



PROBATION DEPARTMENT COUNTY OF SAN MATEO

DJJ Subcommittee Members

John T. Keene
Chief Probation Officer

Noelia Corzo
Board of Supervisors

Judge Susan Etezadi
Superior Court

Josh Stauffer
District Attorney's Office

Ziomara Ochoa
BHRS

Regina Moreno
BHRS

John Fong
Human Services Agency

Ron Rayes
Private Defender's Office

Kris Shouse
County Office of Education

Nick Jasso
Youth Voice

Susan Manheimer
Community at-large

Jane Smithson
Community at-large

Johanna Rasmussen
Juvenile Justice and
Delinquency Prevention
Commission

Jessica Sanchez-Martinez
StarVista

Margaret Hitchcock
YMCA

Melissa Poling
Fresh Lifelines for Youth

Manuela Aviles
Success Centers

IN-PERSON WITH REMOTE PUBLIC PARTICIPATION AVAILABLE

For remote instruction, please refer to the end of the agenda.

Juvenile Justice Coordinating Council

DJJ Realignment Subcommittee Meeting

April 3, 2025 / 12:00-1:00pm

222 Paul Scannell Drive, San Mateo, CA 94402
Chief's Conference Room, 2nd Floor

MEETING AGENDA

- | | |
|--|---------------------------------------|
| I. Introductions – Roll Call | Chief Keene |
| II. Public comment on any item not on agenda. | Chief Keene |
| III. Approval of Feb. 20, 2025 Meeting Minutes. | Chief Keene |
| IV. Review Written Comments and Proposed Edits for Draft Juvenile Justice Realignment Block Grant Plan for 2025. (Discussion) | Kim Gillette, Applied Survey Research |
| V. Approve Juvenile Justice Realignment Block Grant Plan for 2025. (Discussion & Possible Action) | Kim Gillette, Applied Survey Research |
| VI. Adjournment | Chief Keene |

**PROBATION DEPARTMENT
COUNTY OF SAN MATEO**



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<https://smcgov.zoom.us/j/82327505637?pwd=xUAauq6nblHoqiaMboipa4Sez5Iycc.1>

Meeting ID: 823 2750 5637 Passcode: 087705

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Telephone: Mobile (669)-900-6833, Meeting ID: 82327505637#

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If you wish to speak to the subcommittee, please fill out a speaker's slip. If you have anything that you wish distributed to the subcommittee and included in the official record, please hand it to Tony Burchyns, who will distribute the information to the subcommittee members.

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Y.M.C.A.

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Fresh Lifelines for Youth

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Success Centers

DJJ Realignment Subcommittee of the JJCC

Thursday, February 20, 2025

12:00 p.m.- 2:00 p.m.

222 Paul Scannell Drive, San Mateo
Chief's Conference Room

MINUTES

Present Members:

John Keene
Noelia Corzo
Regina Moreno
Ron Rayes
Susan Manheimer
Johanna Rasmussen
Margaret Hitchcock
Melissa Poling
Manuela Aviles

Absent Members:

Susan Etezadi
John Fong
Kris Shouse
Nick Jasso
Jessica Sanchez-Martinez

Online Members:

Josh Stauffer
Ziomara Ochoa
Jane Smithson

Other Attendees:

Adam Ely, County Executive Office; Kim Gillette, ASR; Ally Chan, BOS; Hong Liu, Moniy Wade, Jehan Clark, Nora Cullen, Melissa Larrarte, Yanitxa Albino, Tony Burchyns, Alexis Sanchez, Tamara Arana, Probation

Online Attendees:

Roxanne Silver, Fergie Lopez, Nancy Quiggle, StarVista; Darius Parakh, OYCR; Diego Ochoa, FCSD

I. Introductions – Roll Call

II. Public comment on issues not on agenda
None

III. Discuss Juvenile Justice Realignment Block Grant Plan for 2025

Chief Keene shared a brief explanation of the ongoing modifications to the distribution methodology of the Juvenile Justice Realignment Block Grant (JJRBG) funding that is specifically associated with the SB823 secure track program. The current distribution methodology is 30% for prior DJJ admissions, 50% for juveniles adjudicated of certain violent and serious felony crimes, and 20% for the population of youth between ages 10 and 17.

Beginning in 2027, the draft language states the following distribution:

- **2027-2028:** 52.5% juveniles adjudicated of certain violent and serious felony crimes, 42.5 % population of youth between ages 10 and 17, 5% 707(b)'s not placed in SYTF
- **2028-2029:** 50% juveniles adjudicated of certain violent and serious felony crimes, 40% population of youth between ages 10 and 17, 10% 707(b)'s not placed in SYTF

PROBATION DEPARTMENT COUNTY OF SAN MATEO



- **2029-2030:** 47.5% juveniles adjudicated of certain violent and serious felony crimes, 37.5% population of youth between ages 10-17, 15% 707(b)'s not placed in SYTF
- JJRBG funding will no longer be provided beyond 2029-2030.

Kim Gillette from Applied Survey Research (ASR) provided an overview of the Juvenile Justice Realignment Block Grant (JJRBG) plan with updates and revisions for 2025.

- The DJJ Realignment Subcommittee members will receive an individual copy of the plan for further review and to make suggested edits and/or comments by March 21st.
- A second subcommittee meeting will take place on April 3rd to review and approve the final draft. If needed, a third meeting will take place on April 17th.
- The final plan will be submitted to the Office of Youth and Community Restoration (OYCR) by May 1st, to be eligible for funding.

IV. ADJOURNMENT

The meeting was adjourned at 2:02 p.m.

**San Mateo County DJJ Realignment Subcommittee
Summary of Written Comments – JIRBG Plan 2025**

Member	Page	Part	Comment	Response	Edit
Juvenile Justice and Delinquency Prevention Commission	11	3	Re: LRPs—Can we add a Transitional Housing Program for young people stepping down from SYTF?	Yes	Proposed—Revise LRP section
	11	3	Re: LRPs—Can we add "transitional academic programs offered through the California State University (CSU) and University of California (UC) systems."	Yes	Proposed—Revise LRP section
	11	3	Re: LRPs—Can we name the Pine Grove Youth Conservation Camp?	Yes	Proposed—Revise LRP section
	11	3	Re: LRPs—Can we add individualized reentry services and support?	Yes	Proposed—Revise LRP section
	10	3	Last year we discussed adding Credible Messengers (which includes mentorship) into this year's plan. I want to make sure this is included.	Agreed.	Proposed—Add reference to beginning of Part 3.
	13	3	Parenting Classes: In the Fall of 2024 CORA began offering parent education classes through the juvenile hall.	Noted. CORA's workgroups for parents of incarcerated youth are referenced.	N/A
	13	3	The report does not reference Insight Prison Project's Victim Offender Education Group (VOEG). This program is mandatory for every SYTF youth in SF and is highly regarded throughout the state.	There are no plans to implement this program currently.	N/A
	13	3	Re PREP description—This is too vague. We need to describe what services the program actually offers. What tools are being provided?	Noted. We will revise the description.	Proposed—Add new language.
	14	3	College students also receive tutoring online and in person.	Noted.	Proposed—Add reference.
	17	3	How can I receive more information about the Independent Living Program.	You may follow up with Children & Family Services.	N/A
	18	3	Re: SOARR College graduate: Can we add that this student graduated "Cum Laude". We also had two students on the Dean's list.	Yes.	
	22	4	Re: Visiting Room Mural Project—Creating murals in the visiting room of a juvenile hall, no matter how well-intentioned, can unintentionally reinforce the school-to-prison pipeline by normalizing the carceral environment for youth.	We have not seen any evidence of murals in juvenile hall visiting rooms normalizing incarceration. Also, the idea of doing the project in the visiting room was suggested by the youth.	N/A
	23	4	Re: Family Engagement: In the Fall of 2024 CORA began offering parent education classes through the juvenile hall.	Noted.	Proposed—Add reference.
	23	4	Re Family Nights—These have not taken place in almost a year. We are hopeful they will resume in 2025	We had one as recently as January 2025.	N/A
	23	4	Do Success Center programs operate under different names? During the inspection process we asked youth about the types of things they were learning through Success Centers. None of the youth knew what Success Centers was.	No, but they did temporarily suspend their services during the first quarter of FY 24-25 partly due to staffing turnover. They have since restarted their job readiness program.	N/A

	23	4	Re: Success Centers Green Construction Program—Which population will be eligible to participate and when do we anticipate being able to offer this program to our youth?	Per SC, the program serves youth 18-24 with high school diplomas and GEDs and there is no fee to participate. We will follow up to make sure the opportunity is being promoted.	N/A
	25	4	Re: FLY incorporating cognitive behavioral therapy—I don't understand this. Is FLY bringing in clinicians in during legal workshops?	Per FLY, their Cognitive Behavioral Therapy-based legal education curriculum includes weekly two-hour sessions and key experiential components such as role plays, debates, and mock city council hearings to capture youth interest, educate them about the law, and build life skills. The curriculum covers relevant topics such as police encounters, accomplice liability, three strikes, theft, vandalism, drugs, gangs, and police arrests. The curriculum also teaches critical life skills like anger management, problem solving, conflict resolution, and resisting negative peer pressure. Lessons are delivered once a week in each unit of the locked facilitates.	N/A
	27	5	Where are the learning labs?	They are in Central Dining.	N/A
	27	5	The multisensory de-escalation room has not been utilized since it opened in November of 2023.	The usage of the room has evolved. It is currently being utilized as an incentives-based lounge area for youth.	N/A
	27	5	Re: Use of Gender Identity as a factor in determining room assignments—We do not have a girls' unit.	Noted. The number of in-custody females has remained low, making it impractical to maintain a fully staffed girls' unit. Housing assignments are based on multiple factors, including gender and sex, to ensure appropriate and safe placements.	N/A
	29	8	Re: number of times The Beat Within distributes its magazine at the facility—The magazine is published monthly.	Per Beat Within, they distribute a new edition every two weeks.	N/A
	29	8	Re: Success Centers performance data—When will the first data points be available?	Performance measure data is collected annually by ASR. Success Centers did not provide any data for FY 23-24, but reported 90% for their measures for FY 22-23.	N/A
	30	8	Can we include a statement regarding: the completion of the programs and services outlined in their IRP (Individual Rehabilitation Plans)? While some of these can be components of an IRP, it's important to note that IRPs are being tracked & progress is being measured.	Yes.	Proposed—Insert language.
	30	8	We have not had a youth transferred to a less restrictive placement yet. Should this be moved down on the list?	Yes, we can reorder the list.	Proposed—Reorder list.
	30	8	New Law Violations increased dramatically over this period. This may need to be moved up on the list.	Noted	Proposed—Reorder list.
	30	8	Re: Career Technical Education offered by the County Office of Education: This only applies to High School students. As of this writing, the COE does not serve high school graduates.	Noted	Proposed—Add clarifying language.

Fresh Lifelines for Youth	13	3	Is the garden program still happening?	It is currently on hiatus, due to staff turnover.	N/A
	13	3	Re: Phoenix Reentry Program—How do youth receive access?	PREP is a court-ordered placement. The program is available to youth serving long-term commitments who have demonstrated readiness and need for increased privileges and services before release.	N/A
	23	4	What does the last 6-9 months of incarceration look like? What areas will be focus on and by whom to set up all the reentry needs? Will there be additional MDTs, job placement opportunities etc?	Probation will collaborate with system partners to develop individualized reentry and step-down plans for SYTF youth, focusing on education, vocational training, behavioral health, housing and family reunification. Additional MDT meetings could be part of the process.	N/A
	23	4	An inside/outside approach is crucial to allow youth to reintegrate successfully and we should commit to prioritizing the types of opportunities.	Agreed. Probation supports strategies that integrate services and support during incarceration and after release to ensure a seamless transition.	Proposed—Add additional language.
	23	4	The reentry process and supports need to be outlined more clearly. What can we commit to offering youth so that they are successful?	Reentry plans will be tailored to each SYTF youth's individual needs, making it difficult to outline specifics in advance. However, Probation is committed to collaborating with system partners to ensure access to education, vocational training, behavioral health services, housing support, and other resources.	N/A
	27	4	What is the "LRP" referred to here?	The language was confusing, so we replaced it. The reference to "less restrictive program" did not refer to an "LRP" in the same context.	Proposed—New language added.
	27	4	Re: PREP—So secure track youth will not have access to this?	Technically, a secure track youth would have to be "stepped down" to be placed in PREP, at which point they wouldn't be considered secure track in the same sense as before. However, we will remove the reference of PREP being for "non-secure track youth" to avoid confusion.	Proposed—Clarify language
	31	9	Step down process outline and procedure is missing from this document.	The process for a youth/young adult to enter an LRP is determined by the court. Either Probation or the youth/young adult may file a motion requesting placement in an LRP. The court will review the request based on two factors: 1) whether the youth/young adult has made substantial progress toward their IRP goals, and 2) whether LRP placement aligns with rehabilitation and community safety goals.	N/A
Success Centers	19, 21	4	Weekly job-readiness training and life skills workshops, in-house and offsite work-based learning placements where appropriate, and Code on Point computer training classes.	Noted.	Proposed—Add revised language
Private Defender Program	11	3	Less Restrictive Programs: As I mentioned during the 2/20/25 JJCC meeting the county and probation is not being asked to build an LRP. It is important to note that an LRP is a placement and not a program. See WIC 875(f)(1). Meaning LRP can be home with supportive services, fire camp or other placement that facilitates the safe and successful reintegration of the youth into the community. I urge the incorporation of the applicable sections of the Less Restrictive Program Memo that CPOC authored in December 2024 into this plan. Specifically, the list of LRPs options listed on page 3 of the memo. Keeping with the concept of not building facilities, our position should be to move away from the concept of building a less restrictive	Noted.	Proposed—Update LRP section with additional details.

			placement unit within YSC. There are many options that would be utilized as an LRP that would be aligned with the spirit and the intent of the law. (WIC 875). Additionally, as youth transition into LRP, this plan needs to contemplate what the supportive service would be provided to them. The plan should address the population who is aiming on attending universities and finding a placement that would allow them to attend classes on campus and be placed in an LRP that provides them the needed support and prepare them for reentry.		
	13	3	It would be helpful to list when a program started. For the programs that are going to be coming online, it would be helpful to include the anticipated start date. The plan should include the frequency and duration of each program.	If we cannot get the exact start dates, we will provide anticipated start dates for any new programs moving forward. Additional info can be added regarding frequency of new programs.	N/A—Update new programs to include frequency of programs.
	14	3	Re: Tablets – Communication with friends and families is an integral part of the rehabilitation process. Additional information on this function would be helpful to put everyone on notice how this feature would be utilized and what are the times it is available for the youth.	We can add that each youth typically is allowed one hour of call time per day with preapproved contacts. The plan provides general information on when the tablets are available.	Proposed: Update language
	14	3	Student-centered standard based curriculum seems to be extremely vague. I would ask for further explanation on what this term means. The education experts on the JJCC or the education providers could add more details about the teaching staff credentials, student-teacher ratios, how much live teacher there is versus independent study, whether students have access to A-G courses, whether there is a quiet space for taking tests, whether there is a quiet space for special education assessments and reassessments. I anticipate that in the next year or two there will be youth in SYTF that are still in high school.	We will follow up with the Office of Education and update the plan when we hear back.	Pending
	15	3	Could the plan provide which modalities of individual therapy is being offered – like CBT, TF-CBT, DBT, etc.?	Yes, we will update this section with information from BHRS.	Proposed—Add language confirming modalities
	19	3	For us to provide a solid rehabilitation opportunity that would set the youth for success, the plan has to have more than "establish credible messenger opportunities." It should be a priority for us to develop a solid credible program that draws people from the community to build trust with youth by demonstrating that change is possible. The credible messengers' personal stories of overcoming struggles create a relatable and authentic connection, making them effective role models. Study after study have found that youth being mentored by a credible messengers improved their academic performance, created better relationships with peers and adults, reduced risk-taking behaviors, and increased their self-confidence. Therefore, we need to do more and establish a program that can either be administered through FLY or another one of the CBOs under agreement with probation. This SYTF Plan should specify what this program would be composed of. I ask our CBO partners on the subcommittee to create a plan for credible messengers.	Noted. We support working with our CBO partners to develop a structured credible messenger program fostering trust, mentorship, and long-term success for youth, and adding it to the plan in the future.	N/A
	23	4	The plan should include a schedule in which family nights will be occurring. This is a fundamental aspect of the youth's rehabilitation and reentry and should be occurring on a consistent basis.	Probation is currently reviewing Family Night procedures to ensure equity and fairness going forward.	N/A

	24	4	Re: Workforce Development Program – This is a critical program that would we are fortunate to have. the plan should include additional information from the director of the program on it implementations, identifying eligible youth, and what are the goals.	Noted. We will fill in additional information about how the program has been operating since it launched in July 2024.	Proposed: Update section with additional information from the director.
	27	5	The plan does not contain sufficient information on the less restrictive program. As mentioned above LRP is a placement and not a program and we should be approaching it as such. The plan should include additional information on how the secure track unit is going to evolve to accommodate long term programming and the housing and programming for girls in SYTF.	The reference to “less restrictive program” on pg. 27 was out of context and did not refer to “LRPs.” We will replace it with clearer language. Regarding females, we support working with our JJCC partners to create a plan for programming and housing girls in SYTF.	Proposed—Add new description of juvenile hall’s short-term and general population placements.



JUVENILE JUSTICE REALIGNMENT BLOCK GRANT ANNUAL PLAN

MAIN CONTACT FOR PLAN

Date: April 30, 2025

County Name: San Mateo

Contact Name: John T. Keene, Chief Probation Officer

Telephone Number: 650-312-5520

E-mail Address: jkeene@smcgov.org

BACKGROUND AND INSTRUCTIONS:

Welfare & Institutions Code Section(s) 1990-1995 establish the Juvenile Justice Realignment Block Grant program for the purpose of providing county-based care, custody, and supervision of youth who are realigned from the state Division of Juvenile Justice or who would otherwise be eligible for commitment to the Division of Juvenile Justice prior to its closure. Section 1995 was amended by Assembly Bill 505 (Ting, Chapter 528, Statutes of 2023.) This template has been updated to reflect those amendments which will be in effect on January 1, 2024. All citations are to the law as amended. The statutory language can be found [here](#).

To be eligible for funding allocations associated with this grant program, counties shall create a subcommittee of the multiagency juvenile justice coordinating council to develop a plan describing the facilities, programs, placements, services, supervision, and reentry strategies that are needed to provide appropriate rehabilitative services for realigned youth. (Welf. & Inst. Code § 1995(a).)

County plans are to be submitted to the Office of Youth and Community Restoration in accordance with Welf. & Inst. Code §1995. OYCR may request revisions as necessary or request completion of the required planning process prior to final acceptance of the plan. (Welf. & Inst. Code § 1995 (f).) Plans will be posted to the Office of Youth and Community Restoration website. (Welf. & Inst. Code § 1995(g).)

There are nine sections to the plan:

- Part 1: Subcommittee Composition
- Part 2: Target Population
- Part 3: Programs and Services
- Part 4: Juvenile Justice Realignment Block Grant Funds
- Part 5: Facility Plan
- Part 6: Retaining the Target Population in the Juvenile Justice System
- Part 7: Regional Efforts
- Part 8: Data
- Part 9: Other Updates

PART 1: SUBCOMMITTEE COMPOSITION AND PROCESS (WELF. & INST. CODE §§ 1995 (B) AND (C))

List the subcommittee members, agency affiliation where applicable, and contact information:

Agency	Name and Title	Email	Phone Number
Chief Probation Officer (Chair)	John T. Keene, Chief Probation Officer	Jkeene@smcgov.org	650-312-5522
District Attorney's Office Representative	Josh Stauffer, Assistant District Attorney	jstauffer@smcgov.org	650-363-4070
Private Defender Program Representative	Ron Rayes, Managing Attorney, Private Defender Program-Juvenile Office	ronr@smcba.org	650-312-5396
Department of Social Services Representative	John Fong, Director, Children & Family Services	jfong@smcgov.org	650-802-3390
Behavioral Health and Recovery Services	Ziomara Ochoa, Deputy Director, Behavioral Health & Recovery Services	zochoa@smcgov.org	650-573-3926
Office of Education Representative	Kris Shouse, Associate Superintendent, Educational Services Division	kshouse@smcoe.org	650-802-5589
Court Representative	Susan Etezadi, Juvenile Supervising Judge, County of San Mateo Superior Court	setezadi@sanmateocourt.org	-
Three Community Members (<i>defined as "individuals who have experience providing community-based youth services, youth justice advocates with expertise and knowledge of the juvenile justice system, or have been directly involved in the juvenile justice system"</i> (Welf. & Inst. Code § 1995(b).))	Susan Manheimer	semanheimer@outlook.com	-
	Jane Smithson	jane.smithson@yahoo.com	-
	Nick Jasso	jasson@smccd.edu	650-759-2446
Additional Subcommittee Participants			
Board of Supervisors	Noelia Corzo, District 2, Supervisor	ncorzo@smcgov.org	650-363-4568
Behavioral Health and Recovery Services	Regina Moreno, Clinical Services Manager II	rmoreno@smcgov.org	650-312-5352

Juvenile Justice & Delinquency Prevention Commission	Johanna Rasmussen, Chair	johannasmcjustice@gmail.com	650-537-3545
Community Based Organization	Melissa Poling, Associate Director, Fresh Lifelines for Youth	melissa@flyprogram.org	650-450-2361
Community Based Organization	Margaret Hitchcock, Director of Clinical Services, Urban Services YMCA	mhitchcock@ymcasf.org	650-877-8642 x61
Community Based Organization	Manuela Aviles, Program Manager, Success Centers	maviles@successcenters.org	415-459-7000
Community Based Organization	Jessica Sanchez-Martinez, Insights Program Director, StarVista	jessica.sanchez-martinez@star-vista.org	

Describe the process used to determine whether to select a co-chair for your subcommittee (Welf. & Inst. Code § 1995(b)):

The San Mateo County DJJ Realignment Subcommittee voted not to select a co-chair.

Provide the dates of the last two meetings that the subcommittee convened to discuss your county's JJRBG plan:

Meeting Date 1: February 20, 2025 Meeting Date 2: April 3, 2025

Additional meeting dates of the subcommittee, if applicable:

N/A

Date that the subcommittee approved the plan by a majority vote.

TBD

Describe how the plan was developed, including the review and participation of the subcommittee community members as defined in Welf. & Inst. Code § 1995(b):

The table below describes the process and timeline the County used to develop its 2024 plan.

Date	Activity
January 2025	Probation prepared an updated draft of San Mateo County's Juvenile Justice Realignment Block Grant Plan with revised data, program information, and revisions for 2025.
February 20, 2025	Subcommittee Meeting #1 – The Juvenile Justice Coordinating Council's DJJ Realignment Subcommittee met to review and discuss the draft plan.

February/March 2025	Subcommittee members provided written feedback on the draft plan. Probation compiled the feedback and developed a final draft.
April 3, 2025	Subcommittee Meeting #2 – Subcommittee met to review and adopt the plan.
May 1, 2025 (or before)	Probation Dept. submits plan to OYCR.

DRAFT

PART 2: TARGET POPULATION (WELF. & INST. CODE § 1995(D)(1))

Briefly describe the County’s realignment target population supported by the block grant.

The “target population” is defined as “youth who were eligible for commitment to the Division of Juvenile Justice prior to its closure and shall further be defined as persons who are adjudicated to be a ward of the juvenile court based on an offense described in subdivision (b) of Section 707 or an offense described in Section 290.008 of the Penal Code.” (Welf. & Inst. Code § 1990(b))

2020-2024 Target Population Data

To understand the target population for the grant program, the San Mateo County Probation Department compiled data from the past five calendar years (2020-2024) on persons who were 1) eligible for commitment to the Division of Juvenile Justice prior to its closure, and/or 2) adjudicated to be a ward of the juvenile court based on a 707(b) and/or 290.008 offense. The key findings are summarized below.

- There were 89 adjudications for 707(b) and/or 290.008 crimes in the County between Jan. 1, 2020, and Dec. 31, 2024 – an average of 17 per year.
- The cases fall into the following categories based on the most serious adjudicated offense: Assault (44), robbery (32), homicide (4), attempted homicide (3), and sex offenses (6).
- 92% of defendants identified as male; 8% as female.
- 64% of defendants identified as Hispanic or Latino; 18% Black; 6% Native Hawaiian or Pacific Islander; 6% other race; 4% White; and 2% Asian.
- Average age upon adjudication: 16 years old.
- Placements (post-disposition): Youth Services Center-Juvenile Hall (37); community supervision (15); electronic monitoring (19); transferred to home county (8); still awaiting disposition as of April 1, 2025 (2); Secure Youth Treatment Facility (4); Margaret J. Kemp Camp for Girls (1); Residential treatment program (1); Division of Juvenile Justice (1); Deferred Entry of Judgement (1).
- As of Dec. 31, 2024, four individuals adjudicated in San Mateo County have been placed into the County’s Secure Youth Treatment Facility.
- As of Dec. 31, 2024, one individual adjudicated in another county has been placed into San Mateo County’s Secure Youth Treatment Facility after the case was transferred here pending disposition.

To help put the target population demographic data into context, the tables below show the projected estimated child population (ages 0-17) of San Mateo County by race/ethnicity and age and gender in 2025.

Child Population, by Race/Ethnicity		
White	46,489	32.27%
Hispanic/Latino	42,766	29.69%
Asian	33,791	23.46%
Multiracial	16,221	11.26%
Black	2,630	1.83%
Native Hawaiian/Pacific Islander	1,895	1.32%
American Indian/Alaska Native	252	0.17%

Child Population, by Age and Gender			
Age Group	Female	Male	Total
Ages 0-2	10,523	10,920	21,443
Ages 3-5	11,110	11,565	22,675
Ages 6-10	20,330	21,610	41,940
Ages 11-13	12,147	12,504	24,651
Ages 14-17	16,369	16,966	33,335
Total	70,479	73,565	144,044

Source: California Department of Finance. Demographic Research Unit. Report P-3: Population Projections, California, 2020-2070 (Baseline 2023 Population Projections; Vintage 2024 Release). Sacramento: California. September 2024.

The table below displays data on San Mateo County's target population for the past five calendar years, disaggregated by offense, gender, age, race/ethnicity, and post-disposition placement, based on cases adjudicated in San Mateo County.

707(b) Offense	Gender	Age upon Adjudication	Race	Post-Disposition Placement
2020				
PC212.5(c)-FEL- Second Degree Robbery	Female	14	Hispanic, Latino, or Spanish origin	Camp Kemp
	Female	15	Black or African American	Transferred Out
	Male	15	Hispanic, Latino, or Spanish origin	Electronic Monitoring
	Male	15	Hispanic, Latino, or Spanish origin	Juvenile Hall
	Male	15	Hispanic, Latino, or Spanish origin	Juvenile Hall
	Male	16	Native Hawaiian or Pacific Islander	Juvenile Hall
	Male	17	Native Hawaiian or Pacific Islander	Juvenile Hall
	Male	17	Other race, ethnicity, or origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish origin	Juvenile Hall
PC 245(a)(2)-FEL- Assault with Firearm	Male	17	Black or African American	Transferred Out
PC245(a)(4)-FEL- Assault By Means Likely To Produce Great Bodily Injury	Male	16	Hispanic, Latino, or Spanish origin	Electronic Monitoring
	Male	16	Black or African American	DJJ
	Male	17	Hispanic, Latino, or Spanish origin	Juvenile Hall
	Male	18	Hispanic, Latino, or Spanish origin	Juvenile Hall
2021				
PC212.5(c)-FEL- Second Degree Robbery	Male	16	Other race, ethnicity, or origin	Juvenile Hall
	Female	18	Black or African American	Supervision
	Male	14	Hispanic, Latino, or Spanish origin	Juvenile Hall
PC 215(a)-FEL- Carjacking	Male	16	Hispanic, Latino, or Spanish origin	Juvenile Hall

	Male	16	Black or African American	Juvenile Hall
PC 245(a)(2)-FEL- Assault with Firearm	Male	17	Hispanic, Latino, or Spanish origin	Juvenile Hall
PC245(a)(4)-FEL- Assault By Means Likely To Produce Great Bodily Injury	Male	15	Hispanic, Latino, or Spanish origin	Juvenile Hall
	Male	18	Black or African American	Juvenile Hall
PC 286(c)(2)(B)- FEL-Sodomy on Child under 14	Male	17	Black or African American	Juvenile Hall
PC 664/187(a)- FEL-Attempted Murder	Male	16	Hispanic, Latino, or Spanish origin	Juvenile Hall
	Male	17	Black or African American	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish origin	Juvenile Hall
2022				
PC187(a)-FEL- Murder	Male	18	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC212.5(c)-FEL- Second Degree Robbery	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	20	Hispanic, Latino, or Spanish Origin	Supervision
	Male	21	Other race, ethnicity, or origin	Juvenile Hall
	Male	17	Black or African American	Transfer Out
	Male	17	Black or African American	Transfer Out
PC245(a)(4)-FEL- Assault By Means Likely To Produce Great Bodily Injury	Male	14	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	EMP
	Male	14	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	15	Native Hawaiian or Pacific Islander	EMP
	Male	18	Hispanic, Latino, or Spanish Origin	Supervision
	Female	14	Hispanic, Latino, or Spanish Origin	Supervision
	Female	14	Hispanic, Latino, or Spanish Origin	Supervision

2023				
PC187(a)-FEL-Murder	Male	16	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC192(a)-FEL-Voluntary Manslaughter	Male	18	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC211-FEL-2nd Degree Robbery	Male	19	Hispanic, Latino, or Spanish Origin	Juvenile Hall
PC212.5(c)-FEL-Second Degree Robbery	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Transferred Out
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
PC215(a)-FEL-Carjacking	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
PC245(a)(4)-FEL-Assault By Means Likely To Produce Great Bodily Injury	Male	16	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	17	White	Supervision
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	16	Hispanic, Latino, or Spanish Origin	Supervision
PC246-FEL-Shooting At An Inhabited Dwelling	Male	15	Black or African American	Juvenile Hall
	Male	15	Native Hawaiian or Pacific Islander	Juvenile Hall
PC286(c)(2)(a)-FEL-Sodomy By Force	Male	22	Hispanic, Latino, or Spanish Origin	Supervision
PC288(a)-FEL-Lewd Act Upon A Child	Male	17	White	Supervision
	Male	15	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
2024				
PC187(a)-FEL-Murder	Male	19	Hispanic, Latino, or Spanish Origin	Secure Youth Treatment Facility
PC212.5(c)-FEL-Second Degree Robbery	Male	13	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	15	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	16	Asian	Juvenile Hall
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Supervision

	Male	16	Black or African American	Electronic Monitoring
PC215(a)-FEL-Carjacking	Female	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
PC245(a)(1)-FEL-Assault With A Deadly Weapon	Female	16	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	15	Asian	Deferred Entry of Judgment
PC245(a)(2)-FEL-Assault With A Firearm	Male	17	Hispanic, Latino, or Spanish Origin	<i>Pending as of April 1, 2025</i>
PC245(a)(4)-FEL-Assault By Means Likely To Produce Great Bodily Injury	Male	15	Hispanic, Latino, or Spanish Origin	Supervision
	Male	16	Hispanic, Latino, or Spanish Origin	Supervision
	Male	14	Black or African American	Electronic Monitoring
	Male	17	Hispanic, Latino, or Spanish Origin	Supervision
	Male	18	White	Residential treatment program
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	18	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	17	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	16	White	Supervision
	Male	16	Black or African American	Supervision
	Male	13	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	16	Other Race	Electronic Monitoring
	Male	17	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	Male	16	Black or African American	Transferred Out
	Male	15	Native Hawaiian or Pacific Islander	Transferred Out
	Male	14	Hispanic, Latino, or Spanish Origin	Electronic Monitoring
	PC245(c)-FEL-Assault Upon Peace Officer Or Firefighter	Male	17	Hispanic, Latino, or Spanish Origin
PC246-FEL-Shooting At Occupied Motor Vehicle	Male	15	Other Race	Electronic Monitoring
PC288(a)-FEL-Lewd Act Upon A Child	Male	16	Hispanic, Latino, or Spanish Origin	Juvenile Hall
	Male	12	Black or African American	Transferred Out

PART 3: PROGRAMS AND SERVICES (WELF. & INST. CODE §1995(D)(2))

Provide a description of the facilities, programs, placements, services and service providers, supervision, and other responses that will be provided to the target population. Describe any progress on this element since May 1, 2024, at the end of your response (Welf. & Inst. Code §1995(D)(2) and (d)(8)):

Below is a description of facilities, services and programs, and service providers supporting the target population in San Mateo County, whether placed on community supervision (with or without electronic monitoring), in non-secure-track detention, or secure-track detention.

Youth Services Center-Juvenile Hall

Juvenile justice-involved minors and nonminors subject to secure confinement in San Mateo County are housed at the Youth Services Center-Juvenile Hall (juvenile hall) – which also serves as the County’s Secure Youth Treatment Facility. The juvenile hall opened in 2006 with a capacity for 180 youth – although its average daily population was just 28 in fiscal year 2023-24. Its campus consists of an admissions unit, seven living units (two of which are in use regularly), a family visitation room, a multi-sensory de-escalation room, a kitchen, a multipurpose room that houses career technical education learning labs, a health and dental clinic, a fully accredited school, a gym, multiple gardens, a chicken coop, and an outdoor recreation area.

Therapeutic Detention Model

The County’s detention practice historically has included the use of a therapeutic detention model. This model combines the philosophy of secure detention with comprehensive resources that aid in the individual’s rehabilitation and successful reentry. These resources include health and dental services, mental health and substance abuse treatment, the County’s Court Schools Program, and evidence-based programs focusing on cognitive skills, job readiness training, domestic violence prevention, yoga and creative arts, mindfulness training, and more. Resources are provided in partnership with county agencies (e.g., Health, Behavioral Health and Recovery Services, the San Mateo County Office of Education, and the San Mateo County Community College District) and various community-based organizations.

Secure Track (SOARR)

In 2021, the County established a secure track program called the Success and Opportunities Aspiring Readiness for Reentry (SOARR) program for system-involved minors and nonminors who previously would have been DJJ eligible. In 2022, the County released a request for proposals for programs and services to support both the juvenile hall and the SOARR program, with an emphasis on long-term, transition-aged youth. The process led to 12 contracts with seven community-based organizations in fiscal year 2023-24, including a music program, enhanced case management, enhanced re-entry and employment supports, writing and magazine-publishing, mindfulness meditation classes, job-readiness training, and a computer skills class, among other programs (***the table below displays more information on programming***). Some of these services specifically include supports for transition-aged youth, such as Fresh Lifeline for Youth’s law and career/education-related workshops and in-custody case management and coaching for the secure track population. In addition, Fresh Lifelines for Youth is leading a design process to build out additional services it may provide for SOARR minors and nonminors facing long-term commitments inside the juvenile hall. Although the County did not receive viable responses to every area of need identified in its request for proposals, we remain committed to filling these gaps as needed through other procurement processes. For example, this fiscal year (2024-25), the County opened new contracts with Community Overcoming Relationship Abuse and Addiction Education Society, Inc. to provide healthy relationships workshops and drug and alcohol prevention classes, respectively, to the target population. Other services that could potentially be added in the future may include **credible messenger programs**, vocational training, parenting programs, and gang intervention services, among others.

Less Restrictive Programs (LRPs)

San Mateo County is committed to working with the courts and secure-track youth and young adults to facilitate individualized placements in less restrictive programs (LRPs) to support successful rehabilitation, reentry, and community safety goals. LRPs may include:

- **Furlough-Based Programs** within juvenile hall for school, work, internships, volunteering, and home passes.
- **Community-Based Options** such as residential programs, fire camp training (e.g., Pine Grove Youth Conservation Camp), transitional academic programs through California State University and University of California systems, and at-home support.
- **Individualized Reentry Services** to provide additional support based on each individual's needs.

LRP Models in Use or Development in Other Counties:

1. Community-Based Residential Program

- Operated by a nongovernmental organization (NGO) through a probation department contract.
- Services provided in an NGO-owned or rented home/apartment with probation oversight.

2. County-Operated Residential Program

- Located in a county-owned or rented home/apartment.
- Services provided directly by the probation department or in partnership with NGOs or community-based organizations (CBOs).
- Consideration: Local zoning regulations may affect program operations.

3. At-Home LRP Model

- Youth/young adults remain in their familial home.
- May include electronic monitoring if court-ordered under WIC 875(f)(2).
- Additional supportive services may be provided.

4. Pine Grove Fire Camp

- A CDCR-operated residential training program in Amador County.
- Serves eligible male youth/young adults (ages 18-25).

5. California Conservation Corps (CCC)

- A program under the California Natural Resources Agency.
- Offers residential and non-residential environmental service opportunities.
- Serves male and female youth/young adults (ages 18-25) statewide.

San Mateo County's Approach

The County will tailor each LRP placement to the individual's needs and goals, working in collaboration with the youth/young adult, the courts, and their multidisciplinary support team. When needed, the County will also endeavor to connect secure-track wards with transitional housing services as part of their step-down process to ensure stability and continuity of care.

Programs inside the Juvenile Hall

Minors and nonminors housed at the juvenile hall can participate in many programming options, ranging from job-readiness and life coaching sessions to yoga and fine arts classes. These programs are provided through a combination of probation staff, community-based organizations, and volunteers, and are largely available to all minors/nonminors in the facility.

The table below displays programs offered at the juvenile hall by community-based organizations in fiscal year 2024-25.

Community Based Organization	Program Description	Funding Source(s)
Fresh Lifelines for Youth	Weekly law-related education and career and education-focused workshops, plus in-custody case management and life coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
The Art of Yoga Project	Weekly yoga and creative arts classes.	Youthful Offender Block Grant
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
Success Centers	Weekly job-readiness and life skills workshops and computer literacy training classes.	Juvenile Justice Realignment Block Grant & Youthful Offender Block Grant
YMCA	Emotional regulation and other group programs. Weekly, depending on availability of participants or instructors.	Youthful Offender Block Grant
Therapeutic Beat Making, LLC	A weekly program led by Elliot Gann, Psy.D., that uses hip hop and electronic music production (beat making) and DJ'ing as therapeutic and educational interventions to help participants to express themselves and gain new skills.	Youthful Offender Block Grant
University of California Cooperative Extension	The Healthy Living Ambassador's Cooking Program provides weekly education, skill building and career training around nutrition, healthy cooking, and food safety. Participants gain skills to cook for themselves and others through culturally relevant and personally meaningful recipes. Participants also gain career skills, including the opportunity to earn a food handler's license, which enables them to work in commercial kitchens.	Youthful Offender Block Grant
Airballin' (De Andre Drake)	Weekly art and/or airbrushing classes promoting creative therapeutic outlets.	Juvenile Facility Improvement Funding
Prison Education Project	Prison Education Project provides weekly academic, cognitive, life skills, and career development programming.	Outside (non-County) funding
Alcoholics Anonymous	Provides participants with a group of principles to help expel the obsession to drink and enable them to become happy and whole. Provided by National AA	Outside (non-County) funding

	organization. Services vary based on the availability of volunteers.	
Community Overcoming Relationship Abuse	Added in FY 24-25 – Provides ongoing, weekly healthy relationships workshops and mental health groups tailored for different age groups, including transitional aged youth, as well as monthly workgroups for the parents of incarcerated minors/nonminors.	Probation Department Funding
Addiction Education Society, Inc.	Added in FY 24-25 – Provides a drug and alcohol addiction-prevention class called “Neuroscience of Addiction.” This is a six-session class that will be offered to two cohorts in FY 24-25.	Juvenile Justice Realignment Block Grant
Live In Peace	Added in FY 24-25 – Additional, ongoing weekly life coaching, mentoring, and job readiness services provided by nonprofit Live in Peace at no cost to the County.	Outside (non-County) funding

In addition to the contracted services shown in the table above, the juvenile hall offers several programs led by probation staff, partner agencies, or volunteers. The table below displays programs facilitated by staff or volunteers as of fiscal year 2024-25.

Program Name	Description
Career Technical Education	The Career Technical Education Program offered through the San Mateo County Office of Education engages minors/nonminors with real-world technology and problem-based, hands-on learning.
WhyTry	A social and emotional learning program that is used in education and therapeutic environments including trauma informed care and in areas that practice restorative justice.
Book Club	Forum to discover new books, increase literacy and focus on literary critique.
Omega Program	Staff-led speaker series where outside speakers and credible messengers speak to minors/nonminors about changing behaviors and eradicating violence in the community.
Garden Program	Horticultural training in creating onsite gardens.
Essay Program	Critical thinking and creative writing.
Large Muscle Activity	All minors/nonminors are provided the opportunity to participate in large muscle activity (i.e., structured sports, physical activities) seven days a week for at least an hour each day.
Phoenix Re-Entry Program	The Phoenix Re-entry Program (PREP) is a juvenile hall furlough program for youth serving long-term commitments who have demonstrated readiness and need for increased privileges and services before release. PREP allows eligible youth to temporarily leave the facility to access community-based services and structured activities that support their rehabilitation and reentry, including education, DMV and banking services, vocational training, and counseling. These opportunities help build essential skills and connections to facilitate a successful transition back into the community.
Life Skills	Resume writing and interview skills, DMV preparation, hygiene, and other life skills taught by staff.

Bible Study (volunteer-led)	Voluntary Bible study group for youth inside the juvenile hall.
Religious Services (volunteer-led)	Voluntary religious services, if requested, for youth inside the juvenile hall.

Tablets in the Juvenile Hall

In fiscal year 2023-24, the County began issuing tablet computers to minors and nonminors inside the juvenile hall. The tablets allow learners to access educational and entertainment content as well as connect with friends and families through a voice calling app to improve the chances of a successful re-entry. Educational programs include financial literacy, basic work skills, high school equivalency programs, college preparation, substance abuse treatment, work skills and OSHA certifications, cognitive behavioral therapy, and more. The entertainment library features a rotating, curated selection of movies, radio stations, TED Talks, and audiobooks. As of now, residents have access to tablets during non-school hours, **and are allowed at least one hour of call time each day with pre-approved contacts**. Educational programs are accessible whenever the tablets are in use. Entertainment is available on weekday afternoons and evenings and most of the day on weekends. The County is partnering with Orijin, PBC in this project.

Secondary Education, College Preparation

The San Mateo County Office of Education provides a student-centered, standards-based curriculum for students inside the juvenile hall. This curriculum is augmented through a unique and innovative partnership with the San Mateo County Community College District through Project Change which provides students with opportunities to develop college and career readiness skills, complete California's high school requirements for graduation, and pursue college-level courses for college credit. Through Project Change, students have access to in-person classes at the juvenile hall as well as asynchronous classes online. Office of Education staff also provide counseling support for graduates seeking college degrees, including those seeking four-year degrees through programs such as Project Rebound at San Francisco State University. The Office of Education's college counselor also participates in monthly multi-disciplinary team meetings with secure track students. **College students also receive tutoring online and in person.**

The juvenile hall further supports the educational goals of minors and nonminors in the target population by providing dedicated computer terminals and access to technology on the secure track/long-term housing unit that enables students to conduct research and complete college courses while outside of school, based on guidelines provided by the Board of State and Community Corrections¹.

Programs Outside of the Juvenile Hall

The County contracts with four community-based organizations to provide programs for minors and nonminors outside of the juvenile hall who are awaiting adjudication or have been placed on community supervision (i.e., placed on probation in the community).

Organization	Program Description	Funding Source(s)
Fresh Lifelines for Youth	Law and Leadership Program designed to offer life-skills education focusing on asset building and cognitive-behavioral change followed by intensive case management.	Juvenile Justice Crime Prevention Act
Star-Vista	Insights Drug and Alcohol Recovery Program, and Victim Impact Awareness Program.	Juvenile Justice Crime Prevention Act

¹ San Mateo is in the process of working with BSCC to accommodate increased opportunities for youth to have programming outside of the facility.

Success Centers	Job-readiness training, job placement, on the job training, worksite development, and career advisor services.	Juvenile Justice Crime Prevention Act
YMCA	Victim Impact Awareness Program, Sexual Violence Prevention Program.	Juvenile Justice Crime Prevention Act

Behavioral Health and Recovery Services

The juvenile hall offers trauma-informed, culturally competent behavioral health services to justice-involved minors and nonminors inside the juvenile hall as well as in the community. Behavioral Health and Recovery Services (BHRS), a division of the San Mateo County Health System, provides individual, group, and family therapy, court-ordered mental health evaluations, psychotropic medication management, and providing resources and support to families with children in the juvenile justice system. Clinicians coordinate crisis response and short-term interventions for individuals detained in the juvenile hall on a daily basis. This includes clients experiencing acute psychiatric and/or psychosocial crises. The Youth Services Center BHRS team also coordinates crisis response for after-hours, weekends, and holidays through an After-Hours On-Call Clinician rotation.

In FY 2023-24, BHRS clinicians provided behavioral health services to 117 of the 194 unduplicated minors and nonminors housed at the juvenile hall, including 12 who also received psychiatry services. Frequency of service is dependent on individual need.

Clinicians provide therapy services using a variety of evidence-based modalities, such as dialectical behavioral therapy (DBT), cognitive behavioral therapy (CBT), and trauma-focused cognitive behavioral therapy (TF-CBT). Other approaches include eye movement desensitization reprocessing, motivational interviewing, art therapy, attachment therapy, internal family systems, structural family therapy, and acceptance and commitment therapy. Clinicians collaborate with probation staff and community-based organizations and participate in multi-disciplinary meetings to help meet treatment needs of minors and nonminors in the juvenile justice system.

Last year, the Probation Department collaborated with BHRS to create and fund an Alcohol and Other Drugs Case Manager position which will be embedded within the BHRS clinical team. The position will provide substance abuse prevention, intervention, and rehab services to minors and nonminors at the juvenile hall.

Key responsibilities will include:

- 1) Specialized Services: Provide specialized alcohol and other drug services tailored to the unique needs of justice-involved minors and nonminors. Services will be culturally responsive, gender-responsive, and trauma-informed. This involves assessing and addressing substance abuse issues within the context of their broader challenges.
- 2) Therapeutic Interventions: Conduct Co-occurring group therapy, individual therapy, and family therapy sessions to address the multifaceted needs of the clients. These sessions aim to provide a supportive environment for addressing substance abuse, trauma, and behavioral issues.
- 3) Case management: Offer comprehensive case management services to ensure continuity of care and support for justice-involved youth and young adults. This includes coordinating with various agencies and professionals involved in the minor/nonminor’s life to ensure holistic support.
- 4) Multidisciplinary Team (MDT) Collaboration: Actively participate in Multidisciplinary Team meetings and other collaborative efforts to ensure coordinated care and alignment of services with the needs of the minors and nonminors. This involves sharing insights, providing updates, and contributing to the development of comprehensive treatment plans. These treatment plans will also include comprehensive re-entry planning as clinically appropriate.

- 5) Relationship Building: Foster constructive working relationships with justice-involved youth and young adults and collaborate closely with multiple agencies involved in their care. This entails effective communication, advocacy, and coordination to facilitate clients' access to necessary services and support systems.
- 6) Referral and Networking: Facilitate referrals to external agencies and resources as needed, ensuring that minors and nonminors receive the continuum of care required for their rehabilitation and well-being. This involves staying updated on available resources and networking with relevant stakeholders to expand support options.

The table below summarizes the services provided by Behavioral Health and Recovery Services as of fiscal year 2024-25.

Behavioral Health Service	Description
Neurosequential Model of Therapeutics	Clinicians gather information through assessments to identify problems, key strengths, and the application of interventions in a way that helps families, educators, therapists, and others best meet the needs of in-custody minors and nonminors.
Intake and Screening	The BHRS clinical team provides initial screening and assessment of minors and nonminors arrested anywhere within San Mateo County on first-time offenses, or those who commit new crimes more than six months after the termination of their last probation. Additionally, the team assesses minors and nonminors with out-of-custody matters to determine eligibility for diversion programs and/or to develop treatment plans that include community referrals and probation supervision. The team screens and assesses for past and current juvenile justice, behavioral health, and social services issues or concerns. The team also identifies problem areas related to school attendance, behavior or academic performance, and substance use/abuse.
Individual Therapy/Counseling Services	Individual therapy is offered upon intake to all minors and nonminors detained at the juvenile hall. Additionally, referrals may come from the court, probation, correctional health, Office of Education, parents, community-based providers, or minors and nonminors who self-refer. In compliance with state regulations, minors and nonminors who have behavioral health services included in an Individualized Education Program or are prescribed psychotropic medications are routinely provided therapeutic services.
Case Management Services	Staff support minors and nonminors and families with linkages to resources to help with re-entry into the community, which may include linkage to SUD treatment services
Intensive Care Coordination	Targeted case management that facilitates assessment of, care planning for and coordination of services, including urgent services, for Medi-Cal beneficiaries with intensive needs.
Family Therapy	Clinicians provide family therapy to adolescents returning home from juvenile hall and out-of-home placements, in addition to minors and nonminors detained at the juvenile hall. Clinicians are equipped to provide culturally and linguistically responsive services to this diverse population which includes a significant number of families from Mexico and Central America. Clinicians collaborate with probation staff and community-based service providers to provide effective case management, crisis intervention, and family support within a family-focused, best-practices model.

24/7 Crisis Support	Clinicians coordinate crisis response and short-term interventions for minors and nonminors detained in the Juvenile Hall. This includes minors and nonminors experiencing acute psychiatric and/or psychosocial crises. The BHRS team also coordinates crisis response for after-hours, weekends, and holidays through an After-Hours On-Call Clinician rotation.
Group Therapy	Group therapy is provided with a focus on behavioral health concerns, such as depression, anxiety, posttraumatic stress disorder, body image issues, emotional regulation, self-esteem, grief, intimate partner violence, and substance use. The structure of the group may be psychoeducational, skills development, a support group or an interpersonal processing group. Clinicians provide therapeutic interventions using a trauma-focused lens and therapeutic activities such as multimedia, gardening, drumming, running, art, and music to promote healing and positive change.
Family Partner Services	A Behavioral Health and Recovery Services Family Partner staff member assists parents of minors and nonminors involved with the juvenile justice system navigate court and legal processes. The Family Partner can help connect families to other agencies that provide housing, food, immigration, and other services, and provide insights to probation staff for more effective case management.
Psychotropic Medication Management	A psychiatrist provide psychotropic medication management for the minors and nonminors inside the juvenile hall. The referrals are either generated by correctional health staff, clinicians, parents, or self-referrals. The psychiatrist also work closely with clinicians to ensure continuity of care upon a client's release from the juvenile hall.
Court Ordered Psychological or Psychiatric Evaluation	The staff psychologist and psychiatrist are responsible for completion of court-ordered psychological or medication evaluations. These evaluations help determine optimal treatment planning or placement options for minors and nonminors.
Consultation and Education	Questions, issues, concerns related to concerns about the behavioral health needs or status of minors and nonminors are provided to staff members representing Juvenile Institutions, Juvenile Probation, Correctional Health, and County Office of Education

County Social Services

The San Mateo County Children and Family Services agency works with probation staff to provide services to justice-involved minors and nonminors in the child welfare system. These services include:

Social Service	Description
The Independent Living Program	Provides training, services, and benefits to assist current and former foster youth ages 14 to 20 in achieving self-sufficiency prior to, and after leaving, the foster care system.
Foster Youth Education and Employment Services Program	Provides education- and employment-related case management services to current San Mateo County dependent youth. Participating youth will receive secondary and post-secondary education support, job-readiness training, career development and other supportive services.
Intensive Case Management	Intensive case management will be provided by the youth's social worker and a Commercial Sexual Exploitation of Children social worker who provides secondary support.
Transition-Aged Youth Summit	Serves as a leadership opportunity for youth advocacy and youth-led training for our community.
California Youth Connection	A youth advocacy group that drives policy at the state level and focuses on key foster youth priorities from a legislative perspective

Transitional Housing and Aftercare	Includes case management services and support for young adults ages 18 to 25 who have aged out of the child welfare system.
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Progress Update

Since May 1, 2024, the County has made progress in the following areas related to programs and services:

- Higher Education:** Of note, the SOARR Program saw its first college graduate in August 2024, a young man who earned his associate degree in psychology, **graduated cum laude**, and is in the process of applying to several four-year universities. Meanwhile, two other secure track nonminors are on track to earn associate degrees this academic year, **with both earning spots on the Dean's List**. Their achievements highlight their hard work as well as a strong partnership between the Probation Department and the County Office of Education to provide college counseling, financial aid assistance, and other supports.
- Community Overcoming Relationship Abuse:** The Probation Department has partnered with Community Overcoming Relationship Abuse, a San Mateo County-based nonprofit, to implement healthy relationships workshops and mental health groups tailored for different age groups, including transition aged youth, as well as workgroups for the parents of incarcerated minors and nonminors. The program is available to a range of youth in the juvenile hall, including those in the target population.
- Addiction Education Society:** For fiscal year 2024-25, the Probation Department partnered with Addiction Education Society, a San Mateo County-based nonprofit, to provide an addiction prevention program to minors and nonminors at the juvenile hall, including those in the target population.
- Alcohol and Other Disorder Case Manager:** The Probation Department has collaborated with BHRS to create and fund an Alcohol and Other Disorder Case Manager position which will be embedded within the BHRS clinical team. The position will provide substance abuse prevention, intervention, and rehab services to minors and nonminors at the juvenile hall, including those in the target population.
- Fresh Lifelines for Youth:** During the third quarter of this fiscal year (2024-25), Fresh Lifelines for Youth expanded its case management, career exploration, and reentry services for the secure track unit. The enhanced partnership with the County allows Fresh Lifelines for Youth to allocate two full-time case managers to the secure track population to support day-to-day issues that arise, build social and emotional learning skills, provide career readiness and life skills, establish credible messenger opportunities, and support step-down opportunities.

PART 4: JUVENILE JUSTICE REALIGNMENT BLOCK GRANT FUNDS (WELF. & INST. CODE §1995(D)(3))

Describe how the County plans to apply grant funds to address the mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(A) and (d)(8))

As of this fiscal year, San Mateo County is using grant funds to fund contracts with five community-based organizations whose programs help to meet the mental health and behavioral or trauma-based needs of the target population, with an emphasis on Secure Youth Treatment Facility residents.

The contracts are described in the table below and were awarded through a multi-year planning process that involved:

- 1) Stakeholder workshops in 2021 in conjunction with the Juvenile Justice Coordinating Council to identify service gaps for anticipated Secure Youth Treatment Facility placements.
- 2) A request for proposals released in 2022 to fill those gaps.
- 3) Three-year contracts awarded to four nonprofits to in June 2023.
- 4) One-year contract awarded to one nonprofit in FY23-24. (**See below**)

Selected Grantees	Funded Programs	Funding Source
Fresh Lifelines for Youth, Inc.	Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.	Juvenile Justice Realignment Block Grant
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.	Juvenile Justice Realignment Block Grant
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant
Success Centers	Weekly job-readiness training and life skills workshops, in-house and offsite work-based learning placements where appropriate , and Code on Point computer training classes.	Juvenile Justice Realignment Block Grant
Addiction Education Society, Inc.	Added in FY23-24 – Six-week drug and alcohol addiction prevention class, “Neuroscience of Addiction.”	Juvenile Justice Realignment Block Grant

In addition to the Juvenile Justice Realignment Block Grant-funded programs shown in the table above, the County is using Youthful Offender Block Grant and other funding to fund contracts with community-based organizations to help meet the mental health and behavioral or trauma-based needs of youth inside the juvenile hall, including but not limited to the target population, as shown in the table below.

Community Based Organization	Program Description	Funding Source
The Art of Yoga Project	Yoga and creative arts classes.	Youthful Offender Block Grant
YMCA	Sexual Violence Prevention and other group counseling programs.	Youthful Offender Block Grant
Therapeutic Beat Making, LLC	A program led by Elliot Gann, Psy.D., that uses hip hop and electronic music production (beat making) and DJ'ing as therapeutic and educational interventions to help youth to express themselves and gain new skills.	Youthful Offender Block Grant
Airballin' (De Andre Drake)	Art and airbrushing classes for youth at the juvenile hall, promoting creative therapeutic outlets.	Juvenile Facility Improvement Funding
Community Overcoming Relationship Abuse	Added in FY23-24 – Healthy relationships workshops and mental health groups tailored for different age groups, including transition-aged youth, as well as workgroups for the parents of incarcerated youth.	Probation Department Funding

Progress Update

Since May 1, 2024, the County has made progress in the following areas related to mental health, sex offender treatment, or related behavioral or trauma-based needs of the target population:

- Alcohol and Other Disorder Case Manager:** The Probation Department has collaborated with County Mental Health to create and fund an Alcohol and Other Disorder Case Manager position which will be embedded within the Behavioral Health and Recovery Services clinical team at the juvenile hall. The position will provide substance abuse prevention, intervention, and rehab services to minors and non-minors at the juvenile hall, including those in the target population. *(See page 14)*
- Community Overcoming Relationship Abuse:** The Probation Department has partnered with Community Overcoming Relationship Abuse, a San Mateo County-based nonprofit, to implement healthy relationships workshops and mental health groups tailored for different age groups, including transition-aged youth, as well as workgroups for the parents of incarcerated youth. The program is available to a range of minors and non-minors in the juvenile hall, including those in the target population.
- Addiction Education Society:** For fiscal year 2024-25, the Probation Department partnered with Addiction Education Society, a San Mateo County-based nonprofit, to provide an addiction prevention program to minors and non-minors at the juvenile hall, including those in the target population.

Moving forward, the County will continue to explore opportunities to expand services to meet the mental health and behavioral or trauma-based needs of the target population, with an emphasis on further developing its secure track program.

Describe how the County plans to apply grant funds to address support programs or services that promote healthy adolescent development for the target population. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(B) and (d)(8))

In June 2023, San Mateo County used grant funds to award contracts to four community-based organizations whose programs promote healthy adolescent development. These programs are shown in the table below.

Selected Grantees	Funded Programs	Funding Source
Fresh Lifelines for Youth, Inc.	Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.	Juvenile Justice Realignment Block Grant
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.	Juvenile Justice Realignment Block Grant
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.	Juvenile Justice Realignment Block Grant
Success Centers	Weekly job-readiness training and life skills workshops, in-house and offsite work-based learning placements where appropriate , and Code on Point computer training classes.	Juvenile Justice Realignment Block Grant

In addition to the programs in the table above, the County is using Youthful Offender Block Grant and Juvenile Hall Improvement funding from the state to help promote healthy adolescent development through the educational and vocational programs shown in the table below.

Service Provider	Funded Programs	Funding Source
University of California Cooperative Extension	The Healthy Living Ambassador's Cooking Program provides education, skill building and career training around nutrition, healthy cooking, and food safety. Participants gain skills to cook for themselves and others through culturally relevant and personally meaningful recipes. Participants also gain career skills, including the opportunity to earn a food handler's license, which enables them to work in commercial kitchens.	Youthful Offender Block Grant

Paxton/Patterson	Hands-on, technology-driven learning labs and career technical education curriculum focusing on teaching electrical skills, plumbing, painting, HVAC, carpentry, dentistry, emergency medical technician, and energy and power skills. Probation to partner with Office of Education to facilitate the labs.	Juvenile Facility Improvement Funding
Orijin/American Prison Data Systems, PBC	Computer tablets with preprogrammed software to allow learners to participate in self-paced educational programs ranging from career exploration to college prep to substance abuse treatment. The tablets also provide access to movies, radio stations and a video calling app that allows users to connect virtually with family and friends to increase the chances of a successful rehabilitation.	Juvenile Facility Improvement Funding

Progress Update

Since May 1, 2024, the County has made progress in the following areas related to the healthy adolescent development of the target population:

- Mural Project 2025:** This fiscal year, professional artists from the community were selected through a request for proposals process to lead a youth mural-making project in the juvenile hall visiting room promoting healing, change, and family reunification. The project fostered collaboration, creativity, and a sense of pride. The Probation Department used facility improvement funds to fund the project which was spearheaded by the San Mateo County Office of Arts and Culture.

Moving forward, the County will continue to explore opportunities to expand services that promote the healthy adolescent development of the target population, with an emphasis on further developing the County’s secure-track program. This may include adding services that grow with minors and non-minors over the years, support healthy relationships and social-emotional learning skills within and beyond the institution, and allow and support young people to practice decision-making, learning from failure, and managing autonomy.

Describe how the County plans to apply grant funds to address family engagement in programs for the target population. Describe any progress on this element since May 1, 2024, at the end of your response: Welf. & Inst. Code §1995(d)(3)(C) and (d)(8)

San Mateo County continues to explore ways to apply grant funds to address family engagement in programs for the target population after unfortunately receiving no proposals for parenting or family therapy programs in our fiscal year 2022-23 request for proposals process. The County is interested in rebuilding programs that strengthen family connections such as the “Parent Project” and “Staying Connected with your Teen” as well as expanding programs for minors and non-minors in custody who are already parents themselves.

At the same time, the County continues to support existing partnerships and services that indirectly address family engagement. For example, through the County's partnership with Fresh Lifelines for Youth, young people develop social emotional learning skills to better interact with people in their lives, often family. When family members are supportive, Fresh Lifelines for Youth helps them understand how their children may need their guidance, advocacy, or support to navigate justice, educational, healthcare, and other systems. **Additionally, in August 2024, the County partnered with Community Overcoming Relationship Abuse to provide workshops to the parents of incarcerated youth, as well as programs for youth inside the juvenile hall.**

Other programs and activities that address family engagement for the target population include the following:

- Family Nights inside the juvenile hall.
- Family therapy.
- Home Passes for minors and non-minors enrolled in the Phoenix Re-Entry Program.
- **Visits have been expanded to include extended family and supportive, positive adults, per the Youth Bill of Rights.**
- Video calling via tablet computers for minors and non-minors inside the juvenile hall.

Describe how the County plans to apply grant funds to address reentry, including planning and linkages to support employment, housing, and continuing education for the target population. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(D) and (d)(8))

Comprehensive Reentry Planning for Secure Track Youth & Young Adults

The County is committed to developing individualized reentry and step-down plans for secure-track youth and young adults, focusing on education, vocational training, behavioral health, housing, family reunification, and other identified needs (see Part 3, *Less Restrictive Programs*). Probation will collaborate with system partners to support strategies that integrate services and support during incarceration and after release to ensure a seamless transition.

Fresh Lifelines for Youth

The County is currently using grant funds to partner with Fresh Lifelines for Youth to provide re-entry case management and career navigation workshops for the target population, with an emphasis on secure-track minors and non-minors. **This year, Fresh Lifelines for Youth expanded its services to include an average of three workshops per month in our facility, including career and education-focused workshops, and twice-weekly one-on-one case management in addition to meetings with school counselors and other partners. The provider will offer support in the implementation of step-down opportunities where youth will be able to practice skills outside the facility and begin the community reintegration process, which is vital to successful reentry. Fresh Lifelines for Youth also provides up to eight pro-social community activities annually for young people receiving re-entry case management services to further enforce pro-social attitudes, behaviors, and healthy activities with peers.**

Success Centers

In addition, the County is using grant funds to partner with Success Centers to provide job-readiness training, computer literacy classes and "employment spotlights" for young people inside the juvenile hall, also with an emphasis on secure-track detainees. The County will continue to explore partnership opportunities with Success Centers' community-based services, including the Green Construction Program, a 16-week program based in San Francisco that integrates construction training with life skills training, academics, career coaching, and job placement services.

Workforce Development Initiative

San Mateo County, with the Office of Education as lead agency, was awarded grant funding in 2024 through the Office of Youth and Community Restoration to participate in a workforce development program. This initiative connects justice-involved minors and nonminors (ages 16 to 25) with education and vocational services, enhancing reentry planning and employment opportunities within the juvenile hall.

Implementation and Goals

Launched in July 2024, the program is led by a Workforce Development Navigator in the Office of Education who collaborates the Department of Rehabilitation (DOR), NovaWorks, and Fresh Lifelines for Youth. Key services include educational counseling for high school students and vocational rehabilitation, such as providing work-related clothing and tools. Goals include increasing access to educational workforce resources, expanding career pathways, and addressing barriers to employment.

Eligibility and Referral Process

DOR services require documentation of a disability, typically through an Individualized Education Program (IEP) or 504 Plan. Currently, 30-40% of juvenile hall high school students meet this requirement. Youth on medication for emotional or behavioral health issues may qualify through Behavioral Health and Recovery Services (BHRS).

- The Navigator refers eligible high school students from the juvenile hall and Gateway Community School and accepts referrals from Deputy Probation Officers for out-of-custody youth. Secure track youth and young adults could be referred upon release if they meet DOR eligibility requirements.
- Non-qualifying youth may access services through NovaWorks.
- Once referred, participants meet with a DOR counselor, though maintaining post-release contact remains challenging, according to the Navigator.

Program Duration and Tracking

Basic counseling may last several years. Vocational rehabilitation follows a structured plan and may last up to two years. Efforts are underway to establish a tracking system to monitor service completion and outcomes.

Referral Data and Service Engagement

As of March 2025, 22 youth have been referred to DOR services, including nine who have been adjudicated for 707(b) offenses. Another 12 are actively engaged with NovaWorks and four with Fresh Lifelines for Youth. The Navigator provides ongoing referral data and updates as the program grows.

Describe how the County plans to apply grant funds to address evidence-based, promising, trauma-informed and culturally responsive programs or services for the target population. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(E) and (d)(8))

For several years, the San Mateo County Probation Department has prioritized using evidence-based practices among its contracted service providers. The Department works with its contracted programs evaluator, Applied Survey Research, to verify programs as “evidence-based” or as “promising practices.” The table below details the practices reported by Juvenile Justice Realignment Block Grant-funded service providers.

Grantee	Practice	Rating
Fresh Lifelines for Youth	Law Related Education & Credible Messenger Mentoring	Although not a nationally recognized evidence-based or promising practice on its own, the program incorporates the evidence-based practice of Cognitive Behavioral Therapy.
	Social-Emotional Learning	The practice of Social-Emotional Learning was rated effective in reducing students' conduct problems and emotional stress.
	Trauma-Informed Care	The trauma-informed approach is evidence-based practice according to the Substance Abuse and Mental Health Services Administration.
	Motivational Interviewing	This is an evidence-based practice according to the Center for Evidence-Based Practices. Elsewhere it is rated as research-based for children in mental health treatment.
	Critical Time Intervention	The intervention is rated as evidence-based practice according to the Evidence-Based Practice Center.
	Harm Reduction	Although not rated as evidence-based, it is recognized as an effective intervention for alcohol and substance abuse according to the Substance Abuse and Mental Health Services Administration.
Mind Body Awareness Project	Trauma-Informed Practice	The trauma-informed approach is an evidence-based practice according to the Substance Abuse and Mental Health Services Administration.
	Mindfulness-Based Interventions	Evidence-based model according to empirical evidence
	Empathy-Building Exercises	Emerging practice not yet rated for evidence based.
	Emotional Intelligence	Although not recognized as evidence-based or a promising practice on its own, many promising programs for adolescents feature increasing emotional intelligence, according to the California Evidence-Based Clearinghouse for Child Welfare.
	Communication Skills	Although not recognized as evidence-based or promising practice on its own, many promising programs for anger reduction feature increasing communication skill according to the Substance Abuse and Mental Health Services Administration.
Success Centers	Growth Mindset	This is a research-based practice based upon empirical evidence.
	Job-Readiness Training	This training is not yet rated but is informed by employment and training-related programs that are research-based or promising.
	Life-Skills Training	This training is not yet rated but is informed by skill-building training and curricula that are research-based or promising.
	Microsoft Digital Literacy Class	This training is not yet rated.
	Motivational Interviewing	This is an evidence-based practice according to the Center for Evidence-Based Practices.

Describe whether and how the County plans to apply grant funds to include services or programs for the target population that are provided by nongovernmental or community-based providers. Describe any progress on this element since May 1, 2023, at the end of your response: (Welf. & Inst. Code §1995(d)(3)(F) and (d)(8))

As of fiscal year 2024-25, San Mateo County is using grant funds to support contracts with five community-based organizations, as summarized below.

Selected Grantees	Funded Programs
Fresh Lifelines for Youth, Inc.	Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.
The Beat Within (A member of Intersection for the Arts)	Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.
Mind Body Awareness Project	Weekly mindfulness meditation workshops and one-on-one coaching.
Success Centers	Weekly job-readiness training and life skills workshops, career advising services, and Code on Point computer training classes.
Addiction Education Society, Inc.	Added in FY23-24 – Provides six-week drug and alcohol addiction prevention class, “Neuroscience of Addiction.”

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PART 5: FACILITY PLAN (WELF & INST. CODE § 1995(D)(4))

Provide a detailed facility plan indicating which facilities will be used to house or confine the target population at varying levels of offense severity and treatment need, and improvements to accommodate long-term commitments. Facility information shall also include information on how the facilities will ensure the safety and protection of youth having different ages, genders, special needs, and other relevant characteristics. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code (d)(8))

Confinement of Minors/Nonminors in the Target Population

San Mateo County operates one secure juvenile detention facility, the Youth Services Center-Juvenile Hall, which houses the County's secure track program. The facility also contains **short-term and general population placements** based on the therapeutic detention model described in Part 4, as well as the Phoenix Reentry Program through which long-term detainees may qualify to receive services in the community or earn home passes to spend time with family prior to their release.

Physical improvements to the juvenile hall to accommodate long-term commitments include the addition of new furniture, career-technical education learning labs, computer tablets, an enhanced barber shop space, an incentives unit, a multisensory de-escalation room, computer stations for college-aged students, new kitchen equipment to allow for a culinary arts program, and additional security cameras to help ensure the safety of youth and staff.

Safety, Protection of Youth

As of fiscal year 2024-25, the juvenile hall operates three housing units to help ensure the safety and protection of minors and nonminors requiring different housing and program settings. In general, housing assignments are based on the following criteria, among others:

- Age
- Maturity
- Sophistication
- Charges and offense history
- Emotional stability
- Program needs
- Case status (e.g., pre- or post-disposition)
- Public safety considerations
- Medical/mental health considerations
- Physical disabilities
- Gender identity

Housing assignments are reviewed regularly and modified as needed to ensure residents receive the most appropriate and least restrictive housing assignments possible.

PART 6: RETAINING THE TARGET POPULATION IN THE JUVENILE JUSTICE SYSTEM (WELF & INST. CODE § 1995(D)(5))

Describe how the plan will incentivize or facilitate the retention of the target population within the jurisdiction and rehabilitative foundation of the juvenile justice system, in lieu of transfer to the adult criminal justice system. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code (d)(8))

San Mateo County remains committed to housing youthful offenders closer to their families and communities to improve re-entry outcomes. By continually evaluating and improving evidence-based programs and services within our secure track program to improve offender outcomes and meet public safety goals, the County aims to provide a powerful incentive to the juvenile court to retain as much of the target population as possible within the juvenile justice system in lieu of being transferred to the adult criminal justice system.

PART 7: REGIONAL EFFORT (WELF & INST. CODE § 1995(D)(6))

Describe any regional agreements or arrangements supported by the County's block grant allocation. Describe any progress on this element since May 1, 2024, at the end of your response: (Welf. & Inst. Code (d)(8))

There are no regional agreements or arrangements supported by the San Mateo County's block grant allocation at this time.

PART 8: DATA (WELF & INST. CODE § 1995(D)(7))

Describe how data will be collected on youth served by the block grant. Describe any progress on this element since May 1, 2023, at the end of your response:

The San Mateo County Probation Department will collect data on youth served by the block grant through its case management system, services providers, and staff resources at the juvenile hall. A management analyst is assigned to oversee this data collection in coordination with the department's contracted programs evaluator, Applied Survey Research, to ensure accuracy, thoroughness, and meaningful reporting. The management analyst will track the size and demographics of the target population, including offense data, age, gender, race/ethnicity, and placements. In addition, the management analyst will work with Applied Survey Research and service providers to collect data on outcome measures for programs supported by block grant funds. The County intends to collect outcome measure data quarterly and report it annually to the Juvenile Justice Coordinating Council.

Describe outcome measures that will be utilized to measure or determine the results of programs and interventions supported by block grant funds. Describe any progress on this element since May 1, 2024, at the end of your response:

As part of its request for proposals process in fiscal year 2022-23, the San Mateo County Probation Department worked with selected community-based organizations to create outcome measures for programs supported by block grant funds. The table below describes those measures.

Grantee	Performance Measures
<p>Fresh Lifelines for Youth</p> <p>Weekly law-related education and career and education-focused workshops, plus in-custody case management and coaching, and ongoing planning process to build out future Secure Youth Treatment Facility services.</p>	Participants who report they have more confidence to deal with negative peer pressure. (Target: 80%)
	Participants who report that they are less likely to commit crimes and more likely to make healthy choices. (Target: 75%)
	Participants who report that they have hope for the future and want to make positive changes. (Target: 80%)
	Participants will enroll and complete case management and achieve at least one goal from their service plans. (Target: 100%)
<p>The Beat Within (A member of Intersection for the Arts)</p> <p>Weekly creative and literary arts programming, enabling transition-aged youth to develop pro-social skills including positive self-esteem building, positive social interactions and positive relationship building with instructors.</p>	Percentage of participants who report increased self-esteem through with Beat Within weekly workshops. (Target: 87%)
	Percentage of participants who report developing positive relationships with adult role models through Beat Within weekly workshops. (Target: 87%)
	Number of times the Beat Within Magazine is distributed at the facility each year. (Target: 25)
<p>Mind Body Awareness Project</p> <p>Weekly mindfulness meditation workshops and one-on-one coaching.</p>	Percent of participants who reported improved emotional regulation, self-control, and stress reduction. (Target: 80%)
	Percent of staff who report improved general behavior in the hall. (Target: 80%)
	Percent of participants who report greater self-esteem, self-compassion, and empathy. (Target: 80%)
<p>Success Centers</p> <p>Weekly job-readiness training and life skills workshops, career advising services, and Code on Point computer training classes.</p>	JRT/Life Skills participants will report enhanced knowledge about job readiness and life skills. (Target: 80%)
	Career Advising participants will report increased knowledge about achieving career goals. (Target: 80%)
	Code on Point participants will report increased knowledge about computer literacy and coding. (Target: 80%)

In addition, the County is tracking the following outcomes for Secure Youth Treatment Facility detainees:

- Completion of programs and services outlined in Individual Rehabilitation Plans
- Recidivism/new law violations
- Progress Review Hearing results
- Education outcomes (secondary and post-secondary)
- Vocational program completion
- Incidents in the juvenile hall
- Discharges to community supervision
- Violations and/or returns to Secure Youth Treatment Facility
- Step-downs to less restrictive programs

PART 9: OTHER UPDATES: DESCRIBE ANY PROGRESS ON ELEMENTS SINCE MAY 1, 2023: (WELF. & INST. CODE (D)(8))

Provide a description of progress made regarding any plan elements and any objectives and outcomes in the prior year's plan, to the extent that they have not already been described above.

With only five individual youths having been committed to the County's secure track program as of this fiscal year (FY 2024-25), the County has faced some start-up challenges in finding viable partnerships through its competitive bidding process to build scalable programs. The County will continue to explore solutions, including regional and state initiatives, to develop linkages to housing, employment, and education services and fill other service gaps for secure track minors and nonminors to receive the programs and services they need.

Despite these early challenges, the County has made progress in the following areas, *discussed in more detail in Part 3:*

- **Request for Proposals, New Programs:** In June 2023, the County awarded its first series of contracts secured by Juvenile Justice Realignment Block Grant funds to community-based organizations, following an RFP process.
- **Higher Education:** The County's secure track program saw its first college graduate in August 2024, with two more expected this school year. The success of these students highlights the County's commitment to providing college counseling, financial aid assistance, and other supports to juvenile hall minors and nonminors wishing to pursue education after high school.
- **Career Technical Education:** The Career Technical Education Program offered through the San Mateo County Office of Education engages high school students who are in custody at the Juvenile Hall with real-world technology and problem-based, hands-on learning.
- **Healthy Living Ambassador's Cooking Program:** Probation has partnered with University of California Cooperative Extension to implement a culinary arts program inside the juvenile hall.
- **Tablets for the Juvenile Hall:** Probation has partnered with Orijin, PBC to provide tablet computers to minors and nonminors inside the juvenile hall.
- **Community Overcoming Relationship Abuse:** The Probation Department has partnered with Community Overcoming Relationship Abuse, a San Mateo County-based nonprofit, to implement healthy relationships workshops and mental health groups tailored for different age groups, including transition aged youth, as well as workgroups for the parents of incarcerated minors and nonminors.
- **Addiction Education Society:** For fiscal year 2024-25, the Probation Department partnered with Addiction Education Society, a San Mateo County-based nonprofit, to provide an addiction prevention program to minors and nonminors at the juvenile hall, including those in the target population.

- **Alcohol and Other Disorder Case Manager:** The Probation Department has collaborated with BHRS to create and fund an Alcohol and Other Disorder Case Manager position which will be embedded within the BHRS clinical team. The position will provide substance abuse prevention, intervention, and rehab services to minors and nonminors at the juvenile hall, including those in the target population.
- **Expansion of Services through Fresh Lifelines for Youth:** This year, Fresh Lifelines for Youth is expanding its case management, career exploration, and reentry services for secure track minors and nonminors. The enhanced partnership with the County allows Fresh Lifelines for Youth to allocate two full-time case managers to the secure track population to support day-to-day issues that arise, build social and emotional learning skills, provide career readiness and life skills, establish credible messenger opportunities, and support step-down opportunities.
- **Mural Project 2025:** This year, professional artists from the community led a youth mural-making project at the juvenile hall, fostering collaboration, creativity, and a sense of pride. The Probation Department partnered with the San Mateo County Office of Arts and Culture and used facility improvement funds to fund the project.

As we continue to make progress in implementing these and other projects, the County looks forward to updating its plan in the future with the benefit of new knowledge, experience, and data regarding challenges, opportunities, and areas of need for the target population.

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