
County of San Mateo
Controller's Office

Report on Measure K
Sales and Use Tax Revenues

For the period July 1, 2020 to June 30, 2021



November 9, 2021

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INTRODUCTION

On November 6, 2012, the voters of San Mateo County (County) passed by majority vote Measure A, *The County of San Mateo Sales and Use Tax Ordinance* (Ordinance). Measure A levies a half-cent tax, for a period of 10 years, on the gross receipts of any retailer selling tangible personal property in the incorporated and unincorporated territory of the County. The proceeds are to be used to support general fund services and facilities which include, among others, abuse prevention programs, healthcare services, County parks, fire protection and other safety services, and educational programs and services. Measure A was to sunset on March 31, 2023.

The County's Board of Supervisors (Board) approved putting a 20-year extension of the half-cent sales tax on the November 8, 2016 ballot (Measure K). Measure K received the majority vote needed to pass. Following certification of the election results on December 5, 2016, the Measure A initiative and all future references thereto were changed from Measure A to Measure K. Measure K will sunset on March 31, 2043.

The Board identified programs and services that can benefit from Measure K funds. The table below represents Measure K revenues and expenditures since inception.

Fiscal Year	Measure K Revenues	Measure K Expenditures
2012-13	\$ 4,397,205	\$ -
2013-14	75,577,548	24,113,909
2014-15	80,598,111	36,396,204
2015-16	79,888,971	44,081,784
2016-17	83,033,888	58,199,714
2017-18	89,602,981	88,416,871
2018-19	98,604,386	102,600,256
2019-20	94,078,776	82,407,371
2020-21	88,750,803	69,968,983
Total	\$ 694,532,669	\$ 506,185,092
The Measure K Fund balance as of June 30, 2021 was \$188,347,578 (\$694,532,669 - \$506,185,092).		

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The Board also designated a Measure K Oversight Committee (Committee) as required by the Ordinance to ensure the completion of an annual audit of the Measure K Sales and Use Tax revenues. Section I of this report fulfills this requirement. In addition, the Committee by-laws ensure the performance of additional agreed-upon procedures by the Controller's Office related to Measure K expenditures. Section II of this report fulfills this requirement.

This report is divided into two sections as follows:

Section I: Audit of Measure K Revenues Received by the County of San Mateo for the Period July 1, 2020 to June 30, 2021. Current year revenues received by the County totaled \$88,750,802.76.

Section II: Agreed Upon Procedures Performed on Measure K Expenditures for the Period July 1, 2020 to June 30, 2021. Current year expenditures incurred by the County totaled \$69,968,982.80.

This report covers the period of July 1, 2020 to June 30, 2021. All procedures were performed in accordance with the *International Standards for the Professional Practice of Internal Auditing* established by the Institute of Internal Auditors. This report is intended solely for the information and use by the Committee, the Board, and County management. This report should not be used by anyone other than these specified parties. However, as the County is a government entity, this report is subject to public inspection.

SECTION I – Audit of Measure K Revenues Received by the County of San Mateo for the Period of July 1, 2020 to June 30, 2021

The Controller's Office Audit Division reviewed State Remittance Advice Forms and the County's financial accounting records to determine if Measure K sales and use tax revenues received were recorded in a separate fund in a timely and accurate manner.

Results

No exceptions noted. All Measure K monies transmitted by the State from July 1, 2020 to June 30, 2021 were deposited into the Measure K Fund.

Summary of Measure K Revenues			
Tax Period	Month Received		Amount
May 2020	July 2020	\$	9,132,962
June 2020	August 2020		4,806,114
July 2020	September 2020		8,629,153
August 2020	October 2020		9,481,134
September 2020	November 2020		4,449,589
October 2020	December 2020		8,211,620
November 2020	January 2021		8,568,370
December 2020	February 2021		6,432,626
January 2021	March 2021		7,424,206
February 2021	April 2021		8,177,460
March 2021	May 2021		6,176,729
April 2021	June 2021		7,260,840
	Total for Fiscal Year 2020-21		88,750,803
	Total for Fiscal Year 2019-20		94,078,776
	Total for Fiscal Year 2018-19		98,604,386
	Total for Fiscal Year 2017-18		89,602,981
	Total for Fiscal Year 2016-17		83,033,888
	Total for Fiscal Year 2015-16		79,888,971
	Total for Fiscal Year 2014-15		80,598,111
	Total for Fiscal Year 2013-14		75,577,548
	Total for Fiscal Year 2012-13		4,397,205
	Total	\$	694,532,669

SECTION II – Agreed Upon Procedures Performed on Measure K Expenditures for the Period of July 1, 2020 to June 30, 2021

1. Reviewed Board Resolutions to determine if the amounts to be funded for each initiative and sub-initiative by Measure K proceeds have been approved by the Board through the County's budget process.

Results: No exceptions noted. **Schedule A** lists all Board approved initiatives and amounts.

2. Reviewed internal invoices representing departmental reimbursement requests and payment records to determine if the distributions made from the Measure K Fund to agencies governed by the Board were made after receipt of an invoice.

Results: No exceptions noted. **Schedule B** lists the sub-initiatives and related expenditures that were reimbursed by Measure K monies since inception. Amongst the 207 Measure K initiatives, 202 were administered by agencies governed by the Board and 5 were administered by non-County entities.

3. Reviewed invoices received from agencies governed by the Board to determine if Measure K monies were used for purposes of the initiative approved by the Board, as evidenced by Department Head and County Manager or their designee's signature.

Results: No exceptions noted.

4. Reviewed invoices to determine if the amounts spent were categorized by type of expenditure and then reviewed the County's financial accounting system records to determine if the expenditures and Measure K reimbursements were properly recorded.

Results: No exceptions noted.

5. Reviewed Board Resolutions and accounting records to determine if distributions of Measure K Funds to agencies governed by the Board did not exceed the Board approved budgeted amounts for each initiative during the fiscal year.

Results: Exception noted. Reimbursements to two initiatives exceeded the approved budgeted amount, DAOEA by \$97,674 and SHFAS by \$11,722.

Corrective Action: Correcting journal entries were posted to return the excess distributions to the Measure K trust fund.

6. Reviewed invoices, accounting records, and Board Resolutions to determine if distributions made from the Measure K Fund to entities that are not governed by the Board, agree to invoices received from those entities, and have not exceeded the amount legally authorized by the Board.

Results: No exceptions noted.

SCHEDULE A - Expenditures by Initiative for FY 2020-21

Initiative	Department	Initiative Name	2020-21 Budget	2020-21 Actual
MEAS0: District-Specific				
NDSDS	County Manager's Office	Programs and Services	\$ 7,682,645	\$ 3,042,544
CMOAX	County Manager's Office	Measure K Administrative Assistance	138,925	124,789
MAADM	County Manager's Office	Measure A Oversight Committee	15,000	14,835
MEAS1: Public Safety				
CAPDCX	County Manager's Office	PSC Regional Operations Center (ROC)	5,706,312	878,405
CAPPFX	County Manager's Office	Pescadero Fire Station	3,355,135	24,387
CAPSFY	County Manager's Office	Skylonda Fire Station Replacement	887,559	477,429
FPSRP	Fire	County Fire Engine Replacement Fund	3,479,214	1,411,743
HSALX	Human Services Agency	CORA - Legal Expenses	83,000	83,000
NDSATX	County Manager's Office	Atherton Bayfront Canal Loan (Note 1)	-	(17,498)
SHFCCX	Sheriff	Coastside Response Coordinator	98,070	98,070
SHFSSX	Sheriff	School Safety	615,843	615,843
STRAFX	Sheriff	Human Trafficking & CSEC	208,330	208,130
MEAS2: Health and Mental Health				
HLTCM	San Mateo Medical Center	Coastside Medical Services	437,979	382,190
HLTHV	Family Health	Home Visit Expansion	1,253,241	1,253,241
HLTMC	San Mateo Medical Center	Redirected Measure K to SMMC	1,187,201	1,187,201
HLTWPX	San Mateo Medical Center	Whole Person Care Match	2,000,000	2,000,000
HSAPHX	Human Services Agency	Public Health Nurse Program	576,273	576,273
HLTMH	Behavioral Health and Recovery Services	Various	1,178,146	1,178,146
KIMAT	Behavioral Health and Recovery Services	Measure K IMAT Program	397,480	397,480
NDSMH	County Manager's Office	Mental Health Association Agreement	75,000	48,671
OSHFR	Behavioral Health and Recovery Services	Our Second Home Family Resources	40,000	40,000
MEAS3: Youth and Education				
HLT4H	Public Health	4H Youth Development Program	31,799	31,799
HLTPI	Behavioral Health and Recovery Services	Various	3,910,785	3,447,046
HLTEC	Behavioral Health and Recovery Services	Early Childhood Communication Teams	699,563	699,563
HSAFCX	Human Services Agency	CASA (Advocates) - Foster Care	114,802	111,458
HSAOGX	Human Services Agency	CFS Orange & Grand Construction Project	515,898	515,898
HSAPIX	Human Services Agency	HSA PEI-At Risk Child	1,500,000	1,108,627
HSASTX	Human Services Agency	StarVista Daybreak Foster Youth Training	240,697	240,697
HSAYSX	Human Services Agency	At-Risk Foster Youth Services	1,425,075	896,454
LIBSRX	Library	Various	1,464,652	900,954
NDSLEX	County Manager's Office	Early Learning and Care Trust Fund	6,678,496	5,538,302
HRDYP	Human Resources	Supported Training Employment Program	411,629	182,172
CMOSG	County Manager's Office	Students With Amazing Goals	360,176	246,592

SCHEDULE A - Expenditures by Initiative for FY 2020-21 (cont'd)

Initiative	Department	Initiative Name	2020-21 Budget	2020-21 Actual
MEAS4: Housing and Homelessness				
DOHAHX	Department of Housing	Affordable Housing 3.0 and 4.0	\$ 56,534,584	\$ 10,825,891
DOHBHX	Department of Housing	BHRS-Provider Property Debt	31,915	12,385
DOHCGX	Department of Housing	21 Elements CCAG	137,284	98,879
DOHHPX	Department of Housing	HIP Shared Housing	452,494	141,053
DOHLTX	Department of Housing	Landlord Tenant I and R	786,232	574,957
DOHSSX	Department of Housing	Staff Support	2,085,333	1,075,191
DOHSUX	Department of Housing	2nd Unit Amnesty Program	477,344	5,000
HLTHI	Environmental Health	Augmented Housing Inspection Program	389,633	357,046
DOHFL	Department of Housing	Farm Labor Housing	2,000,000	-
HSALO	Human Services Agency	Various	5,203,074	4,116,083
HSABFX	Human Services Agency	BitFocus Clarity Human Services	129,339	91,405
HSAEHX	Human Services Agency	CORE Agency Emergency Housing Assistance	465,311	465,311
HSAHIX	Human Services Agency	HOPE Plan Implementation	1,030,671	919,815
HSAHOX	Human Services Agency	Homeless Outreach Teams	444,443	444,443
HSAHSX	Human Services Agency	Various	617,457	587,286
HSAITX	Human Services Agency	ITA - Clarity & FRC database	112,872	98,287
HSASHX	Human Services Agency	Safe Harbor Shelter Bridge	183,905	183,905
OOSHAX	County Manager's Office	Home for All	617,445	146,266
PLNHI	Planning	Affordable Housing Initiative	630,886	34,955
MEAS5: Parks and Environment				
PRKRL	Parks	Various	6,016,409	2,943,299
PRKCI	Parks	Various	9,394,714	2,763,531
PRKIP	Parks	Parks Interpretive Program	82,267	73,916
PRKMMX	Parks	Multi Modal Trail Planning	5,662	5,662
PRKPP	Parks	Parks and Environment	1,310,095	-
PRKVP	Parks	Parks Volunteer Program	120,000	63,294

SCHEDULE A - Expenditures by Initiative for FY 2020-21 (cont'd)

Initiative	Department	Initiative Name	2020-21 Budget	2020-21 Actual
MEAS6: Older Adults and Veterans				
HLTOA	Aging and Adult	AAS Ombudsman	\$ 1,204,320	\$ 1,198,360
DAOEAX	District Attorney	District Attorney Elder Abuse	935,408	935,408
EMSRC	Emergency Medical Services	EMS Medical Reserve Corps	74,451	53,460
HSAVSX	Human Services Agency	Veterans Services	350,413	350,413
MEAS7: Community				
CAPBFX	County Manager's Office	Building and Facility Infrastructure	3,401,824	526,932
AWMASX	Agricultural Commissioner/Sealer	Measure K Airport (FAA Ruling)	153,633	-
CCOASX	County Counsel's Office	Measure K Airport (FAA Ruling)	118,908	-
CMOI1X	County Manager's Office	Community Legal Aid Services	1,082,380	1,082,380
CMOOCX	County Manager's Office	Measure A Outreach Coordinator	205,815	-
DPWA1X	Public Works	Measure K Support SMCO Airports	238,980	238,979
DPWACX	Public Works	Measure K Airport Capital Projects	442,661	442,660
DPWBCX	County Manager's Office	Bicycle Coordinator	77,181	77,181
HSAFBX	Human Services Agency	Second Harvest Food Bank	159,135	159,135
HLTASX	Health System	Measure K Airport (FAA Ruling)	67,595	-
ISDTIX	Information Services Department	Technology Infrastructure and Open Data	8,194,827	4,132,149
LIBC1	Library	Various	1,184,610	-
NDSIR	County Manager's Office	COVID-19 Immigrant Relief Fund	4,000,000	4,000,000
PLNPIX	CMO OCA	North Fair Oaks General Plan	19,798,790	919,713
SHFASX	Sheriff	Measure K Airport (FAA Ruling)	1,879,911	1,879,911
Total Measure K Funded Initiatives from FY 2020-21			\$ 179,599,136	\$ 69,968,983
Notes:				
1 Atherton Bayfront Canal Loan principal and interest repayment.				

SCHEDULE B - Expenditures by Sub-Initiative for FY 2013-14 through FY 2020-21

Initiative	Sub-Initiative	Department	Initiative Name	2013-14 to 2017-18 Actual*	2018-19 Actual	2019-20 Actual	2020-21 Actual	Totals	
MEAS0: District-Specific									
NDSDS	BOSD1	1a	County Manager's Office	Programs and Services District 1	\$ 133,305	\$ 349,000	\$ 990,474	\$ 372,356	\$ 1,845,135
NDSDS	BOSD2	1b	County Manager's Office	Programs and Services District 2	73,652	262,581	1,054,557	246,928	1,637,718
NDSDS	BOSD3	1c	County Manager's Office	Programs and Services District 3	39,967	371,756	1,230,280	220,054	1,862,056
NDSDS	BOSD4	1d	County Manager's Office	Programs and Services District 4	276,798	471,234	459,823	726,646	1,934,501
NDSDS	BOSD5	1e	County Manager's Office	Programs and Services District 5	17,990	926,247	206,714	1,476,560	2,627,510
NDSLG	BOSL1	2a	County Manager's Office	Loans & One-Time Contribution D1	15,000	-	-	-	15,000
NDSLG	BOSL2	2b	County Manager's Office	Loans & One-Time Contribution D2	290,460	-	-	-	290,460
NDSLG	BOSL3	2c	County Manager's Office	Loans & One-Time Contribution D3	283,392	-	-	-	283,392
NDSLG	BOSL4	2d	County Manager's Office	Loans & One-Time Contribution D4	506,263	-	-	-	506,263
NDSLG	BOSL5	2e	County Manager's Office	Loans & One-Time Contribution D5	633,500	-	-	-	633,500
NDSLG	BOSLG	3	County Manager's Office	Measure A Loans and Grants	961,500	250,000	3,000,000	-	4,211,500
CMOAA	CMOAA	4	County Manager's Office	Measure K Administrative Assistance	70,280	90,539	127,654	124,789	413,263
MAADM	MAADM	5	County Manager's Office	Measure A Oversight Committee	-	1,113	435	14,835	16,383
MEAS1: Public Safety									
CAPDC	CAPDC	6	County Manager's Office	PSC Regional Operations Center (ROC)	14,531,840	30,539,469	12,473,968	878,405	58,423,682
CAPPF	CAPPF	7	County Manager's Office	Pescadero Fire Station	268,560	78,620	130,164	24,387	501,732
CAPSF	CAPSF	8	County Manager's Office	Skylanda Fire Station Replacement	2,668,785	1,511,247	872,202	477,429	5,529,663
FPSRP	FPFER	9	Fire	County Fire Engine Replacement Fund	6,145,269	632,459	243,058	1,411,743	8,432,530
HSALE	HSALE	10	Human Services Agency	CORA - Legal Expenses	165,976	75,000	89,049	83,000	413,025
HSARP	HSARP	11	Human Services Agency	ReEntry Employment Preparation	219,239	-	-	-	219,239
NDSAT	NDSAT	12	County Manager's Office	Atherton Bayfront Canal Loan	475,639	(17,498)	(17,498)	(17,498)	423,146
PROHT	PROHT	13	Probation	Human Trafficking and CSEC	63,459	-	-	-	63,459
SHFCC	SHFCC	14	Sheriff	Coastside Response Coordinator	232,119	65,325	67,834	98,070	463,348
SHFSS	SHFSS	15	Sheriff	School Safety	2,189,556	578,212	578,526	615,843	3,962,137
STRAF	STRAF	16	Sheriff	Human Trafficking & CSEC	572,751	190,430	207,826	208,130	1,179,138
MEAS2: Health and Mental Health									
HLTMH	CACLB	17	Behavioral Health and Recovery Services	California Clubhouse	115,000	-	-	-	115,000
HLTHV	FHHVE	18	Family Health	Home Visit Expansion	3,140,747	1,226,592	1,253,811	1,253,241	6,874,391
HLTOR	FHOHC	19	Family Health	Oral Health Coalition	30,000	-	-	-	30,000
HLTMC	HLTMC	20	San Mateo Medical Center	Redirected Measure K to SMMC	-	-	-	1,187,201	1,187,201
HLTWP	HLTWP	21	San Mateo Medical Center	Whole Person Care Match	3,000,000	2,000,000	2,000,000	2,000,000	9,000,000
HSAPH	HSAPH	22	Human Services Agency	Public Health Nurse Program	1,061,607	729,034	540,691	576,273	2,907,605
HLTMH	JAILX	23	Behavioral Health and Recovery Services	Jail Alternate Program	1,023,019	77,163	141,321	-	1,241,504
KIMAT	KIMAT	24	Behavioral Health and Recovery Services	Measure K IMAT Program	-	-	397,838	397,480	795,318
NDSSM	NDSSM	25	County Manager's Office	Agreement with Seton Medical Center	33,412,170	-	-	-	33,412,170
NDSMH	NDSMH	26	County Manager's Office	Mental Health Association Agreement	-	-	-	48,671	48,671
OSHFR	OSHFR	27	Behavioral Health and Recovery Services	Our Second Home Family Resource	-	-	-	40,000	40,000
HLTCM	PESCA	28	San Mateo Medical Center	Coastside Medical Services	880,686	422,461	452,747	382,190	2,138,084
HLTMH	RESPX	29	Behavioral Health and Recovery Services	Respite Program	1,579,139	1,058,000	1,089,740	1,088,760	4,815,639
HLTMH	SMART	30	Behavioral Health and Recovery Services	SMART Program	240,834	86,862	89,468	89,387	506,551

SCHEDULE B - Expenditures by Sub-Initiative for FY 2013-14 through FY 2020-21 (cont'd)

Initiative	Sub-Initiative		Department	Initiative Name	2013-14 to 2017-18 Actual*	2018-19 Actual	2019-20 Actual	2020-21 Actual	Totals
MEAS3: Youth and Education									
HLT4H	4HYDP	31	Public Health	4H Youth Development Program	\$ 90,900	\$ 30,900	\$ 31,827	\$ 31,799	\$ 185,426
NDSL	BOSLG	32	County Manager's Office	St James Community Foundation	10,000	-	-	-	10,000
HLTPI	CCEPA	33	Behavioral Health and Recovery Services	Communication Collaboration East Palo Alto	342,990	116,390	119,882	119,774	699,036
CMOEP	CMEPA	34	County Manager's Office	Agreement with One EPA	60,000	-	-	-	60,000
CMOSG	CMOLP	35	County Manager's Office	Live in Peace At Risk Youth	39,533	-	-	-	39,533
HLTPI	COESC	36	Behavioral Health and Recovery Services	COE and Schools Coordination	322,099	80,000	-	216,491	618,589
HLTEC	ECHCT	37	Behavioral Health and Recovery Services	Early Childhood Communication Teams	1,999,800	679,800	700,194	699,563	4,079,357
HLTPI	EOBIP	38	Behavioral Health and Recovery Services	Early Onset Bipolar	1,237,041	420,512	433,127	432,737	2,523,417
HLTPI	FAMHX	39	Behavioral Health and Recovery Services	First Aid-MH	430,626	197,831	19,193	7,454	655,104
HSACC	HSACC	40	Human Services Agency	Foster Youth Services AB403	821,657	-	-	-	821,657
HSAFC	HSAFC	41	Human Services Agency	CASA (Advocates) - Foster Care	516,271	108,211	111,000	111,458	846,940
HSALM	HSALM	42	Human Services Agency	Liahona Motu Foundation	50,000	-	-	-	50,000
HSAPA	HSAPA	43	Human Services Agency	Parenting Education & Training	49,232	-	-	-	49,232
HSAPE	HSAPE	44	Human Services Agency	Puente Youth Employment	50,000	-	-	-	50,000
HSAOE	HSAOE	45	Human Services Agency	One EPA Youth Employment	-	-	-	-	-
HSAOG	HSAOG	46	Human Services Agency	CFS Orange & Grand Construction Project	-	22,797	108,585	515,898	647,281
HSAYL	HSAYL	47	Human Services Agency	Youth Leadership Programs	26,116	-	-	-	26,116
HSAPI	HSAPI	48	Human Services Agency	HSA PEI-At Risk Child	9,812,855	1,314,683	1,217,118	1,108,627	13,453,283
HSAST	HSAST	49	Human Services Agency	StarVista Daybreak Foster Youth Training	830,000	219,300	223,686	240,697	1,513,683
HSAYH	HSAYH	50	Human Services Agency	Housing for Foster Youth AB12	-	-	-	-	-
HSAYS	HSAYS	51	Human Services Agency	At-Risk Foster Youth Services	1,801,023	903,599	849,290	896,454	4,450,367
LIBSR	LIBBL	52	Library	Direct Pay to Library for Big Lift	-	469,247	564,013	524,314	1,557,574
LIBSR	LIBSR	53	Library	Library Summer Reading Programs	1,632,600	366,000	376,980	376,640	2,752,220
NDSCT	NDCUT	54	County Manager's Office	CUSD Transportation Pilot	50,000	-	-	-	50,000
NDSEL	NDSEL	55	County Manager's Office	Early Learning and Care Trust Fund	12,334,467	7,936,277	4,893,971	5,538,302	30,703,017
NDSPY	NDSPY	56	County Manager's Office	RCSD Parent Youth Academy	20,000	-	-	-	20,000
HLTPI	PESCM	57	Behavioral Health and Recovery Services	PES Case Management	829,374	309,301	318,580	318,293	1,775,547
HLTHP	PHNDP	58	Public Health	Neighborhood Data Prioritization	79,334	563,666	-	-	643,000
HLTPI	PPMHX	59	Behavioral Health and Recovery Services	Parenting Project-MH	466,009	129,312	90,527	24,033	709,880
HLTPI	PRETH	60	Family Health	Pre To Three	2,036,682	974,295	1,003,524	1,002,621	5,017,121
HLTPI	PRETH	61	Behavioral Health and Recovery Services	Pre To Three	568,796	-	-	-	568,796
HLTPI	RESSA	62	Behavioral Health and Recovery Services	Residential Substance Abuse	46,400	100,744	-	-	147,144
HRDYP	STAPA	63	Human Resources	Supported Training Employment Program	912,391	400,000	276,401	182,172	1,770,964
CMOSG	SWAGG	64	County Manager's Office	Students With Amazing Goals	139,323	474,232	145,830	246,592	1,005,977
HLTPI	YOPCM	65	Behavioral Health and Recovery Services	Youth Outpatient Case Management	1,770,154	702,865	784,782	784,075	4,041,877
HLTPI	YTRAU	66	Behavioral Health and Recovery Services	Youth Trauma Intervention	1,538,278	585,632	610,018	541,569	3,275,498

SCHEDULE B - Expenditures by Sub-Initiative for FY 2013-14 through FY 2020-21 (cont'd)

Initiative	Sub-Initiative	Department	Initiative Name	2013-14 to 2017-18 Actual*	2018-19 Actual	2019-20 Actual	2020-21 Actual	Totals
MEAS4: Housing and Homelessness								
NDSL	BOSL	67a	County Manager's Office	LifeMoves - First Step for Families	\$ 36,240	\$ -	\$ -	\$ 36,240
NDSL	BOSL	67b	County Manager's Office	Service League - Hope House	54,995	-	-	54,995
NDSL	BOSL	67c	County Manager's Office	St. Leo's Apartments	-	-	-	-
NDSL	BOSL	67d	County Manager's Office	LifeMoves - Veteran's Hoptel	56,925	-	-	56,925
CMOD	CMOD	68	County Manager's Office	DC Food Pantry Roof Replacement	39,860	-	-	39,860
DOHT	DHLT	69	Department of Housing	HEART Local Housing Trust Fund Matching	1,000,000	-	-	1,000,000
DOHA	DOHA	70	Department of Housing	Affordable Housing 3.0 and 4.0	10,444,732	14,908,782	12,676,737	48,856,142
DOHB	DOHB	71	Department of Housing	BHRS-Provider Property Debt	4,754,378	-	84,817	4,851,579
DOHC	DOHC	72	Department of Housing	21 Elements CCAG	331,980	96,095	124,454	651,408
DOHP	DOHP	73	Department of Housing	HIP Shared Housing	384,608	140,337	224,126	890,123
DOHI	DOHI	74	Department of Housing	Housing Innovation Fund	456,054	-	32,500	488,554
DOHL	DOHL	75	Department of Housing	Landlord Tenant I and R	62,118	149,133	341,743	1,127,951
DOHM	DOHM	76	Department of Housing	Middlefield Junction	91,329	4,643	-	95,972
DOHO	DOHO	77	Department of Housing	Mobile Home Park Outreach	3,387	-	-	3,387
DOHP	DOHP	78	Department of Housing	Housing Preservation	9,029,211	368,143	20,807	9,418,161
DOHS	DOHS	79	Department of Housing	Staff Support	525,000	221,554	244,318	2,066,063
DOHS	DOHS	80	Department of Housing	2nd Unit Amnesty Program	98,000	17,255	5,401	125,656
HLTH	EHHP	81	Environmental Health	Augmented Housing Inspection Program	713,690	331,354	346,477	1,748,567
DOHF	HOSF	82	Department of Housing	Farm Labor Housing	524,737	331,640	253,432	1,109,809
HSAL	HSA7H	83	Human Services Agency	Housing & Employment Support	355,946	1,154,256	805,079	3,284,315
HSAM	HSA8E	84	Human Services Agency	Maple Site H&SN Renovation and Services	-	444,945	-	444,945
HSAG	HSA8G	85	Human Services Agency	Safe Harbor Shelter Upgrade	-	113,384	-	113,384
HSAL	HSAA1	86	Human Services Agency	RRHHL Program Auditing Needs	68,600	-	200	68,800
HSAAY	HSAAY	87	Human Services Agency	AgreeYa Clarity IT Support	481,565	-	-	481,565
HSABF	HSABF	88	Human Services Agency	BitFocus Clarity Human Services	318,841	98,841	109,010	618,097
HSAEH	HSAEH	89	Human Services Agency	CORE Agency Emergency Housing Assistance	1,917,200	438,600	451,758	3,272,869
HSAEV	HSAEV	90	Human Services Agency	COH Program Evaluation and Redesign	97,870	-	-	97,870
HSAL	HSABC	91	Human Services Agency	RRHHL CoC Tech Assistance	341,000	105,000	108,150	665,544
HSAL	HSAL	92	Human Services Agency	HOPE Plan Implementation	1,122,794	864,435	878,418	3,785,462
HSAL	HSAL	93	Human Services Agency	Homeless Outreach Teams	1,084,786	198,740	393,824	2,121,793
HSAL	HSAL	94	Human Services Agency	EPA Homeless Shelter Operations Expense	2,774,820	561,296	542,859	4,466,261
HSAL	HSA1D	95	Human Services Agency	RRHHL One Day Count - Homeless	51,216	-	-	51,216
HSAL	HSA60	96	Human Services Agency	One Time Homeless Services	100,912	-	-	100,912
HSAL	HSA6C	97	Human Services Agency	HSN Special Program Implementation	84,079	-	-	84,079
HSAL	HSAL	98	Human Services Agency	ITA - Clarity & FRC database	188,714	67,337	60,022	414,360
HSAL	HSAL	99	Human Services Agency	InnVision - Motel Voucher Program	338,000	-	-	338,000
HSAL	HSAL	100	Human Services Agency	RRHHL Hot Expansion	16,617	-	-	16,617
HSAL	HSAL	101	Human Services Agency	RRHHL Abode Services	2,104,501	864,241	954,474	4,797,438
HSAL	HSAL	102	Human Services Agency	RRHHL Focus Strategies	88,600	-	-	88,600
HSAL	HSAL	103	Human Services Agency	RRHHL MVP Diversion	10,504	12,204	-	22,708
HSAL	HSAL	104	Human Services Agency	RRHHL MVP Bridge Funding	1,577,521	195,788	400,000	2,733,658
HSAL	HSAL	105	Human Services Agency	RRHHL Incident Weather	58,857	29,780	22,386	111,023
HSAL	HSAL	106	Human Services Agency	RRHHL Shelter Needs	34,489	-	-	34,489
HSAL	HSAL	107	Human Services Agency	RRHHL Abode Contract	1,277,047	1,034,446	1,038,684	4,370,350
HSAM	HSAM	108	Human Services Agency	Mobile Hygiene Unit	50,000	-	-	50,000
HSAL	HSAM	109	Human Services Agency	RRHHL Medical Services	329,031	204,864	204,864	959,358
HSAR	HSAR	110	Human Services Agency	Rotating Church Shelters	38,823	21,850	-	60,673
HSAL	HSAS2	111	Human Services Agency	RRHHL Interim Housing Capacity	325,012	504,173	349,820	1,539,320
HSAL	HSAL	112	Human Services Agency	Safe Harbor Shelter Bridge	534,950	173,349	176,816	1,069,020
HLTM	MHTLC	113	Behavioral Health and Recovery Services	Mental Health Housing Telecare	342,439	-	-	342,439
OOSH	OOSH	114	County Manager's Office	Home For All	415,995	598,596	544,089	1,704,945
PLNH	PLAH	115	Planning	Affordable Housing Initiative	408,982	28,034	(45,404)	426,567

SCHEDULE B - Expenditures by Sub-Initiative for FY 2013-14 through FY 2020-21 (cont'd)

Initiative	Sub-Initiative		Department	Initiative Name	2013-14 to 2017-18 Actual*	2018-19 Actual	2019-20 Actual	2020-21 Actual	Totals
MEAS5: Parks and Environment									
PRKCI	ALMTR	116	Parks	Alambique Trail Repairs	\$ 54,433	\$ 94,374	\$ 9,075	\$ 53,699	\$ 211,580
NDSL	BOSLG	117	County Manager's Office	RCD Loan	36,754	-	-	-	36,754
CAPPK	CAPPK	118	County Manager's Office	Parks Department Capital Projects	1,747,127	-	-	-	1,747,127
PRKCI	CPPWD	119	Parks	Coyote Water Distribution System	-	-	220,000	-	220,000
DPWF1	DPWF1	120	Public Works	Flood and Sea Level Rise Resiliency District	-	-	500,000	-	500,000
PRKCI	FRIPP	121	Parks	Fire Road Improvements	-	-	80,699	56,052	136,751
PRKCI	MPWLR	122	Parks	Memorial Waterline Replacement	-	-	-	93,520	93,520
PRKRL	NATRS	123	Parks	Natural Resource Management	31,980	38,739	220,183	180,247	471,150
NDS	NDPKR	124	County Manager's Office	Park Renovation Projects	200,000	-	-	-	200,000
OOSAG	OOSAG	125	Office of Sustainability	RCD Agriculture Water Needs Assessment	9,807	-	-	-	9,807
OOSBU	OOSBU	126	County Manager's Office	Butano Creek 2D Model	45,600	-	-	-	45,600
OOSGS	OOSGS	127	County Manager's Office	Groundwater Study	795,775	-	-	-	795,775
PRKRL	PACHD	128	Parks	Pacifica Coastal Headlands	80,000	-	-	-	80,000
PRKRL	PEDPT	129	Parks	Pedro Point Headlands	291,966	53,044	4,990	-	350,000
PRKCI	POHRR	130	Parks	Pescadero Old Haul Road Repair	9,920	637,642	1,041,599	1,222,430	2,911,591
PRKRL	PRKBM	131	Parks	Parks Baseline Mapping	16,997	9,003	-	-	26,000
PRKRL	PRKBR	132	Parks	Pescadero Old Haul Road Bridge	180,762	19,267	-	-	200,028
PRKCS	PRKCS	133	Parks	Parks Concessions Study	131,390	-	-	-	131,390
PRKRL	PRKFO	134	Parks	Fair Oaks Beautification	45,000	-	-	-	45,000
PRKGS	PRKGS	135	Parks	Loma Mar Geotechnical Study	12,200	-	-	-	12,200
PRKRL	PRKMC	136	Parks	Coyote Point Marina Concession	37,293	-	-	-	37,293
PRKIP	PRKIP	137	Parks	Parks Interpretive Program	-	31,681	36,052	73,916	141,649
PRKIP	PRKRL	138	Parks	Parks Interpretive Program	50,000	-	-	-	50,000
PRKMM	PRKMM	139	Parks	Multi Modal Trail Planning	94,871	106,931	42,536	5,662	249,999
PRKRL	PRKMP	140	Parks	Parks Master Plan	174,294	14,272	43,094	-	231,660
PRKRL	PRKOP	141	Parks	Parks Department Operations and Maintenance	4,890,436	1,788,193	2,919,520	2,154,923	11,753,072
PRKRL	PRKOS	142	Parks	Parks Organizational Study	36,900	-	-	-	36,900
PRKPF	PRKPF	143	Parks	Contribution to Parks Foundation	100,000	-	-	-	100,000
PRKRL	PRKPL	144	Parks	Parks Playground Improvement	411,749	44,123	509,342	126,319	1,091,534
PRKMI	PRKSH	145	Parks	Parks Shuttle Program	66,434	10,227	-	-	76,660
PRKRL	PRKSR	146	Parks	Sanchez Adobe Renovation	68,393	-	1,477,149	408,345	1,953,887
PRKVP	PRKRL	147	Parks	Parks Volunteer Program	13,265	-	-	-	13,265
PRKVP	PRKVP	148	Parks	Parks Volunteer Program	-	15,800	103,416	63,294	182,511
PRKRL	PRKVS	149	Parks	Volunteer Stewardship Corps	72,937	43,467	72,514	73,464	262,382
PRKRL	PRKWA	150	Parks	Wunderlich Horse Riding Arena	30,000	-	-	-	30,000
PRKCI	PRKWP	151	Parks	Parkwide Asphalt Paving	-	-	721,521	1,139,432	1,860,954
PRKCI	PV005	152	Parks	Flood Park Baseball Field Renovation	34,872	9,191	-	-	44,063
PRKCI	PV006	153	Parks	Huddart Park Meadow Lawn Renovation	35,849	-	-	-	35,849
PRKCI	PV008	154	Parks	Huddart Richards Road Repairs	36,991	4,268	26,524	37,688	105,471
PRKCI	PV013	155	Parks	Old Guadalupe Trail Renovation	20,995	1,998	181,613	16,326	220,932
PRKCI	PV014	156	Parks	Ralston Trail Repaving	47,422	-	-	-	47,422
PRKCI	PV018	157	Parks	Wunderlich Carriage House Restoration	40,516	715,128	-	-	755,644
PRKCI	PV019	158	Parks	Wunderlich Stable Hay Barn Plans	5,777	-	-	-	5,777
PRKCI	PV020	159	Parks	Flood Park Improvements	-	12,811	75,420	23,239	111,469
PRKCI	PV021	160	Parks	Green Valley Trail	5,456	-	-	-	5,456
PRKCI	RANGR	161	Parks	Ranger Residences	89,202	144,832	133,440	86,344	453,819
PRKRL	RAVTR	162	Parks	Ravenswood Bay Trail	326,087	34,523	639,390	-	1,000,000
PRKRL	SCACR	163	Parks	SCA Youth Corps	677,912	-	-	-	677,912
PRKRL	SCAGI	164	Parks	SCA GIS Database	232,218	-	-	-	232,218
PRKCI	SMVCR	165	Parks	Sam Mcdonald VC Renovation	24,833	2,989	-	34,800	62,622
PRKRL	WAVTR	166	Parks	Wavecrest Trail	221,142	35,669	-	-	256,811
NDSYP	YESSP	167	Office of Sustainability	Youth Exploring Sea Level Rise	12,739	-	-	-	12,739

SCHEDULE B - Expenditures by Sub-Initiative for FY 2013-14 through FY 2020-21 (cont'd)

Initiative	Sub-Initiative		Department	Initiative Name	2013-14 to 2017-18 Actual*	2018-19 Actual	2019-20 Actual	2020-21 Actual	Totals
MEAS6: Older Adults and Veterans									
HLTOA	AASAF	168	Aging and Adult	AAS Age Friendly	\$ -	\$ -	\$ 62,700	\$ 104,300	\$ 167,000
HLTOA	AASDC	169	Aging and Adult	AAS Dementia Services	1,151,277	463,500	477,405	-	2,092,182
HLTOA	AASED	170	Aging and Adult	AAS Elder Depend Adult Protect	1,986,453	675,263	695,521	694,895	4,052,132
HLTOA	AASFC	171	Aging and Adult	Contract Foster City Village	2,459	-	-	-	2,459
HLTOA	AASFL	172	Aging and Adult	AAS Friendship Line	479,369	206,000	212,180	211,989	1,109,538
HLTOA	AASKC	173	Aging and Adult	AAS Kinship Caring MH	208,463	77,250	79,568	-	365,281
HLTOA	AASME	174	Aging and Adult	AAS Meals Express Program	254,753	146,904	211,311	151,174	764,142
HLTOA	AASMV	175	Aging and Adult	AAS Supplemental Meals on Wheels	-	-	42,000	-	42,000
HLTOA	AASOM	176	Aging and Adult	AAS Ombudsman	338,120	114,981	118,430	-	571,531
HLTOA	AASMW	177	Aging and Adult	AAS Suppl Meal on Wheels	-	-	-	36,002	36,002
DAOEA	DAOEA	178	District Attorney	District Attorney Elder Abuse	2,505,631	950,371	966,985	935,408	5,358,396
EMSRC	EMSRC	179	County Health	EMS - Medical Reserve Corps	-	-	40,607	53,460	94,067
HLTFP	EMSFP	180	Emergency Medical Services	EMS Falls Prevention	105,269	41,416	-	-	146,685
HSavs	HSavs	181	Human Services Agency	Veterans Services	890,397	229,564	326,570	350,413	1,796,944
MEAS7: Community									
NDSL	BOSL	182a	County Manager's Office	Coastside Hope - PCs	3,398	-	-	-	3,398
NDSL	BOSL	182b	County Manager's Office	Puente - PCs	5,000	-	-	-	5,000
NDSL	BOSL	182c	County Manager's Office	Pacifica Resource Center - PCs	5,000	-	-	-	5,000
NDSL	BOSL	182d	County Manager's Office	Contribution to Tanforan Assembly Center	250,000	-	-	-	250,000
CAPBF	CAPBF	183	County Manager's Office	Buildings and Facility Infrastructure	8,625,093	1,017,231	588,155	526,932	10,757,410
CCOAS	CCOAS	184	County Counsel	Measure K Airports (FAA)	-	32,057	-	-	32,057
CMOI1	CMOI1	185	County Manager's Office	Community Legal Aid Services	219,725	276,000	284,280	1,082,380	1,862,385
CMOOC	CMOOC	186	County Manager's Office	Measure A Outreach Coordinator	426,118	191,592	154,924	-	772,634
DPWA1	DPWA1	187	Public Works	Measure K Support SMOCO Airports	149,266	200,861	199,276	238,979	788,383
DPWAC	DPWAC	188	Public Works	Measure K Airport Capital Project	-	501,657	559,363	442,659	1,503,679
DPWBC	DPWBC	189	County Manager's Office	Bicycle Coordinator	168,264	48,246	60,564	77,181	354,254
DPWC1	DPWC1	190	Public Works	CSA 11 Improvement Projects	-	450,027	42,973	-	493,000
HLTCC	HLTHR	191	Public Health	CDI Airport - Clinicians	-	5,081	51,149	-	56,230
HLTNC	HLTHQ	192	Public Health	CDI Airport - Non Clinicians	-	22,309	14,477	-	36,786
HSA61	HSA61	193	Human Services Agency	Immigrant and Veterans Services	37,514	-	-	-	37,514
HSAB1	HSAB1	194	Human Services Agency	Rosalie Rendu Inc.	23,710	-	-	-	23,710
HSAFB	HSAFB	195	Human Services Agency	Second Harvest Food Bank	750,000	150,000	154,500	159,135	1,213,635
HSAl1	HSAl1	196	Human Services Agency	Community Legal Aid Services	347,469	-	-	-	347,469
HSAPF	HSAP2	197	Human Services Agency	Peninsula Family Services District 2	190,000	-	-	-	190,000
HSAPF	HSAP5	198	Human Services Agency	Peninsula Family Services District 5	245,000	-	-	-	245,000
ISDTI	ISDTI	199	Information Services Department	Technology Infrastructure and Open Data	26,853,763	4,784,980	2,710,816	4,132,149	38,481,708
NDSIR	NDSIR	200	Information Services Department	COVID-19 Immigrant Relief Fund	-	-	-	4,000,000	4,000,000
LIBC1	LIBCN	201	Library	Library Capital - Miscellaneous	907,700	46,134	-	-	953,834
LIBC1	LIBEP	202	Library	Library Capital - EPA	46,755	134,618	5,164	-	186,537
LIBC1	LIBPC	203	Library	Library Capital - Pacifica	1,705,454	-	-	-	1,705,454
LIBC1	LIBSC	204	Library Capital - South San Francisco	County Library	500,000	-	-	-	500,000
NDSST	NDSST	205	County Manager's Office	SamTrans-Youth, Elderly, Disabled	23,750,000	1,875,000	625,000	-	26,250,000
PLNPI	PLNPI	206	County Manager's Office	North Fair Oaks General Plan Implementation	4,749,358	944,852	929,933	919,713	7,543,856
SHFAS	SHFAS	207	Sheriff	Measure K Airports (FAA Ruling)	-	1,781,656	1,826,367	1,879,911	5,487,934
		Total Measure K Funded Initiatives			\$ 251,208,482	\$ 102,600,256	\$ 82,407,371	\$ 69,968,983	\$ 506,185,092
*Consolidated amounts for FY 2013-14 through FY 2017-18. See prior annual report for amounts by each year.									

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