

November 9, 2016

To: LAFCo Commissioners Martha Poyatos, Executive Officer From:

N. Royatos

Report on Attendance at CALAFCO Annual Conference, Santa Barbara, CA Subject: October 26-28, 2016

Along with Commissioners Draper, O'Neill, Lohman, I attended the CALAFCO conference at the in Santa Barbara, Wednesday October 26 through Friday, October 28, 2016. The program included several valuable sessions covering a variety of topics, including "LAFCo 101," preservation of agriculture and open space, property tax alignment with service delivery, California's demographic and growth changes since 2000, CEQA and responsible agencies, Groundwater Sustainability Act, and legislation affecting LAFCos.

The conference also included regional roundtable sessions for networking with other LAFCos. Speakers and panelists included State officials and experts in several areas of interest to LAFCos. Conference materials are available on the CALAFCO website (www.calafco.org).

Please see the attached conference program for more detailed information.



October 26-28, 2016 at the Fess Parker DoubleTree Santa Barbara, CA





Hosted by Santa Barbara LAFCo



Welcome

From the Chair of the Board

On behalf of the CALAFCO Board of Directors, I want to welcome you to our Annual Conference in Santa Barbara. You are showing great leadership to work with others around the state to develop solutions for challenges that are unique to the state of California. I encourage you to take advantage of the various educational and networking opportunities that are planned over the next several days. We've come from around the state to discuss statewide and local issues critical to LAFCo, learn from speakers and consultants who are experts in their fields, and share ideas with one another.



I hope you enjoy the Conference!

John Leopold Commissioner, Santa Cruz LAFCo Chair, CALAFCO Board of Directors

From the Conference Chair

Welcome to the 2016 CALAFCO Annual Conference! The bounty of Santa Barbara's orchards and the vistas of its ocean provide our backdrop to explore California's diversity and tackle the challenges facing us. The CALAFCO Conference Committee thanks you for your participation.



We hope that you leave Santa Barbara with new friendships, stronger bonds and beneficial ideas.

Sblend Sblendorio, Commissioner, Alameda LAFCo Member, CALAFCO Board of Directors

From our Host LAFCo – Santa Barbara

As your host, Santa Barbara LAFCo, we are honored and delighted to welcome to the 2016 CALAFCO Annual Conference. This Conference offers a unique opportunity for LAFCos around the State to meet and discuss our roles and responsibilities as LAFCo Commissioners and Staff. This year's theme, "Oceans to Orchards; Balancing California's Diversity," is very



d Statt. This year's theme, "Oceans to Orchards; Balancing California's Diversity," is very appropriate as we continue to deal with challenges related to water and a changing environment. We are confident that you will leave the Conference with a greater knowledge of how to balance and deal with the issues facing California's diversity.

Thank you for attending the 2016 CALAFCO Conference.

Fess Parker's DoubleTree Resort Floor Plan



2016 Conference Schedule At-a-Glance

WEDNESDAY, OCTOBER 26

7:30 am	Mobile Workshop
10:00 am	LAFCO 101: Understanding and Applying
	the Basics
1:30 pm	Conference Opening: Welcoming Remarks
2:00 pm	General Session: The Big Picture: A Water Report
	From A State, Regional and Local Perspective
3:30 pm	Refreshment Break with Sponsors
3:45 pm	General Session: Back to Our Roots:
· ·	Curbing Sprawl and Preserving Open Space and Agricultural Lands To Ensure Orderly
	Growth And Development
5:30 pm	Welcome Reception

THURSDAY, OCTOBER 27

7:00 am	Continental Breakfast Buffet
8:00 am	Regional Caucus Meetings & Elections
9:00 am	CALAFCO Annual Business Meeting
10:15 am	Refreshment Break with Sponsors
10:30 am	Breakout Session – Regional, Legal and
	Associate Member Roundtables
12:00 pm	Luncheon and Keynote Speaker
1:45 pm	Breakout Session: Cutting Edge Trends And
1.45 pm	LAFCo: GIS, Public Policy, and Future Challenges
1:45 pm	Breakout Session: Is It Time to Revisit AB
-	8? —What It Takes to Realign Property Tax
	Revenues and Services.
1:45 pm	Breakout Session: City Incorporations In
p	California: Case Studies And Prospects For
	New Cities
3:15 pm	Refreshment Break with Sponsors
3:30 pm	Breakout Session: Growth and Development
3.30 pm	By The Numbers: California's Demographic
	And Governance Changes Post-CKH
2.20	Breakout Session: CEQA – What is a
3:30 pm	
2.20	Responsible Agency To Do?
3:30 pm	Breakout Session: Disadvantaged
	Unincorporated Communities (DUCs) and
	SB 244: How Is It Working Out?
6:00 pm	Banquet Reception
6:30 pm	Dinner and Achievement Awards Ceremony

FRIDAY, OCTOBER 28

7:30 am	Breakfast Buffet
7:30 am	CALAFCO Board of Directors Meeting
9:00 am	General Session: LAFCo And State Legislative
	Overrides – What's That All About Anyway?
10:30 am	Refreshment Break
10:45 am	General Session: CALAFCO Legislative Update
	– 2016 Legislative Impacts On LAFCos

2016 Conference Schedule

WEDNESDAY, OCTOBER 26

Bus Boards at 7:15 am and departs promptly at 7:30 am

7:30 am – 12:30 pm Mobile Workshop

Gather near CALAFCO Registration

Come along on the Mobile Workshop as we tour a greenhouse filled with flowers grown with cutting-edge technology, including robotics, in Carpinteria. The tour then winds up into the Los Padres National Forest offering breathtaking views of the Santa Barbara coastline before arriving at Lake Cachuma, a primary County water source now at 14% capacity, to learn how local water agencies are coping with extended drought. The workshop concludes with lunch at Lake Cachuma County Park before returning to the hotel.

10:00 am – 12:00 pm | LAFCO 101: Understanding and Applying the Basics

Sierra Madre

0 pm – 2:00 pm			Conference Opening: Welcoming Remarks	
		Moderator:	Kate McKenna, Executive Officer, Monterey LAFCo	
opeakers.		opositoror	Patrick McCormick, Executive Officer, Santa Cruz LAFCo Nancy Miller, Attorney, Renne Sloan Holtzman Sakai	
	Credits	Speakers:	John Leopold, Commissioner, Santa Cruz LAFCo	
	AICP CM	perspectives on what makes an effective Commission.		
	for 2.0	Disadvantaged Unincorporated Communities. They will also review Legal Counsel and Commissioner		
	Approved	review process; required Spheres of Influence and Municipal Service Reviews; and requirements for		
This informative presentation is intended to assist elected officials and staff members of count and special districts who may be new to the LAFCo process. Panelists will discuss the basics: t				

1:30 pm – 2:00 pm Conference Opening: Welcoming Ren

Santa Ynez/San Rafael

John Leopold, Chair, CALAFCO Board Sblend Sblendorio, Director, CALAFCO Board; Chair, CALAFCO Conference Committee Dr. Roger Welt, Commissioner, Santa Barbara LAFCo Helene Schneider, Mayor, City of Santa Barbara Pamela Miller, Executive Director, CALAFCO

2:00 pm – 3:30 pm The Big Picture: A Water Report From a State, Regional and Local Perspective

GENERAL SESSION – Santa Ynez/San Rafael

Approved for 1.5
 AICP CM Credits
 This session explores the status of California's water resources from a variety of viewpoints, including implementation of the new groundwater management law known as the Sustainable Groundwater Management Act, the continuing drought, infrastructure challenges, legal challenges, climate change, impacts from population changes, conservation efforts, and more. We will explore where we are today and what the future holds. A panel of experts will explore where California is with water and where LAFCos fit into the discussion.
 Speakers: Michael Colantuono, Attorney, Colantuono, Highsmith & Whatley PC

Mark Cowin, Director, CA Dep. of Water Resources Kelley Dyer, Water Supply Manager, City of Santa Barbara Ron Greenwood, Director, Carmichael Water District; Commissioner, Sacramento LAFCo

Moderator: Gay Jones, Commissioner, Sacramento LAFCo

2016 Conference Schedule

WEDNESDAY, OCTOBER 26 (Continued)

3:30 pm – 3:45 pm	Refreshment Break with Sponsors: Grand Foyer		
3:45 pm – 5:00 pm	Back To Our Roots: Curbing Sprawl and Preserving Open Space and Agricultural Lands to Ensure Orderly Growth and Development		
Approved for 1.25By 205 best to aAICP CM Creditsspace aor Creditsspace ain addressin address	 Santa Ynez/San Rafael O, California's population will reach 50 million. In the age of climate change, the question is how accommodate this growth in a sustainable manner while preserving our precious farmlands and open nd enhancing our quality of life. As agencies charged with curbing urban sprawl, preserving open nd agricultural lands, and promoting the efficient delivery of services, LAFCos can play a major role essing this question. Learn about urban planning and agricultural preservation trends/practices and ysis and consideration used by one LAFCo to evaluate a controversial city expansion proposal. Neelima Palacherla, Executive Officer, Santa Clara LAFCo Serena Unger, Sr. Planner/Policy Assoc., American Farmland Trust 		
Moderator	Susan Vicklund Wilson, Commissioner, Santa Clara LAFCo Randall Winston, Executive Director, CA Strategic Growth Council		
5:30 pm – 7:00 pm	Welcome Reception: Reagan Room		
	CALAFCO 10th Annual Beer & Wine Competition		
THURSDAY, OCTOBER 27			
7:00 am – 9:00 am	Continental Breakfast Buffet: Reagan Room		
8:00 am – 8:45 am	Regional Caucus Meetings & Elections		
	In Region – San Miguel Southern Region – Santa Cruz Region - Sierra Madre North Central Region – Santa Rosa		
9:00 am - 10:15 am	CALAFCO Annual Business Meeting		
Jim Cur Gay Jo Josh Su	ael opold, Chair, CALAFCO Board atalo, Vice-Chair, CALAFCO Board nes, Secretary, CALAFCO Board sman, Treasurer, CALAFCO Board Miller, Executive Director, CALAFCO		
	icas, Executive Officer, CALAFCO		
10:15 am - 10:30 an	n Refreshment Break with Sponsors: Grand Foyer		
10:30 am – 11:45 an	Regional, Legal and Associate Member Roundtables		
BREAKOUT SESSION	1		
Northe	rn Region – San Miguel Southern Region – Santa Cruz		

Coastal Region - Sierra Madre North Legal Counsel - Vineyard Southern Region – Santa Cruz Central Region – Santa Rosa Associates – Lounge

THURSDAY, OCTOBER 27

12:00 pm - 1:30 pm

Luncheon and Keynote Speaker: San Miguel/Santa Rosa



Jean-Michel Cousteau, Explorer, Environmentalist, Educator and Film Producer

1:45 pm - 3:15 pmCutting Edge Trends And LAFCo: GIS, Public Policy, and
Future Challenges

BREAKOUT SESSION - San Miguel/Santa Rosa

	for 1.5 AICP CM affecting L		New Tools. New Beginnings. From the latest features in mapping software to recently- ommission policies, this session will showcase how the hottest trends in local government are the ever-growing role of LAFCo. Join us as we explore the current and future challenges FCos and learn how you can utilize in-house tools already implemented around the State.	
	Credits	Speakers:	Samuel Martinez, Asst. Executive Officer, San Bernardino LAFCo Mike Ott, Executive Officer, San Diego LAFCo Andy Vanderlaan, Commissioner, San Diego LAFCo	
		Moderator:	Joe Serrano, Analyst, San Diego LAFCo	
1:45	pm - 3:1	5 pm	Is It Time to Revisit AB 8? What It Takes to Realign Property Tax Revenues and Services	
	BREAKOUT	SESSION -	Sierra Madre North/South	
	Approved for 1.5 AICP CM Credits	both the all years after whether it r	the early 1980s as a means to implement Proposition 13, AB 8 sets the basic parameters for allocation of the property dollar and the means by which that formula may be changed. Thirty er AB 8, California has a local government funding problem. The discussion will focus on t makes public policy sense to re-visit who gets a portion of property taxes and/or the means the formula is set.	
		Speakers:	Carolyn Chu, Sr. Fiscal and Policy Analyst for the Legislative Analyst's Office Michael Latner, Assoc. Professor of Political Science/Director Masters in Public Policy	
		Moderator:	Allen Settle, Commissioner, San Luis Obispo LAFCo	
1:45 pm - 3:15 pm			City Incorporations In California: Case Studies and Prospects For New Cities	
	BREAKOUT	SESSION -	Reagan Room	
for 1.5 city incor AICP CM County a		city incorpo	nges to state law impacted the prospects for city incorporations. Four experts describe the pration process and provide details of two unsuccessful proposals (Olympic Valley in Placer I East Los Angeles in Los Angeles County) and one successful proposal (City of Jurupa Valley County).	
		Speakers:	Kris Berry, AICP, Executive Officer, Placer LAFCo Jim Simon, Principal/President, Rosenow Spevacek Group, Inc. Gary Thompson, City Manager, City of Jurupa Valley	
	M	loderator:	Paul Novak, AICP, Executive Officer, Los Angeles LAFCo	
3:15 pm – 3:30 pm		30 pm	Refreshment Break with Sponsors: Grand Foyer	

2016 Conference Schedule

THURSDAY, OCTOBER 27 (Continued)

3:30 pm - 5:00 pm

Growth and Development By The Numbers: California's Demographic and Governance Changes Post-CKH

BREAKOUT SESSION – Reagan Room

Approved for 1.5 AICP CM Credits For those who like the quantitative side of LAFCos, this session tracks and discusses key demographic and governance changes underlying growth and development in California since the enactment of the Cortese-Knox-Hertzberg Local Government Reorganization Act of 2000. We will explore changes in population, household, and economic indicators across the state and within regions as well as corresponding trends in LAFCo activities such as agency formations, boundary changes, and outside service extensions.

Speakers: Julie Allen, Commissioner, Tulare LAFCo Dr. David Lopez Carr, Professor of Geography, UCSB

Moderator: Keene Simonds, Executive Officer, Marin LAFCo

3:30 pm - 5:00 pm **CEQA – What is a Responsible Agency To Do?**

BREAKOUT SESSION - San Miguel/Santa Rosa

	 Approved for 1.5 AICP CM Credits LAFCos, which typically serve as responsible agencies under the California Environmental Quality Ad (CEQA), have few options when it comes to dealing with inadequate environmental documents prepare by lead agencies. Can we refuse to accept the document? Doubtful. Can we challenge the documer in court? Maybe. Can we prepare our own CEQA document? Perhaps. Can we deny the proposal Yes. Join us to hear about how three LAFCos used different approaches to address the inadequacy of CEQA documents prepared by lead agencies. 			
		Speakers:	Scott Browne, Attorney, P. Scott Browne, Esq. Malathy Subramanian, Attorney, Best Best & Krieger Michael Walker, Chief Asst. County Counsel, Ventura County	
		Moderator:	Susan Vicklund Wilson, Commissioner, Santa Clara LAFCo	
3:30 pm - 5:00 pm		00 pm	Disadvantaged Unincorporated Communities (DUCs) and SB 244: How Is It Working Out?	
	BREAKOUT	SESSION -	Sierra Madre North/South	
	Approved for 1.5 AICP CM Credits	evaluate D 2012 imple 1-year estir within diffe	LAFCo staff will provide a recap of some of the Central Valley LAFCos' programmatic efforts to identify and evaluate Disadvantaged Unincorporated Communities (DUCs), including "lessons learned" following the 2012 implementation of SB 244. We will hear about Census data regarding American Community Survey 1-year estimates and 5-year average estimates and their applicability for identification/mapping of DUCs within different population levels; and, we will discuss the (failed) SB 1318 effort to require inclusion of DUCs	
		in Special L Speakers:	District annexations and what to expect for the concept's anticipated return next legislative session. David Fey, Executive Officer, Fresno LAFCo Steve Lucas, Executive Officer, Butte LAFCo Bill Nicholson, Executive Officer, Merced and San Benito LAFCOs	
Moderator:		Moderator:	Robert Barry, AICP, Chief Analyst, San Diego LAFCo	
6:00 pm – 6:30 pm		30 pm	Banquet Reception: Santa Ynez/San Rafael	
6:30 pm – 8:30 pm		30 pm	Dinner and Achievement Awards Ceremony: Santa Ynez/ San Rafael	

FRIDAY, OCTOBER 28		
7:30 am - 9:00 am		Breakfast Buffet: Reagan Room
7:30 am - 8:45 am		CALAFCO Board of Directors Meeting: San Miguel/Santa Rosa
9:00 am - 10:30 am		LAFCo And State Legislative Overrides – What's That All About Anyway?
GENERAL SESSION – S		anta Ynez/San Rafael
Approved for 1.25 AICP CM Credits and 1.5 LAW	This informative and highly interactive session will focus on recent trends of legislation impeding authority. We will hear from a very diverse and experienced panel on potential reasons for the and how these "one-off" bills are chipping away at the foundation of CKH. We will also learn al perception of LAFCos and CALAFCO in Sacramento from Capitol insiders and how that may be im Small group discussions will allow your feedback on what is and can be done locally by your LAF	
Credits	Speakers: Moderator:	Harry Ehrlich, Director, Legislative Research, San Diego LAFCo Anton Favorini-Csorba, Consultant, Senate Governance & Finance Committee Paula de Sousa Mills, Partner, Best Best & Krieger Pamela Miller, Executive Director, CALAFCO
10:30 am - 10:45 am		Refreshment Break: Grand Foyer
10:45 am - 12:00 pm		CALAFCO Legislative Update – 2016 Legislative Impacts On LAFCos

GENERAL SESSION – Santa Ynez/San Rafael

Approved for 1.25 AICP CM Credits It has been a robust and interesting legislative year! Join us as we recap the 2016 legislative impacts on LAFCos. We will hear from members of the CALAFCO Legislative Committee as well as a Consultant for the Senate Governance and Finance Committee. We will also provide a sneak peek at future legislative issues facing LAFCo and potential legislation on which CALAFCO is focusing for 2017.

Speakers:

ers: Anton Favorini-Csorba, Consultant, Senate Governance & Finance Committee Pamela Miller, Executive Director, CALAFCO Paul Novak, AICP, Executive Officer, Los Angeles LAFCo Keene Simonds, Executive Officer, Marin LAFCo





CALAFCO BOARD OF DIRECTORS

John Leopold, Chair James Curatalo, Vice Chair

NORTHERN REGION

Bill Connelly, Butte LAFCo

Larry Duncan, Butte LAFCo

Ricky Samayoa, Yuba LAFCo

Josh Susman, Nevada LAFCo

CALAFCO STAFF

Cheryl Brothers, Orange LAFCo

SOUTHERN

REGION

James Curatalo, San Bernardino LAFCo

> Michael Kelley, Imperial LAFCo

Gerard McCallum, Los Angeles LAFCo Gay Jones, Secretary

Josh Susman, Treasurer

CENTRAL REGION

Shiva Frentzen, El Dorado LAFCo

Gay Jones, Sacramento LAFCo

Dr. William Kirby, Placer LAFCo

Anita Paque, Calaveras LAFCo COASTAL REGION

John Leopold, Santa Cruz LAFCo

Michael McGill, Contra Costa LAFCo

John Marchand, Alameda LAFCo

Sblend Sblendorio, Alameda LAFCo

Pamela Miller, Executive Director Clark Alsop, Legal Counsel Jeni Tickler, Executive Assistant Stephen Lucas, Executive Officer Kris Berry, Deputy Executive Officer David Church, Deputy Executive Officer Paul Novak, Deputy Executive Officer James Gladfelter, CPA



CONFERENCE COMMITTEE

Sblend Sblendorio, Conference Chair, Alameda LAFCo **David Church**, Program Chair, San Luis Obispo LAFCo

BOARD MEMBERS AND COMMISSIONERS:

Gerard McCallum, Los Angeles LAFCo Jeff Moorhouse, Santa Barbara LAFCo Josh Susman, Nevada LAFCo Roger Welt, Santa Barbara LAFCo

STAFF:

Jacqueline Alexander, Santa Barbara LAFCo Michael Allen, Santa Barbara LAFCo Robert Barry, San Diego LAFCo Kris Berry, AICP Placer LAFCo Bob Braitman, Associate Member Scott Browne, Associate Member José Henríquez, El Dorado LAFCo Paul Hood, Santa Barbara LAFCo Steve Lucas, Butte LAFCo Kai Luoma, Ventura LAFCo Pamela Miller, CALAFCO Neelima Palacherla, Santa Clara LAFCo Mona Palacios, Alameda LAFCo Martha Poyatos, San Mateo LAFCo Joe Serrano, San Diego LAFCo Keene Simonds, Marin LAFCo



TECHNOLOGIES, INC

TRANSFORM YOUR COMMUNITY.

WE'LL GUIDE YOU THERE.

info@cultivationtech.com | (888) 851-9802

www.CULTIVATIONTECH.com

California is dominating the cannabis market; and several communities throughout the state are poised to collect millions in tax revenue by participating.

IS YOUR COMMUNITY ONE OF THEM?

As the experts in commercial cannabis implementation, we not only provide infrastructure and branding to the legal cannabis industry, we also work with local government to draft and implement cannabis ordinances that protect the community while guaranteeing new local revenue.

Make an informed decision. Ask to see Coachella's success story.

WE HELP YOU GROW.

GOLD ASSOCIATE MEMBERS:





STREAMLINE WEBSITE TOOLS FOR LOCAL GOVERNMENT

Website Builder with meeting dashboard, agenda reminders and transparency best practices

Free SB 272 Compliance Tool

info@getstreamline.com getstreamline.com

(916) 900-6619

Your LAFCO Legal Resource



Local Agency Formation Commissions can count on Best Best & Krieger LLP for dynamic solutions to nearly every legal challenge they may face.

General Counsel | Cortese-Knox-Hertzberg Act Environmental Compliance | Labor & Employment Municipal Services | Planning & Development Litigation | Public Finance | Public Ethics



www.BBKlaw.com

Indian Wells | Irvine | Los Angeles | Ontario | Riverside Sacramento | San Diego | Walnut Creek | Washington, D.C.

COMMUNICATE LIKE YOU AFAN IT.



Solving Communications **Challenges** with Strategic Thinking



Building Brands that Tell Stories



Identifying and Leveraging Messages that **Drive Support**

ΤΓΑΤΕΓΙΕΣ

PRECISION IN PERCEPTION

Erin Gilhuly President & Founder

An Emmy award-winning journalist with nearly 25 years in the communications industry, Erin develops and delivers a comprehensive communications strategy for each client by combining media definition, audience identification, targeted positioning, and focused execution.

The CV Strategies model includes a balanced methodology of conventional public engagement, community relations and image adjustment, government affairs and a sophisticated blend of conventional and guerilla outreach tactics.



Strategic Planning | Crisis Communications | Thought Leadership | Community Engagement | Media Relations Government Affairs | Training and Workshops | Creative and Design Services | Photo and Video

INDIAN WELLS

45025 Manitou Dr. Ste 13 Indian Wells, CA 92210

cvstrategies.com



info@cvstrat.com

SACRAMENTO

760.776.1766

1822 21st Street, Ste 105 Sacramento, CA 95811

Thank You to our Sponsors

VISIONARY SPONSOR



WW.CALAFCO.ORG