	Regular	Term	Extra-help	Fellow	Paid/Unpaid Intern	Contractor	Volunteers
Type of Work	Work involves: Organizational risk Policy level work Critical decision- making	Work involves: Intermittent/seasonal assignments Special projects/pilot programs Implementation of new organizational/technolo gical changes.	Work involves: Intermittent/seasonal assignments Temporary peak workload Temporary backfill for regular staff	Work involves: Concentrated central project/initiative or rotational assignment Shared commitment to development and networking opportunities Policy work, critical decision-making, and organizational risk Work cannot solely be to backfill for regular staff	 Work involves: Low financial or organizational risk Assignments are project-based or seasonal 	Work involves: • Assignments that require expertise available in private market • Assignments in which outside organizations are more able to deliver work effectively and efficiently	 Work involves: Low financial or organizational risk Assignments not budgeted for Opportunities for citizens to engage with the County Work cannot replace existing staff
Span of Work	Permanent status	At least 6 months; maximum of 3 years	 Length of assignment may vary; maximum of 1040 hours 	Length of assignment may vary; 1 to 2 years	Length of assignment may vary	 Length of assignment defined by terms of contract 	Length of service may vary depending on volunteer assignment
Benefits & Compensation	 Salary defined by position classification Full health benefits Defined benefit retirement plan Retiree health benefits 	 Salary defined by position classification Full health benefits Defined contribution retirement plan Can participate in VTO No retiree health benefits No tuition reimbursement 	 Salary based on an hourly rate Health benefits only if employed 30 hours or more per week No retirement benefits included 	 Salary defined by fellow classification Health and retirement benefits same as term employee Possible assistance with relocation and living expenses for out-of-area candidates 	Paid Interns: Salary based on hourly rate; cannot exceed 40 hrs/week Unpaid Interns: No compensation Can receive academic credit Can receive other incentives such as training, awards, luncheons, etc.	 Compensation based on scope of work Contractors are self- insured 	 No compensation Volunteers may receive other incentives such as training, awards, luncheons, etc.
Example	 Social Worker in Child Protective Services Personnel Payroll Specialist 	 Capital Projects Manager in DPW to address project backlog HR Technicians to augment/backfill new resource requirements 	 Extra-Help HR Technician to provide administrative support on Countywide initiatives 	CMO's Policy, Innovation and Engagement Fellowship for creating strategies to improve community participation and enhance social media outreach	Health System interns who may assist in plan analysis and development for emergency preparedness	Contractor for landscape maintenance at outlying County facilities	 Parks volunteers who assist in trail maintenance, visitor center support, etc. District Attorney's Office volunteer attorneys who are carrying full caseloads