym, multiple gardens, and an outdoor recreation area.

Therapeutic Detention Model

The County's detention practice historically has included the use of a therapeutic detention model. This model combines the philosophy of secure detention with comprehensive resources that aid in the individual's rehabilitation and successful reentry. These resources include health and dental services, mental health and substance abuse treatment, the County's Court Schools Program, and evidence-based programs focusing on cognitive skills, job readiness training, domestic violence prevention, yoga and creative arts, mindfulness training, and more. Resources are provided in partnership with county agencies (e.g., Health, Behavioral Health and Recovery Services, the San Mateo County Office of Education, and the San Mateo County Community College District) and various community-based organizations.

Secure Track (SOARR)

In 2021, the County established a secure track program, Success and Opportunities Aspiring Readiness for Reentry (SOARR), to serve system-involved minors and nonminors who would previously have been eligible for placement at the Division of Juvenile Justice (DJJ). In 2022, the County issued a request for proposals (RFP) to fund programs and services supporting youth in Juvenile Hall and the SOARR program, with a particular focus on long-term, transition-aged youth.

This procurement resulted in 12 contracts with seven community-based organizations to deliver a diverse array of in-custody and reentry-focused services. Programming includes music instruction, enhanced case management, reentry and employment supports, writing and magazine publishing, mindfulness and meditation classes, job-readiness training, and computer skills education, among others (see table below for additional detail).

Several services are specifically tailored to the needs of transition-aged youth. For example, Fresh Lifelines for Youth provides law-related education, career and postsecondary workshops, and in-custody case management and coaching for youth in the secure track program. In addition, Fresh Lifelines for Youth is leading a design process to expand and refine services for SOARR minors and nonminors serving long-term commitments in Juvenile Hall.

While the 2022 RFP did not yield viable proposals for every identified service gap, the County remains committed to addressing unmet needs through alternative procurement strategies. In fiscal year 2024–25, the

County executed new contracts with Community Overcoming Relationship Abuse, ~~and~~ Addiction Education Society, Inc. and Live in Peace to provide healthy relationships workshops, ~~and~~ substance use prevention programming, alcohol and other drug service, life coaching and wellness among other for the target population.

The contracts awarded through the 2022 RFP are scheduled to expire on June 30, 2026. To ensure continuity of services and support long-term planning, the Probation Department launched a new RFP in Fall 2025 and is currently in the process of selecting providers to deliver programs and services for minors and non-minors in Juvenile Hall and the SOARR program. This competitive process is intended to fund a new round of contracts, allowing the County to sustain effective programming while aligning services with evolving needs, identified service gaps, and best practices for serving transition-aged youth.

Less Restrictive Programs (LRPs)

San Mateo County is committed to working with the courts and secure-track youth and young adults to facilitate individualized placements in less restrictive programs (LRPs) to support successful rehabilitation, reentry, and community safety goals. LRPs may include:

- **Furlough-Based Programs** within Juvenile Hall allow eligible youth to be temporarily released from custody for approved, structured activities such as school attendance, employment, internships, volunteering, and community passes. These furloughs are individualized, court-authorized when required, and closely supervised to support skill-building, family connection, and gradual reintegration into the community. for school, work, internships, volunteering, and home passes.
- **Community-Based Options** such as residential programs, fire camp training (e.g., Pine Grove Youth Conservation Camp), transitional academic programs through California State University and University of California systems, and at-home support.
- **Individualized Reentry Services** to provide additional support based on everyone's needs.

LRP Models for Implementation and Consideration in San Mateo County in Use or Development in Other Counties:

- 1. Community-Based Residential Program**
 - Operated by a nongovernmental organization (NGO) through a probation department contract.
 - Services provided in an NGO-owned or rented home/apartment with probation oversight.
- 2. County-Operated Residential Program**
 - Located in a county-owned or rented home/apartment.
 - Services provided directly by the probation department or in partnership with NGOs or community-based organizations (CBOs).
 - Consideration: Local zoning regulations may affect program operations.
- 3. At-Home LRP Model**
 - Youth/young adults remain in their familial home.
 - May include electronic monitoring if court-ordered under WIC 875(f)(2).
 - Additional supportive services may be provided.

4. Pine Grove Fire Camp

- A CDCR-operated residential training program in Amador County.
- Serves eligible male youth/young adults (ages 18-25).
- San Mateo County entered into a three-year agreement with CDCR, approved in January 2026, to enable potential placement of eligible youth and young adults at Pine Grove, subject to program eligibility criteria, available capacity, and court approval.

5. California Conservation Corps (CCC)

- A program under the California Natural Resources Agency.
- Offers residential and non-residential environmental service opportunities.
- Serves male and female youth/young adults (ages 18-25) statewide.

San Mateo County’s Approach

The County will tailor each LRP placement to the individual’s needs and goals, working in collaboration with the youth/young adult, the courts, and their multidisciplinary support team. When needed, the County will also endeavor to connect secure-track wards with transitional housing services as part of their step-down process to ensure stability and continuity of care.

Programs inside the Juvenile Hall

Minors and nonminors housed at the Juvenile Hall have access to a range of programming options, including can participate in many programming options, ranging from job-readiness and life coaching sessions, as well as to yoga and fine arts classes. These services programs are provided delivered by through a combination of probation staff, community-based organizations, and volunteers, and are largely generally available to all minors/nonminors youth in the facility. For youth committed to the Secure Youth Treatment Facility (SYTF), programming is further aligned with the individualized treatment requirements outlined in WIC 875. Each youth is supported through an Individualized Rehabilitation Plan (IRP), which is developed based on their unique strengths and needs through a Collaborative Multi-Disciplinary Team (MDT) process. MDTs include the youth, Deputy Probation Officer (DPO), Group Supervisor (GS), Behavioral Health and Recovery Services (BHRS), medical staff, educators, and other supportive individuals. The MDT meets at least every three months to review progress and update the IRP, with an emphasis on ensuring that youth have a meaningful voice in shaping their goals, services, and overall rehabilitative pathway.

The table below displays programs offered at the Juvenile Hall by community-based organizations in fiscal year 2025-26.

Community-Based Organization	Program Description	Funding Source(s)
Fresh Lifelines for Youth	Weekly law-related education and career and education-focused workshops, plus in-custody case management and life coaching, and an ongoing planning process to build out future Secure Youth Treatment Facility services.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
The Beat Within (A member of	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills,	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant

Intersection for the Arts)	including positive self-esteem building, positive social interactions, and positive relationship building with instructors.	
The Art of Yoga Project	Weekly yoga and creative arts classes.	Youthful Offender Block Grant
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
Success Centers	Weekly job-readiness and life skills workshops and computer literacy training classes.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
YMCA	Emotional regulation and other group programs. Weekly, depending on the availability of participants or instructors.	Youthful Offender Block Grant
Therapeutic Beat Making, LLC	A weekly program led by Elliot Gann, Psy.D., that uses hip hop and electronic music production (beat making) and DJ'ing as therapeutic and educational interventions to help participants to express themselves and gain new skills.	Youthful Offender Block Grant
University of California Cooperative Extension	The Healthy Living Ambassador's Cooking Program provides weekly education, skill-building, and career training around nutrition, healthy cooking, and food safety. Participants gain skills to cook for themselves and others through culturally relevant and personally meaningful recipes. Participants also gain career skills, including the opportunity to earn a food handler's license, which enables them to work in commercial kitchens.	Youthful Offender Block Grant
Airballin' (De Andre Drake)	Weekly art and/or airbrushing classes promoting creative therapeutic outlets.	Juvenile Facility Improvement Funding
Prison Education Project	Prison Education Project provides weekly academic, cognitive, life skills, and career development programming.	Outside (non-County) funding
Alcoholics Anonymous	Provides participants with a group of principles to help expel the obsession with drinking and enables them to become happy and whole. Provided by the National AA organization. Services vary based on the availability of volunteers.	Outside (non-County) funding
Community Overcoming Relationship Abuse	Provides ongoing, weekly healthy relationships workshops and mental health groups tailored for different age groups, including transitional-aged youth, as well as monthly workgroups for the parents of incarcerated minors/nonminors.	Juvenile Justice Realignment Block Grant
Live In Peace	Ongoing weekly life coaching, mentoring, and job readiness services	Department Funding

	are provided by nonprofit Live in Peace at no cost to the County.	
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In addition to the contracted services shown in the table above, the Juvenile Hall offers several programs led by probation staff, partner agencies, or volunteers. The table below displays programs facilitated by staff or volunteers as of fiscal year 2025-26.

Program Name	Description
Bible Study & Religious Services (volunteer-led)	Weekly Voluntary Bible study group and religious services for youth inside the Juvenile Hall.
Book Club	Forum to discover new books, increase literacy, and focus on literary critique.
Career Technical Education	The Career Technical Education Program offered through the San Mateo County Office of Education engages minors/nonminors with real-world technology and problem-based, hands-on learning.
Essay Program	Critical thinking and creative writing.
Large Muscle Activity	All minors/nonminors are provided with the opportunity to participate in large muscle activity (i.e., structured sports, physical activities) seven days a week for at least an hour each day.
Life Skills	Resume writing and interview skills, DMV preparation, hygiene, and other life skills are taught by staff.
Phoenix Re-Entry Program	The Phoenix Re-entry Program (PREP) is a Juvenile Hall furlough program for youth serving long-term commitments who have demonstrated readiness and need for increased privileges and services before release. PREP allows eligible youth to temporarily leave the facility to access community-based services and structured activities that support their rehabilitation and reentry, including education, DMV and banking services, vocational training, and counseling. These opportunities help build essential skills and connections to facilitate a successful transition back into the community.
Rotating Knowledge	Serves as an enrichment block that includes activities such as trivia, bingo, puzzles, essay-based exercises, and educational documentaries, with additional activities offered throughout the week.

Tablets in the Juvenile Hall

In fiscal year 2023-24, the County began issuing tablet computers to minors and nonminors inside the Juvenile Hall. The tablets allow learners to access educational and entertainment content as well as connect with friends and families through a voice calling app to improve the chances of a successful re-entry. Educational programs include financial literacy, basic work skills, high school equivalency programs, college preparation, substance abuse [treatment resources](#), work skills and OSHA certifications, cognitive behavioral therapy, and more. The entertainment library features a rotating, curated selection of movies, radio stations, TED Talks, and audiobooks. As of now, residents have access to tablets outside school hours and are allowed at least 1 hour of call time each day with pre-approved contacts. Educational programs are accessible whenever the tablets are in use. Entertainment is available on weekday afternoons and evenings, and most of the day on weekends. The County is partnering with Orijin, PBC in this project.

Secondary Education, College Preparation

The San Mateo County Office of Education provides a student-centered, standards-based curriculum for students inside the Juvenile Hall. This curriculum is augmented through a unique and innovative partnership with the San Mateo County Community College District through Project Change, which provides students with opportunities to develop college and career readiness skills, complete California's high school requirements for graduation, and pursue college-level courses for college credit. Through Project Change, students have access to in-person classes at the Juvenile Hall as well as asynchronous classes online. Office of Education staff also provide counseling support for graduates seeking college degrees, including those seeking four-year degrees through programs such as Project Rebound at San Francisco State University. The Office of Education's college counselor also participates in monthly multi-disciplinary team meetings with secure track students. College students also receive tutoring online and in person.

The Juvenile Hall further supports the educational goals of minors and nonminors in the target population by providing dedicated computer terminals and access to technology on the secure track/long-term housing unit that enables students to conduct research and complete college courses while outside of school, based on guidelines provided by the Board of State and Community Corrections.

The San Mateo County Office of Education (SMCOE) provides a student-centered, standards-based curriculum for youth inside the Juvenile Hall, including those committed to the Secure Youth Treatment Facility (SYTF). This curriculum is augmented through a unique and innovative partnership with the San Mateo County Community College District through Project Change, which provides students with opportunities to develop college and career readiness skills, complete California's high school graduation requirements, and pursue college-level courses for credit. Through Project Change, students have access to in-person classes within Juvenile Hall as well as asynchronous online coursework.

For youth who have completed high school, SMCOE, in collaboration with Probation and contracted service providers such as Project Change, provides coordinated post-secondary transition support. These partners work together to assist youth in identifying and enrolling in appropriate college, career technical education, and vocational opportunities aligned with each youth's Individualized Rehabilitation Plan (IRP). SMCOE staff play a primary role in academic counseling, including education planning, class registration, and coordination with post-secondary institutions. Probation and service providers support case management, career exploration, and connection to workforce pathways, reinforcing engagement and progress toward identified goals. SMCOE staff also provide counseling support for graduates seeking college degrees, including those pursuing four-year pathways through programs such as Project Rebound at San Francisco State University.

Juvenile Hall further supports the educational goals of minors and nonminors by providing dedicated computer terminals and structured access to technology in its housing units. This access enables students, including SYTF youth, to complete coursework, conduct research, and participate in post-secondary programming outside of the traditional school day, in accordance with guidelines established by the Board of State and Community Corrections. Facility staff, in coordination with SMCOE and program providers, ensure youth have consistent access to technology, adequate time to complete assignments, and clear points of contact for assistance with computer access, coursework, class registration, and academic planning. These supports are reviewed and reinforced through the Multidisciplinary Team process to promote successful educational engagement and continuity.

Programs Outside of the Juvenile Hall

The County contracts with three community-based organizations and the California Department of Corrections and Rehabilitation (CDCR) to provide programs for minors and nonminors outside of the Juvenile Hall who are awaiting adjudication or have been placed under community supervision (i.e., placed on probation in the community).

Organization	Program Description	Funding Source(s)
Fresh Lifelines for Youth	Law and Leadership Program is designed to offer life-skills education focusing on asset building and cognitive-behavioral change, followed by intensive case management.	Juvenile Justice Crime Prevention Act
Success Centers	Job-readiness training, job placement, on-the-job training, worksite development, and career advisor services.	Juvenile Justice Crime Prevention Act
YMCA	Victim Impact Awareness Program, Sexual Violence Prevention Program.	Juvenile Justice Crime Prevention Act
The Pine Grove Youth Conservation Camp	A conservation/fire camp program, jointly run by CDCR and Cal FIRE, offering firefighting skills, career training, therapy, and community service to foster rehabilitation and re-entry skills.	Juvenile Justice Realignment Block Grant

Behavioral Health and Recovery Services

The Juvenile Hall offers trauma-informed, culturally [competent responsive](#) behavioral health services to justice-involved minors and nonminors inside the Juvenile Hall as well as in the community. Behavioral Health and Recovery Services (BHRS), a division of the San Mateo County Health System, provides individual, group, and family therapy, court-ordered mental health evaluations, psychotropic medication management, and provides resources and support to families with children in the juvenile justice system. [Additionally, BHRS offers case management and services from a Family Partner. Family Partners provide support to caregivers and/or guardians involved in behavioral health and related systems, with services delivered by individuals who bring their own lived experience navigating those same systems.](#) Clinicians coordinate crisis response and short-term interventions for individuals detained in the Juvenile Hall. This includes clients experiencing acute psychiatric and/or psychosocial crises. The Youth Services Center BHRS team also coordinates crisis response for after-hours, weekends, and holidays through an After-Hours On-Call Clinician rotation.

FY 2024–25 snapshot data show about 27 active cases and 13 involving psychotropic medication on the 15th of each month.

Clinicians provide therapy services using a variety of evidence-based modalities, such as dialectical behavioral therapy (DBT), cognitive behavioral therapy (CBT), and trauma-focused cognitive behavioral therapy (TF-CBT). Other approaches include eye movement desensitization reprocessing, motivational interviewing, art therapy, attachment therapy, internal family systems, structural family therapy, and acceptance and commitment therapy. Clinicians collaborate with probation staff and community-based organizations and participate in multi-disciplinary meetings to help meet the treatment needs of minors and non-minors in the juvenile justice system.

In 2024, the Probation Department collaborated with BHRS to create and fund an Alcohol and Other Drugs Case Manager position embedded within the BHRS clinical team. The position [has since been filled](#) was filled

on February 23, 2026, with the Case Manager ~~scheduled to begin~~ providing substance use prevention, intervention, and treatment services to minors and nonminors housed at the Juvenile Hall ~~at the end of February 2026~~.

Key responsibilities ~~will~~ include:

- 1) Specialized Services: Provide specialized alcohol and other drug services tailored to the unique needs of justice-involved minors and nonminors. Services will be culturally responsive, gender-responsive, and trauma-informed. This involves assessing and addressing substance abuse issues within the context of their broader challenges.
- 2) Therapeutic Interventions: Conduct Co-occurring group therapy, individual therapy, and family therapy sessions to address the multifaceted needs of the clients. These sessions aim to provide a supportive environment for addressing substance abuse, trauma, and behavioral issues.
- 3) Case management: Offer comprehensive case management services to ensure continuity of care and support for justice-involved youth and young adults. This includes coordinating with various agencies and professionals involved in the minor/nonminor’s life to ensure holistic support.
- 4) Multidisciplinary Team (MDT) Collaboration: Actively participate in Multidisciplinary Team meetings and other collaborative efforts to ensure coordinated care and alignment of services with the needs of the minors and nonminors. This involves sharing insights, providing updates, and contributing to the development of comprehensive treatment plans. These treatment plans will also include comprehensive re-entry planning as clinically appropriate.
- 5) Relationship Building: Foster constructive working relationships with justice-involved youth and young adults and collaborate closely with multiple agencies involved in their care. This entails effective communication, advocacy, and coordination to facilitate clients’ access to necessary services and support systems.
- 6) Referral and Networking: Facilitate referrals to external agencies and resources as needed, ensuring that minors and nonminors receive the continuum of care required for their rehabilitation and well-being. This involves staying updated on available resources and networking with relevant stakeholders to expand support options.

The table below summarizes the services provided by Behavioral Health and Recovery Services as of fiscal year 2025-26.

Behavioral Health Service	Description
Neurosequential Model of Therapeutics	Clinicians gather information through assessments to identify problems, key strengths, and the application of interventions in a way that helps families, educators, therapists, and others best meet the needs of in-custody minors and nonminors.
Intake and Screening	The BHRS clinical team provides initial screening and assessment of minors and nonminors arrested anywhere within San Mateo County on first-time offenses, or those who commit new crimes more than six months after the termination of their last probation. Additionally, the team assesses minors and nonminors with out-of-custody matters to determine eligibility for diversion programs and/or to develop treatment plans that include community referrals and probation supervision. The team screens and assesses past and current juvenile justice, behavioral health, and social services issues or concerns. The team also identifies problem areas related to school

	attendance, behavior, academic performance, and substance use/abuse.
Individual Therapy/Counseling Services	Individual therapy is offered upon intake to all minors and nonminors detained at the Juvenile Hall, including youth committed to the Secure Youth Treatment Facility (SYTF) . Additionally, referrals may come from the court, probation, correctional health, Office of Education, parents, community-based providers, or minors and nonminors youth who self-refer. In compliance with state regulations, minors and nonminors, including SYTF youth who have behavioral health services included in an Individualized Education Program or are prescribed psychotropic medications, are routinely provided with therapeutic services.
Case Management Services	Staff support minors and nonminors and families with links to resources to help with re-entry into the community, which may include linkage to SUD treatment services
Intensive Care Coordination	Targeted case management facilitates assessment of care planning for and coordination of services, including urgent services, for Medical beneficiaries with intensive needs.
Family Therapy	Clinicians provide family therapy to adolescents returning home from Juvenile Hall and out-of-home placements, in addition to minors and nonminors detained at the Juvenile Hall. Clinicians are equipped to provide culturally and linguistically responsive services to this diverse population, which includes a significant number of families from Mexico and Central America. Clinicians collaborate with probation staff and community-based service providers to provide effective case management, crisis intervention, and family support within a family-focused, best-practices model.
24/7 Crisis Support	Clinicians coordinate crisis response and short-term interventions for minors and nonminors detained in the Juvenile Hall. This includes minors and nonminors experiencing acute psychiatric and/or psychosocial crises. The BHRS team also coordinates crisis response for after-hours, weekends, and holidays through an After-Hours On-Call Clinician rotation.
Group Therapy	Group therapy is provided with a focus on behavioral health concerns, such as depression, anxiety, posttraumatic stress disorder, body image issues, emotional regulation, self-esteem, grief, intimate partner violence, and substance use. The structure of the group may be psychoeducational, skills development, a support group, or an interpersonal processing group. Clinicians provide therapeutic interventions using a trauma-focused lens and therapeutic activities such as multimedia, gardening, drumming, running, art, and music to promote healing and positive change.
Family Partner Services	A Behavioral Health and Recovery Services Family Partner staff member assists parents of minors and nonminors involved with the juvenile justice system in navigating court and legal processes. The Family Partner can help connect families to other agencies that provide housing, food, immigration, and other services, and provide insights to probation staff for more effective case management.
Psychotropic Medication Management	A psychiatrist provides psychotropic medication management for the minors and nonminors inside the Juvenile Hall. The referrals are either generated by correctional health staff, clinicians, parents, or self-referrals. The psychiatrist also works closely with clinicians to ensure continuity of care upon a client's release from the Juvenile Hall.

Court-Ordered Psychological or Psychiatric Evaluation	The staff psychologist and psychiatrist are responsible for the completion of court-ordered psychological or medication evaluations. These evaluations help determine optimal treatment planning or placement options for minors and nonminors.
Consultation and Education	Questions, issues, and concerns related to concerns about the behavioral health needs or status of minors and nonminors are provided to staff members representing Juvenile Institutions, Juvenile Probation, Correctional Health, and the County Office of Education
Alcohol and Other Drug Case Manager	Provides an Alcohol and Other Drugs Case Manager who conducts assessments and provides education about the risks of substance use, as well as addresses broader challenges.

County Social Services

The San Mateo County Children and Family Services agency works with probation staff to provide services to justice-involved minors and nonminors in the child welfare system. These services include:

Social Service	Description
The Independent Living Program	Provides training, services, and benefits to assist current and former foster youth ages 14 to 20 in achieving self-sufficiency before, and after leaving, the foster care system.
Foster Youth Education and Employment Services Program	Provides education and employment-related case management services to current San Mateo County dependent youth. Participating youth will receive secondary and post-secondary education support, job-readiness training, career development, and other supportive services.
Intensive Case Management	Intensive case management will be provided by the youth's social worker and a Commercial Sexual Exploitation of Children social worker who provides secondary support.
Transition-Aged Youth Summit	Serves as a leadership opportunity for youth advocacy and youth-led training for our community.
California Youth Connection	A youth advocacy group that drives policy at the state level and focuses on key foster youth priorities from a legislative perspective
Transitional Housing and Aftercare	Includes case management services and support for young adults ages 18 to 25 who have aged out of the child welfare system.

Progress Update

Since May 1, 2025, the County has made progress in the following areas related to programs and services:

- **Request for Proposals:** Issued a new RFP in Fall 2025 for programs and services serving youth in Juvenile Hall and the SOARR program, building on the Local Action Plan (LAP) completed and approved by the JJCC in 2025 to guide the next multi-year contracting cycle.
- **Pine Grove Fire Camp:** Entered into a new three-year agreement with the California Department of Corrections and Rehabilitation (CDCR), approved in January 2026, to support potential placement of eligible SOARR youth and young adults at Pine Grove Youth Conservation Camp as part of the County's less restrictive placement continuum.
- **Live in Peace:** Completed a new contract with Live in Peace in November 2025 to provide in-custody programming for youth in Juvenile Hall, including life coaching and reentry planning, alcohol and other

drug (AOD) education, wellness programming, college and trade support, and crisis intervention services.

- **Higher Education:** The SOARR educational programs have continued to demonstrate a high level of intentional cross-agency collaboration. Through these coordinated efforts, students are provided with meaningful access to educational opportunities that support both academic progress and long-term postsecondary success. During the 2024–25 academic year, San Mateo County Community College District Project Change supported seven SOARR youth enrolled in online and in-person courses. Course offerings included college success, math, and ethnic studies classes, along with wraparound services. In May 2025, three SOARR students graduated from Skyline College with an average GPA of 3.34, and all transitioned successfully to California State University. In the 2025–26 academic year, Project Change continues to support seven SOARR youth through a combination of online and in-person coursework, with expanded offerings in career planning, public speaking, and ethnic studies. Additionally, in August 2025, three SOARR students enrolled in four-year universities. One student is majoring in Business at San Francisco State, another is pursuing a Bachelor of Science in Nursing (BSN) at Sonoma State, and a third is working toward a degree in Kinesiology at CSU Monterey Bay. The current education program reflects the strength of collaboration among the San Mateo County Probation Department, San Mateo Community College District Project Change, California State University Project Rebound programs, and the County Office of Education.
- **Community Overcoming Relationship Abuse:** The Probation Department continues its partnership with Community Overcoming Relationship Abuse (CORA), a San Mateo County–based nonprofit, to provide healthy relationship workshops tailored to various age groups, including transition-aged youth. CORA also facilitates workgroups for parents of incarcerated minors and nonminor dependents. These services are available to youth housed in Juvenile Hall, including those within the target population.
- **Fresh Lifelines for Youth:** During the third quarter of this fiscal year (2024-25), Fresh Lifelines for Youth expanded its case management, career exploration, and reentry services for the secure track unit. The enhanced partnership with the County allows Fresh Lifelines for Youth to allocate two full-time case managers to the secure track population to support day-to-day issues that arise, build social and emotional learning skills, provide career readiness and life skills, establish credible messenger opportunities, and support step-down opportunities.

PART 4: JUVENILE JUSTICE REALIGNMENT BLOCK GRANT FUNDS (WELF. & INST. CODE § 1995(D)(3))

Describe how the County plans to apply grant funds to address the mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

Beginning this fiscal year, the County is using JJRBG funds to support both County staffing and contracts with community-based organizations providing services within the facility. This is the first fiscal year JJRBG funds have been used to support staffing for the Phoenix Re-Entry Program (PREP) and the Success and Opportunities Aspiring Readiness for Reentry (SOARR) program. PREP and SOARR staff deliver services,

support effective operations, and serve as key liaisons between youth, community-based providers, and deputy probation officers.

Grant funds continue to support contracts with five community-based organizations whose programs address the mental health, behavioral health, and trauma-based needs of the target population, with an emphasis on Secure Youth Treatment Facility residents. These contracts are described in the table below and were awarded through a multi-year planning process that involved:

- 1) Stakeholder workshops in 2021, conducted in conjunction with the Juvenile Justice Coordinating Council, to identify service gaps for anticipated Secure Youth Treatment Facility placements.
- 2) A request for proposals was released in 2022 to address the identified service gaps.
- 3) Three-year contracts awarded to four nonprofits in June 2023.

Selected Grantees	Funded Programs	Funding Source
Fresh Lifelines for Youth, Inc.	Weekly law-related education and career , <u>social-emotional learning</u> , and education-focused workshops, plus in-custody case management and <u>life</u> coaching, and <u>an</u> ongoing planning process to build out future Secure Youth Treatment Facility services.	Juvenile Justice Realignment Block Grant
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.	Juvenile Justice Realignment Block Grant
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant
Success Centers	Weekly job-readiness training and life skills workshops, in-house and off-site work-based learning placements, and Code on Point computer training classes.	Juvenile Justice Realignment Block Grant
Community Overcoming Relationship Abuse	Added in FY24-25 – Healthy relationships workshops and mental health groups tailored for different age groups, including transition-aged youth, as well as workgroups for the parents of incarcerated youth.	Juvenile Justice Realignment Block Grant

In addition to the Juvenile Justice Realignment Block Grant-funded programs shown in the table above, the County is using Youthful Offender Block Grant and other funding to fund contracts with community-based organizations to help meet the mental health and behavioral or trauma-based needs of youth inside the Juvenile Hall, including but not limited to the target population, as shown in the table below.

Community-Based Organization	Program Description	Funding Source
The Art of Yoga Project	Yoga and creative arts classes.	Youthful Offender Block Grant
YMCA	Sexual Violence Prevention and other group counseling programs.	Youthful Offender Block Grant
Therapeutic Beat Making, LLC	A program led by Elliot Gann, Psy.D., that uses hip hop and electronic music production (beat making) and DJ'ing as therapeutic and educational interventions to help youth to express themselves and gain new skills.	Youthful Offender Block Grant
Airballin' (De Andre Drake)	Art and airbrushing classes for youth at the Juvenile Hall, promoting creative therapeutic outlets.	Juvenile Facility Improvement Funding

Progress Update

Since May 1, 2025, the County has made progress in the following areas related to mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population:

- **Request for Proposals:** Issued a new RFP in Fall 2025 for programs and services serving youth in Juvenile Hall and the SOARR program, building on the Local Action Plan (LAP) completed and approved by the JJCC in 2025 to guide the next multi-year contracting cycle.

Moving forward, the County will continue to explore opportunities to expand services to meet the mental health and behavioral or trauma-based needs of the target population, with an emphasis on further developing its secure track program.

Describe how the County plans to apply grant funds to address support programs or services that promote healthy adolescent development for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

In June 2023, San Mateo County used grant funds to award contracts to four community-based organizations whose programs promote healthy adolescent development. These programs are shown in the table below.

Selected Grantees	Funded Programs	Funding Source
Fresh Lifelines for Youth, Inc.	Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.	Juvenile Justice Realignment Block Grant
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building,	Juvenile Justice Realignment Block Grant

	positive social interactions and positive relationship building with instructors.	
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant
Success Centers	Weekly job-readiness training and life skills workshops, in-house and off-site work-based learning placements, and Code on Point computer training classes.	Juvenile Justice Realignment Block Grant

In addition to the programs in the table above, the County is using Youthful Offender Block Grant and Juvenile Hall Improvement funding from the state to help promote healthy adolescent development through the educational and vocational programs shown in the table below.

Service Provider	Funded Programs	Funding Source
University of California Cooperative Extension	The Healthy Living Ambassador's Cooking Program provides education, skill-building, and career training around nutrition, healthy cooking, and food safety. Participants gain skills to cook for themselves and others through culturally relevant and personally meaningful recipes. Participants also gain career skills, including the opportunity to earn a food handler's license, which enables them to work in commercial kitchens.	Youthful Offender Block Grant
Paxton/Patterson	Hands-on, technology-driven learning labs and career technical education curriculum focusing on teaching electrical skills, plumbing, painting, HVAC, carpentry, dentistry, emergency medical technician, and energy and power skills. Probation to partner with the Office of Education to facilitate the labs.	Juvenile Facility Improvement Funding
Orijin/American Prison Data Systems, PBC	Computer tablets with preprogrammed software to allow learners to participate in self-paced educational programs ranging from career exploration to college prep to substance abuse treatment. The tablets also provide access to movies, radio stations, and a video calling app that allows users to connect virtually with family and friends to increase the chances of successful rehabilitation.	Juvenile Facility Improvement Funding

Live In Peace	Funded for FY 24-25 – Additional, ongoing weekly life coaching, mentoring, and job readiness services provided by nonprofit Live in Peace at no cost to the County.	Department Funding
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Progress Update

Since May 1, 2025, the County has made progress in the following areas related to the healthy adolescent development of the target population:

- **Pine Grove Fire Camp:** Entered into a new three-year agreement with the California Department of Corrections and Rehabilitation (CDCR), approved in January 2026, to support potential placement of eligible SOARR youth and young adults at Pine Grove Youth Conservation Camp as part of the County’s less restrictive placement continuum.
- **Live in Peace:** Completed a new contract with Live in Peace in November 2025 to provide in-custody programming for youth in Juvenile Hall, including life coaching and reentry planning, alcohol and other drug (AOD) education, wellness programming, college and trade support, and crisis intervention services.
- **Mural Project Summer 2025:** Completed a large-scale, colorful exterior mural at the Youth Services Center in Summer 2025 through an amended contract with DeAndre Drake, enhancing the visual environment of the inner quad and adjacent housing units.

Moving forward, the County will continue to explore opportunities to expand services that promote the healthy adolescent development of the target population, with an emphasis on further developing the County’s secure-track program. This may include adding services that grow with minors and non-minors over the years, support healthy relationships and social-emotional learning skills within and beyond the institution, and allow and support young people to practice decision-making, learning from failure, and managing autonomy.

Describe how the County plans to apply grant funds to address family engagement in programs for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

San Mateo County continues to explore ways to apply grant funds to address family engagement in programs for the target population after unfortunately receiving no proposals for parenting or family therapy programs in our fiscal year 2022-23 request for proposals process. The County is interested in rebuilding programs that strengthen family connections, such as the “Parent Project” and “Staying Connected with your Teen,” as well as expanding programs for minors and non-minors in custody who are already parents themselves.

At the same time, the County continues to support existing partnerships and services that indirectly address family engagement. For example, through the County’s partnership with Fresh Lifelines for Youth, young people develop social-emotional learning skills to better interact with people in their lives, often family. When family members are supportive, Fresh Lifelines for Youth helps them understand how their children may need their guidance, advocacy, or support to navigate justice, education, healthcare, and other systems.

Additionally, in August 2024, the County partnered with Community Overcoming Relationship Abuse to provide workshops for the parents of incarcerated youth, as well as programs for youth inside the Juvenile Hall.

Other programs and activities that address family engagement for the target population include the following:

- Family Nights inside the Juvenile Hall.
- Family therapy.
- Home Passes for minors and non-minors, [including eligible SYTF youth](#) enrolled in the Phoenix Re-Entry Program.
- Visits have been expanded to include extended family and supportive, positive adults, per the Youth Bill of Rights.
- Video calling via tablet computers for minors and non-minors inside the Juvenile Hall, [including SYTF youth](#).

Describe how the County plans to apply grant funds to address reentry, including planning and linkages to support employment, housing, and continuing education for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

Comprehensive Reentry Planning for Secure Track Youth & Young Adults

The County is committed to developing individualized reentry and step-down plans for secure-track youth and young adults, focusing on education, vocational training, behavioral health, housing, family reunification, and other identified needs (see Part 3, *Less Restrictive Programs*). Probation will collaborate with system partners to support strategies that integrate services and support during incarceration and after release to ensure a seamless transition.

Fresh Lifelines for Youth

The County is currently using grant funds to partner with Fresh Lifelines for Youth to provide re-entry case management and career navigation workshops for the target population, with an emphasis on secure-track minors and non-minors. This year, Fresh Lifelines for Youth expanded its services to include an average of three workshops per month in our facility, including career and education-focused workshops, and twice-weekly one-on-one case management in addition to meetings with school counselors and other partners. The provider will offer support in the implementation of step-down opportunities where youth will be able to practice skills outside the facility and begin the community reintegration process, which is vital to successful reentry. Fresh Lifelines for Youth also provides [up to eight](#) pro-social community activities annually for young people receiving re-entry case management services to further enforce pro-social attitudes, behaviors, and healthy activities with peers.

Success Centers

In addition, the County is using grant funds to partner with Success Centers to provide job-readiness training, computer literacy classes, and “employment spotlights” for young people inside the Juvenile Hall, also with an emphasis on secure-track detainees. The County will continue to explore partnership opportunities with Success Centers’ community-based services, including the Green Construction Program, a 16-week program based in San Francisco that integrates construction training with life skills training, academics, career coaching, and job placement services.

Workforce Development Initiative

San Mateo County, with the Office of Education as the lead agency, was awarded grant funding in 2024 through the Office of Youth and Community Restoration to participate in a workforce development program. This initiative connects justice-involved minors and nonminors (ages 16 to 25) with education and vocational services, enhancing reentry planning and employment opportunities within the Juvenile Hall.

Implementation and Goals

Launched in July 2024, the program is led by a Workforce Development Navigator in the Office of Education who collaborates with the Department of Rehabilitation (DOR), NovaWorks, and Fresh Lifelines for Youth. Key services include educational counseling for high school students and vocational rehabilitation, such as providing work-related clothing and tools. Goals include increasing access to educational workforce resources, expanding career pathways, and addressing barriers to employment.

Eligibility and Referral Process

DOR services require documentation of a disability, typically through an Individualized Education Program (IEP) or 504 Plan. Youth on medication for emotional or behavioral health issues may qualify through Behavioral Health and Recovery Services (BHRS).

- The Navigator refers eligible high school students from the Juvenile Hall and Gateway Community School and accepts referrals from Deputy Probation Officers for out-of-custody youth. Secure track youth and young adults could be referred upon release if they meet DOR eligibility requirements.
- Non-qualifying youth may access services through NovaWorks.
- Once referred, participants meet with a DOR counselor, though maintaining post-release contact remains challenging, according to the Navigator.

Program Duration and Tracking

Basic counseling may last several years. Vocational rehabilitation follows a structured plan and may last up to two years. Efforts are underway to establish a tracking system to monitor service completion and outcomes.

Referral Data and Service Engagement

As of February 2026, 51 youth have been referred to DOR services. The Navigator provides ongoing referral data and updates as the program grows.

Describe how the County plans to apply grant funds to address evidence-based, promising, trauma-informed and culturally responsive programs or services for the target population. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

For several years, the San Mateo County Probation Department has prioritized using evidence-based practices among its contracted service providers. The Department works with its contracted program evaluator, Applied Survey Research, to verify programs as “evidence-based” or as “promising practices.” The table below details the practices reported by Juvenile Justice Realignment Block Grant-funded service providers.

Grantee	Practice	Rating
Fresh Lifelines for Youth	Law Related Education & Credible Messenger Mentoring	Although not a nationally recognized evidence-based or promising practice on its own, the program incorporates the evidence-based practice of Cognitive Behavioral Therapy.
	Social-Emotional Learning	The practice of Social-Emotional Learning was rated effective in reducing students' conduct problems and emotional stress.
	Trauma-Informed Care	The trauma-informed approach is evidence-based practice according to the Substance Abuse and Mental Health Services Administration.
	Motivational Interviewing	This is an evidence-based practice according to the Center for Evidence-Based Practices. Elsewhere it is rated as research-based for children in mental health treatment.
	Critical Time Intervention	The intervention is rated as evidence-based practice according to the Evidence-Based Practice Center.
	Harm Reduction	Although not rated as evidence-based, it is recognized as an effective intervention for alcohol and substance abuse according to the Substance Abuse and Mental Health Services Administration.
Mind Body Awareness Project	Trauma-Informed Practice	The trauma-informed approach is an evidence-based practice according to the Substance Abuse and Mental Health Services Administration.
	Mindfulness-Based Interventions	Evidence-based model according to empirical evidence
	Empathy-Building Exercises	Emerging practice not yet rated as evidence based.
	Emotional Intelligence	Although not recognized as evidence-based or a promising practice on its own, many promising programs for adolescents feature increasing emotional intelligence, according to the California Evidence-Based Clearinghouse for Child Welfare.
	Communication Skills	Although not recognized as evidence-based or promising practice on its own, many promising programs for anger reduction feature increasing communication skills, according to the Substance Abuse and Mental Health Services Administration.
Success Centers	Growth Mindset	This is a research-based practice based upon empirical evidence.
	Job-Readiness Training	This training is not yet rated but is informed by employment and training-related programs that are research-based or promising.
	Life-Skills Training	This training is not yet rated but is informed by skill-building training and curricula that are research-based or promising.
	Microsoft Digital Literacy Class	This training is not yet rated.

	Motivational Interviewing	This is an evidence-based practice according to the Center for Evidence-Based Practices.
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Describe whether and how the County plans to apply grant funds to include services or programs for the target population that are provided by non-governmental or community-based providers. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(2) and (d)(8)):

As of fiscal year 2025-26, San Mateo County is using grant funds to support contracts with five community-based organizations, as summarized below.

Selected Grantees	Funded Programs
Fresh Lifelines for Youth, Inc.	Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and an ongoing planning process to build out future Secure Youth Treatment Facility services.
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills, including positive self-esteem building, positive social interactions, and positive relationship building with instructors.
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.
Success Centers	Weekly job-readiness training and life skills workshops, career advising services, and Code on Point computer training classes.
Community Overcoming Relationship Abuse	Added in FY24-25 – Healthy relationships workshops and mental health groups tailored for different age groups, including transition-aged youth, as well as workgroups for the parents of incarcerated youth.

PART 5: FACILITY PLAN (WELF & INST. CODE § 1995(D)(4))

Provide a detailed facility plan indicating which facilities the county will use to house or confine realigned youth at varying levels of offense severity and treatment need. Include the following (Welf. & Inst. Code §1995(d)(4)):

- *Any less restrictive programs the county uses, and whether those programs are in facilities regulated by Subchapter 5 (commencing with Section 1300) of Chapter 1 of Division 1 of Title 15 of the California Code of Regulations*
- *Any county juvenile facility improvements made to support long-term commitments*
- *How the county will ensure youth safety and protection, including for youth of different ages, genders, special needs, and other relevant characteristics*

Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

Confinement of Minors/Nonminors ~~in the Target~~

San Mateo County operates one secure juvenile detention facility, the Youth Services Center-Juvenile Hall, which houses the County's secure track program. The facility also contains short-term and general population placements based on the therapeutic detention model described in Part 4, as well as the Phoenix Reentry Program through which long-term detainees may qualify to receive services in the community or earn home passes to spend time with family before their release.

Physical improvements to the Juvenile Hall to accommodate long-term commitments include the addition of new furniture, career-technical education learning labs, computer tablets, an enhanced barber shop space, an incentives unit, a multisensory de-escalation room, computer stations for college-aged students, new kitchen equipment to allow for a culinary arts program, and additional security cameras to help ensure the safety of youth and staff.

Safety, Protection of Youth

As of fiscal year 2025-26, the Juvenile Hall operates three housing units to help ensure the safety and protection of minors and nonminors requiring different housing and program settings. In general, housing assignments are based on the following criteria, among others:

- Age
- Maturity
- Sophistication
- Charges and offense history
- Emotional stability
- Program needs
- Case status (e.g., pre- or post-disposition)
- Public safety considerations
- Medical/mental health considerations
- Physical disabilities
- Gender identity

Housing assignments are reviewed regularly and modified as needed to ensure residents receive the most appropriate and least restrictive housing assignments possible.

Use of Less Restrictive Programs (LRP)

Applying the Stepping Home Model for LRPs:

After the closure of California's Department of Juvenile Justice, OYCR created the Stepping Home Model to provide a framework based on the adolescent developmental science for counties to reference through the transformation of California's juvenile legal system. The Stepping Home Model (the model) promotes healing and accountability for youth and is intended to guide counties and partnering entities as they ensure the safe and successful transition of youth from SYTFs through the continuum of placements to home. The model details a process for all youth that begins from their confinement in an SYTF and ends with their safe and successful return to their communities through the usage of LRPs.

The model promotes key elements that center on healing and accountability for youth and the participation of youth and their family in the formation of the youth's treatment and programming. Elements of the Stepping Home Model include, but are not limited to, safe and secure facilities; professional neuro-psychosocial assessments to identify behavioral health, developmental, and other needs to be targeted with individualized healing, trauma-informed, and therapeutic interventions; whole-person case plan development; restorative programming; and strengths-based, healthy living activities.

The model also supports robust interventions and programming that are responsive to youth's needs and intersecting identities (e.g., culture, gender identity, gender expression, sexual orientation) and should include, but not be limited to, education, mental and behavioral health programming, substance use treatment, gang membership intervention, life skills development, mentorship through credible messengers and other trusted individuals with lived experience, and other resources tailored to the youth's needs.

By following the elements detailed in the model, Probation and its partnering agencies can ensure that they are providing developmentally appropriate, healing, and equitable supports and services across the continuum of care. Within the Stepping Home Model framework, the Standards of Excellence (standards) provide critical benchmarks that must be met to ensure that counties and partnering agencies are adhering to the model in their respective jurisdictions.

To ensure the success of the model, the Standards promote research-informed practices that are conducive to healing, accountability, and rehabilitation. As articulated in the Standards, the model: 1) Must center youth, family, and community throughout the continuum, which stems from equity-based approaches that address the needs of the youth, not their offenses; 2) is rooted in principles of adolescent development; 3) is healing, trauma-informed, culturally-responsive, and therapeutic at all levels; and 4) encourages meaningful ways for youth to take responsibility and make amends with victims and communities. The Standards also emphasize community safety across the Stepping Home Model, which is rooted in scientific and community-defined evidence related to interventions, restorative justice programs, and placements; uniformity in assessment tools across agencies; rigorous implementation standards; and the correct level of supervision across the continuum.

Additionally, the Standards state that the programs and services offered through the model must be fully resourced in both community and carceral placements to transform the culture and infrastructure for youth to thrive at home and in their communities, including by leveraging and supporting existing programming in

counties to prevent avoidable detentions through collaboration and partnership with agencies, departments, and community-based organizations. By applying these Standards of Excellence to guide adherence to the key elements and framework of the Stepping Home Model, counties can ensure that they are providing developmentally aligned, healing, and equitable supports and environments to youth, families, and communities across the continuum, from SYTFs to home.

Key Components for Less Restrictive Programs:

Section 875 of the California Welfare and Institutions Code (WIC) describes LRPs as "...a halfway house, a camp or ranch, or a community residential or nonresidential service program....to facilitate the safe and successful reintegration of the ward into the community." According to Chief of Probation Officers of California, Less Restrictive Programs - Outlining Statutes, Practices and Recommendations to Consider, December 2024, an LRP is not necessarily a specific place but a program to be individualized for each youth as the court determines their readiness. A transition from a SYTF to an LRP is based upon either a court order or court approval of an LRP request as indicated in WIC 875(f)(1). An LRP is part of the court's baseline term.

Using Individualized Rehabilitation Plans: To ensure that LRPs are trauma-informed, healing, and responsive to young people's needs, Individual Rehabilitation Plans (IRPs) must be used to provide appropriate and robust planning and preparation through transitions to LRPs and across the continuum of care. When the young people will become eligible for an LRP, their IRP will be amended to include an individualized re-entry preparation plan. This re-entry preparation plan is crucial as it is designed to promote a successful transition into the community by addressing three essential areas: life skills, healthy relationships, and vocational skills/education.

Promoting Safety, Security, and a Culture of Dignity and Respect: Placements used as LRPs must be safe and secure settings that provide trauma-informed and developmentally aligned conditions.

Defining Infractions and Unacceptable Behavior in LRPs: To further promote a safe and secure environment for youth, as well as accountability, LRPs must define unacceptable behavior and infractions for youth. Material failure to comply with the rules may constitute a return to the SYTF.

Emphasizing "Robust" Supports: Youth must receive robust support as specified in their IRPs, which should include basic needs supports such as health care, behavioral health care, education, job training, pre-release engagement with community health services and healthcare such as Medi-Cal, and housing placements, as well as other resources as needed like income support.

Transitioning into an LRP

Upon an order from the court, probation will implement less restrictive community-based placements for youth in their treatment plan based on the standards referenced above and the recommendations in the individualized reentry plan that meet the Stepping Home Model.

It starts with Probation chaperoning enhanced off-site outings to provide life skill development and hands-on experience in various skills, such as opening a checking account, pumping gas, grocery budgeting and shopping, and obtaining their California Identification Card or Driver's license.

Youth will also be able to seek vocational training and/or advance their education. This may require the youth to attend college or vocational courses, or become gainfully employed, off-campus. To build healthier relationships with family and supportive adults, the young people and their identified supportive adults may

begin family therapy, have extended family visits, participate in the YSC's family nights, and have temporary releases.

Probation focuses on providing engaging opportunities for young people as they prepare for reentry. These opportunities may include allowing young people to attend college classes, participate in trades programming at trades halls, and/or participate in other educational and vocational programs. Additionally, these programs may be located within communities, which allows young people to be closer to their families and support networks and facilitate family reunification.

Examples of LRPs in unsecured Setting

Pine Grove. Pine Grove is a residential fire camp training site located in Amador County and operated by the California Department of Corrections and Rehabilitation (CDCR). It is available to serve male youth/young adults ages 18-25 years old who meet the specified criteria and found to be eligible by the CDCR.

California Conservation Corps (CCC). CCC is a department with the California Natural Resources Agency. It operated both residential and non-residential programs focusing on environmental projects. It serves both male and female youth ages 18-25 with various location across the state.

Colleges and Universities. Youth who are interested in attending classes on college campuses may pursue this option if it is available and applicable to the progress they have made in their IRPs. Educational programs and networks in California that serve individuals who are currently or were formerly incarcerated can be leveraged to assist youth who are interested in attending college or university. For example, the Rising Scholars Network serves this population of students in the California Community Colleges System. Other programs include Project Rebound, which exists in the California State University system, and the Underground Scholars program, which has formed across University of California campuses. Colleges and universities are vital locations that can, and should, serve as LRPs when available and applicable, in accordance with youths' progress and their goals as well as community safety.

PART 6: RETAINING THE TARGET POPULATION IN THE JUVENILE JUSTICE SYSTEM (WELF & INST. CODE § 1995(D)(5))

Describe how the plan will incentivize or facilitate the retention of the target population within the jurisdiction and rehabilitative foundation of the juvenile justice system, in lieu of transfer to the adult criminal justice system. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

San Mateo County remains committed to housing youthful offenders closer to their families and communities to improve re-entry outcomes. By continually evaluating and improving evidence-based programs and services within our secure track program to improve offender outcomes and meet public safety goals, the County aims to provide a powerful incentive to the juvenile court to retain as much of the target population as possible within the juvenile justice system instead of being transferred to the adult criminal justice system.

PART 7: REGIONAL EFFORT (WELF & INST. CODE § 1995(D)(6))

Describe any regional agreements or arrangements supported by the County's block grant allocation.

Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

There are no regional agreements or arrangements supported by San Mateo County’s block grant allocation at this time.

PART 8: DATA (WELF & INST. CODE § 1995(D)(7))

Describe how data will be collected on youth served by the block grant. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

The San Mateo County Probation Department will collect data on youth served by the block grant through its case management system, service providers, and staff resources at the Juvenile Hall. A management analyst is assigned to oversee this data collection in coordination with the department’s contracted programs evaluator, Applied Survey Research, to ensure accuracy, thoroughness, and meaningful reporting. The management analyst will track the size and demographics of the target population, including offense data, age, gender, race/ethnicity, and placements. In addition, the management analyst will work with Applied Survey Research and service providers to collect data on outcome measures for programs supported by block grant funds. The County intends to collect outcome measure data quarterly and report it annually to the Juvenile Justice Coordinating Council.

Describe outcome measures that will be utilized to measure or determine the results of programs and interventions supported by block grant funds. Describe any progress made on this element since the previous annual plan submission (Welf. & Inst. Code §1995(d)(8)):

As part of its request for proposals process in fiscal year 2022-23, the San Mateo County Probation Department worked with selected community-based organizations to create outcome measures for programs supported by block grant funds. The table below describes those measures.

Grantee	Performance Measures
<p>Fresh Lifelines for Youth</p> <p>Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and an ongoing planning</p>	<p>Participants who report that they have more confidence in dealing with negative peer pressure. (Target: 80%)</p>
	<p>Participants who report that they are less likely to commit crimes and more likely to make healthy choices. (Target: 75%)</p>
	<p>Participants who report that they have hope for the future and want to make positive changes. (Target: 80%)</p>

process to build out future Secure Youth Treatment Facility services.	Participants will enroll and complete case management and achieve at least one goal from their service plans. (Target: 100%)
The Beat Within (A member of Intersection for the Arts) Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills, including positive self-esteem building, positive social interactions, and positive relationship building with instructors.	Percentage of participants who report increased self-esteem through Beat Within weekly workshops. (Target: 87%)
	Percentage of participants who report developing positive relationships with adult role models through Beat Within weekly workshops. (Target: 87%)
	Number of times the Beat Within Magazine is distributed at the facility each year. (Target: 25)
Mind Body Awareness Project Weekly mindfulness meditation workshops and one-on-one coaching.	Percent of participants who reported improved emotional regulation, self-control, and stress reduction. (Target: 80%)
	Percent of staff who report improved general behavior in the hall. (Target: 80%)
	Percent of participants who report greater self-esteem, self-compassion, and empathy. (Target: 80%)
Success Centers Weekly job-readiness training and life skills workshops, career advising services, and Code on Point computer training classes.	JRT/Life Skills participants will report enhanced knowledge about job readiness and life skills. (Target: 80%)
	Career Advising participants will report increased knowledge about achieving career goals. (Target: 80%)
	Code on Point participants will report increased knowledge about computer literacy and coding. (Target: 80%)
Pine Grove Fire Camp	Number of youthful offenders enrolled in Pine Grove Youth Conservation Camp. (Target 3)

In addition, the County is tracking the following outcomes for Secure Youth Treatment Facility detainees:

- Completion of programs and services outlined in Individual Rehabilitation Plans
- Recidivism/new law violations
- Progress Review Hearing results
- Education outcomes (secondary and post-secondary)

- Vocational program completion
- Incidents in the Juvenile Hall
- Discharges to community supervision
- Step-downs to less restrictive programs
- Violations and/or returns to Secure Youth Treatment Facility

PART 9: OTHER UPDATES: DESCRIBE ANY PROGRESS ON ELEMENTS SINCE THE PREVIOUS ANNUAL PLAN SUBMISSION: (WELF. & INST. CODE § 1995 (D)(8))

Provide a description of progress made regarding any plan elements and any objectives and outcomes in the prior year's plan, to the extent that they have not already been described above.

When the County issued its initial secure track RFP in 2022, only one individual had been committed to the program, which limited opportunities to develop scalable service partnerships at that time. As of FY 2025–26, the secure track population has grown to approximately eight individuals. Informed by this growth and the Local Action Plan, the County launched a new RFP in Fall 2025 to better align programs and services with current needs and capacity, while continuing to explore regional and state partnerships to address remaining service gaps.

Despite these early challenges, the County has made progress in the following areas, *discussed in more detail in Part 3:*

- **Request for Proposals:** Launched a new RFP in Fall 2025, informed by the Local Action Plan (LAP) approved by the JJCC in 2025, to fund the next multi-year cycle of programs and services.
- **Higher Education:** The County's secure track program has three students who graduated from Skyline College, with all students transitioning successfully to California State University campuses.
- **Career Technical Education:** The Career Technical Education Program offered through the San Mateo County Office of Education engages high school students who are in custody at the Juvenile Hall with real-world technology and problem-based, hands-on learning. [Courses include exploring STEM Careers, Integrated Lab Science for High School students and recent graduates, and Patient Care in Sports Medicine for High School students.](#)
- **Healthy Living Ambassador's Cooking Program:** Probation has partnered with the University of California Cooperative Extension to implement a culinary arts program inside the Juvenile Hall.
- **Tablets for the Juvenile Hall:** Probation has partnered with Orijin, PBC to provide tablet computers to minors and nonminors inside the Juvenile Hall.
- **Community Overcoming Relationship Abuse:** The Probation Department has partnered with Community Overcoming Relationship Abuse, a San Mateo County-based nonprofit, to implement healthy relationships workshops and mental health groups tailored for different age groups, including transition-aged youth, as well as workgroups for the parents of incarcerated minors and nonminors.
- **Alcohol and Other Disorder Case Manager:** The Probation Department has collaborated with BHRS to create and fund an Alcohol and Other Disorder Case Manager position, which will be embedded within the BHRS clinical team. The position will provide substance abuse prevention, intervention, and rehab services to minors and nonminors at the Juvenile Hall, including those in the target population.

- **Expansion of Services through Fresh Lifelines for Youth:** In 2025, Fresh Lifelines for Youth expanded its case management, career exploration, and reentry services for secure track minors and nonminors. The enhanced partnership with the County allows Fresh Lifelines for Youth to allocate two full-time case managers to the secure track population to support day-to-day issues that arise, build social and emotional learning skills, provide career readiness and life skills, establish credible messenger opportunities, and support step-down opportunities.
- **Mural Project Summer2025:** The County completed a large-scale exterior mural at the Youth Services Center in Summer 2025, led by a professional community artist. The project engaged young people in a collaborative, creative process and resulted in an uplifting, colorful mural on the exterior of the school building facing the inner quad and housing units, supporting a more positive and rehabilitative facility environment.
- **Pine Grove Fire Camp:** This year, the Probation Department executed a three-year agreement with CDCR to support potential placement of eligible SOARR youth and young adults at Pine Grove Youth Conservation Camp as part of the County's less restrictive placement continuum.

As we continue to make progress in implementing these and other projects, the County looks forward to updating its plan in the future with the benefit of new knowledge, experience, and data regarding challenges, opportunities, and areas of need for the target population.

PART 10: PRIOR-YEAR EXPENDITURES-SUMMARY OF OUTCOMES/IMPACTS: (WELF. & INST. CODE § 1995(D)(9))

Please use the table provided below to summarize prior-year expenditures (e.g. for the 2026 JJRBG plan the summary entered into the table below would be for FY 2024-25 expenditures) in accordance with Welf. & Inst. Code §1995(d)(9), which requires counties to report:

- *Total expenditures of block grant funds;*
- *Whether these expenditures were consistent with the plan described in subdivision (a); and*
- *How the expenditures improved outcomes for the realignment target population described in Section 1990.*

Please itemize expenditures by each subject area described in Part 4 of the previous year's JJRBG submission.

Expenditure Subject Area ¹	Total Expenditures (\$)	Were the expenditures consistent with the plan described for this subject area? (Yes/No)	Please describe why the expenditures were or were not consistent with the plan described for this subject area.	Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990.
Fresh Lifelines for Youth	\$146,789	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by expanding in-custody case management, education and career programming, and reentry support for secure-track youth, strengthening readiness for step-down opportunities and successful community reintegration.
Success Centers	\$6,712.59	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by providing consistent job-readiness, life skills, and computer literacy training, along with work-based learning opportunities, which strengthened employability, built practical workforce skills, and supported successful reentry planning for youth.
Mind Body Awareness	\$31,900	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by supporting weekly mindfulness meditation workshops and one-on-one coaching that

¹ This table corresponds to Part 4 of the JJRBG County Plan Template and fulfills the reporting requirements of WIC §1995(d)(9) by itemizing expenditures according to the five areas of need or development for realigned youth described in WIC §1995(d)(3)(A)–(E).

Expenditure Subject Area ¹	Total Expenditures (\$)	Were the expenditures consistent with the plan described for this subject area? (Yes/No)	Please describe why the expenditures were or were not consistent with the plan described for this subject area.	Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990.
				strengthened emotional regulation, stress management, and overall readiness for successful reentry.
The Beat Within	\$23,249	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by supporting weekly creative and literacy arts programming that strengthened pro-social skills, positive self-esteem, and healthy relationship building.
Applied Survey Research	\$11,220	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by supporting the collection of quarterly outcomes data from service providers and developing an annual report of findings for the Juvenile Justice Coordinating Council.
Addiction Education Society	\$9,000	Yes	Expenditure was consistent with the plan, as funds were used to deliver services as planned.	Expenditure improved outcomes by delivering substance use prevention programming that strengthened decision-making skills and reduced risk behaviors.
ISSA LLC Personal Fitness	\$1,700	Yes	Expenditure was consistent with the plan, as funds were	Expenditure improved outcomes by providing a Success Coach and career-focused training,

Expenditure Subject Area ¹	Total Expenditures (\$)	Were the expenditures consistent with the plan described for this subject area? (Yes/No)	Please describe why the expenditures were or were not consistent with the plan described for this subject area.	Please describe how the expenditures improved outcomes for the realignment of target population described in Section 1990.
Trainer Certification			used to deliver services as planned.	enabling youth to earn certification that builds professional skills and enhances employment opportunities.

Instructions to add more rows:

To add additional rows to the table, place your cursor in the last row and last column, then press Tab. This will automatically insert a new row below. Alternatively, right-click in the table, select Insert, and choose Insert Rows Below.